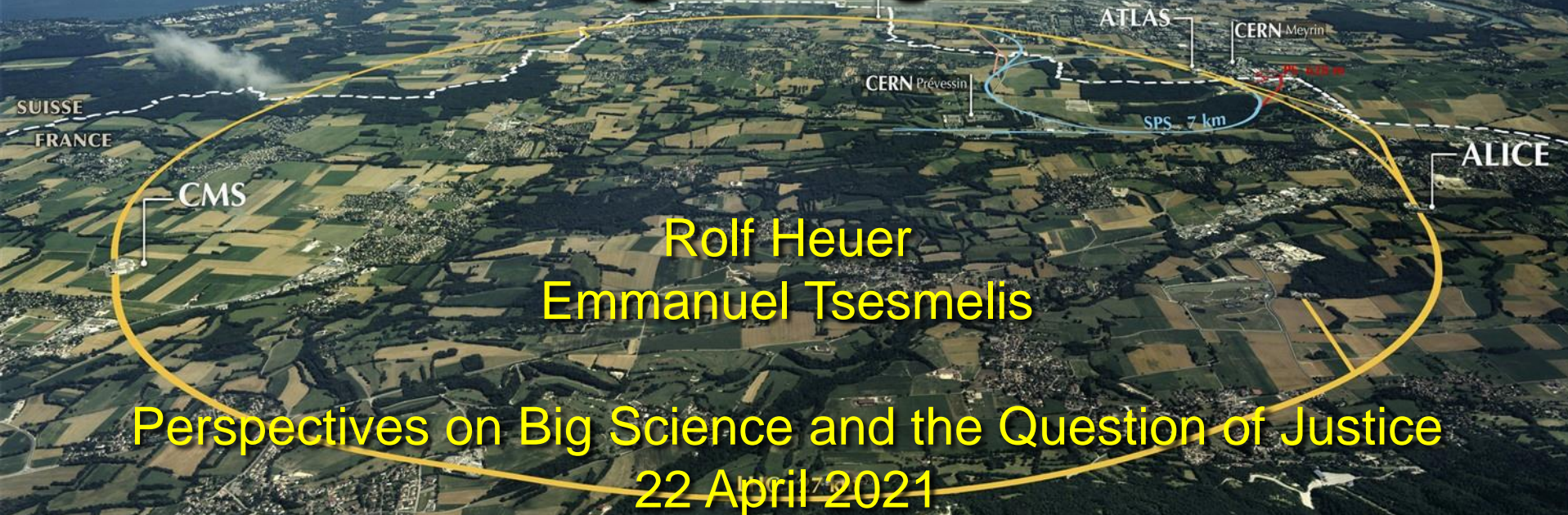


Investing in Big Science



Rolf Heuer
Emmanuel Tsesmelis

Perspectives on Big Science and the Question of Justice
22 April 2021



Accelerating Science and Innovation

Investing in Science and Technology

Which type of research to support?

Basic – Applied ?

Small scale – Large scale ?

Individual – International ?

Investing in Science and Technology

Which type of research to support?

Basic – Applied ?

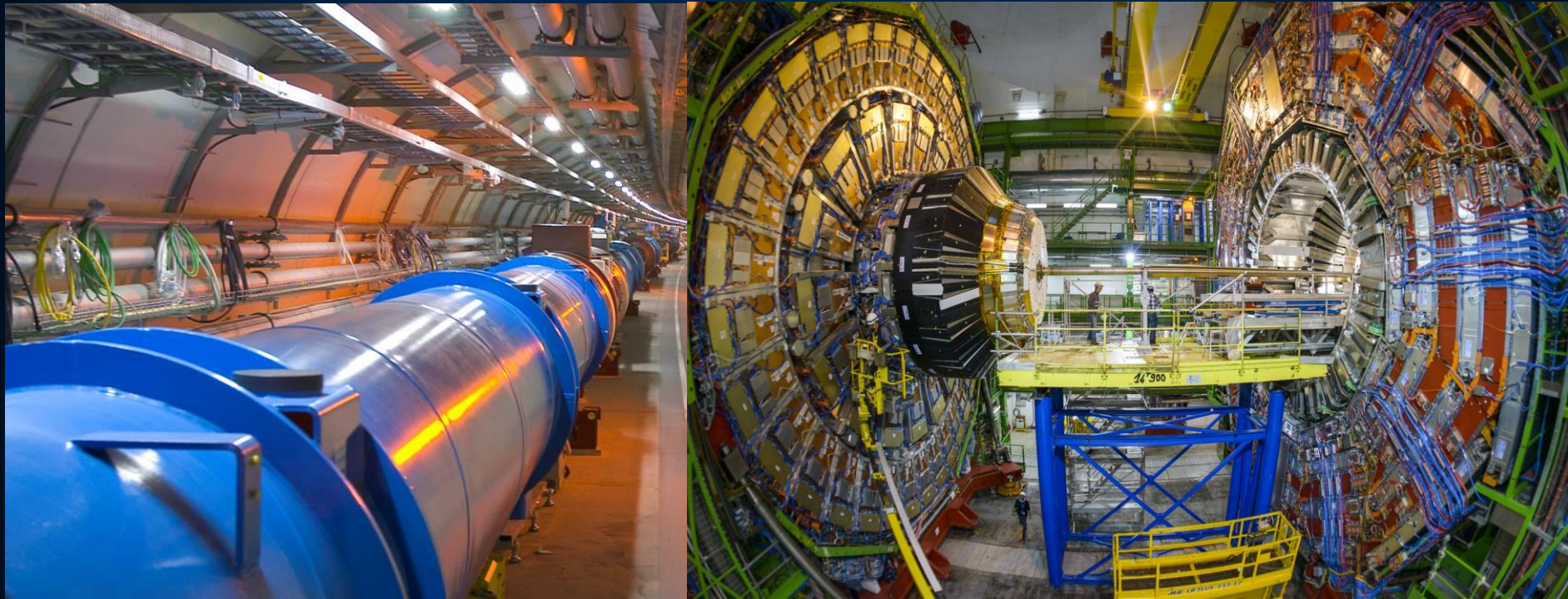
Small scale – Large scale ?

the scale appropriate for the
research to be carried out

Individual – International ?

The role of Big Science:

– innovate, discover, publish, share



...what is its role for Society ?

Big Science

generates **Knowledge**

thereby creating educated minds

generates **Innovation**

thereby changing society

can generate **Disruptive Innovation**

thereby transforming society

Four Pillars Underpin Big Science



CERN & Large-scale Science Projects

- **Address**
 - Fundamental science questions at the forefront of research and technology.
- **Require**
 - Large and sustained infrastructures.
 - Global collaboration on long time scales.
- **Provide**
 - Unique equipment.
 - Challenging requests for high technology & innovation.
 - Stimulating ideas which in turn attract good people.
 - Occasion to bring people together via collaboration.

