

International Union of Pure and Applied Physics Strategic Plan

The International Union of Pure and Applied Physics (IUPAP) is the only global International Scientific Union dedicated to physics that connects physicists from all fields and all continents. It is run by physicists for the benefit of physics and its applications and it depends essentially on volunteers to do its work. About to enter its second century of existence, IUPAP reaffirms its defining aims, expanding them to embrace current challenges and conditions. The Strategic Plan hereby presented is the result of numerous discussions enriched by the input of the diverse membership of IUPAP.

Fulfilling the commitments that were made upon its creation and expanding on them, the new strategic plan of IUPAP and its proposed actions aspire to achieve the following goals:

- *Assist in the worldwide development of physics and promote physics as an essential tool for development and sustainability;*
- *Engage in the strengthening and improvement of physics education, particularly in developing countries;*
- *Increase diversity and inclusion in physics, enhancing the participation and recognition of women and of people from underrepresented groups;*
- *Foster international cooperation and sponsor suitable international physics meetings;*
- *Promote the free circulation of scientists and the open access to data;*
- *Enhance the vital role of early career physicists and students;*
- *Strengthen the links with physicists working outside academia and with other scientific communities;*
- *Uphold openness, honesty and integrity in the practice, application and promotion of physics;*
- *Promote international agreements on symbols, units, nomenclature and standards.*

Context

IUPAP has been advancing physics across international boundaries for 100 years. Thirteen countries established the organization in Brussels in 1922. As of July 2022, there are 64 territorial members from around the world. According to the new [Articles and Internal Regulations](#) of the Union approved by the [30th General Assembly](#) held in October 2021 the Chairs of Commissions and Affiliated Commissions of the IUPAP are (ex officio) personal members with voting rights. These new regulations also allow the existence of corporate associate members that can participate in the General Assemblies with no voting rights.

The governance of the Union is now carried out according to the [Articles and Internal Regulations](#) that, based on the previous [Statutes](#) and [Bylaws](#), allowed the transformation of IUPAP into a Swiss legal entity. The ultimate authority of the Union resides in its [General Assembly](#) (GA) that shall be held yearly either in person or in virtual form. Between the General Assemblies the Executive Council governs the affairs.

At present, the income of IUPAP is primarily derived from the dues paid by its members, supplemented from time to time by grants to carry out specific projects. Currently, there is only one administrative staff member, so that most of the work is done by some 350 volunteer physicists. IUPAP is currently structured in 19 specialized commissions that promote the objectives of the Union in their respective areas of expertise, six affiliated commissions and thirteen working groups already approved by the GA and one to be approved in October 2023.

Vision

IUPAP abides by the principle of the universality of science, which, in turn, is an aspect of the unity of human knowledge, based on empirical data. It embodies and promotes the unity of physics by strengthening international cooperation within the physics community and fostering freedom of movement, association, expression and communication for scientists, as well as equitable access to data, information, and research infrastructures and materials. IUPAP considers that collaboration across countries, communities, disciplines and physics fields is enriching and necessary to advance towards a comprehensive understanding of nature and to develop solutions to the many problems that humanity faces. In this regard, basic and applied sciences cross-fertilize one another and support for one is essential to advance the other.

IUPAP wholeheartedly opposes any form of discrimination on the basis of such factors as sex, gender, race, color, ethnic or social origin, language, religion or belief, disability, age or sexual orientation. It strongly believes that diversity is essential to delivering excellence in science and that the full participation of people from the widest range of backgrounds and experiences is not only a moral obligation but will enhance scientific creativity and innovation. IUPAP is also greatly committed to the ideal that everyone should have the opportunity to contribute to and benefit from the advancement of science, as a basic human right, and to the work required to achieve it.

IUPAP is deeply engaged in promoting the study of physics and related fields, in the understanding that many human endeavors, whether involving the environment, climate change, energy, materials, communications, urban and rural development, or human health, will benefit directly or indirectly from advances in the various disciplines of physics. To this end, IUPAP strongly endorses the engagement of students with evidence-based tools for the

teaching of physics. It strongly promotes physics-based innovation, entrepreneurship and commercialization for their positive impacts on society.

Increasing the general scientific literacy of the world is fundamental to empowering citizens to make informed decisions on various aspects that affect their lives, allowing them to identify and share reliable information, and becoming more discerning of information received. IUPAP is greatly committed to improving the perception of the public of the value of science, of scientific expertise and of science-based policy.

