



# OPTIMIZING CONTROL: ENGINEERING LIFECYCLE

Mr. Daniel Marchante

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ICALEPCS 2023 - PLC BASED CONTROL SYSTEMS

What do the following installations have in common?



**WE DON'T MIND**

Founded in 1995

Staff of 70 people (80% engineers and technicians).

Head office in Badalona, Barcelona (Spain), 2.500 m<sup>2</sup>

Engineering specialized in Process Automation, Industrial Control, Software Development and Digital Transformation.

**GERMANY**  
Eisenach  
Rüsselsheim  
Bochum  
Kaiserslautern  
Wolfsburg

**ARGENTINA**  
Pacheco

**CHILE**  
Atacama Desert

**CHINA**  
Shanghai

**SLOVAKIA**  
Bratislava

**FINLAND**  
Tampere

**FRANCE**  
Cadarache  
Prévessin

### International Projects



**HUNGARY**  
Győr

**MEXICO**  
Puebla

**POLAND**  
Gliwice  
Poznań

**PORTUGAL**  
Palmela

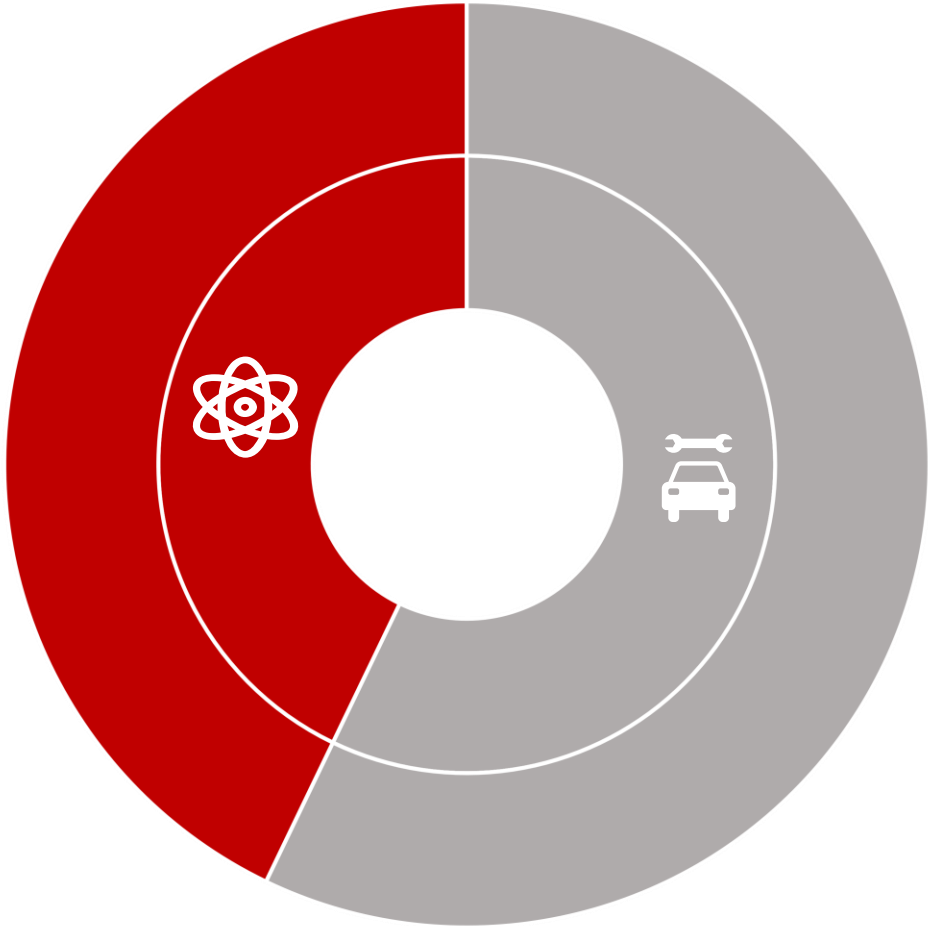
**UNITED KINGDOM**  
Crewe  
Ellesmere Port  
Luton