I. Research

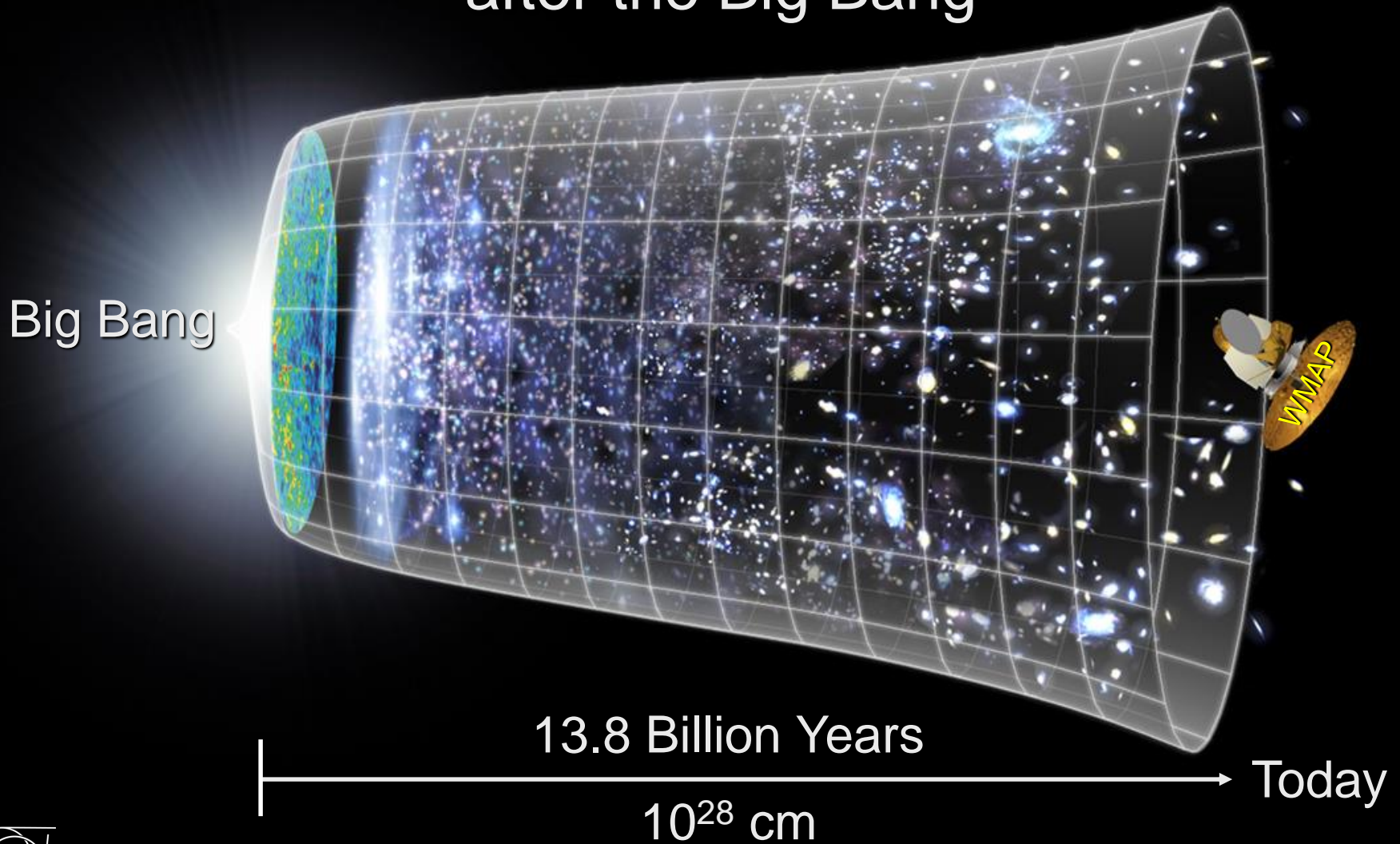


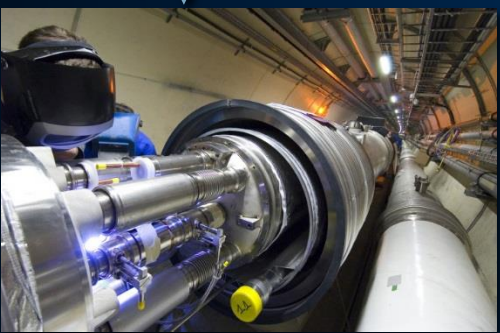
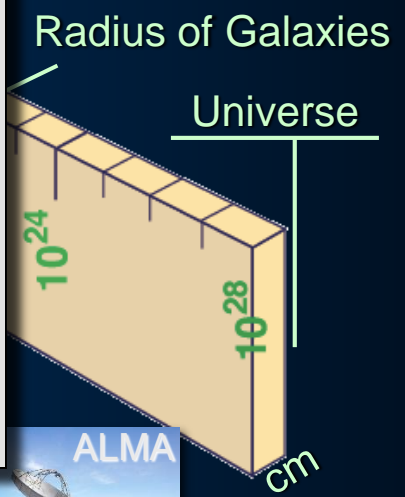
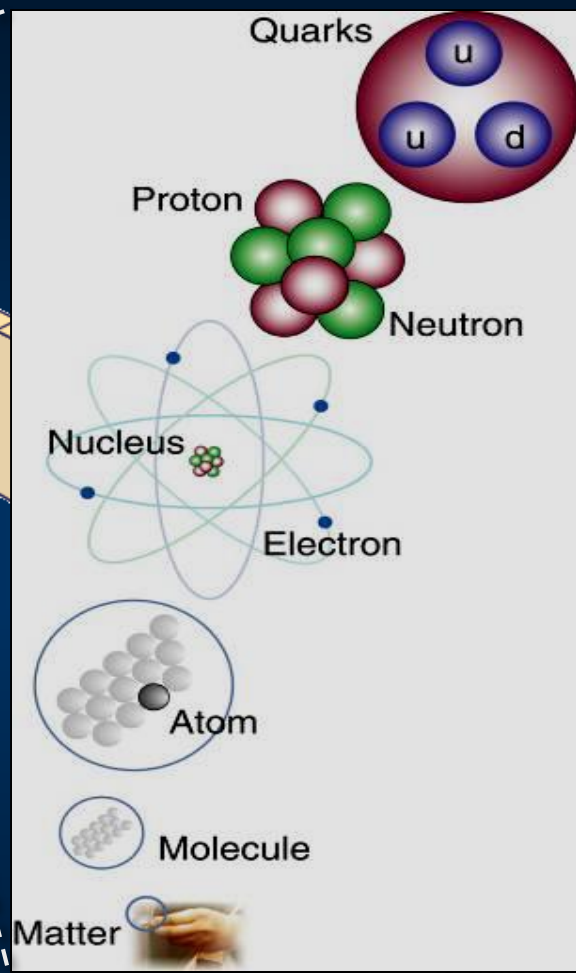
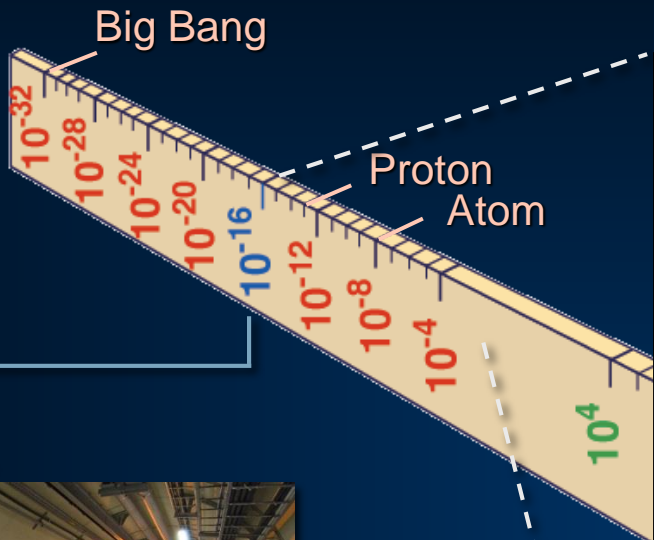
CERN is the world's biggest laboratory for particle physics.