IUPAP is firmly in favor of all actions that will help to achieve sustainable development and a more balanced and inclusive world. Creative interventions are necessary to advance in this regard, for which the contributions of physics and science are key. IUPAP provides an international platform where scientists can raise their voices and express their views on any matter that relates to physics and the practice of physics in this world, and in so doing help to propose solutions and action plans to address such matters. This enables physicists to participate in decision-making that impacts physics on an international level in significant ways. IUPAP's unique expertise can be put to good use in providing expert evidence-based advice to governments on current and future global challenges.

IUPAP thinks that scientific integrity is indissolubly linked to the practice of science. Thus, it is deeply committed to promoting scientific and ethical standards that will help to eliminate research misconduct, handle conflicts of interest, increase transparency and induce the internalization of values such as trust, accountability and fairness. These values are essential for collaborative work and for the way in which the results of scientific research are perceived by the general public. The creation of a new Affiliated Commission on the History and Philosophy of Physics and the appointment of a Vice-President at Large with responsibility for Outreach and Ethics will help IUPAP examine its own procedures and make sure that they align with the required ethical standards.

Actions

To advance IUPAP into the future along the lines just described, its Executive Council is planning to execute the actions listed below.

Limited-term projects

International Year of Basic Science for Sustainable Development

IUPAP led fellow unions and other partners to promote and organize the International Year for Basic Sciences for Sustainable Development ([IYBSSD](#)) in 2022/2023. While applications of technology as key elements of modern society are relatively easy to recognize, the crucial role that fundamental or basic sciences play in the process is often only poorly appreciated, if at all. To address this shortcoming, bridges need to be established between policy makers, scientists, diplomats, governmental and civil society organizations, entrepreneurs, companies and individuals. This would provide an accurate understanding of the ways in which science, technology, and society are connected within a healthy, innovative eco-system, emphasizing the role of fundamental research. Basic sciences are also key to advancing the goals and targets of the UN 2030 Agenda for Sustainable Development in achieving the following:

1. Reducing poverty and hunger;

2. Protecting the planet from degradation, sustainably managing its natural resources and taking urgent action on climate change;
3. Ensuring that economic, social and technological progress occurs in harmony with nature and
4. Fostering peaceful, just and inclusive societies which are free from fear and violence.

On 2 December 2021, the United Nations General Assembly approved by consensus the resolution [76/A/L.12](#) promulgating the year 2022 as the International Year of Basic Sciences for Sustainable Development ([IYBSSD2022](#)). The resolution was proposed to the United Nations General Assembly by Honduras, and co-sponsored by 36 other countries. This vote confirmed the resolution [40/C.76](#) adopted unanimously by the UNESCO General Conference on 25 November 2019. The celebrations were launched at UNESCO headquarters in July 2022 and will be closed at CERN in December 2023. More than 50 Unions and Organizations and more than 100 Academies and Associations participated with more than 300 events worldwide. The mobilization that resulted from IYBSSD led its organizers to promote the proclamation of an International Decade of Sciences for Sustainable Development 2024 – 2033 (IDSSD).

International Decade of Sciences for Sustainable Development

In August 2023, the UN General Assembly proclaimed the International Decade of Sciences for Sustainable Development 2024 – 2033 (IDSSD). The resolution was brought up by Serbia with the active support of Argentina, Cuba, Equatorial Guinea, Guatemala, Honduras, Hungary, South Africa, Spain and Viet Nam. It was proclaimed by consensus on August 25th, 2023. It is again placed under the auspices of UNESCO. It will embark all the unions, organizations, academies, and associations of IYBSSD with the addition of similar organizations related to applied, formal, social and human sciences. IUPAP is part of it and will play a major role at least in the transition from IYBSSD to IDSSD.

Celebrations for the Centennial

IUPAP celebrated its Centennial in 2022/2023. The main activity, the [Centennial Symposium](#), was held at the Abdus Salam International Centre for Theoretical Physics (ICTP) in Trieste, Italy on July 11-13 2022 with enormous success. A [photo contest](#) was organized to celebrate the beauty of physics and the fun that can be encountered in its practice. The awardees were presented at the Centennial Symposium, the entries were displayed on the screens of the ICTP and two of them were also exhibited at UNESCO headquarters for the inauguration of IYBSSD. Several [satellite events](#) took place in various parts of the world to celebrate the centennial as well. Some of these activities were combined with those of [IYBSSD](#), given that the IUPAP's work on promoting physics and science for development was a major part of its centenary celebrations. Some dedicated talks were given at different physics conferences, including the March meeting of the APS.

