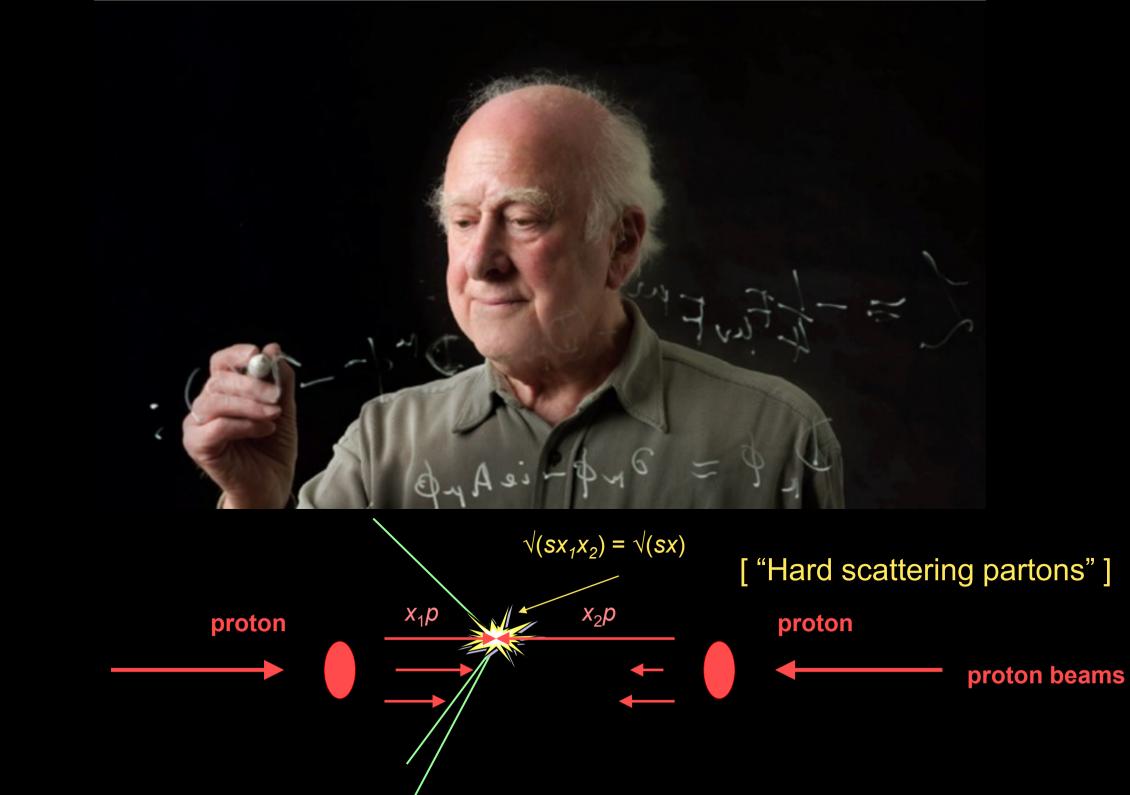
The ATLAS experiment at the CERN-LHC

A global project, BIG science!