Its goal is to understand the most fundamental particles and laws of the universe.

Scientific Challenge

to understand the very first moments of our Universe
after the Big Bang





LHC

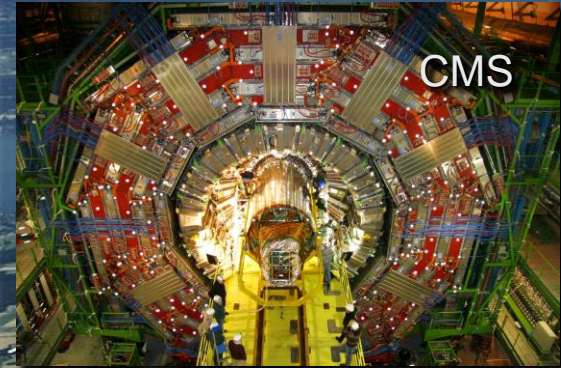
Super-Microscope



Study physics laws of first moments after Big Bang
 Increasing Symbiosis between Particle Physics,
 Astrophysics and Cosmology



2010: a New Era in Fundamental Science



Exploration of a new energy frontier
in p-p and Pb-Pb collisions



Discovery 2012, Nobel Prize in Physics 2013



The Nobel Prize in Physics 2013 was awarded jointly to François Englert and Peter W. Higgs *"for the theoretical discovery of a mechanism that contributes to our understanding of the origin of mass of subatomic particles, and which recently was confirmed through the discovery of the predicted fundamental particle, by the ATLAS and CMS experiments at CERN's Large Hadron Collider"*.

Unanswered Questions in Physics

There are many unanswered questions
in fundamental physics

Including

95% of the mass
and energy
of the universe is
unknown.

Is there only one Higgs
boson, and does it
behave exactly as
expected?

Why is the universe
made only of matter,
with hardly any
antimatter?

Why is gravity so weak
compared to the other
forces?

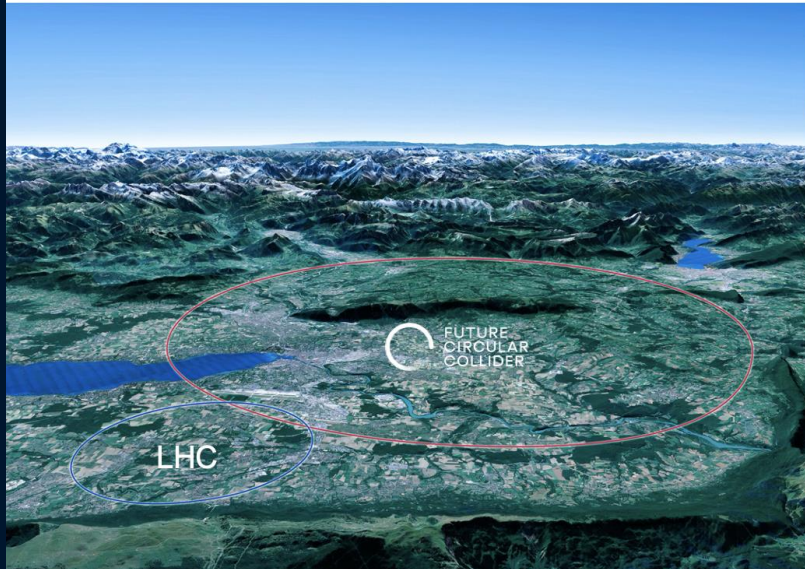
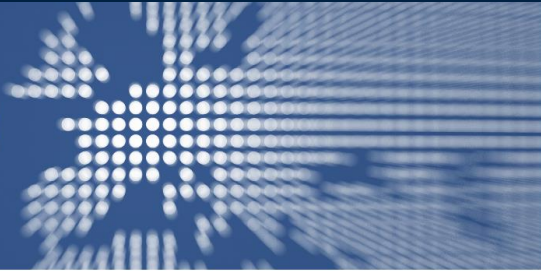
The High-Luminosity LHC (HL-LHC)



Upgrade to the High-Luminosity LHC is under way

- The HL-LHC will use new technologies to provide 10 times more collisions than the LHC.
- It will provide greater precision and discovery potential.
- It will start operating in 2027 and run until 2040.

Scientific Priorities for the Future



Scientific priorities for the future

Implementation of the recommendations of the **2020 Update of the European Strategy for Particle Physics**:

- Fully exploit the HL-LHC
- Build a Higgs factory to further understand this unique particle
- Investigate the technical and financial feasibility of a future energy-frontier 100 km collider at CERN
- Ramp up relevant R&D
- Continue supporting other projects around the world

Key issue: Scientific Instrumentation

- Cutting-edge science relies on cutting-edge instrumentation
 - need to develop new technologies and techniques
 - significant market for high-tech industry
 - high initial costs and long time scales
- **strengthen the relations between RIs and industry in the field of scientific instrumentation**
- **promote knowledge and technology transfer**

Investing in Science and Technology

Which type of research to support?

Basic – Applied ?

Small scale – Large scale ?

Individual – International ?

II. Technology and Innovation



Science and Technology

Investments in Science and Technology **in the past** have laid the basis for our society **today**, for our well-being **today**.

Investments in Science and Technology **today** will lay the basis for our society **tomorrow**, for our well-being **tomorrow**.

Primary Motivation for Research: *CURIOSITY*

- Results of Research:
 - Fundamental research → Applied research
 - Knowledge/Know-how → Application / Use
 - Culture → Technology
- Primary aim of fundamental research –
KNOWLEDGE/KNOW-HOW
- Primary aim of applied research –
APPLICATION/USE
- Fundamental & applied research are inseparably connected.

An Example...

Where do detailed studies on a candle lead to...?

... certainly not to light bulb.

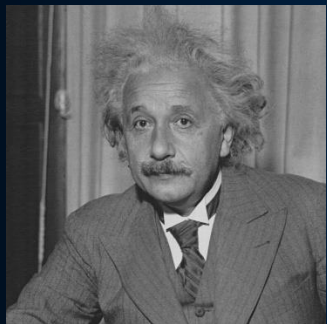


Need fundamental research to discover electricity

Fundamental Research

- Fundamental research results in gain of knowledge/know-how.
- But also results in applications
 - Time frame and areas of application are not predictable.
- Fundamental research
 - Is **innovation**.
 - Needs **innovation**.
 - Drives **innovation**.

