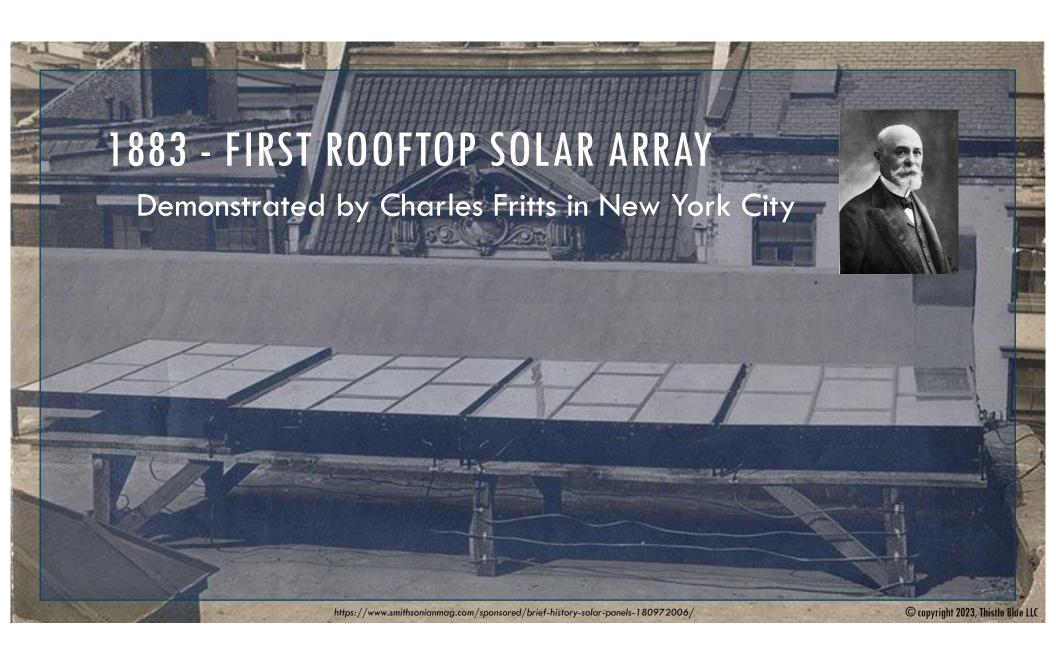
Considerations for Commercial Adoption of Cryogenic Hydrogen for Propulsion Applications



CEC/ICMC 2023 Ref: M2Or1D-03 Jim Fritz 11 July 2023

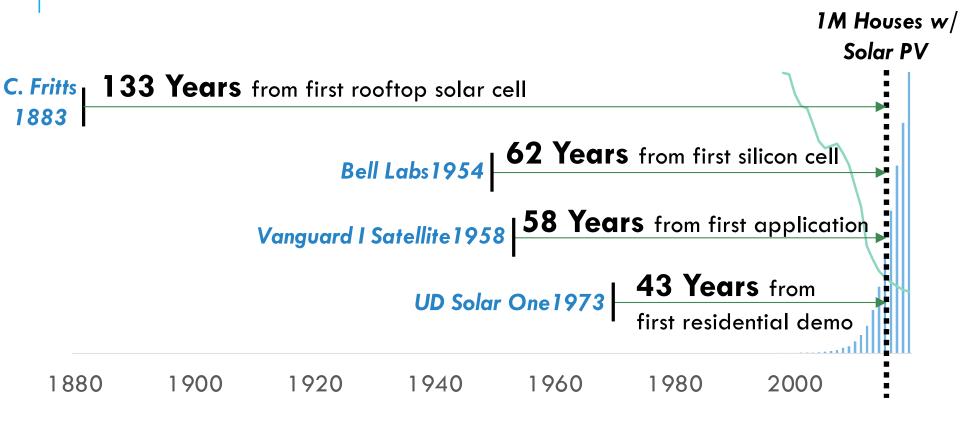


2016 - ONE MILLION SOLAR ROOFTOP ARRAYS 133 Years from >TRL1 to reach one million adopters





GETTING TO EARLY ADOPTER — THE PV TIMELINE



© copyright 2023, Thistle Blue LLC

https://wwwl.eere.energy.gov/solar/pdfs/solar_timeline.pdf



DO WE HAVE 133 YEARS TO DEPLOY?