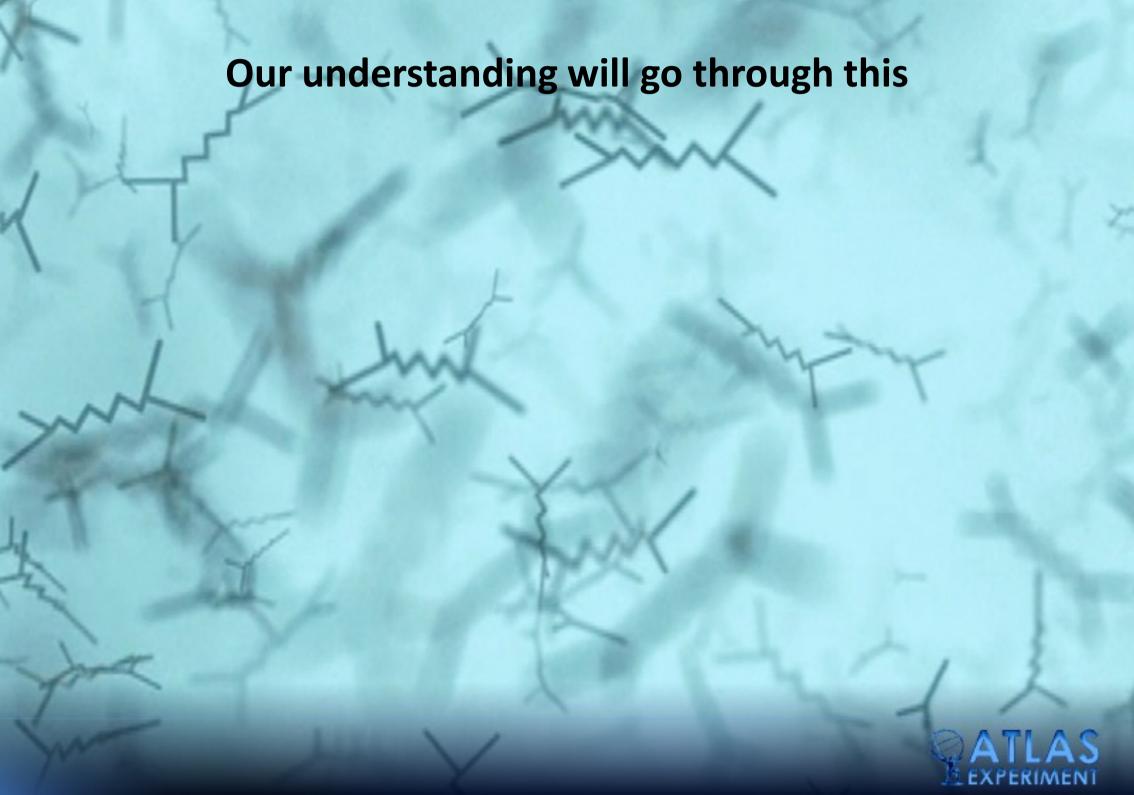
CERN May 20th, 2011

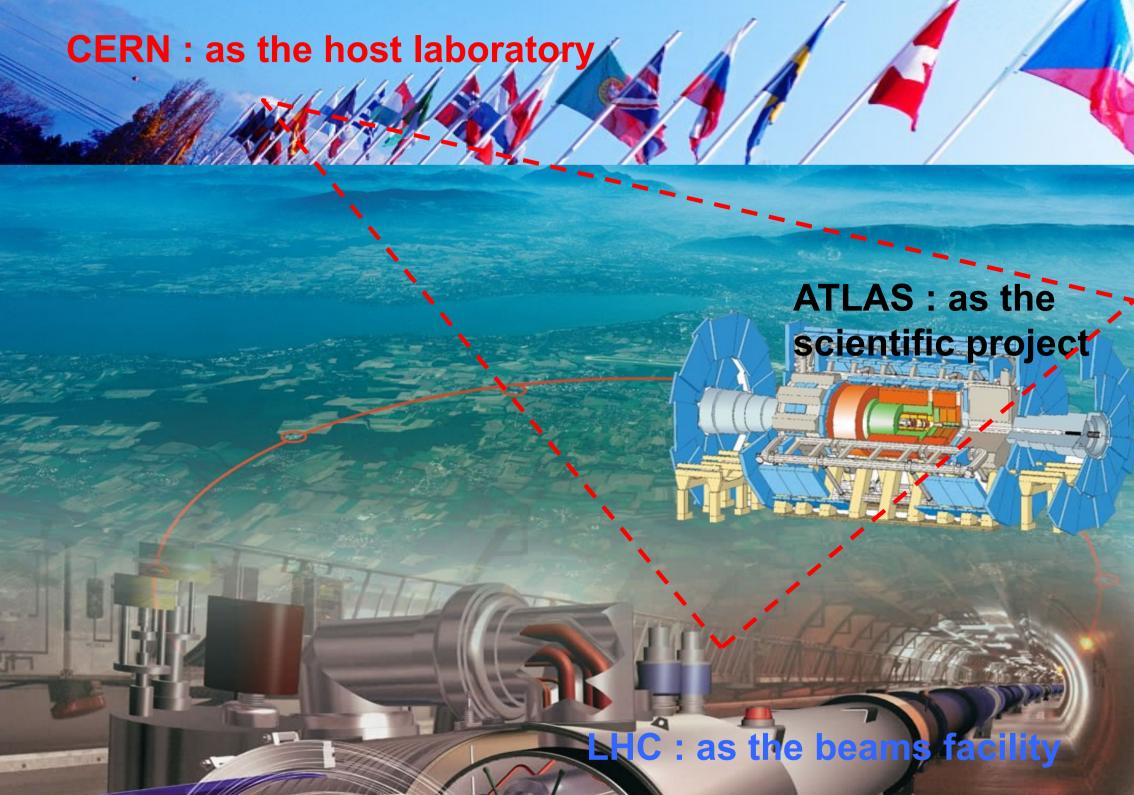
Marzio Nessi CERN & University of Geneva Markus Nordberg CERN