Fundamental research has always been a driver for Innovation

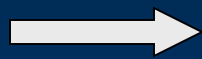


A. Einstein

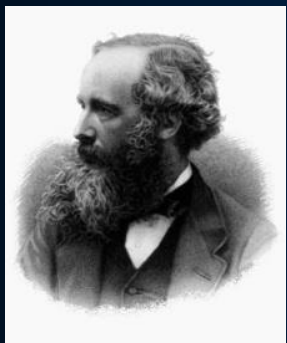


Relativity

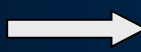
100%
SCIENCE



GPS



J.C. Maxwell



Electromagnetism

100%
SCIENCE



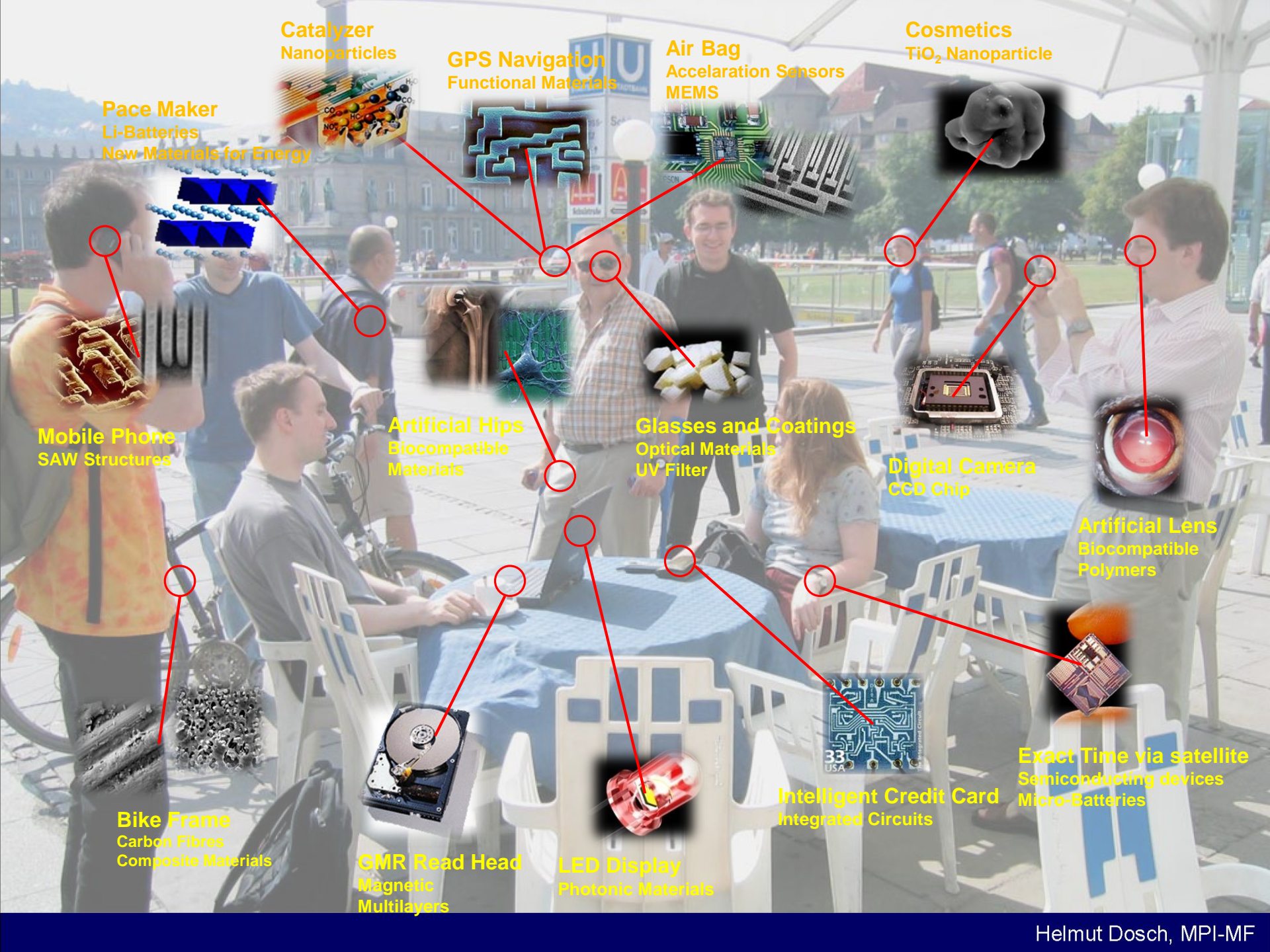
GSM

Investing in Science and Technology

Example of innovation through the interplay between (basic and applied) science and technological developments:

On a typical day somewhere in the world...

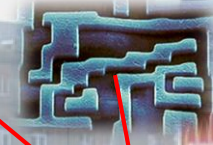




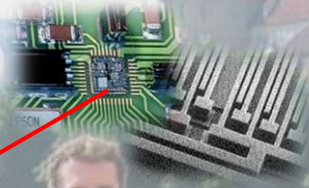
Catalyzer
Nanoparticles



GPS Navigation
Functional Materials



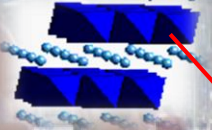
Air Bag
Acceleration Sensors
MEMS



Cosmetics
TiO₂ Nanoparticle



Pace Maker
Li-Batteries
New Materials for Energy



Mobile Phone
SAW Structures



Artificial Hips
Biocompatible
Materials



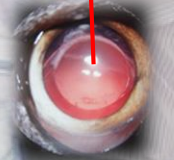
Glasses and Coatings
Optical Materials
UV Filter



Digital Camera
CCD Chip



Artificial Lens
Biocompatible
Polymers



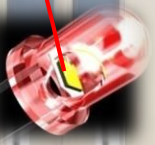
Bike Frame
Carbon Fibres
Composite Materials



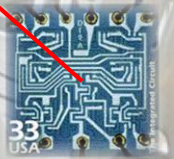
GMR Read Head
Magnetic
Multilayers



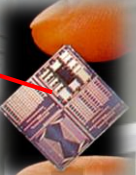
LED Display
Photonic Materials



Intelligent Credit Card
Integrated Circuits



Exact Time via satellite
Semiconducting devices
Micro-Batteries



Large-scale Science Projects

➤ Address

- fundamental science questions

at the forefront of research and technology

➤ Provide

- unique equipment
- stimulating ideas which in turn attract good people
- occasion to bring people together

- challenging requests for high technology and innovation

Innovation in Fundamental Research

Large scientific projects stimulate innovation

- Space : Apollo missions, Space Station, Pioneer/Voyager Missions
- Particle Physics : accelerators in general
 - at CERN : LEP, LHC

Pushing the frontiers of technology. CERN examples:

- Superconductivity, magnets, cryogenics, vacuum, survey/metrology.
- Transport and installation of heavy equipment.
- Solid-state detectors resistant to high-intensity radiation.
- Large-scale industrial control systems.
- Electronic and information systems.
- Project management and co-ordination.

Investing in Science and Technology

All science must be supported, don't distinguish between basic and applied research, it's

science, it is **research**

Criteria: Excellence

Investing in Science and Technology

Example of innovation through the interplay between (basic and applied) science and technological developments:

Medical Applications

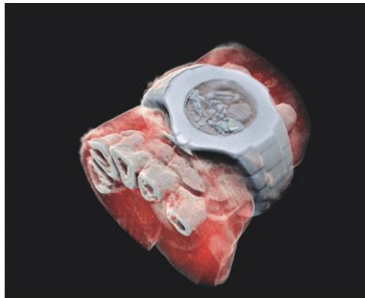
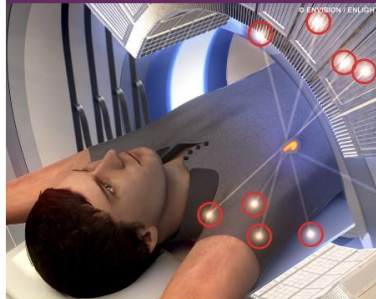
Applications in Medicine & Healthcare

CERN's technological innovations have important applications in medicine and healthcare



Accelerator technologies are applied in cancer radiotherapy with protons, ions and electrons.

