DRD 6: Calorimetry

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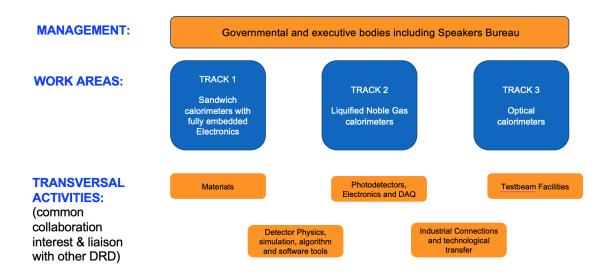
³⁴ 1 Introduction

³⁵ Different types of calorimeters are proposed for experiments for future fixed-target facilities, EWK/Higgs

- ³⁶ factories, hadron and muon colliders. THE ECFA Detector Roadmap [1] has defined the following
- ³⁷ Detector R&D Themes.
- DRDT 6.1: Radiation-hard calorimeters with enhanced electromagnetic energy and timing resolution;
- DRDT 6.2: Highly-granular calorimeters with a multi-dimensional readout for optimised use of particle flow methods;
- DRDT 6.3: Calorimeters for extreme radiation, rate and pile-up environments.

These themes are the guidelines for the R&D program that will be carried out in the DRD on Calorimetry. The mission of the DRD on Calorimetry will be to bring a diverse set of calorimeter technologies to a level of maturity such that they can be considered for a technology selection of future experiments. The maturity will have to be demonstrated by full-scale prototypes. The DRD will develop collaborative structures and tools such that a comparison between different technologies will be on equal footing.

⁴⁹ 2 Organization of the DRD



Following the key technologies identified in the EFCA roadmap, the DRD6 has collected, through both the community meetings and a dedicated input collection process, the calorimeter projects which are currently being developed in the communities (or would like to be). The received proposals showed a different level of maturity and support in terms of person powers and funds.

Those projects could be organized under three main Working Areas, described in detail in the following and shown schematically in Fig.2

- Work Area 1 collects Sandwich Calorimeters with fully embedded electronics. For all these projects, the system aspects of the electronics and service integration in the calorimeter are of primary importance for the calorimeter project development.
- Work Area 2 describes calorimeters based on Liquefied Noble Gases. At present it includes one proposal based on Liquid Argon.

Work Area 3 organizes developments of Optical Calorimeters: scintillator-based sampling
 and homogeneous calorimeters. The development of materials as well as the readout systems
 are crucial to these calorimeters. Also working principles of novel calorimeter techniques will
 be proven.

⁶⁶ The description of the different calorimeter projects is given in the following sections.

⁶⁷ Scrutinizing the submitted projects has highlighted the existence of several common needs which ⁶⁸ we believe have to be addressed commonly, to exploit as much as possible each other competence,

save money and person-power and progress faster in the overall project.

⁷⁰ We have identified, at present, five Transversal Activities (TAs), which are listed below and de-⁷¹ scribed in the document.

Materials: The objective of this TA is to identify the best suitable material for each application. Needs for new optimised materials will be identified and R&D will be carried on in this framework. This TA will provide a clear overview of the state-of-the-art materials and propose scintillators and other optical media with mass-scale production capability for future collider experiments.

Phododetectors, Electronics and Data Acquisition: Most of the projects will read out their detector with SiPMs. Choosing the best options and/or developing new photode-tectors can be done under a common effort, though specific needs will be taken in account. Also, projects have indicated that the need for ASIC developments has, in general, common characteristics. Also in this case a common effort can be carried on.

• Testbeam facilities: All projects foresee exposing their prototype to a particle beam campaign during the lifetime of the project. Also in this case, coordination of the requests and, possibly, a common infrastructure available for all the tests will be beneficial for the collaboration.

• Detector Physics, Simulation, Algorithms and Software Tools Calorimeter beam tests will provide a large amount of physics data which will allow both to asses performances and improve our knowledge of particle interaction with matter. Commonalities across the project in the software field are addressed in this TA.

• Industrial Connections and Technological Transfer: A connection between the detector community and the companies producing the materials, photodetectors or electronics we need is of uttermost importance and will allow both communities to progress faster.

The management of the collaboration will be discussed and put in place during the summer and autumn. This will include all the governmental and executive bodies, as in most of the existing collaborations. The focus in this period was on the scientific organization. The management will also include the speakers' bureau, which will cover at least one part of the dissemination. We will also collaborate on the dedicated DRD on the dissemination and training, in addition to offering training internships for students in their graduating and PhD thesis work.

⁹⁹ 3 Work Area 1: Sandwich calorimeters with fully embedded ¹⁰⁰ electronics

The devices studied in this work area seek to produce highly-pixelated images in 3 dimensions of 101 the final state of particle collisions. Adding time as the fourth dimension and energy up to five 102 quantities are available per pixel. The overarching goal is to provide calorimeters optimised for the 103 application of Particle Flow Algorithms (PFA). They should therefore provide an excellent particle 104 separation that complement high resolution trackers. The combination of both is supposed to 105 provide a jet energy resolution of 3-4% which is the design goal at least for future Higgs factories. 106 The 3D granularity is at least two orders of magnitude higher than for the calorimeters proposed 107 in the other tracks. In addition, a full 4π coverage with little room for services is required to fully 108 exploit the potential of these *imaging calorimeters*. Maybe more than others this type of detector 109

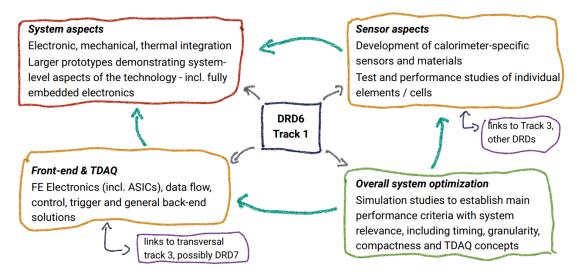


Figure 1: Synthetic overview on the main research directions common to all projects in Work Area 1.

requires a holistic approach, i.e. to take special care on high-level system integration already during the R&D phase. This applies in particular to the embedding of the front-end electronics into the detector volume. In turn, these front-end electronics have to be low power consumption without compromising performance. A summary of the main overarching R&D directions in Work Area 1 is given in Fig. 1. The technologies pursued in this work package are all considered suited to meet the goals of imaging calorimeters. Before the individual projects will be introduced some gross features shared by the proposals will be recapitulated

• Most proposals feature readout (analogue and digital) electronics fully integrated into the calorimeter volume. Where this is not (yet) the case it is recommended that the design will be adapted.