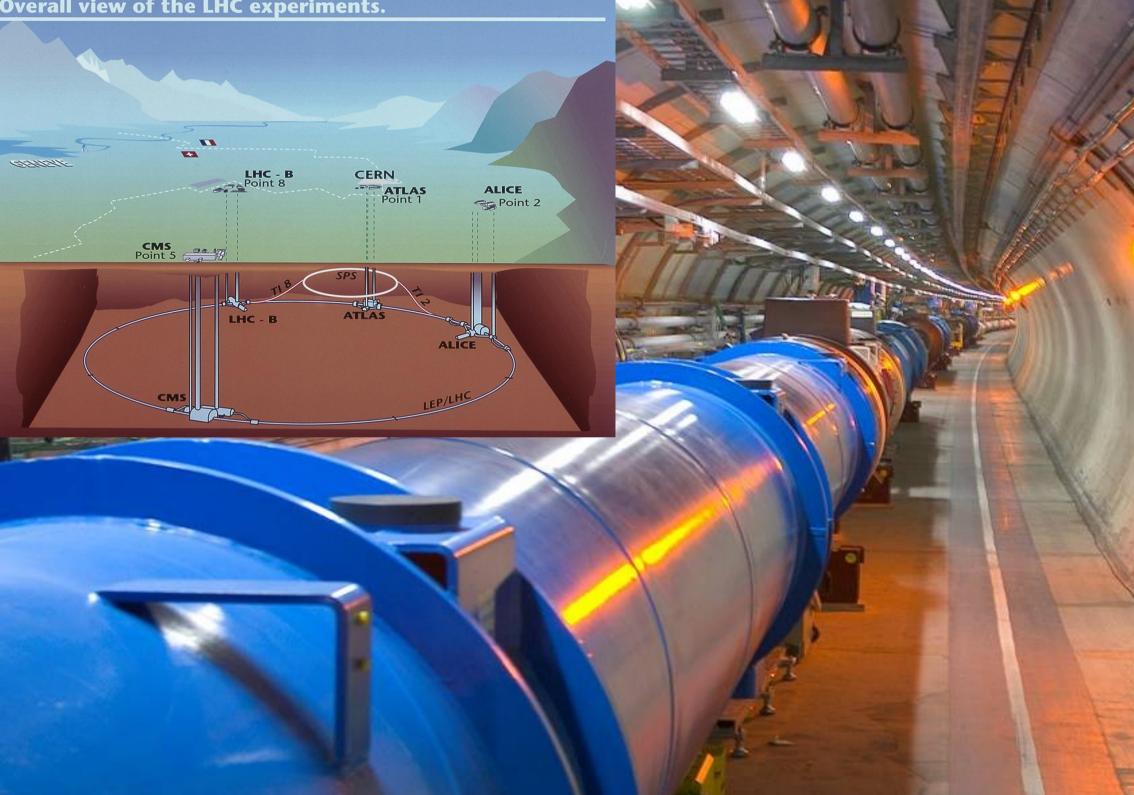




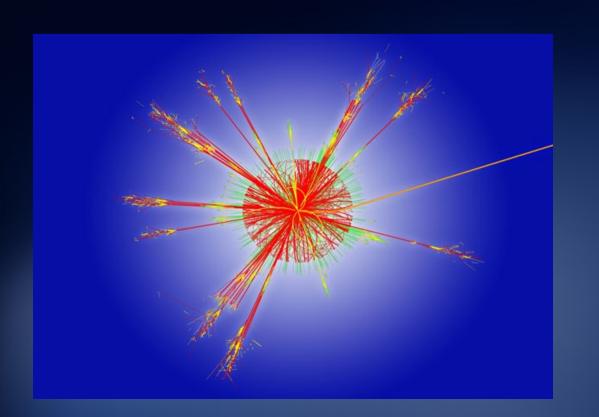


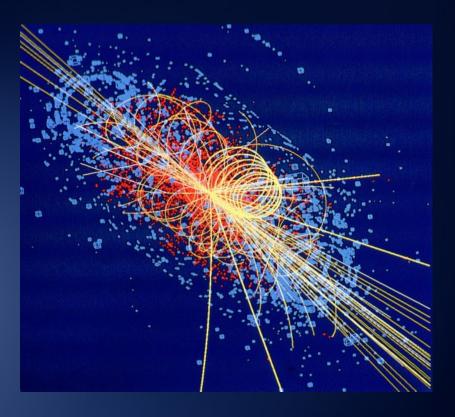






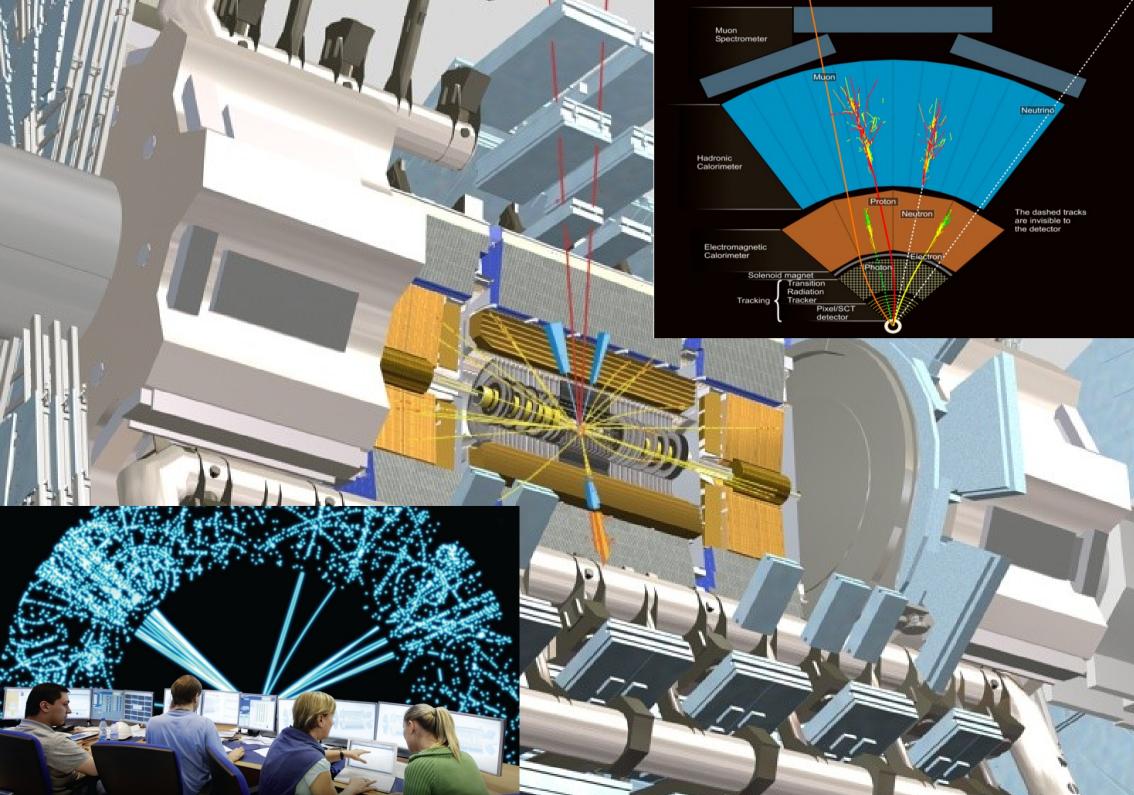
The hottest spots in the galaxy... and around it we place a fancy "microscope"





When two beams of protons collide, they will generate temperatures **1000 million times hotter** than the **heart of the sun**, but in a minuscule space.