Technologies applied at CERN are also used in PET, for medical imaging and diagnostics.



Pixel detector technologies are used for high resolution 3D colour X-ray imaging.



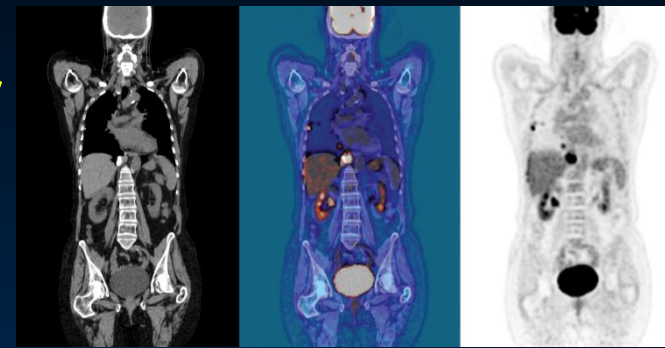
CERN produces innovative radioisotopes for nuclear medicine research.



Medical diagnosis using Antimatter

“See more and better” with less radiation dose

Positron- Emission-Tomography



CT

CT+PET

PET



prediction and
discovery of
Antimatter

new PET Generation
(crystals from LHC
detectors)

1900

1925

1950

1975

2000

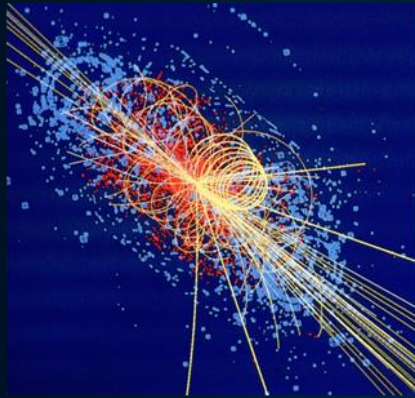
Basic Research

45 years

Technology

Medical Application as an Example of Particle Physics Spin-off

Combining Physics, ICT, Biology and Medicine to fight cancer



Detecting particles

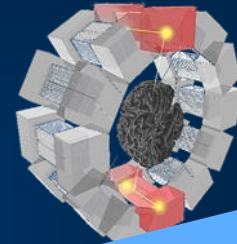


Imaging

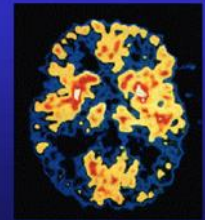
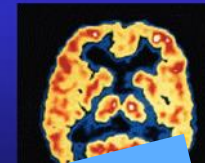
Clinical trial in Portugal, France and Italy for new breast imaging system (ClearPEM)



PET Scanner



Brain Metabolism in Alzheimer's Disease: PET Scan

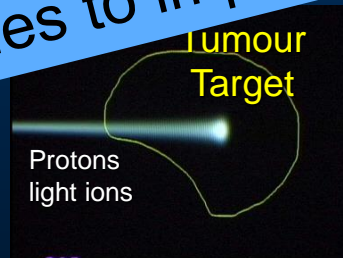


Interplay between science and technology over decades to improve human health

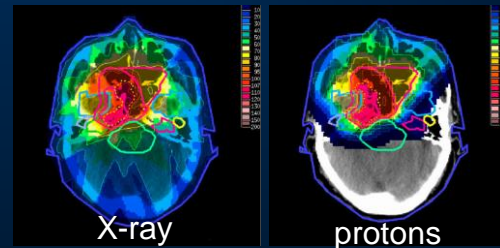


Accelerating particle beams

~30'000 accelerators worldwide
~17'000 used for medicine



>100'000 patients treated worldwide (>45 facilities)
>50'000 patients treated in Europe (>14 facilities)



Leadership in Ion Beam Therapy now in Europe and Japan

Example of Disruptive Innovation

Large scale international research at CERN required a paradigm shift in communication between researchers:

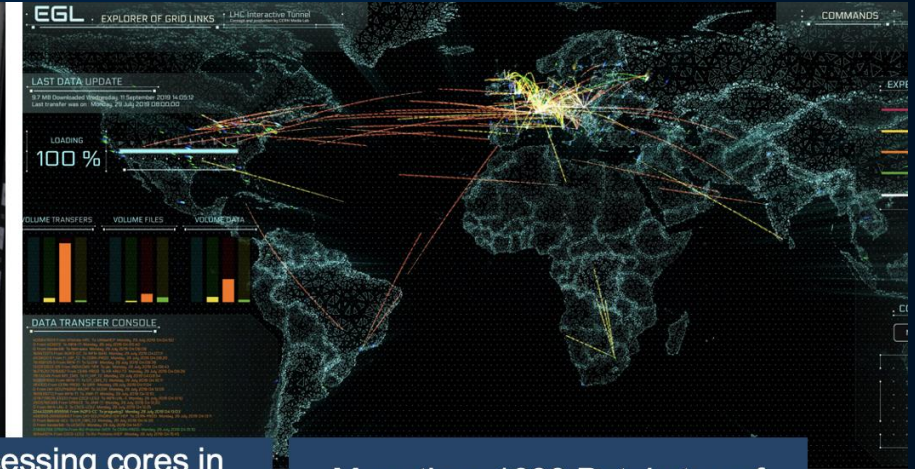
In 1989 the **World Wide Web** was born at CERN and a few years later given to society, transforming our daily life.

The Worldwide LHC Computing Grid (WLCG)



Used to store, distribute, process and analyse data.

1 million processing cores in about 160 data centres and 42 countries.



More than 1000 Petabytes of CERN data stored world-wide.

The Virtuous Circle

Basic research ↔ Innovation ↔ Applied research

- Synergy between research and innovation results not only in societal and economic impact but also, and very importantly, in the creation of enhanced opportunities for further developments.

Key Message (I)

- This circle needs to remain strong, to be unbroken and to be supported over long term.

Key Message (II)

In today's challenging period, all regions need to step up support for research and innovation in order to ensure, in a global competitive environment, the sustainable development of science and technology necessary for the upturn and growth of everybody's economy.

Big Science

is vital for our society

Investing in Science and Technology

Which type of research to support?

Basic – Applied ?

Small scale – Large scale ?

the scale appropriate for the
research to be carried out

Individual – International ?

cooperation and competition
are both vital for research

Essential Ingredients to Drive Innovation

- A concrete project with ambitious goals and deadline.
- Highly competent and motivated teams in all domains and at all levels.
- Investment in training and education.
- Open collaboration with competent partners
 - Prestigious universities and research institutes.
 - Industrial partners for key technologies.
 - Learning from others, sharing the results freely.

III. Collaboration



CERN as an Example

CERN is an example of a unique international institute, a global research infrastructure, vital for large scale projects, which in turn allow to support the sustainable development of science and technology necessary for the upturn and growth of everybody's economy

But CERN is only strong through its close collaboration with national institutes

Large International Collaborations

- A place where people learn to work together.
- Collaboration and competition.
- Diversity: good opportunity to recognize differences, accept them and learn to use them.
- Influence the way of thinking & planning.
- Information sharing: role of computing in internationalization and communication.
- Experience can be used by individuals and in other fields.

→ management through 'common goals'

→ management by 'convincing partners'

CERN is a model for open and inclusive collaboration



The LHC experiments are models of consensus building, competition and cooperation.

SESAME, a synchrotron light source in Jordan, is modelled on CERN's governance structure.