• It is common practice in calorimetry to distinguish between electromagnetic and hadronic 120 calorimeters as separate entities. Imaging calorimeters should be thought as one device with 121 finer pixelisation in the inner part (the electromagnetic section) and coarser pixelisation 122 in the rear part (the hadronic section). It is therefore important that the R&D program 123 plans from the beginning beam tests that combine electromagnetic and hadronic sections. 124 This will allow for the development of common electrical but also mechanical interfaces 125 and infrastructures. Common beam tests are comparable in size and complexity with real 126 experiments. As outlined in Sec. 6.4 the DRD on Calorimetry envisages to pay particular 127 attention to beam test infrastructure for the benefit of all work areas. 128

¹²⁹ 3.1 Projects in Work Area 1

In the following those projects will be introduced that are promising to deliver large scale prototypes
in the coming 3-6 years. Either the prototypes do already exist and can be extended or the size
of the groups and the anticipated resources are large enough such that a credible prospect of their
realisation can be made.

• A SiW-ECAL using silicon pad sensors with analog readout. Silicon allows for high pixelisation and tungsten for the compact design. An individual layer must remain with an envelope of around 5 mm. The lateral density is about 2-4 times higher and the longitudinal density is still around a factor of two higher than that of the CMS HGCAL that is currently under construction. This implies that the integration of a layer has to be different from the one currently developed by CMS. The device builds on the current CALICE SiW ECAL technological prototype and the first step in the R&D will be to conclude the ongoing work. The tendency for future Higgs factories is an increase of the beam collision frequency compared to the case of the International Linear Collider. This adds that an improved timing resolution will yield an increase in the power consumption of the front-end electronics. The electronics have to minimise the need for cooling in order to not compromise the quality of the PFA. A full system study in close coordination with detector optimisation studies with relevant physics processes has to be carried out in order to specify the hardware needs for future prototypes.

- Main R&D topics: Extension of current prototype based on power pulsing to continuous operations: reduction of power consumption, of cooling, the study of the addition of timing, either dedicated layers or volume timing. For both linear and circular collider operation the performance of real-size layers will have to be studied.
- **DECAL:** Separation power through high pixelisation is the main motivation for the appli-152 cation of calorimeters based on semiconductors. The **DECAL** will increase the transverse 153 granularity w.r.t. to the SiW-ECAL by a factor of around 10^4 by using reconfigurable 154 CMOS MAPS sensors. In this case each pixel will be readout with 1-bit resolution giving 155 rise to digital calorimetry. The aim is to produce a large, granular sensor that can be a test 156 bed for digital calorimetry, outer tracking and pre- shower applications. Recent work from 157 the EPICAL-1 and -2 Ultra-High Granularity Electromagnetic Calorimeter Prototypes has 158 confirmed the potential for digital calorimetry in terms of energy resolution and shower sep-159 aration [2]. Separately, prototypes of dedicated CMOS MAPS sensors, such as the DECAL 160 sensor, for digital calorimetry, outer tracking and pre-shower applications have paved the way 161 for developing devices that can address the specific requirements of multiple subdetectors, 162 including digital calorimeters [3]. The future R&D will take the best aspects of both existing 163 projects, developing a new sensor that is optimised for calorimetry, either by integrating the 164 design of the DECAL DMAPS chip with an existing mature sensor or continuing its own de-165 velopment, and ultimately to deploy the resultant sensor in a testbeam. By taking advantage 166 of the EPICAL-2 prototype and existing data for evaluation of performance using what will 167 be a custom sensor, we will be able to demonstrate the ultimate potential of this alternative 168 approach to the traditional silicon analogue readout as used in CMS HGCAL and proposed 169 for some future collider experiments. 170

Main R&D topics: Development of a CMOS MAPS based DECAL sensor optimised for calorimetry. This implies in particular the reduction of the power consumption from around 10mW/cm² as of today by at least an order of magnitude. Sensor size and stitching technologies have to be developed in order to equip a surface of around 2000 m². The selected sensors and technology will have to be validated by beam test prototypes.

- Forward calorimeters, FCAL will measure the luminosity and the beam induced background 176 in particle physics detectors. The reduced space and the quest for separation of close by 177 electron and photon showers call for high compactness level compared with the projects 178 introduced before. Therefore the R&D focuses on the reduction of auxiliary components 179 such as readout or transmission wires. One topic is the testing of GaAs sensors with readout 180 strips on the sensor substrate. Another topic is the investigation of wireless readout that 181 would comply particularly well with the limited amount of space available in the forward 182 region of particle detectors. Several aspects of forward calorimetry will be addressed in the 183 frame of the LUXE experiment. In general and as shared in particular with the SiW-ECAL 184 detector elements of forward calorimeters require the study of connectivity technologies. 185
- Main R&D topics: Testing of sensors with readout strips, wirelass data transfer, detection
 module integration (study of conductive gluing).
- While the previous three projects develop calorimeters based on semi-conductors, the Sc- **ECAL** uses scintillating strips of around $45 \times 5 \times 2 \text{ mm}^3$ is size. In alternating layers the strips are rotated by 90 degrees yielding an effective $5 \times 5 \text{ mm}^2$ transversal granularity. A prototype of this type of calorimeter has been tested in 2022 and 2023 in beam at CERN. As the SiW-ECAL this prototypes has been operated with ASICs designed for power-pulsed operation at a Linear Collider. The technology needs thus to be adapted to the operation at circular colliders. This implies also the development of a cooling system. Apart from these

"straightforward" R&D items the project also will engage in the R&D of new scintillator
 material to improve light yield, radiation hardness, ageing and timing performance. The
 Sc-Ecal is a potential field of application for future quantum-dot technology.

- Main R&D topics: Extension of current prototype based on power pulsing to continuous operations: reduction of power consumption, of cooling, the study of the addition of timing, either dedicated layers or volume timing. For both linear and circular collider operation the performance of real size layers will have to be studied.
- AHCAL

• The **ScintGlassHCAL** project seeks to replace the plastic scintillators by tiles based on scin-203 tillating glass following, therefore, a recommendation of the ECFA Detector R&D Roadmap 204 to investigate this material since it's supposed to be cheaper than traditional inorganic scin-205 tillators. With clear synergies to Work Area 3 and the Transversal Activity on Materials, the 206 development of this type of calorimeter requires some groundwork on that actual sensor. A 207 trade-off will have to be found between material density and the actual light yield. Special 208 attention will also have to be paid to the selection of the photodetector. The concept as an 209 imagine calorimeter requires, as for the other proposals in this track, a high level of inte-210 gration. Since the use of scintillating glass is as of today unchartered territory for imaging 211 calorimeters, this may imply R&D challenges that are still unknown today. 212

Main R&D topics: Identification of optimised scintillating glass material. Selection of photodetectors and readout ASICs in synergy with other projects in the DRD. Small "electromagnetic" prototypes as a proof of principle with the medium term goal of a full-scale hadronic prototype.

