Developing successful common software projects some lessons

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Success in developing software

- Development of tools and libs
 - Attracting a substantial fraction of HEP users and other fields too.
 - With a long life time and gateways for evolution.
 - Influencing the way experiment software is built.
- Enforcing some basic principles
 - To motivate developers
 - To attract new contributors
- Accepting competition

Key elements

- Understand the requirements by being strongly involved in the field for which you propose a solution.
- Propose an architecture with a solid&light backbone.
- Develop appropriate interfaces by testing and prototyping.
- Rapid prototyping to demonstrate the main ideas and get support.
- Get early users with instantaneous support.
- Be trusted. It takes time.
- Understand basics of Psychology and Sociology

Did you say "Backbone"?

- Like human bodies, software bodies need a backbone and a theme supporting the most common data structures and operations.
 - I/O, file structure, self-describing objects
 - Common interfaces: browsers, queries, interpreters.

HBOOK GEANT3 BRA PAW			ROOT					
1975	1980	1985	1990	1995	2000	2005	2010	2015
histograms	Detector description	Row-wise ntuples	Column-wise ntuples	Object-wise I/O	Member-wis	e I/O caches	Maths stats	/////

Did you say "fat"?

- Size of systems
- Size of machines
- Size of experiments
- Plug-in and unplug-in managers

640KB	1MB		8MB	16MB	512MB	2GB	8GB	
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Size of systems and interfaces

- Fat classes vs too many classes
- Being lost in the hyper space



Understanding user support

- Many types of users: framework to end users
- Prompt answers to any question is a must.
- Understanding messages from users, when the same problem(s) reappear.
- From mailing lists to open forum.
- ROOT forum today:
 - 8252 members for 25000 estimated users
 - 80675 posts since Oct2003 (16 per day)

Packaging/Distribution/Validation

- Develop portable software
- Build system must be simple to develop and maintain.
- Testing must be systematic, with dashboards
- Tests must correspond to realistic use cases.
- Coding conventions checkers and code quality checkers must be run at least daily.
- Towards "Aps" style installation/update

Understanding failures

- Many projects appear and disappear.
- When a project disappears, there is in general no post-mortem analysis.
- One may learn more from a failure than a success!

Remember

- Google, Facebook or CandyCrush were not created by a committee!
- Creativity is often in contradiction with management or "bureaucratical" behaviors...
- Successful projects are implemented by motivated and enthusiastic members.
- Enthusiasm and motivation are implicit if members see a medium and long term perspective.