CERN provides the IT infrastructure for the satellite-analysis technology used for emergency response.

CERN: founded in 1954: 12 European States

“Science for Peace”

Today: 23 Member States

Employees: ~2 635 staff, 756 fellows

Associates: ~11 399 users, 1 687 others

Budget (2021) ~ 1 200 MCHF

Member States: Austria, Belgium, Bulgaria, Czech Republic, Denmark, Finland, France, Germany, Greece, Hungary, Israel, Italy, Netherlands, Norway, Poland, Portugal, Romania, Serbia, Slovak Republic, Spain, Sweden, Switzerland and United Kingdom

Associate Members in the Pre-Stage to Membership: Cyprus, Estonia, Slovenia

Associate Member States: Croatia, India, Lithuania, Pakistan, Turkey, Ukraine

Applications for Membership or Associate Membership: Brazil, Latvia

Observers to Council: Japan, Russia, United States of America;
European Union, JINR and UNESCO



Science is getting more and more global

Distribution of All CERN Users by Nationality on 31 December 2019

MEMBER STATES

7 246

Austria	100
Belgium	114
Bulgaria	72
Czech Republic	221
Denmark	50
Finland	72
France	773
Germany	1 207
Greece	221
Hungary	78
Israel	58
Italy	1 886
Netherlands	169
Norway	62
Poland	317
Portugal	97
Romania	145
Serbia	49
Slovakia	129
Spain	411
Sweden	75
Switzerland	204
United Kingdom	736

OBSERVERS **2 518**

Japan	273
Russia	1 129
USA	1 116

ASSOCIATE MEMBERS IN THE PRE-STAGE TO MEMBERSHIP **54**

Cyprus	21
Slovenia	33

ASSOCIATE MEMBERS **771**

Croatia	46
India	370
Lithuania	31
Pakistan	63
Turkey	164
Ukraine	97

OTHERS

Bolivia	2	Ecuador	10	Iraq	1	Malaysia	19	Palestine	7	Taiwan	47
Bosnia & Herzegovina	2	Egypt	26	Ireland	14	Malta	5	Paraguay	1	Thailand	23
Bostwana	1	El Salvador	1	Jamaica	1	Mexico	81	Peru	6	Tunisia	5
Albania	4	Brazil	121	Estonia	16	Jordan	1	Mongolia	2	Philippines	3
Algeria	9	Burundi	1	Georgia	53	Kazakhstan	12	Montenegro	8	Saint Kitts and Nevis	1
Argentina	22	Cameroon	1	Ghana	1	Kenya	1	Morocco	26	Saudi Arabia	3
Armenia	18	Canada	161	Gibraltar	1	Korea	158	Myanmar	1	Senegal	1
Australia	29	Chile	20	Guatemala	1	Kyrgyzstan	1	Nepal	8	Singapore	4
Azerbaijan	8	China	570	Hong Kong	1	Latvia	4	New Zealand	6	South Africa	58
Bahrain	3	Colombia	36	Honduras	1	Lebanon	23	Nigeria	2	Sri Lanka	6
Bangladesh	5	Congo	1	Iceland	5	Lesotho	1	North Korea	3	Sudan	2
Belarus	49	Costa Rica	1	Indonesia	11	Luxembourg	3	North Macedonia	2	Syria	2
Benin	1	Cuba	16	Iran	48	Madagascar	1	Oman	1		

1 837



But there is more to it.....

Sustainable Development
needs trust,
trust between all people involved



Science for Peace



CERN

Conceived late 1940s – two aims:

- Enable construction of a facility for **(then) nuclear and (now) particle physics research** beyond the means of individual members
- Foster cooperation between peoples recently in conflict



SESAME

(Synchrotron-light for Experimental Science and Applications in the Middle East)

Conceived late 1990s – two aims:

- Enable construction of a facility for a **broad range of scientific research** beyond the means of individual members
- Foster cooperation between peoples





SESAME (Synchrotron-light for Experimental Science and Applications in the Middle East)

SESAME is a synchrotron radiation facility in Allan (Jordan)

1) to promote scientific and technical excellence in the Middle East and beyond (and in particular to enable and achieve the return of scientists and engineers from the region)

Synchrotron radiation allows research in many areas, e.g. biology, physics, chemistry, archaeology, medicine, material science, environmental science, arts,.....

→ Building scientific capacity



SESAME is a synchrotron radiation facility in Allan (Jordan)

2) to build scientific and cultural bridges between different societies in the Middle East and beyond



Pakistan

Key Message (III)

International collaboration is mandatory in many areas today, not only in science

- It needs trust between partners
- It needs commitment, and sustainability from all partners

Science shows: It is possible

IV. Education, Outreach and Training



Key Issue: Outreach and Education

- All countries need more scientists, engineers, staff, . . .
 - targeted outreach activities
 - encourage interest in careers in science
- Society needs to realize and appreciate science
- bring innovative science and exciting results (achieved at Research Infrastructures, Universities, etc), and their application to societal challenges, to the notice of society, and, in particular, to the schools

CERN Education Activities

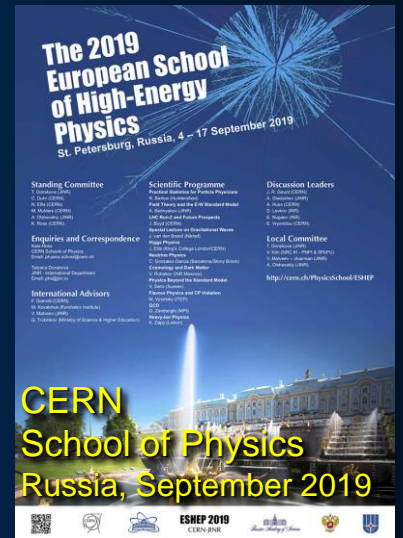
Scientists at CERN

Academic Training Programme



Young Researchers

CERN School of High Energy Physics
CERN School of Computing
CERN Accelerator School