**CZECH REPUBLIC**  
Kvasiny  
Mlada Bodeslav

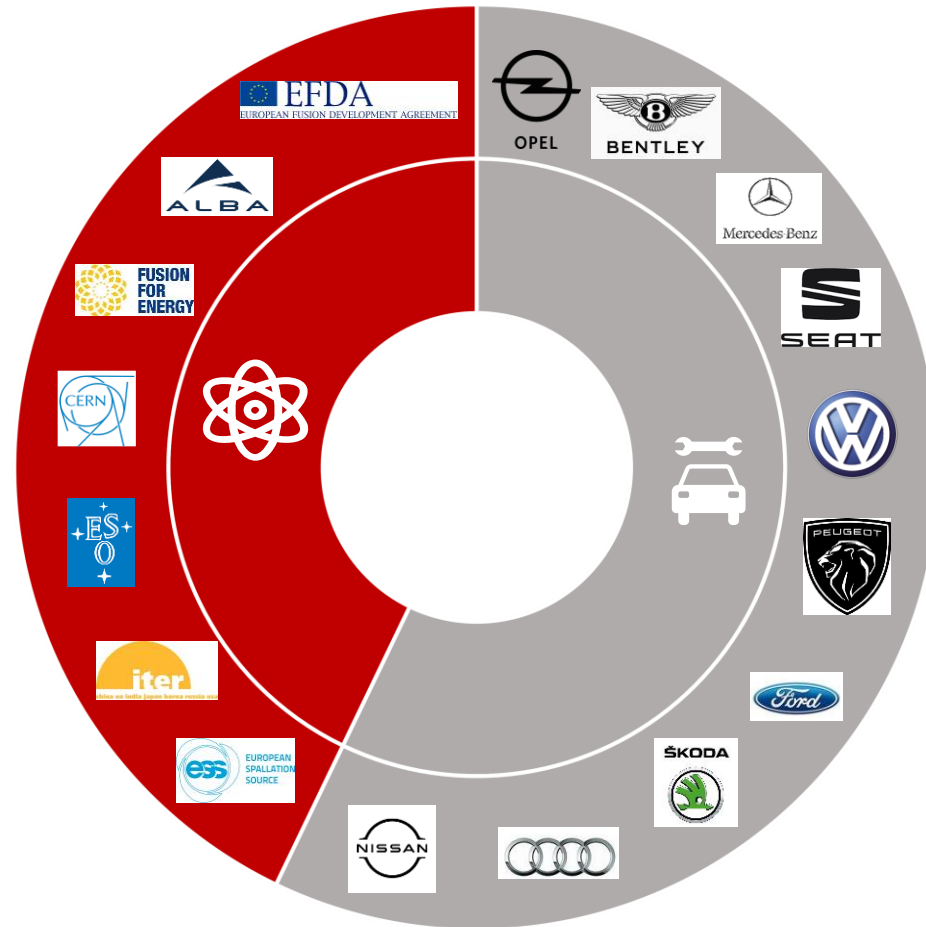
**SWITZERLAND**  
Geneva



# MARKETS AND CUSTOMERS



# MARKETS AND CUSTOMERS



# TYPE OF PROJECTS

Engineering, design and manufacture of I&C cabinets