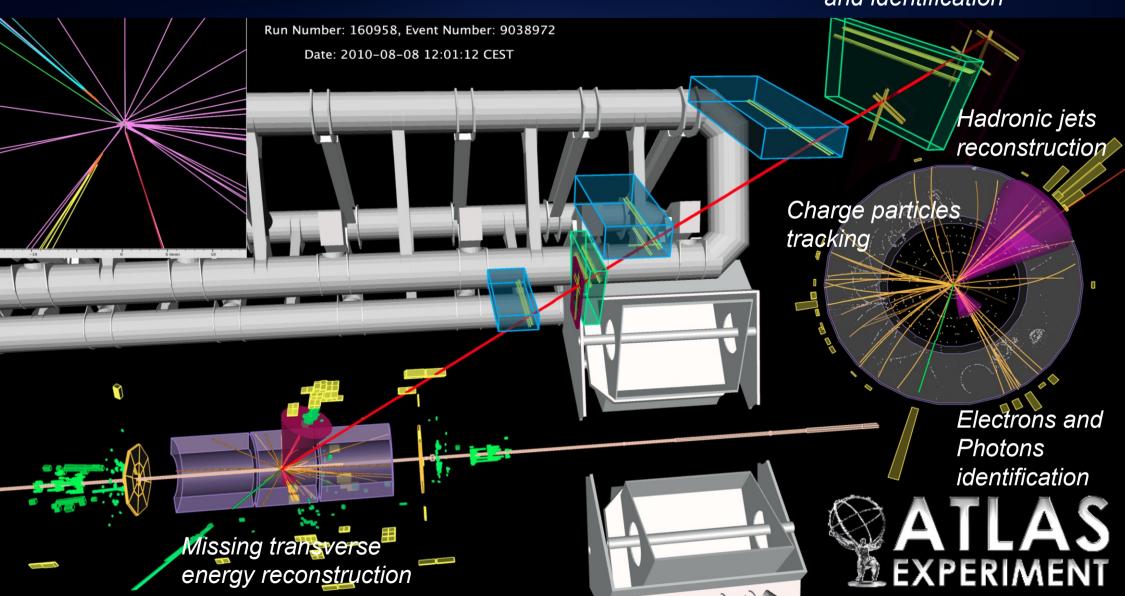


A collision event (a Top quark candidate)