Undergraduates

Summer Students
Programme



CERN Teacher Schools

International and National
Programmes

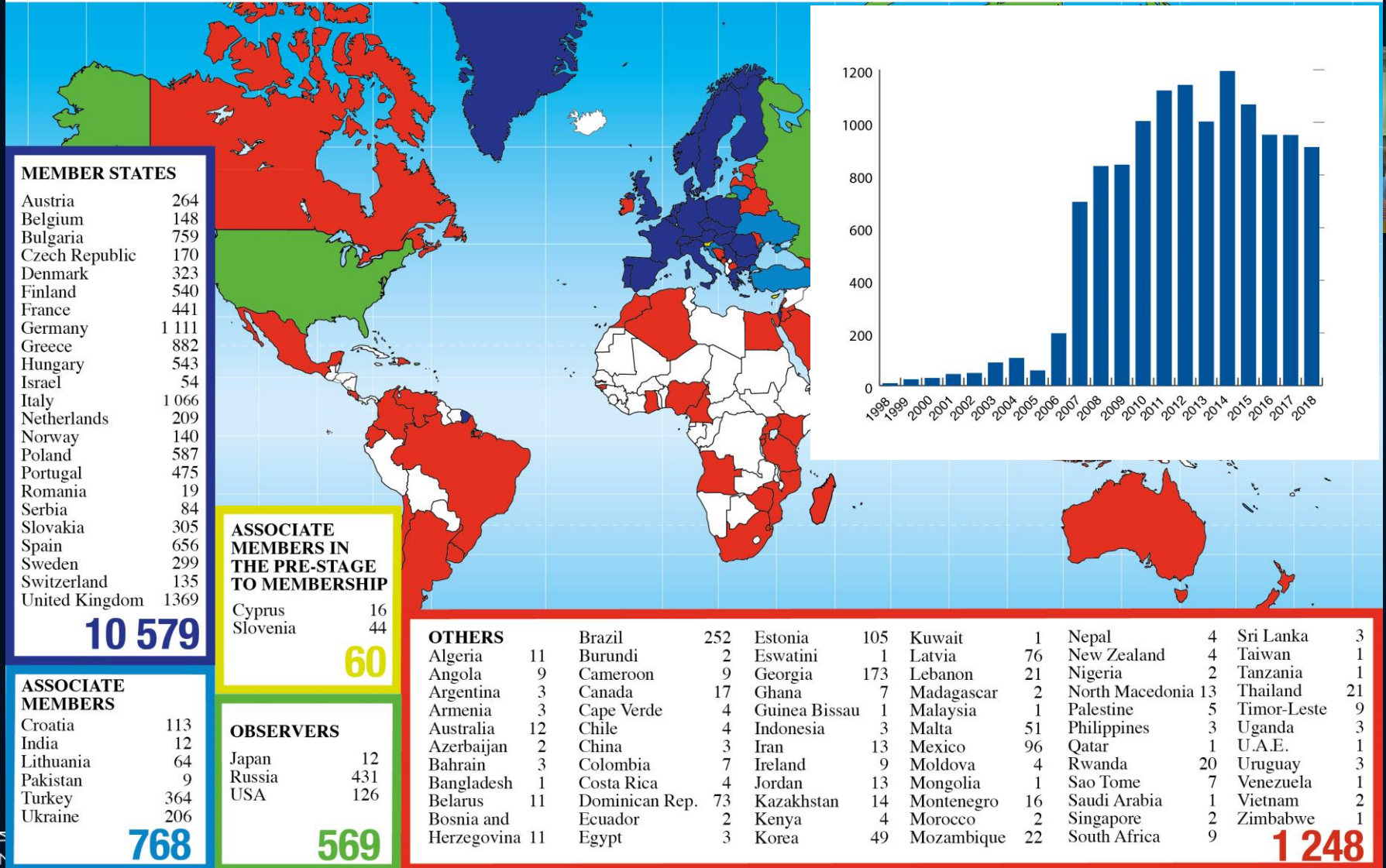
Public visitors

150 thousand per year



CERN Teacher Programme

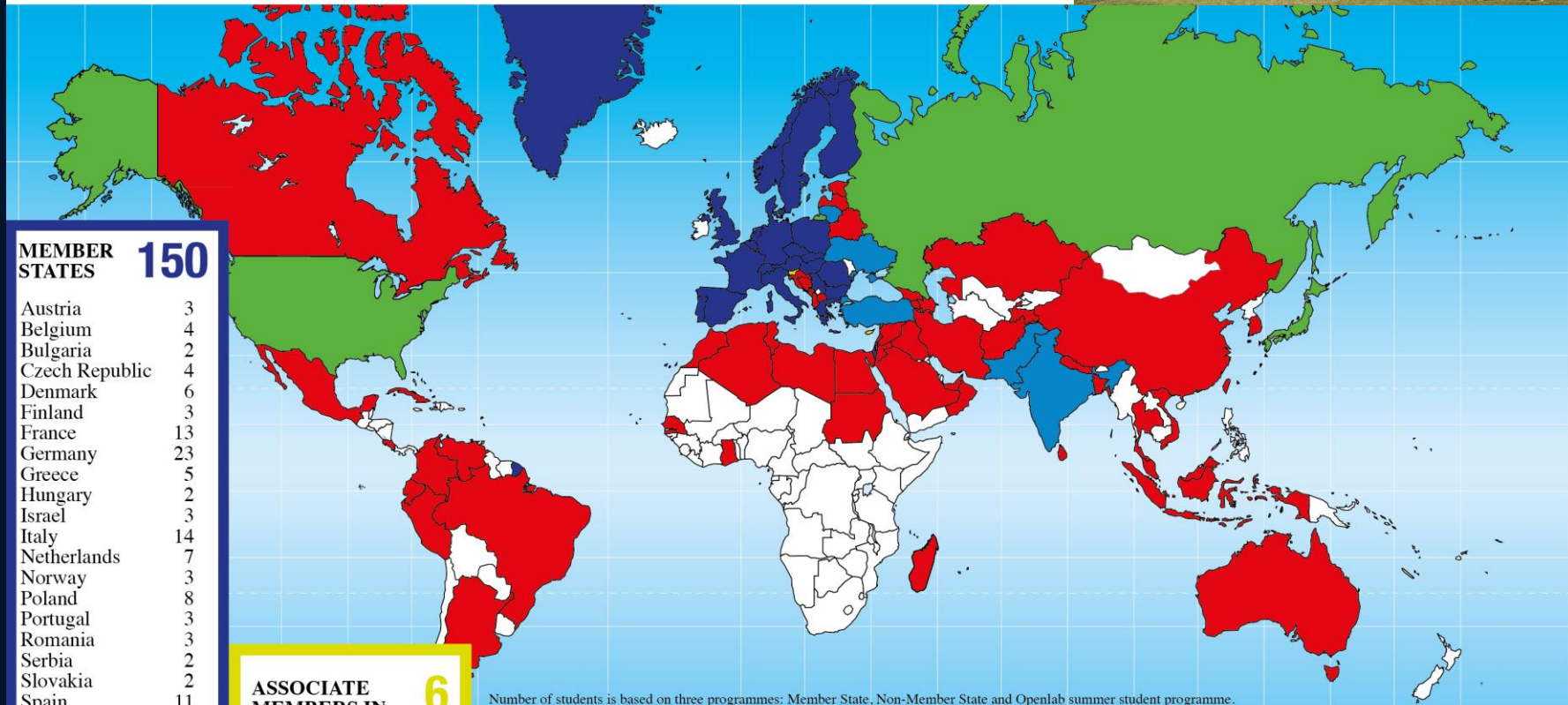
Teacher Programme Participants 1998 - 2019 (Total: 13 224)



Summer Students 2019



Summer Students 2019



MEMBER STATES 150

Austria	3
Belgium	4
Bulgaria	2
Czech Republic	4
Denmark	6
Finland	3
France	13
Germany	23
Greece	5
Hungary	2
Israel	3
Italy	14
Netherlands	7
Norway	3
Poland	8
Portugal	3
Romania	3
Serbia	2
Slovakia	2
Spain	11
Sweden	7
Switzerland	5
United Kingdom	17