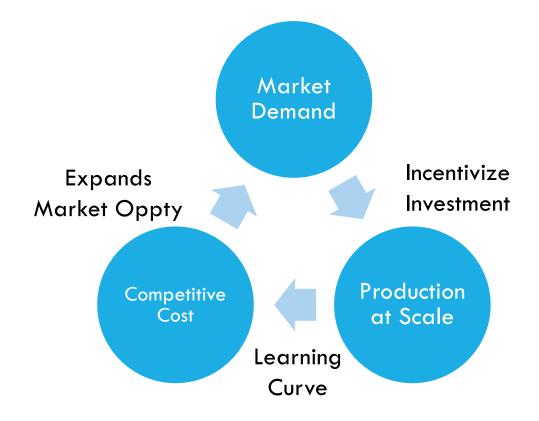
...the <u>technological advances</u> that will be needed <u>demand a</u> <u>step change in both the speed</u> at which innovation occurs <u>and the scale</u> at which new technologies are deployed.*"

Roughly three-quarters of the cumulative reductions needed by 2050 come from technologies that have not yet reached maturity.

* IEA ETP Special Report on 1.5C Target © copyright 2023, Thistle Blue LLC



THE COMMERCIALIZATION DILEMMA.

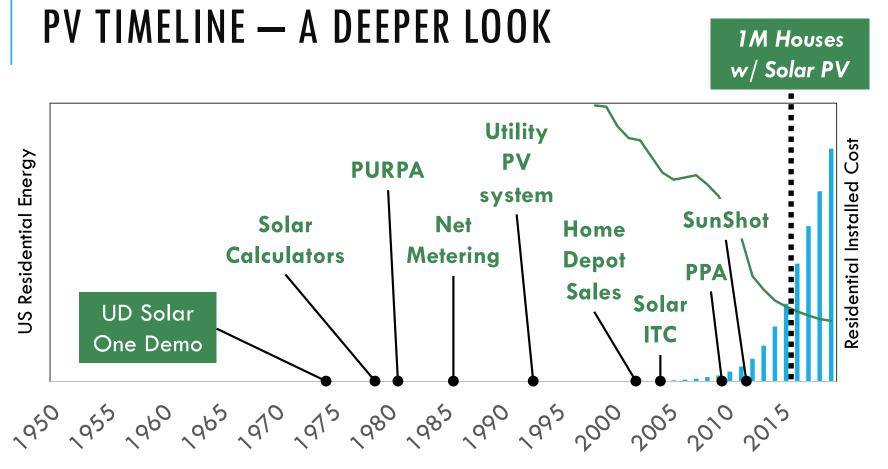


Widescale Adoption Requires Cost Competitiveness.

Cost Competitiveness Requires Production at Scale.

Production at Scale Requires Demand in the Market.





Data shown for total US residential solar PV energy generated (blue bar) and cost per KW (green line)



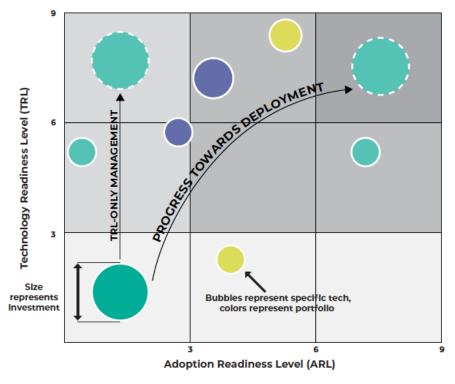
OFFICE OF Technology Transitions

ASSESSING MARKET READINESS: COMMERCIAL ADOPTION READINESS ASSESSMENT TOOL (CARAT)

CARAT can be used to:

- Discover barriers
- Structure discussions
- Compare challenges

https://www.energy.gov/sites/default /files/2023-03/CARAT-R9_3-22-23.pdf



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CARAT RUBRIC HIGHLIGHTS 17 DIMENSIONS

Value Proposition Performance and Cost	Market Acceptance Size and Access	Each Rated Based on Defined &
Resource Maturity	License to Operate	Qualitative
Financial, Human, and	Policy, Regulations, and	Standard
Supply Chain	Public Acceptance	Criteria



SCOPE OF LH2 PROPULSION (PRELIM) ASSESSMENT





The application of cryogenic (liquid) H₂ for propulsion in traditional hard-toabate aviation, shipping, rail, and long haul trucking sectors.