The [important effort](#) to digitize IUPAP's institutional archival documents of the Union, which were spread in various archives, was finalized. The digitized documents will be made available for public dissemination and historical research. They will constitute the primary source of information for a scholarly process, which will be concluded by a two-day academic workshop on the history of IUPAP in the last hundred years and the publication of a volume. A workshop on the history of IUPAP took place in Spain by the end of 2022 and a book on the subject, edited by Jaime Navarro and Roberto Lalli, will appear in print by the end of 2023 .

International Year of Quantum Science and Technology

IUPAP is one of the promoters of declaring 2025 as International Year of Quantum Science and Technology (IQST). With the leadership of Mexico, the UNESCO Council decided to take the initiative for the approval of its General Assembly in May 2024. We expect that the recently created WG on Quantum Science and Technology will take an active part in the organization of activities related to IQST.

Public profile and visibility

IUPAP keeps on trying to make the physics community more aware of its mission and role in the international promotion of physics and physics education as well as diversity. We are having a more active presence on social networks but we expect to increase it even more.

IUPAP organization, membership and relations

Administrative structure

With the end of the agreement with the Nanyang Technological University (NTU) in Singapore, which hosted IUPAP administration and company from 2015 to 2020, IUPAP revisited its administrative structure. In this regard it now has a General Secretariat for Legal and Financial Affairs based in Geneva, Switzerland and a General Secretariat for Administrative Affairs based in Trieste, Italy. These two Secretariats work closely together.

New legal structure

IUPAP has changed its legal structure and become a Swiss based association. The new Statutes (called Articles of Association) and Bylaws (called Internal Regulations) incorporating the Swiss association were approved at the 2021 General Assembly. These new Statutes and Bylaws reflect the changes that the increasing physics community has experienced since the last time they were changed, formally incorporating what has become common practice in recent years and including new best practices generated by the COVID-19 pandemic.

Restructuring, internal, and external evaluation

The new strategic plan and the renovated set of aims calls for an evaluation of whether the current structure of the Union is the best to advance. It also requires the establishment of priorities and a decision on where to put the largest efforts first. At the Centennial Symposium and then at the regular meetings of the officers the discussion was started as to whether the current structure of IUPAP was the best to advance with the new aims. The question of where to put the greatest efforts or how to organize the actions was also raised. The President Designate was then charged with defining a strategy in this regard. As a first step, a committee was convened which decided that both external and internal evaluations were needed. A report with the self-evaluation was produced and discussions are currently advanced on how to appoint the external evaluation committee and what would be requested from it. A resolution is expected to be approved at the General Assembly to be held on October 9th, 2023, charging the President Designate to advance with the necessary steps to have a report by an external evaluation committee by the in person General Assembly to be held in October 2024. .

Membership

IUPAP will continue with active recruitment of new members to strengthen itself and expand its worldwide connections. Increasing its membership is intimately connected with promoting the organization internationally and keeping the world of physics informed about the roles that IUPAP is playing in strengthening the discipline on a world-wide scale. Invariably, increased membership means more resources. This enables IUPAP to do more with and for physics for the benefit of humanity. This means more support for IUPAP-related activities such as the annual commission conferences, workshops, working group meetings etc., which are open to the international world of physics.

The new Articles and Internal Regulations have opened up the possibility of having Corporate Members. They can be commercial companies or international research organizations that have a special relationship with the field of physics or scientific research. These members do not have voting rights but can participate in the General Assembly through their official Delegates, are entitled to make nominations and pay membership dues.

We expect that the 32nd General Assembly to be held on October 9th, 2023, will approve the creation of the new category of associated territorial member. Conceived for small territorial physics communities, associated territorial members will be able to participate in the GAs without vote and will be able to nominate associated members for Commissions.

Relation with national and regional physical societies

The actions to engage physical societies and physicists directly with IUPAP are closely related to those that will give it more visibility. To advance in this regard we started to liaise with regional physical societies inviting them to send representatives to IUPAP Council and Commission Chairs Meetings and General Assembly. We are planning to explore the organization of joint activities, particularly the co-sponsorship of conferences or of talks within conferences. This can be a way to strengthen relations with national and regional physical societies.

IUPAP will also seek to foster new physics societies in those countries where physics is at early stages of development/organization, using "sister societies" in the same geographic/cultural region to help local physicists in organizing physics activities.

Physics outside academia

The majority of physicists do not work in academia, but rather in environments such as industry and government. IUPAP has established a working group on physics in industry to develop better connections with those physicists and to use the connections to enhance the use of physics to promote development. IUPAP promotes physics-based innovations that have the potential for commercial applications with impacts on the economy and on society in general.