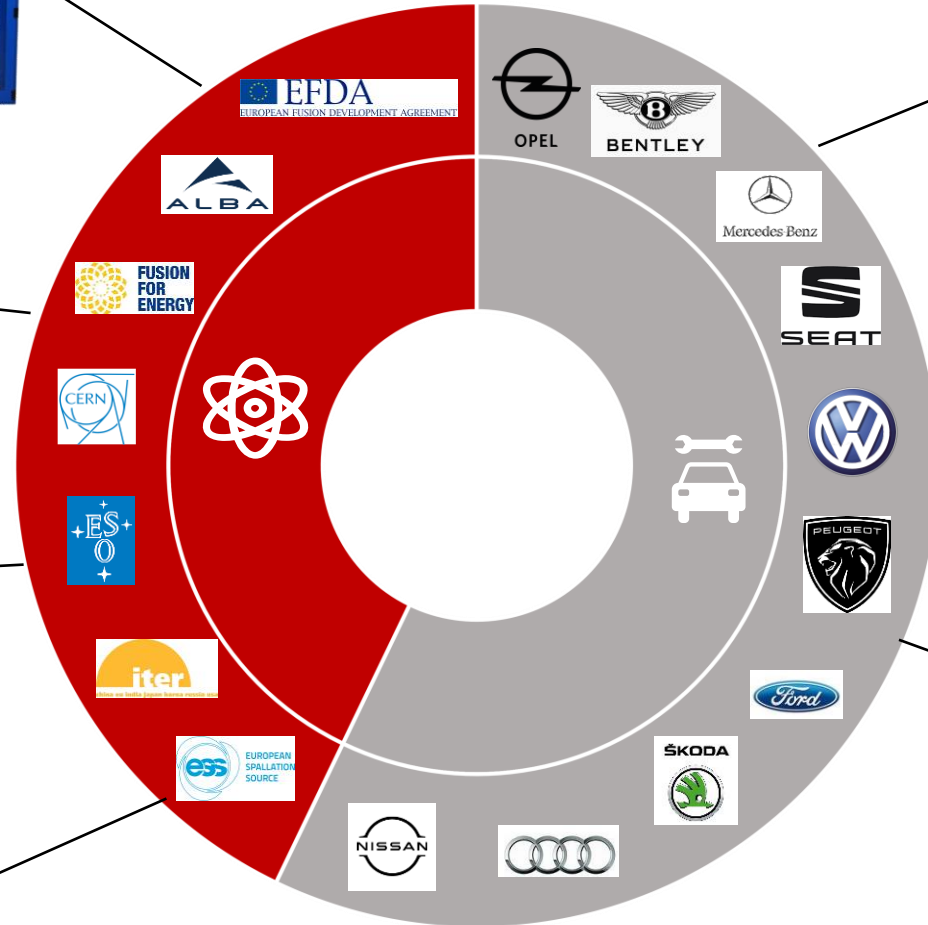
Functional Safety Solutions



Engineering and Software Services



Instrumentation and Control turnkey projects



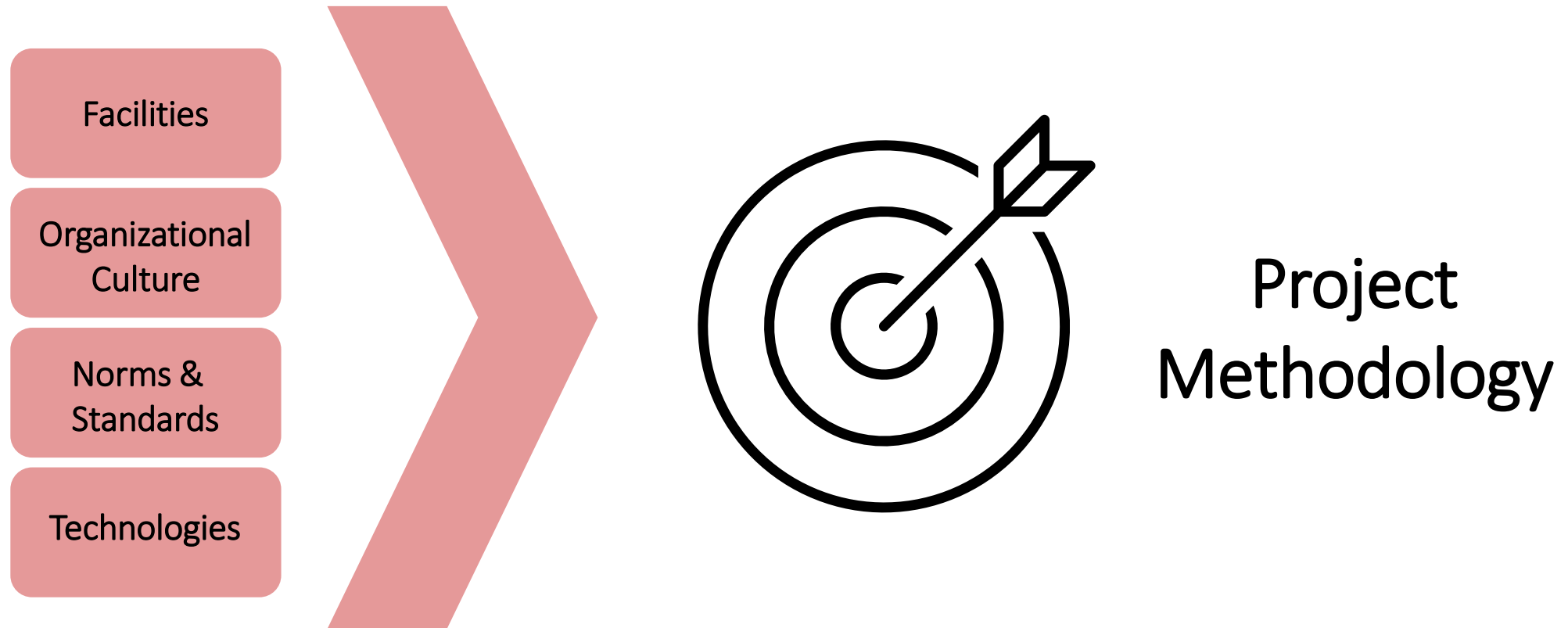
Welding and Assembly Lines (Body in white)  
Collaborative robotics (Cobots)