- The Semi-Digital Hadronic Calorimeter (SDHCAL) is a sampling hadronic calorimeter that 217 is studied by the CALICE collaboration to equip the future ILC experiments with a compact, 218 self-supporting hadronic calorimeter using gaseous detector such RPC to achieve the high 219 granularity one needs to successfully apply PFA techniques. A prototype of 48 units was built 220 in 2011 and tested in the following years until today. The next generation of this type of 221 calorimeter should feature a time resolution of better than 150 ps (compared with around 1 ns 222 today). In the **T-SDHCAL** project the amplification of the avalanche will be improved by 223 moving from a single-gap RPC to a multigap RPC (MRPC). The detector has to be readout 224 by a low-jitter ($\approx 10 \text{ ps}$) low power consuming ASIC and Liroc is a promising candidate for 225 this. Operation st circular e^+e^- colliders require in addition the development of a cooling 226 system to sustain the higher rates. 227
- Main R&D topics: Development of multigap RPC (MRPC) to improve timing and study of an adequate read-out ASIC such as Liroc. Development of a few small layer with the aim of a larger prototype in the medium run.
- As complement to the RPC based sensors the **MPGD-HCAL** proposes gaseous sensors 231 based on Micromegas or μ RWELL chambers. The main motivation for this approach is that 232 both Micromegas and μ RWELL chambers are supposed to be able to stand higher beam 233 rates. This characteristics would make them suitable not only for future e^+e^- colliders 234 but in particular for a future muon collider. As of today the project disposes already six 235 MPGD layers of size $20 \times 20 \,\mathrm{cm^2}$ (how many Micromegas and $\mu \mathrm{RWELL}$?) Together with 236 corresponding steel absorber this yields a "electromagnetic" prototype with a depth of two 237 interaction lengths. For this prototype readout ASICs and DAQ systems are available. This 238 will allow for a proof-of-principle of the MPGD-HCAL This prototype will be complemented 239 by four layers of size $50 \times 50 \text{ cm}^2$ yielding a total depth of three interaction lengths. 240
- Main R&D topics: Simulation studies to settle the needs for a hadronic calorimeter at a future muon collider.
- The **ADRIANO3** is a high-granularity triple-readout calorimetry with fast timing by adding a third readout to the ADRIANO2 technique, which is a high-granularity, integrally-active, dual readout calorimeter with 5D shower measurement, aiming at disentangling the neutron component of a hadronic shower. The ADRIANO3 is composed of a sandwich of heavy-glass tiles, plastic scintillator tiles, and thin RPCs. The heavy-glass is mostly sensitive to the

Name	Calorimeter Section	Sensitive Material/ Absorber	Target Application	Current Status
SiW-ECAL	Electromagnetic	Silicon/Tungsten	e^+e^- collider central detector	Prototype for finalising R&D for LC, Specification for CC and of Timing for PFA
DECAL	Electromagnetic	CMOS MAPS/Tungsten	e^+e^- collider central detector, Future hadron collider	Prototypes with non-optimised sensors, Sensor optimisation ongoing
FCAL	Electromagnetic	Solid state (Si or GaAs)/ Tungsten	e^+e^- collider forward part	Prototypes with non-optimised sensors, Sensor optimisation and data transfer studies ongoing
ScintEcal	Electromagnetic	Scintillating plastic strips/ Tungsten	e^+e^- collider central detector	Prototype for finalising R&D for LC, Specification for CC and of Timing for PFA
AHCAL				
ScintGlassHCAL	Hadronic	Heavy glass tiles/Steel	e^+e^- collider central detector	Material studies and specifications for prototypes
T-SDHCAL	Hadronic	RPC/Steel	e^+e^- collider central detector	Prototype for finalising R&D for LC, Specification for CC and of Timing for PFA
MPGD-HCAL	Hadronic	MPGD (Micromegas $\mu RWELL/Stell$	$\mu^+\mu^-$ collider central detector	Small prototype for proof-of-principle, Lateral and longitudinal extension envisaged.

Table 1: Table summarising the projects in Work Area and their status.

fast EM component of the shower above the Cherenkov threshold. The plastic scintillator is sensitive to all the ionising particles as well as neutrons. The newly added RPCs, based on heavy gasses and glass, is sensitive to all the ionising particles, but not to neutrons, allowing to disentangling the neutron component. The RPCs will be based on the CALICE DHCAL technology with digital readout for fine segments of 1 cm².

Main R&D topics: The construction technique in terms of light yield, RPC efficiency, timing resolution, and cost, will be optimised. A few prototype layers will be fabricated. Finally a medium-scale ADRIANO3 prototype will be built and tested in high energy and low energy beams to evaluate energy and position resolution, PID and time resolution. In addition, the implementation of machine learning techniques will also be investigated.

In addition to the described projects the work area will also follow up activities that are as of today at a lower level of maturity. This is for example the case for the *Double readout sandwich calorimeter (DSC)*. Here, passive absorber material is replaced by lead class that acts as a Cherenkov light radiator. As for all calorimeters in this section the readout electronics and other services will be embedded in the calorimeter volume. In addition there are clear synergies with the ADRIANO3 project. Both the DSC and ADRIANO3 will benefit from the transversal activity on optical material.

²⁶⁵ 3.2 Short term applications

The technologies of the SiW-ECAL and the AHCAL, orginally developed within CALICE, have 266 been adopted by the CMS-HGCAL for the upgrade of the endcaps of the CMS detector. It is 267 obvious that the experience gathered in the construction of this new type of calorimeter will feed 268 back into the R&D of the Work Area 1. The system integration of the detection elements (Si-269 Modules and TileBoards in case of the CMS HCGAL) have been identified as one of the main 270 challenges. The detectors proposed here a typically more compact than those of the HCGAL 271 and will have to meet the precision requirements are future e^+e^- colliders. Two of the described 272 projects, SiW ECAL and FCAL, are also foreseen as detectors at the DESY Exeptiment LUXE. 273 The detector construction for LUXE and the R&D program will mutually benefit from each other. 274 This concerns in particular detector integration, a crucial aspect for the detectors studied in Work 275 Area 1. 276