Early Career Physicists

Through its prestigious [Early Career Scientist Prize](#) (previous *Young Scientist Prize*) with over 220 prizes awarded so far, IUPAP has enhanced the recognition of the vital role that early career physicists play. We plan to build on this by finding more ways to incorporate these

physicists into the activities of the Union. We will also explore the possibility of obtaining specific funds to finance research equipment associated with the awards. This would add to the research capabilities of the institutions of less-privileged physicists.

IUPAP has recently decided to give an Interdisciplinary Young Scientist Prize to recognize the accomplishments of early career scientists who do research in interdisciplinary areas. We will begin with prizes that will be awarded by more than one IUPAP Commission then move to a more diverse conjunction of fields. The first call remained open through May 31st. For this first edition, people working on fields covered by more than one IUPAP Commission or Working Group were considered for the prize. The awardees will be announced after the EC&CC meeting to be held on October 4-5, 2023.

It is important to make people aware of the different avenues available for pursuing a career in science beyond the standard academic path. We will raise awareness of these different options and help develop strategies for the retention of young physicists.

Physics students

IUPAP has established close ties with physics students. In that regard, the 30th IUPAP General Assembly has approved that the International Association of Physics Students (IAPS) become the Affiliated Commission on Physics Students (AC5). Prior to this approval, representatives of IAPS have participated in the Council and Commission Chairs Meetings which were held virtually in October 2020 and October 2021.

Interdisciplinary collaborations and Inter-Union activities

IUPAP signed a Memorandum of Understanding with the International Union of History and Philosophy of Science and Technology to create an Inter-Union Commission on the History and Philosophy of Physics with representatives from both unions. The 30th IUPAP General Assembly upheld this motion and approved the resolution that this Inter-Union Commission became the Affiliated Commission on the History and Philosophy of Physics (AC6). The existence of this commission will, among other things, assist IUPAP in reconstructing its history and addressing many ethical issues of great current concern. Among the latter are discussions of the social impact of new technologies or aspects related to scientific misconduct, conflict of interests, and good practices.

Between 2016 and 2019 IUPAP played a key role as member of the Executive Committee of an interdisciplinary project to analyze and help reduce the Gender Gap in the Mathematical, Computer and Natural Sciences. In particular, IUPAP was one of the unions responsible for the realization of a Global Survey of Scientists that collected about 34,000 responses from all over the world. This project involved the collaboration of eleven international partners, many of which, including IUPAP, decided to act as Founding Partners for the establishment of a Standing Committee for Gender Equality in Science (SCGES). The aims of this committee are to further promote gender equality in science by continuing and enlarging the work accomplished by this project, and in particular by supporting equal access to science education for girls and women and fostering equal opportunity and treatment in their careers.

Since 2016, IUPAP is key partner of the Lightsources for Africa, the Americas, Asia, Middle East and Pacific Project, together with IUCr and, more recently, with ICTP. Started with a grant awarded by the ISC, LAAAMP's aim is to enhance Advanced Light Sources and crystallographic sciences in developing regions, helping build communities of users with training, site visits, and related actions. Community building is one of the main outcomes of

IUPAP's activities. We expect that the project will be scaled up and its impact be increased in various parts of the world.

Boundaries between physics and other disciplines have become less rigid and science has become more interdisciplinary than ever before. IUPAP is now actively collaborating with other unions on the organization of the IYBSSD. We will build on this joint work to forge new formal alliances with other unions.

Presence in international bodies

IUPAP is an active member of the International Science Council. It will continue to contribute to this non-governmental organization, which brings together 40 international scientific Unions and Associations and over 140 national and regional scientific organizations including Academies and Research Councils. The Union is planning to enhance its participation in the Council's activities contributing to various projects of interest.

New developments in established activities

International conferences and virtual meetings

IUPAP will continue to support international conferences and provide encouragement that they be held in different regions of the world while guaranteeing the diversity of participants, speakers and committee members in an environment free of harassment and discrimination. In 2020 many meetings were held remotely. This had the advantage of saving cost and time allowing the participation of more students and international attendees and reducing the carbon footprint. The disadvantages were the lack of personal contact, which is essential for networking and the requirement of a good Internet connection, which is difficult in a large part of the developing world. IUPAP will explore the option of promoting the organization of mixed conferences in which several related activities are organized simultaneously in different parts of the world and then linked virtually.

Another problem associated with virtual meetings is that the access to certain platforms is restricted in some countries due to governmental regulations. IUPAP will take this into consideration for the sponsorship of future virtual conferences, by requiring that organizers propose the use of platforms with global worldwide access or that they allow for more than one way of connecting to the conference.

Two resolutions addressing these issues were approved by the 30th General Assembly. These resolutions also include the explicit commitment of IUPAP to formulate a list of good practices for virtual meetings.