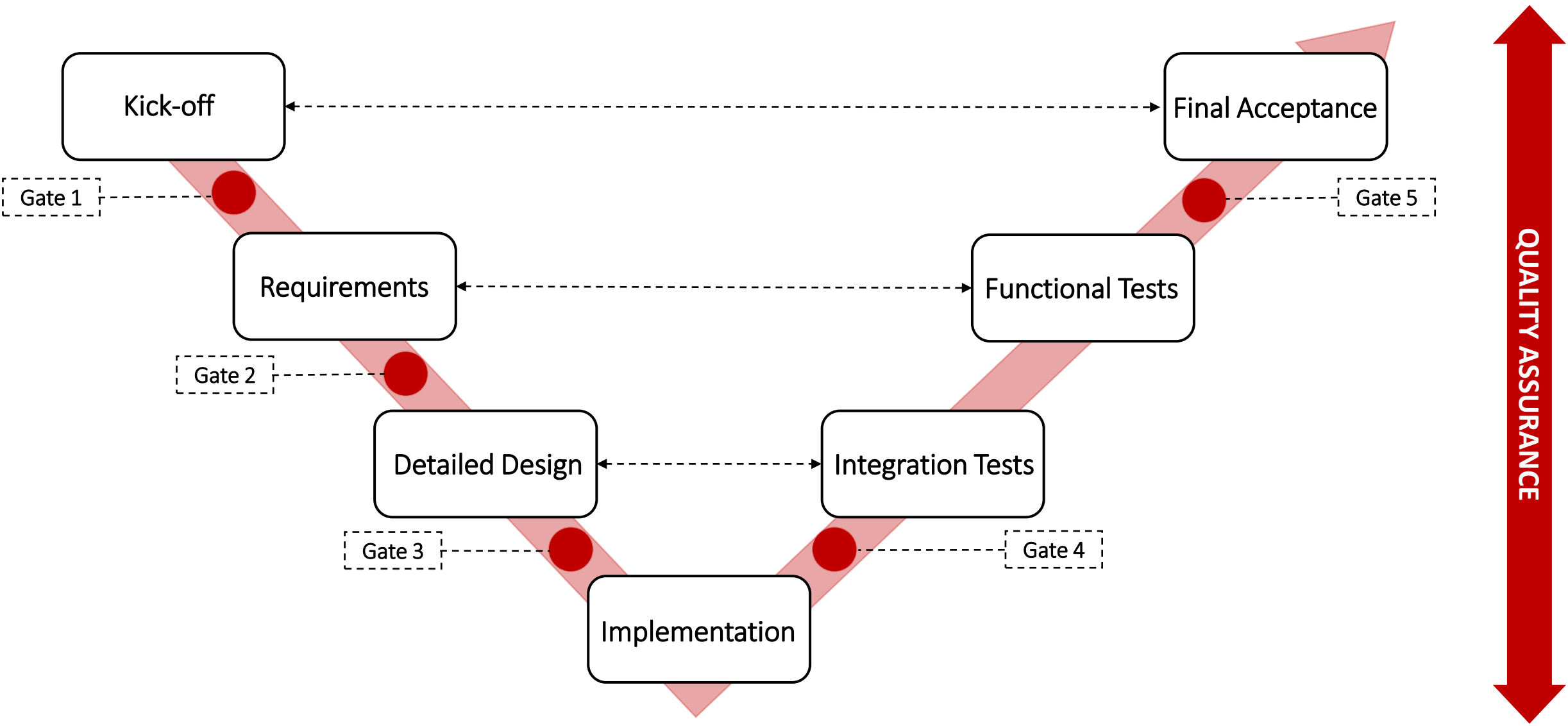


PVC Sealing Lines (GAD and FAD Applications)



Traceability Systems  
Predictive Maintenance  
Large Monitoring Projects





# KICK OFF



**PROJECT SCOPE**



**RISK ANALYSIS**



**TECHNICAL GOALS**

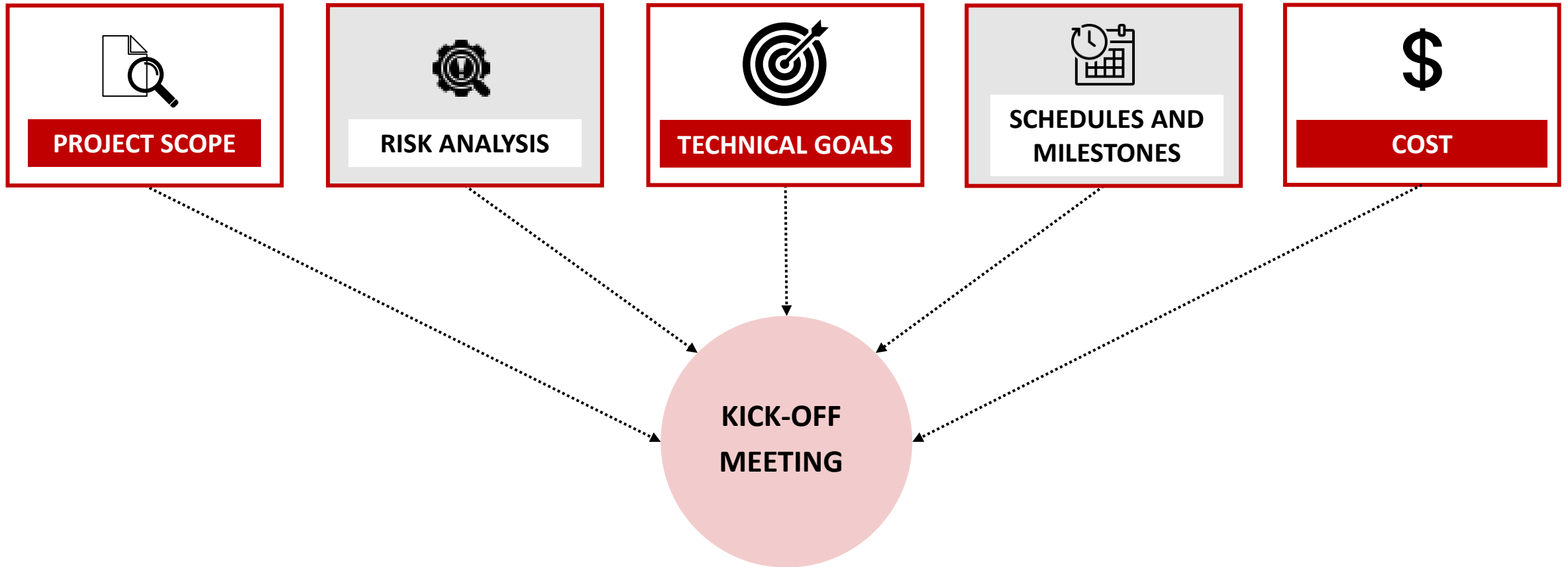


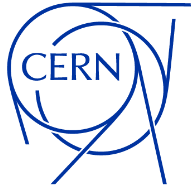
**SCHEDULES AND  
MILESTONES**



**COST**

# KICK OFF





- Development and maintenance of industrial controls and safety systems on the CERN site, including access control and personnel safety, cooling and ventilation, electrical networks and power supply control as well as monitoring systems
- Schedule: July 2023 – June 2028.
- Customer: CERN.



## LESSONS LEARNED: COMMUNICATION

- Highly important in cross-functional projects.
- Focus on vertical and horizontal communication.
- Clear and aligned objectives for all stakeholders.
- The framework includes various small projects from different teams which increases the communication complexity.
- Effective communication is essential for the success of each sub-project.