4 Work Area 2: Liquified Noble Gas Calorimeters

278 4.1 Description

Future experiments at e⁺e⁻, hadron or muon colliders have an ambitious physics program. The role of calorimetry will be to precisely measure particle energies, complement the tracking system

in an optimal particle-flow event reconstruction, contribute to particle identification and - where 281 necessary - provide efficient pile-up rejection. Such functionalities will only be achievable with 282 excellent electromagnetic energy resolution, high lateral and longitudinal granularity and - in some 283 cases (e.g. pile-up rejection) - excellent time resolution. Calorimetry based on liquified noble gases 284 (noble-liquid calorimetry) was successfully used in many high-energy experiments (e.g. E706 at 285 FNAL, R806 at ISR, D0, H1, NA48, ATLAS, SLD) due to its excellent electromagnetic energy 286 resolution, linearity, stability, uniformity and radiation hardness. While radiation hardness is a 287 concern mainly for hadron colliders, all other above-mentioned properties of noble-liquid calorime-288 try will be extremely beneficial for the high precision measurement program of e^+e^- colliders, but 289 also for precision measurements in future hadron or muon colliders. The unprecedented statistical 290 precision achievable in experimental measurements at circular e⁺e⁻ colliders such as the FCC-ee 291 will have to be complemented by an extremely well-controlled systematic error, which requires an 292 excellent understanding of the detector and the event reconstruction. A highly uniform, linear and 293 stable measurement in the calorimeters will be a prerequisite to achieving this ambitious goal. 294

²⁹⁵ 4.2 Objectives

This work proposal is meant to further develop calorimetry based on liquified noble gases and prepare it for a possible application in a future e⁺e⁻, hadron or muon collider experiment. The goal for the next years is to design and build a small test module that can be tested in a testbeam. Work will focus on the below areas 1-4, leading to a prototype module by the end of 2027:

- 1. Develop further the understanding of the needed granularity of an electromagnetic calorime-300 ter of an e^+e^- experiment by studying pion rejection (tau physics), axion searches as well as 301 jet-energy reconstruction using 4D imaging techniques, machine learning or – in combination 302 with the tracker measurement – particle flow algorithms. In parallel performance studies of 303 the electromagnetic energy resolution will allow us to further optimise the geometry of the 304 calorimeter (gap size, sampling fraction, active and passive material, dead material correc-305 tion, absorber composition and shape). In addition, the possibility of readout the Cerenkov 306 light in the noble liquid might be studied to investigate potential gains in timing measurement 307 or in dual readout energy measurement. 308
- 2. The optimisation of the read-out electrodes for the defined granularity: a first barrel electrode 309 prototype was built and is being tested and compared to finite element simulations. In 310 the coming years, the electrode design will be further optimised to minimise cross-talk and 311 electronic noise (the goal is to measure photons down to 300 MeV and to have an S/N > 5312 for minimum ionising particles in all cells). Similar work will be performed for the endcap 313 electrodes: after investigating possible geometries for the endcap design and optimising the 314 granularity, the appropriate electrodes will be designed. A final prototype of the barrel 315 electrode will be produced in Q4 2024, the design will be frozen and a call for tender will be 316 prepared for the production of electrodes for the test module. The order will be placed with 317 the goal to have all electrodes in hand by Q2 2027 at the latest. It is planned to optimise 318 for and equip part of the test module with cold read-out electronics, whereas the other part 319 should be read out via coaxial cables and warm electronics sitting outside of the cryostat. 320
- 3. Two different read-out designs will be studied: read-out via cold electronics (sitting inside the cryostat) as well as read-out via warm electronics (sitting outside the cryostat). It is our intention to re-use existing read-out chips (e.g. from ATLAS LAr, DUNE, HGCal,...) and adapt them for our use. These synergies well with the transversal activity on electronics, on very low power integrated frontend electronics for future calorimeters. The necessary cables as well as feedthroughs will also be studied and procured for the test module. For the test beam, some kind of back-end electronics will be necessary to record the data.

 4. Mechanical study of a noble-liquid calorimeter: Small systematic errors will only be achievable with a highly uniform and stable calorimetric measurement. This translates into high precision and stability of the calorimeter mechanics. It will be studied how such a calorimeter could be built with the required precision. This includes the design of the mechanical structure including precision spacers, absorbers, read-out electrodes and their respective precision

supports. Prototype absorbers will be procured and tested during the years 2024 and 2025. 333 A small test module (full depth, $\geq 22X_0$: ~ 1.0 m × 0.5 m × 0.5 m) will be designed (the 334 goal is to have detailed design drawings in Q4 2025). A final design review will be held in Q4 335 2025, after which production of the test module shall start. The goal is to have the module 336 assembled and tested at warm temperatures by Q4 2027. Cold tests and test beams are 337 planned for 2028. An existing cryostat will be adapted or a prototype carbon fibre cryostat 338 used (R&D on such a cryostat is performed in the framework of the EP R&D program at 339 CERN - WP4.1b). 340

- 1. Milestones (bold high-level Milestone):
 - Q4 2024: Freezing electrode design

• Q4 2025: Design review of test module - sign-off

- Q2 2026: Ready for construction of test module, start of the procurement
- Q4 2027: Test module warm tests finished ready for cool down
- ³⁴⁶ 2. Deliverables (bold high-level Deliverable):
 - Q4 2024: Prototype absorbers, prototype electrodes with optimised granularity
 - Q4 2025: Design drawings of test module
 - Q2 2027: Test cryostat adapted from existing or carbon fibre prototype
 - Q2 2027: Test module assembled
 - Q2 2028: Ready for data taking in test beam (depending on CERN SPS schedule)

³⁵² 5 Work Area 3: Optical calorimeters

353 5.1 Description

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Calorimeters based on scintillating materials and photodetectors have a long and successful history at high-energy particle colliders. Continuous technological progress in the field, from faster and more radiation-tolerant scintillators to compact and cheaper photodetectors such as Silicon PhotoMultipliers (SiPMs), has opened the possibility of novel calorimeter designs.

The goal of work area 3 is to explore, optimise and demonstrate with full shower containment prototypes new concepts of sampling and homogeneous calorimeters based on scintillating material.

A common trend among different calorimeter concepts is to improve the spatial granularity, the time and energy resolution and, in some cases, the radiation tolerance compared to state-of-the-art calorimeters.

Contrary to the calorimeter design discussed in Sec. 3, the calorimeter design in this section does not plan to fully embed the electronics and services inside the calorimeter but rather route the signal away from the active elements (although photodetectors are in some cases embedded inside the calorimeter).

The vast majority of the proposed calorimeter exploits SiPMs as compact and cost-effective photodetectors insensitive to magnetic fields and envision the use of particle flow algorithms for event reconstruction.