International collaborations, free circulation and accessibility

IUPAP has long worked to ensure that the interaction between physicists from different countries, which is key for the progress of physics, can continue even when relations between the countries' governments are strained. In the present international climate this activity is as important as ever.

Physics increasingly involves international collaborations in the planning, construction and operation of common infrastructure and in the analysis of the resulting data. IUPAP will work

towards reversing the current trend by some countries to restrict access to facilities, data and methods of communication. While nations have legitimate needs to protect their critical facilities and computing systems, we think that they also have a responsibility to find ways to maintain and facilitate access for all international scientific collaborators.

Future development in strategic areas

Physics education

IUPAP will continue to support the organization of physics schools, workshops, and conferences on physics education, particularly in developing countries.

The Commission on Physics Education (C14) has decided to create a repository of open (non-commercial) virtual/remote laboratory resources used around the world. This information will be made available on the remodeled IUPAP website. The site will also be used to point to other teaching resources, particularly those of strong, long-established national associations that promote teaching/research in less developed countries.

Outreach, scientific literacy and contribution to policy making

IUPAP has recently renamed one of the Vice-Presidential positions as Vice-President at Large with responsibility for Outreach and Ethics, in anticipation of having an increasing role in science outreach in the coming years. IUPAP's contributions in this regard will be realized through activities that it is organizing for the Centennial and those associated with IYBSSD, and will be advertised with specific content on its remodeled website and via a more active presence on social networks. IUPAP will also promote the engagement of all members of the physics communities represented in IUPAP with communicating the wonders of physics to mainstream society in easily understandable and attractive ways.

The renovated communication scheme will also be used to enhance the public understanding of science and contribute to evidence-based policy decisions.

Sustainability and physics for development

IUPAP will continue to support conferences, schools and workshops in developing countries. The Commission on Physics for Development (C13) will assist IUPAP in cosponsoring at least three workshops per year in developing countries. It will also be managing the Light sources for Africa, the Americas, Asia, Middle East and Pacific Program (LAAAMP) in collaboration with the International Union of Crystallography and the Abdus Salam International Centre for Theoretical Physics with the support from the International Science Council.

IUPAP will increase its support to developing countries within the framework of IYBSSD and expect that many activities will be organized worldwide to raise awareness of the usefulness of basic science for sustainable development and the need to support it.

The EC approved the creation of an interim Working Group to address the issue of physics and sustainability. It is expected that the 32nd General Assembly to be held on October 9th, 2023, will approve the creation of WG21 on Physics for Climate Change Action and Sustainable Development.

Gender, diversity and inclusiveness

IUPAP has a long-standing commitment in support of diversity in physics. It created the Working Group on Women in Physics (WG5) in 1999 and the position of Vice-President at Large with Gender Champion responsibilities in 2011. It established a set of guidelines for the sponsorship of conferences to guarantee that women are fairly represented among participants, speakers and members of committees and that conferences take place in an atmosphere free of sexual harassment and discrimination. The [Waterloo Charter for Gender Inclusion and Diversity in Physics](#), where the guiding principles of IUPAP in this regard are set, was adopted by the 30th General Assembly in October 2021. The Charter is [supplemented](#) with a list of example policies, action and recommendations pertaining to affirmative action, career paths and institutional policies that the IUPAP has committed to continuously update and disseminate.

The continuing work of the IUPAP in these aspects has also progressed in a joint effort with unions of other disciplines as explained elsewhere. The 30th General Assembly also approved a resolution expanding the mandate of WG5 to reflect the many activities that the group has been pursuing and to enlarge its scope.

IUPAP is planning to build on this still-necessary work on gender by focusing on other areas where there is discrimination, conscious or not, such as disability and ethnicity. In that regard, the possibility of expanding the aims of WG5 to embrace these other aspects will be analysed.

Ethics, science integrity and good practices

There has been a significant increase in solicitations to contribute to predatory journals and conferences. Such vulturine practices not only could have financial consequences, such as the potential of investing in fake publications, but also the lack of serious peer reviews could result in “fake science”. This could significantly undermine trust in science. IUPAP will take a lead in seriously combatting such predatory and/or fake practices in physics and applied physics.

With the contribution of members of the Affiliated Commission on the History and Philosophy of Physics (AC6) and with the direct involvement of the Vice-President at Large with responsibility for Outreach and Ethics, IUPAP will be in an excellent position to define a set of guidelines that will promote scientific and ethical standards and address ethical issues of great current concern as mentioned elsewhere. In that regard, the establishment of the Working Group on Ethics (WG18), which creation was approved by the 30th General Assembly, will certainly allow the Union to advance with the definition of these guidelines.