# REQUIREMENTS

## GOALS

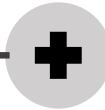
Clarity of purpose  
Scope Control

Risk Mitigation  
Communication

## CHALLENGES

Changing Priorities  
Incomplete information

Conflicting Stakeholder  
Interests  
Scope Uncertainty



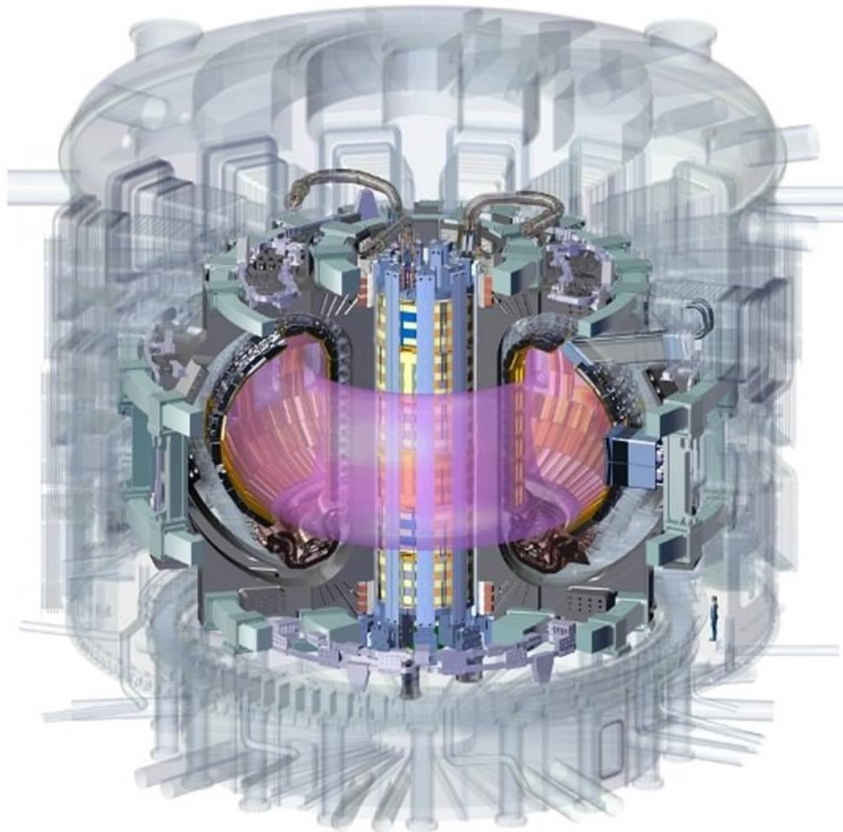
## DESIGN COMPLIANCE MATRIX

	Design	Implementation	Justification
Requirement 1	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Requirement 2	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Requirement 3	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
...			
Requirement n	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

# REQUIREMENTS



- Design and implementation of the Central Safety System for Occupational Safety (CSS-OS) for the execution of the Occupational Safety I&C functions in order to protect people and the environment against non-radiological hazards.
- Schedule: January 2020 – September 2024.
- Customer: ITER.



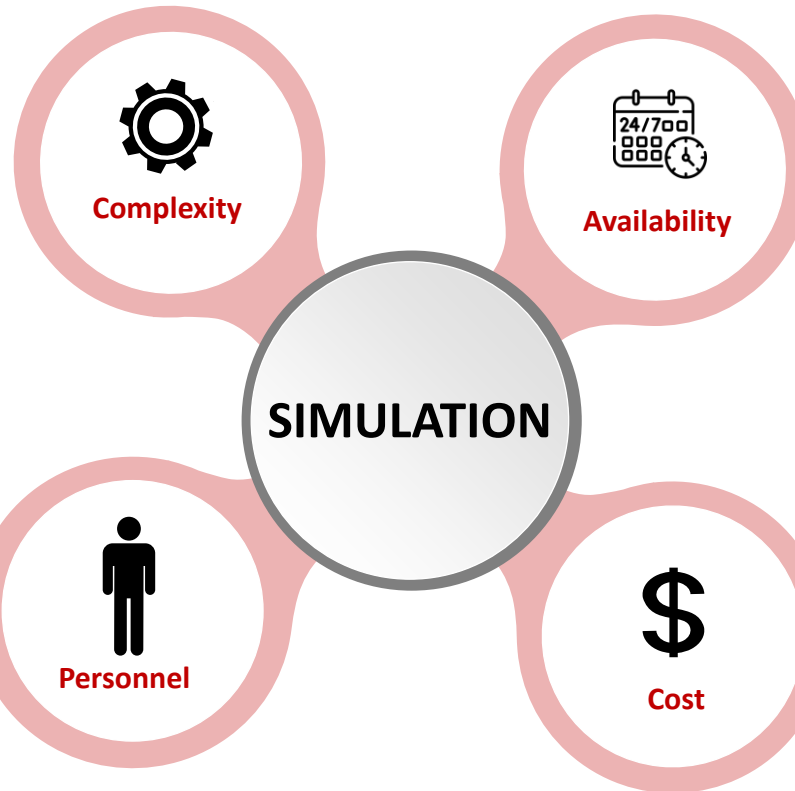
## LESSONS LEARNED: REQUIREMENT MANAGEMENT