5.2 Activities and objectives

The overall goal of work area 3 is to increase the level of technological readiness (TRL) of various calorimeter concepts based on scintillator materials in the next three years. Since different calorimeter concepts are at different levels of maturity, they also aim at different goals within this time scale: from proof-of-concept and definition of component specifications to the demonstration of a full-scale prototype performance with beam tests. Different R&D activities also target different types of particle colliders (future e^+e^- Higgs Factories, Muon Colliders, Hadron Colliders) and thus different operating environments and unique challenges (e.g. time resolution, radiation

Name	Calorimeter type	Application	Scintillator/WLS	Photodetector
HGCCAL	EM / Homogeneous	e ⁺ e ⁻ collider	BGO, LYSO	SiPMs
MAXICC	EM / Homogeneous	e^+e^- collider	PWO, BGO, BSO	SiPMs
CRILIN	EM / Quasi-Homog.	$\mu^+\mu^-$ collider	PbF_2 , PWO-UF	SiPMs
GRAINITA	EM / Quasi-Homog.	e^+e^- collider	$ZnWO_4$, BGO	SiPMs
SPACAL	EM / Sampling	e ⁺ e ⁻ /hh collider	GAGG, organic	MCD-PMTs, SiPMs
RADICAL	EM / Sampling	hh collider	LYSO, LuAG	SiPMs
DRCAL	EM+HAD / Sampling	e^+e^- collider	PMMA, plastic	SiPMs, MCP
TILECAL	HAD / Sampling	e ⁺ e ⁻ /hh collider	PEN, PET	SiPMs

Table 2: Overview of R&D activities on optical calorimeter concepts.

tolerance). Table 2 provides a summary of the broad scope of activities within work area 3. Each activity concerns the development of a specific calorimeter concept.

Four of the proposed calorimeter concepts (CRILIN, MAXICC, HGCCAL, GRAINITA) are 380 designed for electromagnetic (EM) shower detection using a homogeneous or quasi-homogeneous 381 approach, in most cases based on scintillating crystals, to provide a measurement of electrons and 382 photons with an energy resolution at the level of $2-5\%\sqrt{E}$. Radiation-tolerant electromagnetic 383 sampling calorimeters (SpaCal, RADiCAL) aim at achieving an energy resolution at the level of 384 $5-10\%\sqrt{E}$. A fibre-based sampling dual-readout calorimeter (IDEA DRC) is designed to achieve 385 a $12 - 15\%\sqrt{E}$ energy resolution for electromagnetic showers and about $30\%\sqrt{E}$ for hadronic 386 showers while the TILECAL offers a cost-effective technology to instrument the hadronic section 387 of a sampling calorimeter with scintillating-light readout using wavelength shifting (WLS) fibres. 388 A brief description of each activity is given in the following. 389

³⁹⁰ 5.2.1 Homogeneous and quasi-homogeneous EM calorimeters

- The High-Granularity Crystal Calorimeter (**HGCCAL**) [4] is a homogeneous calorimeter with high transverse and longitudinal segmentation based on $1 \times 1 \times 40$ cm³ crystal bars arranged in a grid structure with double-ended SiPM readout. The calorimeter is optimised for event reconstruction based on particle flow algorithms (PFA) to achieve about a $3\%\sqrt{E}$ resolution for electromagnetic showers and a $30\%\sqrt{E}$ energy resolution for jets, crucial for the physics programs of future e⁺e⁻ colliders.
- Key R&D required: Mechanical design and integration, development of an EM shower scale prototype.
- The Maximum Information Crystal Calorimeter (**MAXICC**) is a cost-effective homogeneous calorimeter concept for e^+e^- Higgs factories based on high-density crystals (e.g. PWO, BGO, BSO) readout with SiPMs [5]. It features a moderate longitudinal segmentation and includes the dual readout of scintillation and Cherenkov light from the same active element (by means of optical filters) for optimal integration with a dual-readout hadronic calorimeter. It targets an electromagnetic energy resolution of $3\%\sqrt{E}$, a time resolution of O(30) ps and a jet energy resolution of $30\%\sqrt{E}$ when combined with a dual-readout hadron calorimeter.

Key R&D required: Identification of optimal components (crystal, optical filters, SiPMs),
 development of an EM shower-scale prototype.

• The CRystal calorImeter with Longitudinal InformatioN (**CRILIN**) [6] is a quasi-homogeneous calorimeter based on PbF₂ crystals and SiPMs for a future Muon Collider. It relies on longitudinal segmentation and fast detector response to mitigate the Beam Induced Background (BIB) expected at muon colliders. It targets an energy resolution in the $5 - 10\%\sqrt{E}$ range, limited by BIB and SiPM noise effects due to radiation-induced damage (expected 10^{14} 1-MeV n_{eq}/cm² fluence). The series connection of SiPMs for signal readout allows close events (below 100 ps) to be temporally resolved.

Key R&D required: Validation of concept design and simulations with an EM-shower-scale
 prototype.

• The **GRAiNITA** concept [7] consists of a very fine sampling calorimeter in which submillimetric grains of high-Z and high-density inorganic scintillator crystals (e.g. ZnWO_4 , BGO) are evenly distributed in a bath of transparent high-density liquid (e.g. CH_2I_2). The scintillation light is locally collected and transported to the photodetector (SiPM) using wavelength-shifting fibres. Preliminary simulations indicate an energy resolution at the level of $2\%\sqrt{E}$.

423 **Key R&D required:** Characterisation of scintillator grains, Monte Carlo simulations, de-424 velopment of prototypes.

⁴²⁵ 5.2.2 Radiation-tolerant sampling EM calorimeters

The Spaghetti Calorimeter (SpaCal) [8] is a sampling electromagnetic calorimeter made of scintillating fibres inserted in a high-density absorber material such as tungsten with a tunable energy resolution and time resolution of O(10-20) picoseconds. The possibility to use radiation-tolerant crystal fibres as active element makes such a calorimeter a viable technology for applications in extreme radiation environments at future hh colliders. An optimisation of the calorimeter for e⁺e⁻ collider applications is also possible.

Key R&D required: Optimisation of absorbers, light guides, photon detectors, scintillating
 fibres and simulation software. Development of electronics with a 15 ps time resolution.

• The **RADiCAL** is a compact sampling EM calorimeter with fast-timing capabilities, designed to achieve a sufficient radiation tolerance for operation in extreme radiation environments [9]. It is based on a Shashlik-type geometry with crystal plates alternated with tungsten plates and uses capillaries filled with a WLS filament to bring the light signal towards the rear side of the calorimeter cell where SiPMs are used as photodetectors.

Key R&D required: Development of radiation-hard wavelength shifters, construction of
 EM-shower-size prototype.