Trucking

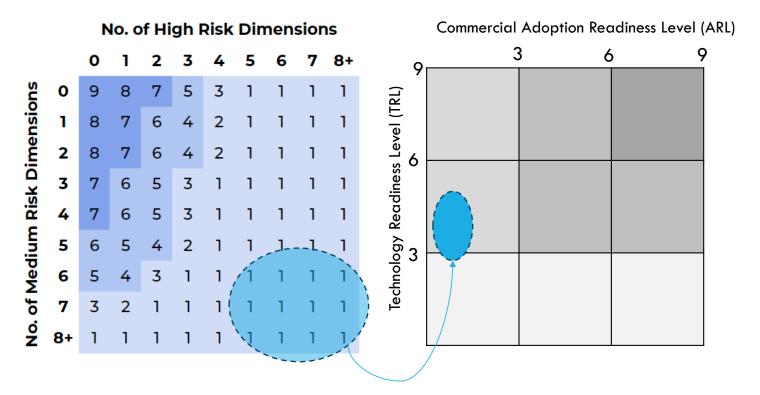
Shipping







LH2 FOR PROPULSION: PRELIMINARY ADOPTION READINESS ASSESSMENT

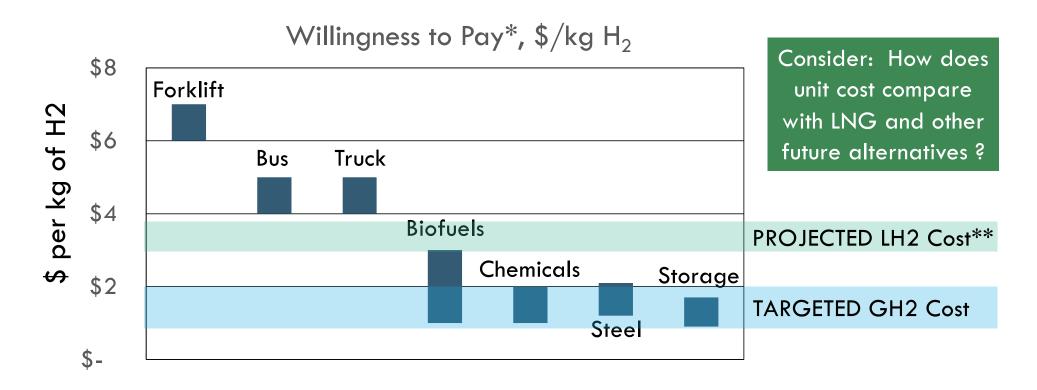


Low Acceptance Readiness, Value is in Discovering Barriers & Opportunities

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VALUE PROPOSITION — CAN LH2 WIN ON COST?

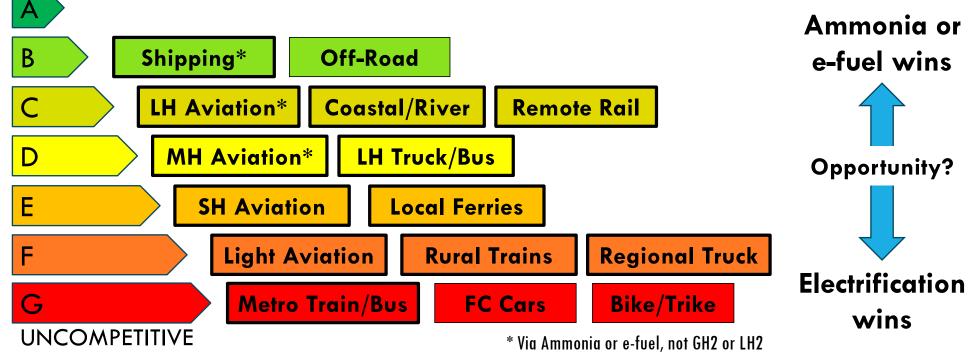


*U.S Department of Energy, "U.S. National Clean Hyrogen Strategy and Roadmap," June, 2023 (Figure 10, page 19) **Hydrogen Council, "Hydrogen Insights," Feb 2021; page 23 of https://hydrogencouncil.com/wp-content/uploads/2021/02/Hydrogen-Insights-2021.pdf



VALUE PROPOSITION: CAN LH2 WIN ON PERFORMANCE? LIEBREICH'S CLEAN HYDROGEN LADDER

UNAVOIDABLE

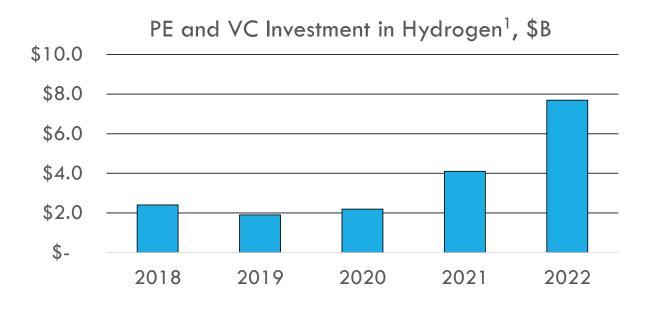


**Published Leibreich graphic modified to merge both Aviation & Shipping ladder with Road Transportation ladder SOURCE: Liebreich Associates (Concept credit: Adrian Hiel/Energy Cities)

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RESOURCE MATURITY: IS INVESTMENT FLOWING?