- Requirements are the foundation upon which the entire project is built.
- Ensure all stakeholders are on the same page regarding goals, deliverables, and constraints.
- A well-defined project in terms of requirements is more likely to be successful.
- For scientific facilities in which project may not be fully defined due their FOAK (First Of A Kind) nature, requirements are a key point.
- The more requirement are defined the better the alignment with the client and the project quality will be

# FUNCTIONAL TESTS

## Complexity

Functional and Dysfunctional test are critical for project success, even more with complex processes



## Availability

On-site infrastructure for testing used by several teams and requires complex schedule

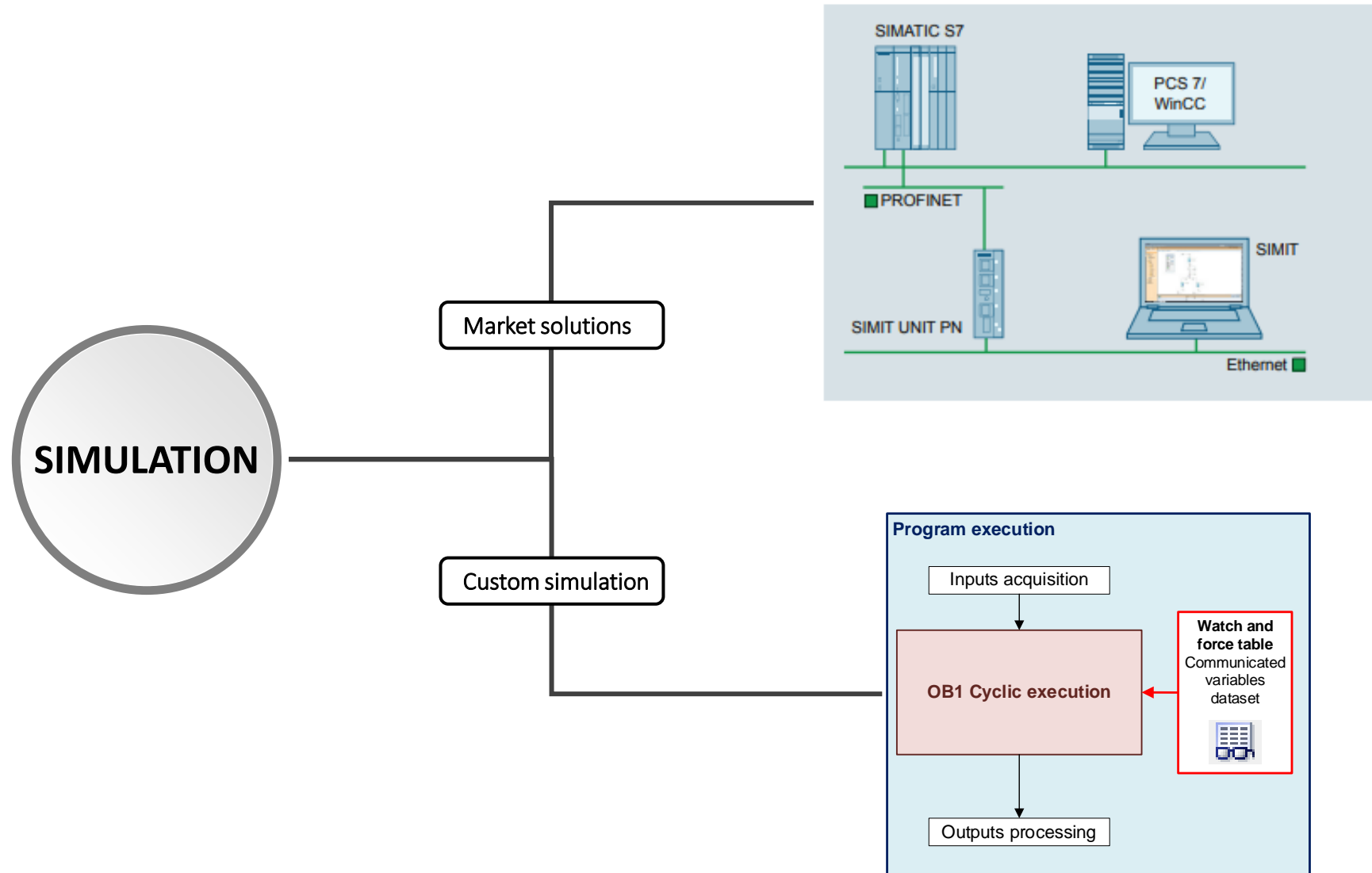
## Personnel

Personnel management for on-site tests increase risks in terms of project management