441 5.2.3 Hadronic sampling calorimeters

- A longitudinally unsegmented dual-readout sampling calorimeter, made of scintillation and Cherenkov fibres inside an absorber groove, can provide a $30\%\sqrt{E}$ energy resolution for hadrons and jets exploiting the dual-readout method to correct for fluctuations in the electromagnetic fraction in hadronic showers [10]. The calorimeter can also be optimised for electromagnetic shower measurement with resolutions in the $12 - 15\%\sqrt{E}$ range. The goal of this activity (**DRCal**) is to build prototypes with full hadron-shower containment to be qualified with beam tests and demonstrate large-scale assembly processes.
- Key R&D required: Development of a readout system, construction of a prototype with
 containment of hadronic showers.

Scintillator tiles readout with wavelength shifting fibres and interleaved to a high-density material are a consolidated technology used in a variety of LHC experiments for cost-effective instrumentation of hadronic calorimeters. The objective of the TILECAL activity is to optimise such technology for application at future e⁺e⁻ and hh colliders [11] and explore new PEN and PET materials as well as optimising the WLS fibres and SiPMs readout efficiency.

Key R&D required: Characterisation of PEN and PET scintillators. Mechanical design
 and construction of prototypes.

459 5.3 Milestones and deliverables

The major objective of work area 3 is to demonstrate the viability of a set of scintillator-based calorimeter systems for future lepton and hadron colliders. To some extent and with some different optimisation, various EM and HAD calorimeter concepts can be used in different collider environments.

Some calorimeter concepts are more advanced in terms of specifications and prototyping and

thus aim at demonstrating the scalability to a large-scale detector and the possible solutions to

the corresponding integration and readout challenges.

Conversely, there are novel calorimeter concepts that require more R&D at the single component 467 level to identify (if not develop custom) optimal scintillators, optical elements and photodetectors. 468 In this latter case, the goal of the activity is mainly the proof-of-concept of the proposed calorimeter 469 technology and the definition of the technical specifications of the components. These activities are 470 thus strictly connected to developments that will take place in the transversal working groups on 471 materials, photodetectors and electronics readout, discussed in Section 6. The testing of calorimeter 472 prototypes, foreseen for all the proposed technologies, will strongly benefit in terms of resources 473 from a coordinated effort on common test beam infrastructures as described in Section 6.4. 474 A list of milestones and deliverables is reported in Table 5.3. Deliverables include reports 475

476 on material and photodetector characterisation studies, the definition of technical specifications
477 and the construction and testing of calorimeter prototypes. Deliverables will be used to monitor
478 progress and evaluate the completion of a corresponding milestone.

Related calo concept	Milestone	Deliverable	Description	Due date
	MS 3.CR.01		Construction and beam test characterization of a full containment EM calorimeter prototype for muon collider	Q4 2025
CRILIN		D.3.CR.01		
		D 3.CR.02		
		D 3.CR.03		
HGCCAL	MS 3.HG.01		Specifications of crystal, SiPM and electronics for high granularity EM crystal calorimeter prototype for e+e- collider	
		D 3.HG.01		
	MS 3.HG.02		Beam test characterization of full containment high granularity EM crystal calorimeter prototype for e+e- collider	
		D 3.HG.02		
		D 3.HG.03		
	MS 3.GR.01		Characterization of materials, wavelength shifters and SiPM and identification of best technology	Q2 202
GRAiNITA		D 3.GR.01		
	MS 3.GR.02		Proof-of-principle of fine sampling opaque EM calorimeter prototype for e+e- collider (no full shower containment)	Q2 202
		D 3.GR.02		
	MS 3.MA.01		Specifications of crystal, SiPM and optical filters candidates for dual-readout crystal EM calorimeter prototype for e+e- collider	Q2 202
MAXICC		D 3.MA.01	Report on characterization of crystal, SiPM and optical filter candidates and their combined performance for Cherenkov readout	Q2 202
	MS 3.MA.02		Beam test characterization of full containment dual-readout crystal EM calorimeter prototype for e+e- collider	Q4 202
		D 3.MA.02	Report on EM shower scale module tested on beam	
SPACAL	MS 3.SP.01		Optimised components for module-size prototye (significantly larger than EM shower) selected and/or characterised in test beams	Q4 202
		D 3.SP.01	Tungsten and lead absorbers for module-size prototypes	Q3 2024
		D 3.SP.02	Optimised light-guide design	Q4 202
		D 3.SP.03	Specififaction of photon detector, crystal samples, SPIDER ASIC prototype, improved simultion framework	Q4 202
RADICAL	MS 3.RA.01		Test beam measurements using a 3x3 array of RADiCAL modules	Q4 202
		D 3.RA.01		
		D 3.RA.02		
DRCAL	MS 3.DR.01		Construction of full-scale dual readout module with hadronic shower containment and test beam campaign to assess the performance of the prototype completed	Q4 202
		D 3.DR.01		
		D 3.DR.02		
	MS 3.TI.01		Characterization of PEN and PET based scintillating tiles including optimization of readout with WLS and SiPMs	Q2 202
TILECAL		D 3.TI.01		
	MS 3.TI.02		Construction of up to 3 prototypes of a sampling tile calorimeter module with WLS and SiPM readout (for beam tests after 2026)	Q4 202
		D 3.TI.02	· · · · · · · · · · · · · · · · · · ·	

6 Transversal Working Groups

In the following, a detailed description of the objective of the different transversal activities group
is given. There will be the need to include a dedicated transversal activity group on the mechanics
and integration, since this is not addressed in other DRDs, and is of general interest for the
calorimetry community.

484 6.1 Materials

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The calorimeter concepts proposed in work area 3 have common requirements regarding the performance of scintillation materials such as good optical quality, high light yield, fast decay time, sufficient radiation hardness, high density for homogeneous calorimeter and the possibility of a cost effective mass production.

The aim of the transversal working group on materials is to identify the key R&D activities necessary to be carried out on various scintillators, and wavelength shifters (inorganic, organic, glasses, ceramics, quantum materials) to achieve the required performances for various calorimeter concepts proposed in work area 3 depending on the radiation environment conditions expected in future experiments and the type of calorimeter (sampling or homogeneous) with the goal to identify the best-suited scintillators for future optical calorimetry in the next decades.

The goal of the first R&D phase (2024-2026) is to get an overview on available state-of-the-art scintillation materials potentially fulfilling the requirements of the detector concepts developed within work area 3 and to identify the most appropriate materials for each detector concepts and key R&D areas for further properties improvements.