ASSOCIATE MEMBERS IN THE PRE-STAGE TO MEMBERSHIP 6

Cyprus	4
Slovenia	2

ASSOCIATE MEMBERS 24

India	13
Lithuania	2
Pakistan	4
Turkey	3
Ukraine	2

OBSERVERS 34

Japan	4
Russia	10
USA	20

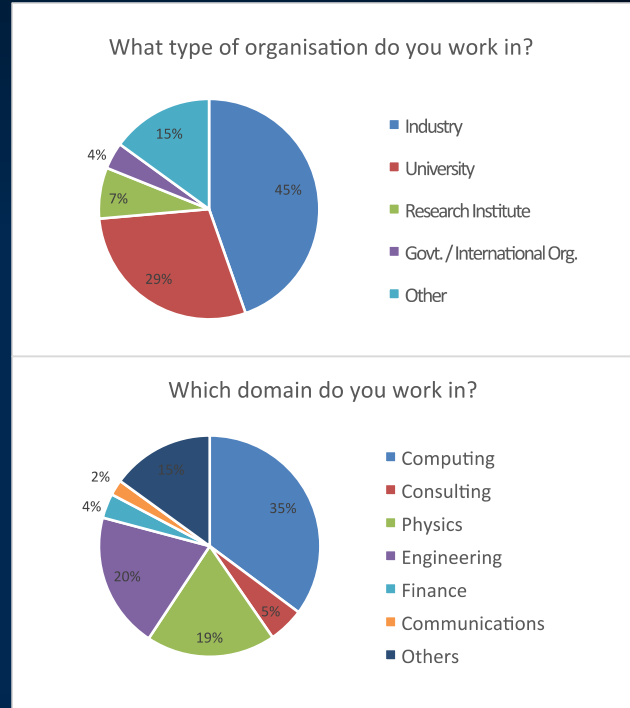
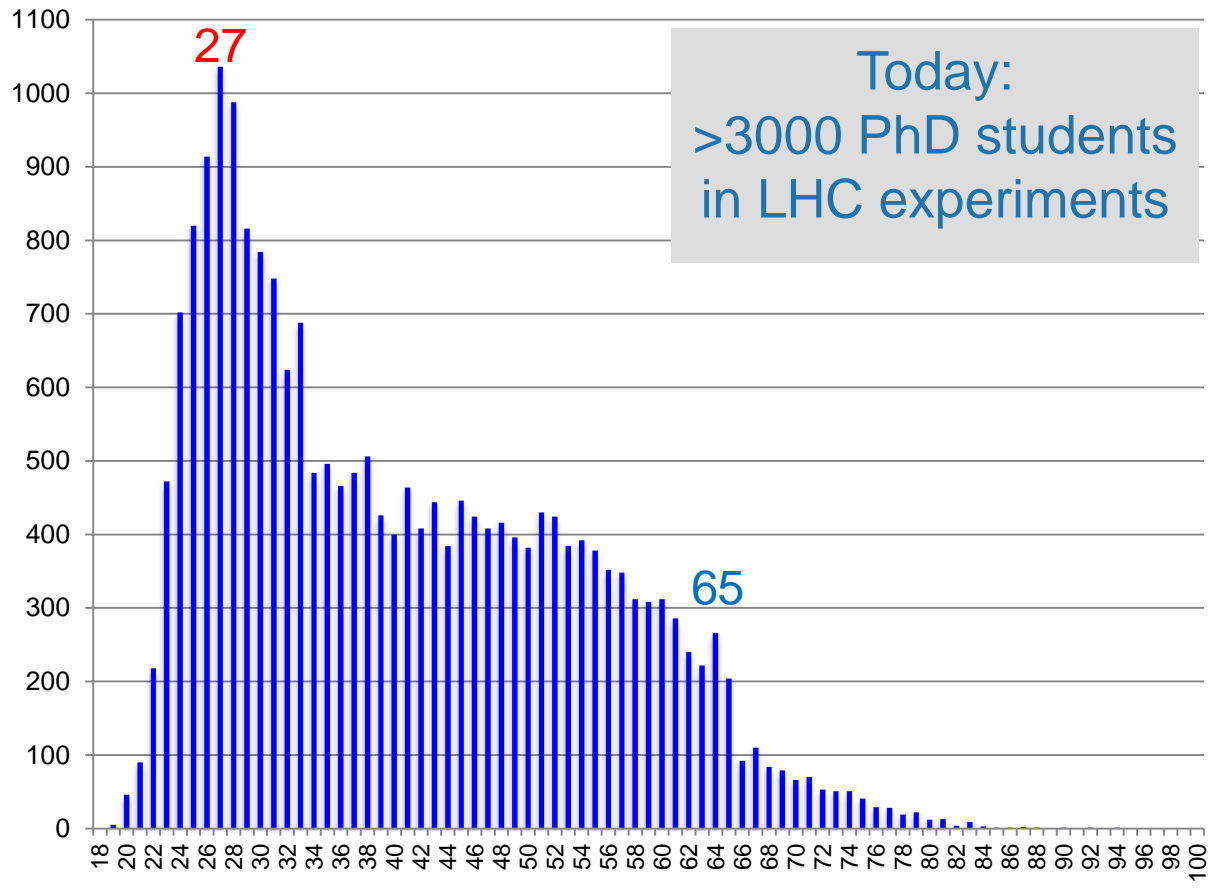
Number of students is based on three programmes: Member State, Non-Member State and Openlab summer student programme.

OTHERS

Bolivia	1	Egypt	4	Kuwait	1	Nepal	1	Tajikistan	1
Bosnia & Herzegovina	1	Estonia	2	Latvia	1	North Macedonia	1	Thailand	4
Albania	1	Georgia	1	Lebanon	3	Oman	1	Tunisia	2
Algeria	4	Ghana	1	Libya	1	Palestine	2	U.A.E.	1
Argentina	1	Hong Kong	2	Madagascar	1	Peru	1	Venezuela	1
Armenia	1	Indonesia	1	Malaysia	3	Saudi Arabia	1	Viet Nam	1
Australia	1	Iran	2	Malta	3	Singapore	2	Yemen	1
Azerbaijan	2	Iraq	1	Mauritius	1	Sri Lanka	4		
Bahrain	2	Jordan	1	Mexico	1	Sudan	1		
Bangladesh	2	Costa Rica	4	Moldova	1	Syrian Arab Republic	1		
Belarus	1	Croatia	4	Kazakhstan	3	Taiwan	1		
		Cuba	2	Korea	2				
		Ecuador	3	Kosovo	1				
				Morocco	1				

122

Age Distribution of Scientists - and where they go afterwards



They do not all stay: where do they go?

Public Acceptance of Science

- Society needs to realize and appreciate science
- Bring innovative science and exciting results (achieved at Research Infrastructures, Universities, etc), and their application to societal challenges, to the notice of society, and, in particular, to the schools.

Key Message (IV)

Scientists need to be ambassadors of science

CERN Science Gateway



CERN's new education and outreach centre for all publics aged 5-plus.

Opening beginning of 2023.

Immersive exhibitions, education labs, events and shows.

V. Concluding Remarks



Science and Technology in the Next Decades

with strong sustained support for research,

with trust developed and kept between all partners,

with international collaboration,

with scientists as ambassadors for peaceful cooperation

will pave the way towards

a sustainable future

And finally....

- The relationship between basic research and sustainable progress is fundamental (contrary to common belief, technology does not sustain itself on the long term).
- In a globalized world, **knowledge** is becoming the **most important asset**.
- Developed countries are about to make a major strategic error by underestimating the value of fundamental research (whereas emerging countries are doing the opposite and catching up fast).

Last paragraph of the Editorial in The Guardian, 4 March 2015, on CERN/LHC

The search will invoke mini black holes, antimatter, quark-gluon plasma, and extra dimensions of space. The partnership so far has spun off colossal technological and computing rewards, but that is not the point. The point is that Europe is working together in a thrilling intellectual exploration that can have no conceivable commercial or political payoff but could, in some still intangible way, enlighten all humankind. In these otherwise murderous and mean-spirited times, that is something to salute.



Thank You!



Accelerating Science and Innovation