## Cost

On-site tests have major impact on the cost of the project

# FUNCTIONAL TESTS





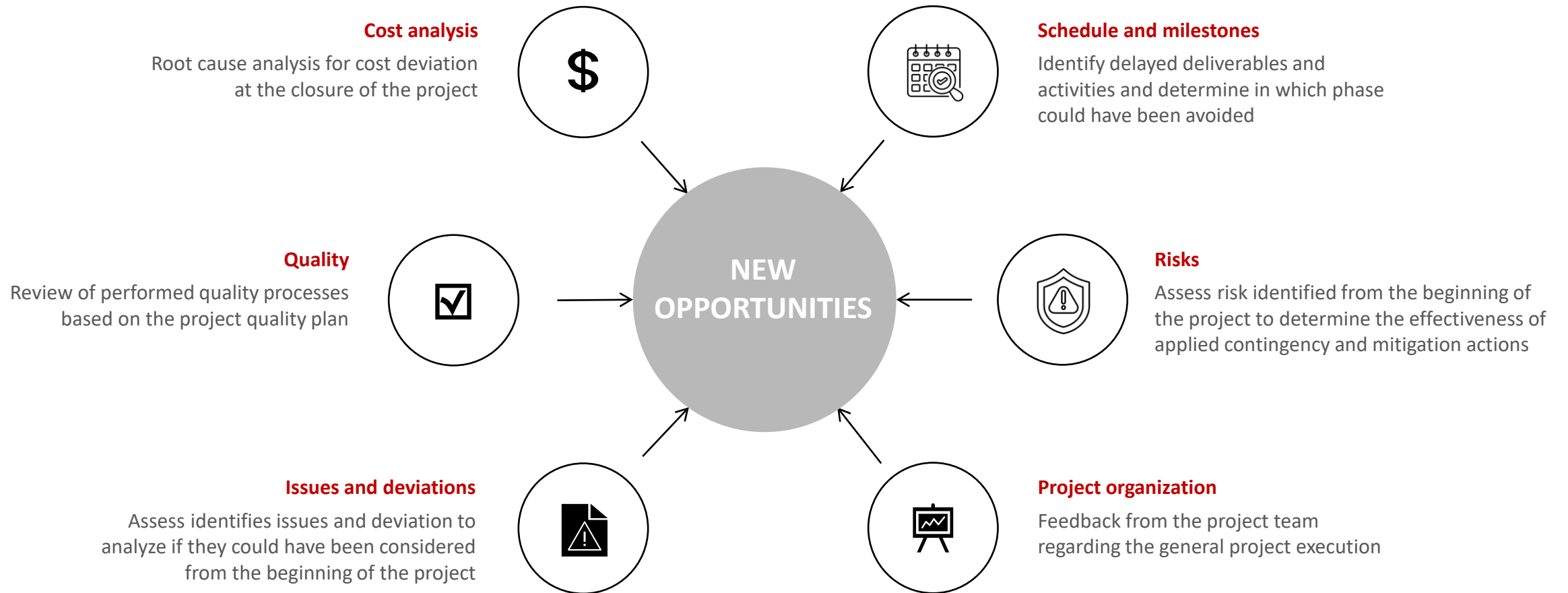
- Renewal of the Personnel Protection System (PPS) of the Super Proton Synchrotron Complex (SPS)
- Schedule: December 2017 – May 2024.
- Customer: CERN.



## LESSONS LEARNED: SIMULATION

- Test platform developed for functional testing within the project.
- Test platform included aspect for simulation software (SIMIT) and hardware
- Reduced commissioning time within the project
- To be used as laboratory infrastructure for future modifications.

# FINAL ACCEPTANCE





- Procurement of parts, Assembly, Integration and Verification of Electronics Cabinets for the ELT M1 Cell.
- Schedule: December 2020 – July 2022.
- Customer: ESO (European Southern Observatory).