⁴⁹⁹ One aspect to be considered within the R&D effort is the potential use of such materials in ⁵⁰⁰ beyond colliders and/or beyond HEP and NP experiments.

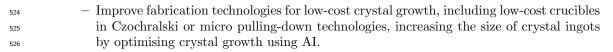
⁵⁰¹ Three axes of R&D have been identified:

• Fast and radiation hard organic and inorganic scintillators:

- Search for new materials and improve fabrication and processing conditions.
- Understand radiation damage mechanism for ionization dose and hadrons and the dependence of light output on dose rate, material composition and temperature.
- Identify and develop radiation hard scintillators based on the study of radiation damage
 mechanisms.
- Investigate approaches to cure radiation-induced damage in situ to mitigate such damage (e.g., by optical bleaching during and after irradiation).
- Develop radiation hard wavelength shifters for timing and position resolution, e.g., at
 EM Shower Maximum and for potential depth segmentation.
- Study excitation energy transfer in activated scintillators and radiation-induced phos phorescence that is the limiting factor for the time resolution of fast radiation detectors
 in the 10-picosecond domain.

• Ultra fast inorganic scintillators for ultrafast calorimetry:

- Screen/survey/develop cross-luminescence materials for ultrafast timing with a focus on shifting cross-luminescence emission towards visible region and optimising/improving UV transmission and photodetection.
- Screen/survey/develop Cherenkov materials with a focus on optimising UV transmission and photodetection.
 - Develop Deep-Learning (DL) analysis combined with ray-tracing simulation to extract high-precision time information from Cherenkov and cross-luminescence materials.
- Cost effective inorganic scintillators



527 528 Investigate low-cost fabrication technologies for ceramic and glass scintillators and improve their density, temporal response, light output, uniformity and radiation hardness.

529 6.2 Photodetectors

Photon detection, from the viewpoint of future optical calorimeters, requires to address radiation 530 hardness, time resolution and extended sensitivity in both the UV and infra-red regions - often at 531 the same time - over a large, and linear, dynamic range. Radiation hardness and time resolution 532 are particularly relevant for experiments at hadron colliders, roughly following the instantaneous-533 luminosity increase. However, for example, both parameters play an important role also at the 534 muon collider. The R&D on a scintillating sampling ECAL for the LHCb upgrade II (during LS4, 535 after 2035) is targeting a time resolution of O(10-20) ps, for pile-up mitigation, and a radiation 536 tolerance above 10^{15} 1-MeV neq/cm^2 . For comparison, at FCC-hh, the required radiation toler-537 ance will be above 10^{16} 1-MeV neq/cm^2 while at the Muon Collider it should be about two order 538 of magnitude less. All these values look quite challenging to be met. 539

A time resolution in the range of 10-20-30 picoseconds is a quite general requirement for many proposed experiments adopting optical calorimetry. In addition to the LHCb Upgrade II, experiments at EWK/Higgs factories and at FCC-hh, the list includes as well fixed-target experiments at the intensity frontier. It requires not only fast sensors but also the development of dedicated readout ASICs. In this respect, the high liveliness of the market looks promising.

A special case is the longitudinally unsegmented fibre-sampling dual-readout calorimeter where the timing information may provide information about the depth the shower development started.

⁵⁴⁷ However, a time resolution of about 100 ps should allow a position resolution of 5 cm to be reached.

The development of sensors with UV and IR-extended sensitivity is very relevant for the Cherenkov light detection in dual-readout calorimetry and, as well, in the PbF₂ Crilin calorimeter for the Muon

550 Collider.

⁵⁵¹ Finally, high granularity and linear response over a large dynamic range are general requirements

 $_{552}$ for all calorimetric proposals envisaged. At e^+e^- colliders, the dynamic range is smaller than at

⁵⁵³ hadron machines but the precision required is higher. Also in this respect, the market develop-

⁵⁵⁴ ments look reassuring.

⁵⁵⁵ MCP-PMTs and (mainly) SiPMs are the photodetector families that, at present, look to be able ⁵⁵⁶ to successfully meet the above requirements.

557 In particular, the development of CMOS digital SiPMs would make possible to integrate in a

single chip the sensor and the front-end electronics and, in principle, it would allow the readout architecture to be highly simplified.

6.3 Electronics and Readout

Calorimeter electronics exhibit several commonalities, such as large dynamic range (10-16 bits), very low noise, high accuracy (< 1%) and usually large capacitance (100's of pF). This also makes them specific compared to other detectors. The recent trend has been a sharp increase in granularity ("imaging calorimeters") and sub-ns timing capability ("5D calorimetry") to allow better particle reconstruction. This has led to the development of low-power highly integrated embedded electronics integrated inside ASICs.

R&D developments will focus on reducing the power dissipation by at least an order of magnitude, 567 down to ~ 1 mW/ch in order to further increase the granularity in track 1 or allow cryogenic opera-568 tion without creating deadly bubbles in track 2. For task 3, improving the timing performance will 569 also be an important goal. These goals will be pursued by exploiting the lower occupancy of future 570 experiments compared to HL-LHC, allowing slower shaping and on-chip data processing in order 571 to reduce the output bandwidth. Various front ends will be studied to optimise the dynamic range 572 handling (dynamic gain switching, multi-grain preamps, ToT technique...). ADC/TDCs, digital 573 logic will also be studied to reduce their power dissipation and in particular their instantaneous 574 current spikes and minimise digital noise, which is a recurrent issue in calorimeter mixed-signal 575 ASICs. 576

⁵⁷⁷ It is proposed in this track to develop a family of chips, optimised for the different sub-detectors ⁵⁷⁸ proposed and sharing as much as possible a common back-end and readout. Shared engineering

	Energy Range	Irradiation capabilities
Higgs Factory		
\sqrt{s} =90 - 1000 GeV	\checkmark	\checkmark
Radiation level $\leq 10^{14} n_{eq}/cm^2$		
HL-LHC		
\sqrt{s} =14 TeV	(\checkmark)	\checkmark
Radiation level $\leq 10^{16} n_{eq}/cm^2$		
Muon Collider		
\sqrt{s} =3-10 TeV	×	\checkmark
Radiation level $\sim HL - LHC$		
Future Hadron Collider		
\sqrt{s} =14 TeV	×	×
Radiation level up to $\sim 10^{18} n_{eq}/cm^2$		

Table 3: Synoptic summary on how existing test facilities (beam or irradiation) meet the needs of the R&D described in this proposal.

⁵⁷⁹ runs in 65 and/or 130 nm will allow producing enough chips (hundreds) to read out full prototypes and study different architectures while minimising the overall cost (currently ~ 300 K\$ for an engineering run in 130 nm and twice more in 65 nm). These shared runs would be open to the whole HEP community and the common readout specification would allow other groups to design and compare other readout architectures.