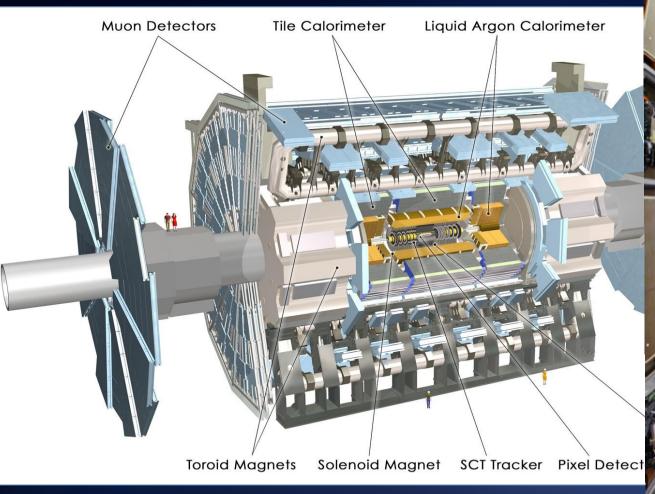
Displaced secondary vertices

 $t\bar{t} \rightarrow e \nu b, \mu \nu b$

Muon tracking and identification



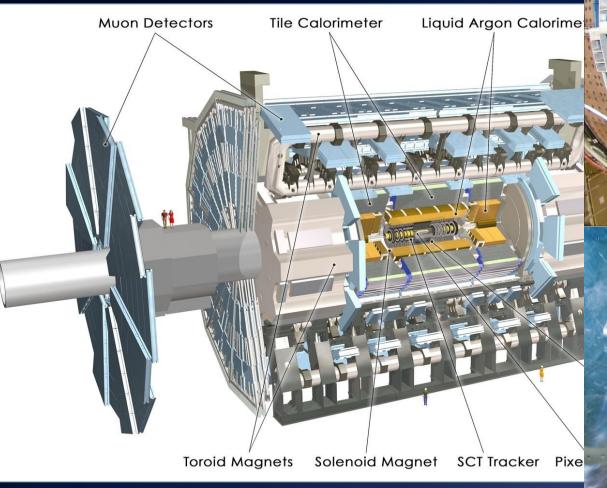
The ATLAS detector

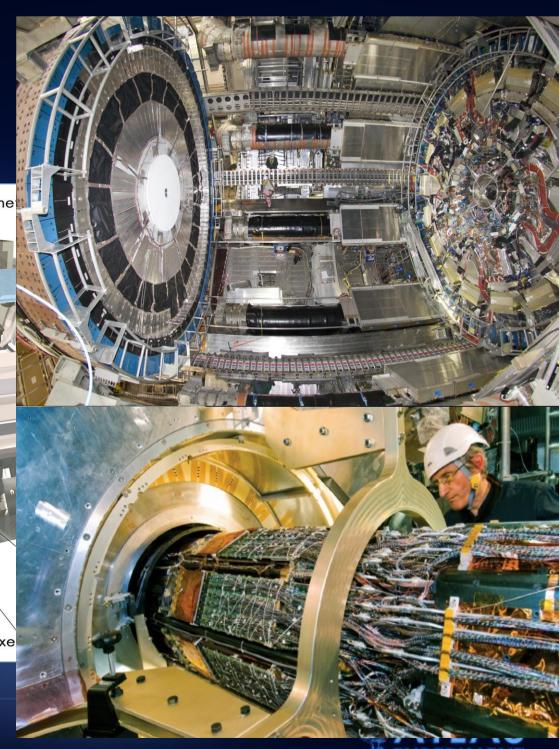




The ATLAS detector Liquid Argon Calorime **Muon Detectors** Tile Calorimeter Solenoid Magnet SCT Tracker Pix **Toroid Magnets**

The ATLAS detector

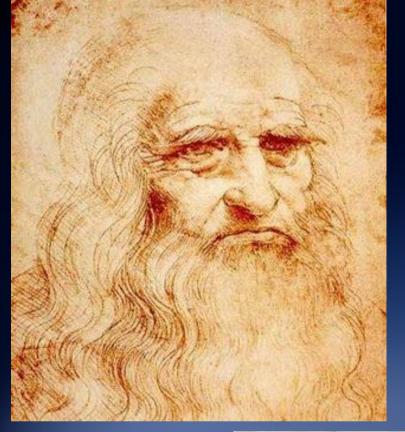




Project ingredients

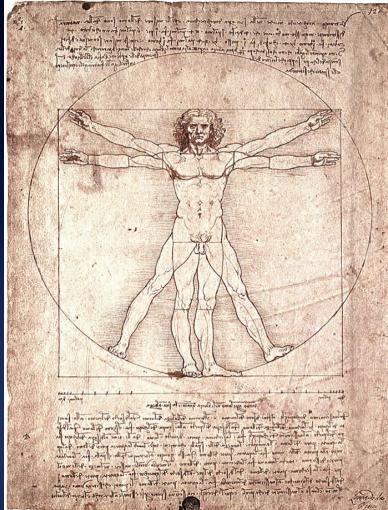
- A very strong motivation in the entire community towards new physics (this is the real motor !!!)
- A well established collaborative method
- An incredible amount of knowledge within the community in many aspects of modern technology (hardware, micro-electronics, computing and detector techniques) matured over 50 years of HEP history
- A well established Host Laboratory (CERN) capable to assist and support such an effort with the necessary infrastructure





~1510





one man show





Albany, Alberta, NIKHEF Amsterdam, Ankara, LAPP Annecy, Argonne NL, Arizona, UT Arlington, Athens, NTU Athens, Baku, IFAE Barcelona, Belgrade, Bergen, Berkeley LBL and UC, HU Berlin, Bern, Birmingham, UAN Bogota, Bologna, Bonn, Boston, Brandei Brasil Cluster, Bratislava/SAS Kosice, Brookhaven NL, Buenos Aires, Bucharest, Cambridge, Carleton, CERN, Chinese Cluster, Chicago Chile, Clermont-Ferrand, Columbia, NBI Copenhagen, Cosenza, AGH UST Cracow, IFJ PAN Cracow, SMU Dallas, UT Dallas, DESY, Dortmund, TU Dresden, JINR Dubna, Duke, Edinburgh, Frascati, Freiburg, Geneva, Genoa, Giessen, Glasgow, Göttingen, LPSC Greno Technion Haifa, Hampton, Harvard, Heidelberg, Hiroshima IT, Indiana, Innsbruck, Iowa SU, Iowa, UC Irvine, Istanbul Bogazici, Johannesburg/Witwatersrand, KEK, Kobe, Kyoto, Kyoto UE, Lancaster, UN La Plata, Lecce, Lisbon LIP, Liverpool, Ljubljana, QMW Lon RHBNC London, UC London, Lund, UA Madrid, Mainz, Manchester, CPPM Marseille, Massachusetts, MIT, Melbourne, Michigan, Michigan SU, Milano, Minsk NAS, Minsk NCPHEP, Montreal, McGill Montreal, RUPHE Morocco, FIAN Moscow, ITEP Moscow, MEPhl Moscow, N Moscow, Munich LMU, MPI Munich, Nagasaki IAS, Nagova, Naples, New Mexico, New York, Nijmegen, Northern Illinois University, BIN Novosibirsk, NPI Petersburg, Ohio SU, Okayama, Oklahoma, Oklahoma SU, Olomouc, Oregon, LAL Orsay, Osaka, Oslo, Oxford, Paris