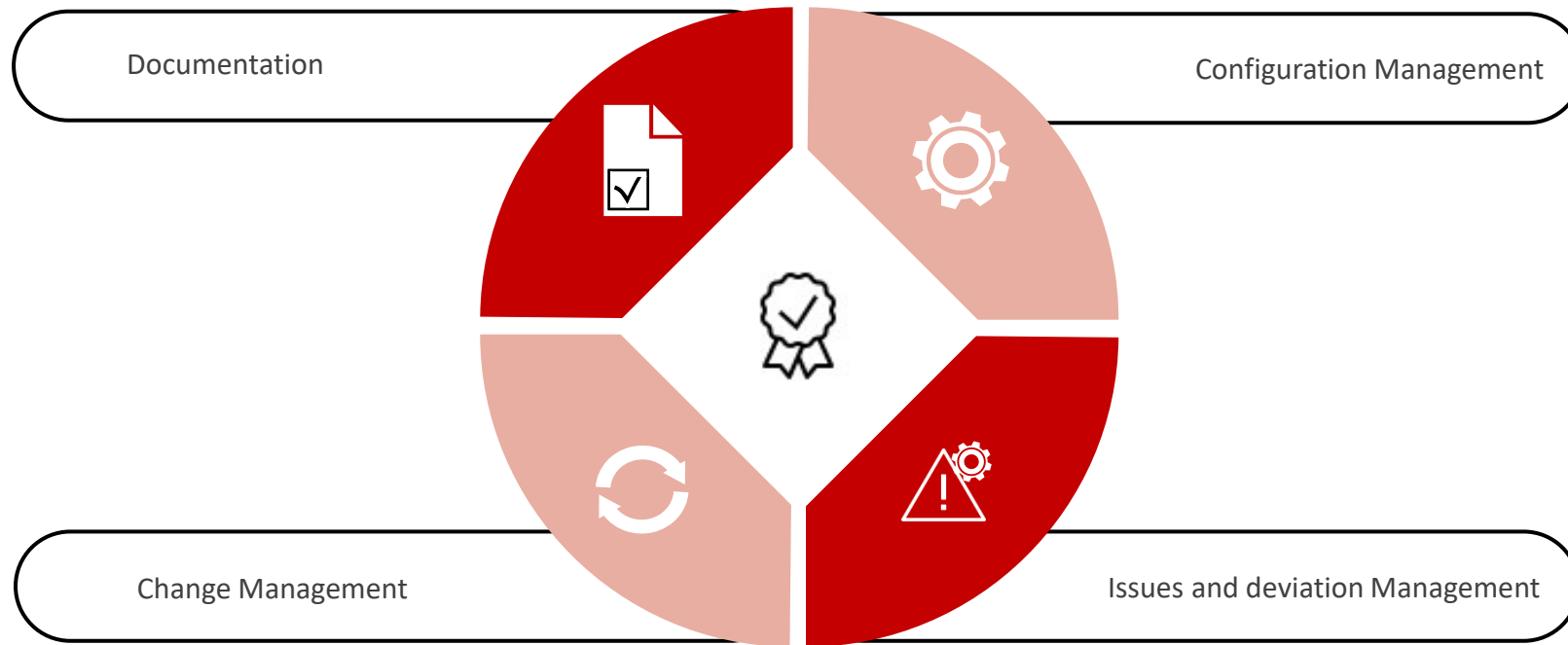
## LESSONS LEARNED: NEW MARKET OPPORTUNITIES

- Feedback from project team and project indicators set a general view of the overall project
- Identification of technical need for personnel
- New business area of projects

# QUALITY ASSURANCE

- ✓ Independent reviewer and approver
- ✓ Use of templates

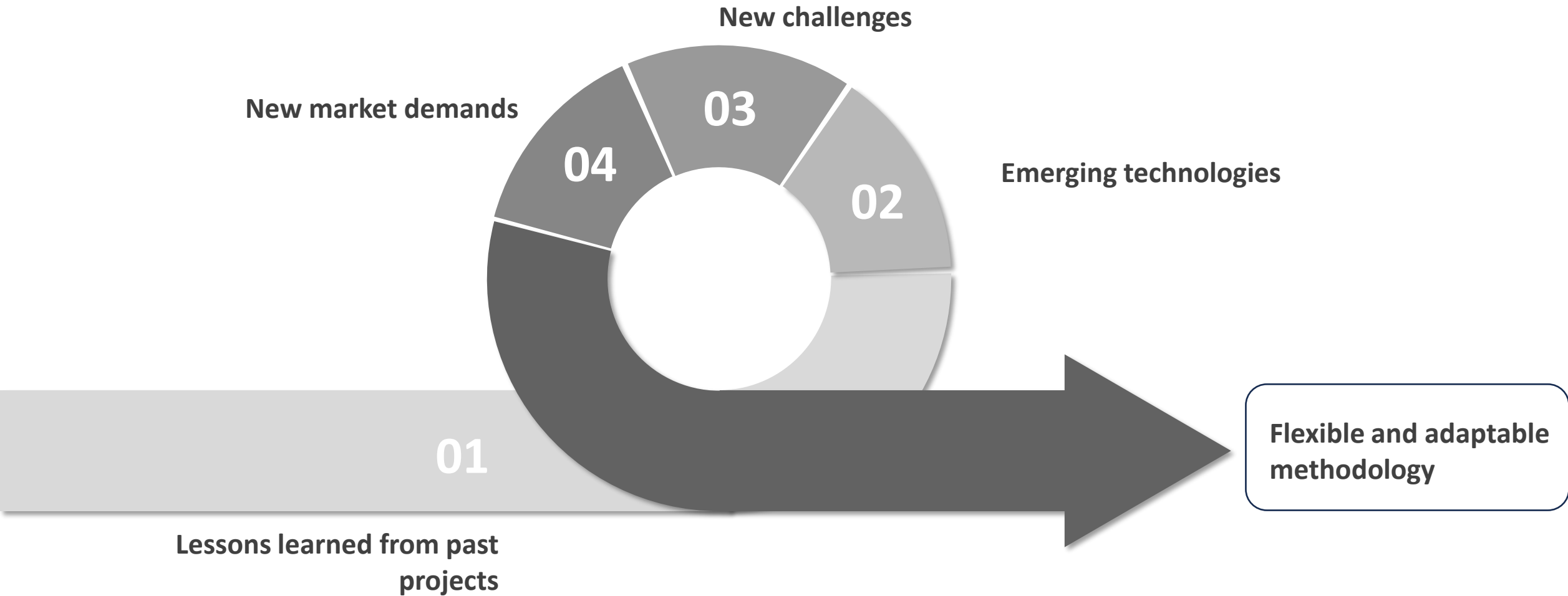
- ✓ Use configuration management tools for versioning (internal or client's)



- ✓ Impact analysis by all affected departments
- ✓ Approval by all affected department leaders
- ✓ Follow-up of additional tasks needed to apply the change

- ✓ Communication
- ✓ Use of ticketing tools (internal or client's)

# WHAT'S NEXT?





[marchante@proconsystems.net](mailto:marchante@proconsystems.net)



+34 93 460 99 40



Arquímedes, 26 08918 Badalona, Barcelona (Spain)



[www.proconsystems.net](http://www.proconsystems.net)