It is also proposed to define a common DAQ so that different chips can adapt to this DAQ and different detectors and (on chips can be expected initial efficiently)

different detectors and/or chips can be operated jointly efficiently.

6.4 Testbeams plans, facilities and infrastructure

Beam tests play a crucial role in the development cycle of a calorimeter. It is therefore of no 587 surprise that 19/23 input proposals plan for one or more beam tests in the coming three to six 588 years. The target projects are Higgs Factoires but also future muon and hadron colliders. A rough 589 overview of how currently existing beamlines meet the needs of the calorimeter R&D is given in 590 Table 3. From this overview it is clear that in the long run facilities will need to be extended in 591 order to meet the needs of the detector R&D. While the need for performant irradiation facilities 592 is shared with the $R \in D$ in other DRD, the need to cover an adequate energy range is specific to 593 calorimeters. 594

We expect test beams throughout the coming years with an increased density after around 2026/27. Internally to the DRD, the economic use of resources has to be ensured. There exist for example already quite a number of absorber structures for electromagnetic and hadronic calorimeters. In the ideal case, these will have to be reused.

⁵⁹⁹ 6.4.1 Thoughts on facilities and infrastructure

A test beam setup consists of one or more devices capable to absorb electrons and hadrons in the energy range of a few GeV up to hundreds of GeV. the typical size of a beam test setup ranges from around $20 \times 20 \times 20$ cm³ up to around 1 m^3 . The complexity of the analysis and the particular scientific value of the recorded data requires the availability of auxiliary devices and a profound understanding of the operation and the characteristics of a beam line. Examples of auxiliary components are:

- Beam telescopes to determine the impact point of the primary particle
- Beam telescopes with ps time reference
- Cerenkov counters to distinguish particle species.
- Eventually magnets to measure the performance is magnetic fields.

For efficient usage of these devices, it has to be ensured by the facilities that they are attended in terms of the actual availability but also in terms of interfaces to the devices under test. On the other hand, the DRD Calorimeter has to provide contact persons that stay in close contact with the facility operators. These human resources will have to be incorporated into the funding and requires agreements betqeen funding agencies. A service work for the seamless conduction of beam tests with the DRD should open career opportunities to those that ensure this important task.

The complexity and the scientific value of calorimeter beam tests justify the creation of a dedicated calorimeter beam line with the corresponding funding. Since calorimeters typically cannot be run concurrently with other devices it may be considered to reserve dedicated slots per year for calorimeter beam tests.

620 6.5 Detector Physics, Simulations, Algorithms and Software Tools

Even though each project has its own peculiarity, there are some common software tools that can be prepared and shared among the community. Aims of this Transversal Activity Group is to create a working group of experts in the different Software tools described below, which can help in the core development of the different tools and can assist newcomers from the particular project to develop the detector-specific part.

626 6.5.1 DAQ Software

One of the first needs for the test of the prototype on the beamline is Data Acquisition. We already described the need for a common dedicated area. Having also a Generic Framework for the DAQ, where all the common aspects are already described, and only detector-specific part needs to be implemented, would save a large amount of time and work. EUDAQ [12] is a Generic Multi-platform Data Acquisition Framework, which seems to be a good candidate for this task. It has a modular structure, based on a finite-state machine, which should allow for factorizing the calorimeter library from the beam line common DAQ.

634 6.5.2 Simulation

Calorimetry is among the detectors which have wider support from the Geant4 collaboration and the DRD6 is willing to strengthen this collaboration. Among the most common task, G4 is used for optimising the detector layout and performing data to Montecarlo comparison to better understand detector performance and physics data. Simulation is also used to extrapolate detector performance for physics reach. Rich physics content in the calorimeter test beam data can be used in the Geant-Val [13] to improve the Geant4 code for a better agreement with data.

⁶⁴¹ Important for both these two software aspects is the need to preserve the data for a long time, ⁶⁴² after they were acquired. A common Event Data Model, for example, EDM4HEP [14], which is ⁶⁴³ widely used nowadays, could help in this respect and could ease the comparison among different ⁶⁴⁴ detectors.

645 6.5.3 Particle Flow Algorithms

Most of the proposal aims at developing a high-granularity calorimeter in order to exploit this capability for the application of Particle Flow Algorithms, which combine calorimeters and track information in order to improve jet resolution. PFA algorithm packages are already available and will need to be adapted to the particular calorimeter needs.

650 6.5.4 Machine Learning approach

The machine learning approach is gaining more and more importance in HEP, and in calorimetry in particular, due to the highly complex data with a large number of detailed information that present calorimeters offer. A dedicated project has been submitted that aims at exploiting such information richness to improve Particle Identification from nuclear reactions, apply some intelligence on board the front-end electronics and help in the optimisation of an experiment designed, based on the hybridization of tracking and calorimetry.

657 6.6 Industrial Connection and Technological Transfer

The material and electronics which is needed for the development and construction of the proposed prototypes will require the scientific community to get in close contact with the industrial world. This connection will cover different aspects. On one hand, we need to perform a wide market survey in order to understand what has been already developed by industries, and what trends influence the industry production. Indeed, those elements which are of interest to the general

⁶⁶³ production will advance faster and at a lower price.

⁶⁶⁴ On the other hand, some specific needs of the scientific community will be developed in our ⁶⁶⁵ laboratory, and a good connection with the industries will allow us to transfer this know-how to ⁶⁶⁶ the companies, helping in general progress, but also finding partners for mass production.

Another important element of this synergy will be the shared R&D with the industry, where we can develop the needed elements in collaboration with them. This way will allow us to exploit the technical industrial capability for production addressing the needed development.

⁶⁷⁰ 7 Path to the DRD collaboration

The current model of the organisational structure of the DRD on Calorimetry has been given in 671 Fig. 2. While this document concentrates on the scientific part and the available and prospected 672 resources for the R&D programme, the formation of the R&D requires a management structure. 673 The management level will have to comprise a gouverning body such as an institution board 674 and executive bodies such a Technical Board and a Speakers Bureau. In consultation with the 675 community the Proposal Team will work out a proposal for the management structure during 676 late Summer/early Autumn 2023. This proposal will be guided by examples from existing R&D 677 Collaborations. It will be particular important that the individual R&D projects and transversal 678 activities will be adequately represented in the management structure. An open question is whether 679 the management structure will be decided and voted at a Community Meeting in Autumn 2023 or 680 at a first Collaboration Meeting in early 2024. 681

8 Personnel and Funds

⁶⁸³ The final resource table will be put here

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