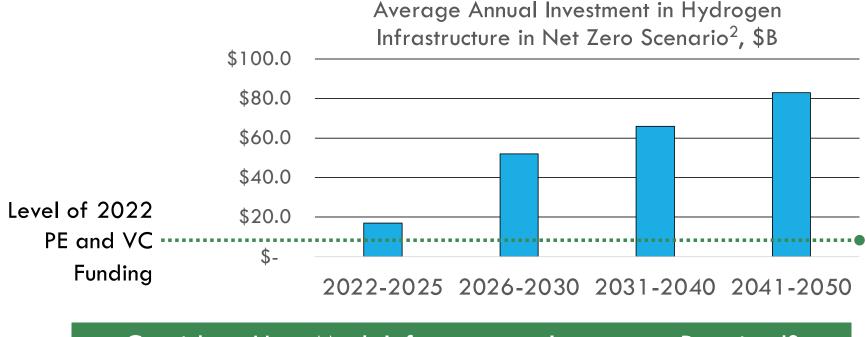
Nearly 4X Growth in Venture Capital and Private Equity Funding to Hydrogen From 2020 - 2022

Consider: What are the full investments required and where will they come from?

¹The Economist, "Can a viable industry emerge from the hydrogen shakeout" 3 July 2023 ²IEA 2023; **ETP 2023**, https://www.iea.org/data-and-statistics/charts/average-annual-global-investment-in-hydrogen-and-natural-gas-infrastructure-in-the-net-zero-scenario-2016-2050, License: CC BY 4.0



RESOURCE MATURITY: WILL INVESTMENT SCALE?



Consider: How Much Infrastructure Investment Required?

¹The Economist, "Can a viable industry emerge from the hydrogen shakeout" 3 July 2023

²IEA 2023; **ETP 2023**, https://www.iea.org/data-and-statistics/charts/average-annual-global-investment-in-hydrogen-and-natural-gas-infrastructure-in-the-net-zero-scenario-2016-2050, License: CC BY 4.0



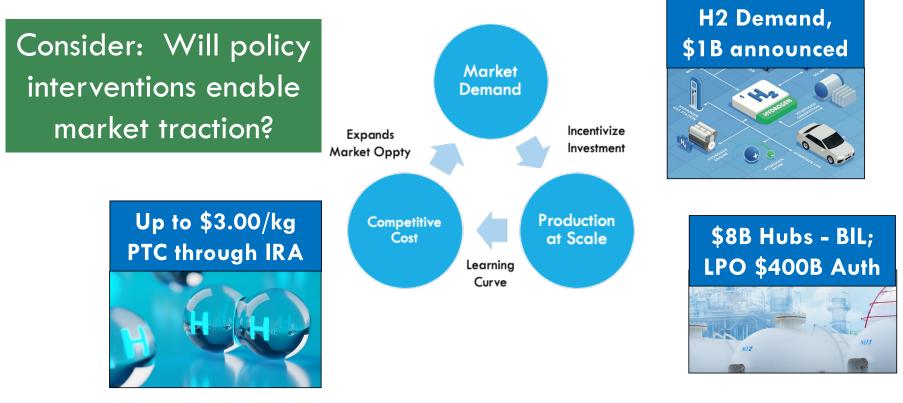
RESOURCE MATURITY: INFRASTRUCTURE OPTIONS?

Infrastructure OptionDevelop H2 Hubs,
Transport LH2 Tanks to
Airport; Load TanksDistributedDevelop H2 Production
and Liquefaction at
Airport; Directly Fuel

Consider: How Will Infrastructure Decisions Advance?

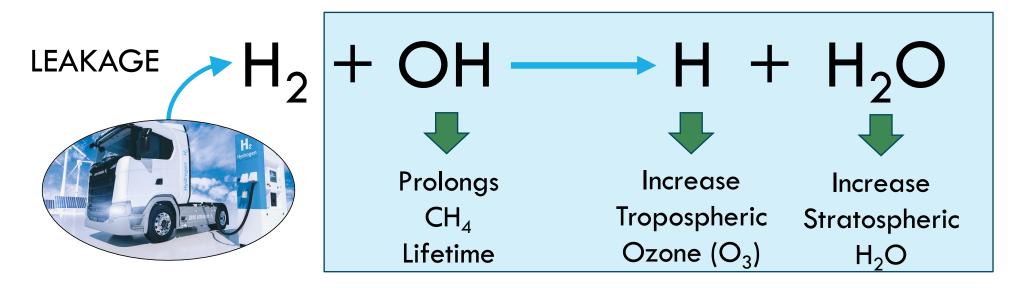


LICENSE TO OPERATE: IS POLICY SUPPORTIVE?





LICENSE TO OPERATE: IS THERE ENVIRONMENTAL RISK?



Consider: How Will Regulators Address Safety and Environmental Risks?

https://acp.copernicus.org/articles/22/9349/2022/



WRAP-UP: WILL THE MARKET BE READY WHEN THE TECHNOLOGY IS? Commercialization as a Continuum Time is Tight – Look Ahead Complex LH₂ Landscape - Much to Consider





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