and VII, Pavia, Pennsylvania, Pisa, Pittsburgh, CAS Prague, CU Prague, TU Prague, IHEP Protvino, Regina, Rome I, Rome II, Rome II Rutherford Appleton Laboratory, DAPNIA Saclay, Santa Cruz UC, Sheffield, Shinshu, Siegen, Simon Fraser Burnaby, SLAC, Stockholm KTH Stockholm, Stony Brook, Sydney, Sussex, AS Taipei, Tbilisi, Tel Aviv, Thessaloniki, Tokyo ICEPP, Tokyo MU, Tokyo Tech, Toronto, TRIUMF, Tsukuba, Tufts, Udine/ICTP, Uppsala, UI Urbana, Valencia, UBC Vancouver, Victoria, Waseda, Washington, Weizmann Rehov

FH Wiener Neustadt, Wisconsin, Wuppertal, Würzburg, Yale, Yerevan Switzerland France Georgia Taiwan Germany Turkey Collaboration Greece UK Israel USA Italy **CERN** JINR

Japan



WE...culture



WE...culture

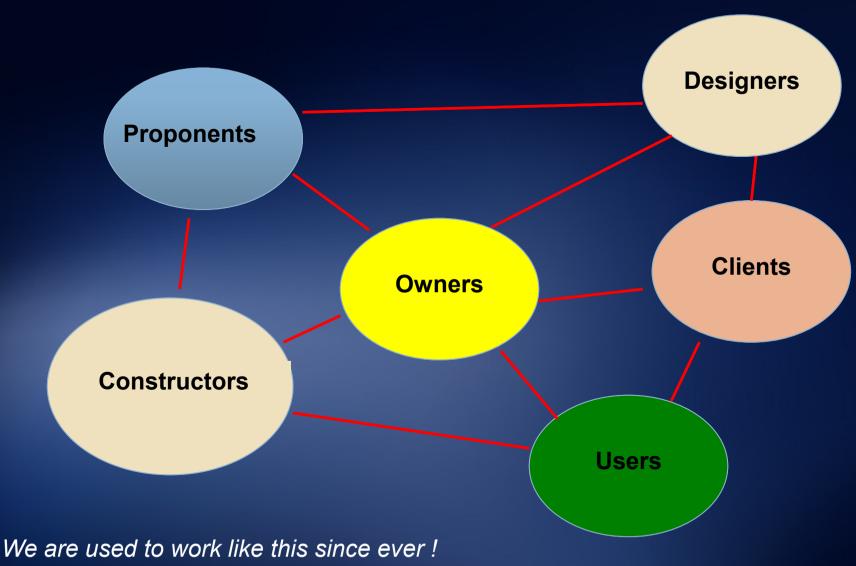
opposite to I culture







Who are we really?



... from LOI (letter of intent) to Scientific publications



A well established collaborative method

- Highly democratic (individuals, transparency, 1 vote/institution)
- Minimal centralized structures (management, sub-projects)
- Rotation of responsibilities (all positions by election, 2 years)
- Decision making process based on consensus
- Resources flow: bottom up
- Structures and rules evolving in time with the project
- Intense pier reviewing (inside/outside)
- All publications signed by the entire collaboration



1 person per institution Meet 3-4 times per year Policy making body Overview/organize all elections Forum for discussions and information sharing

Work distributed in working groups and projects

Daily work steered by Executive Board

1 person per funding agency Meet 2 times per year Control and release budgets Approve major strategical choices

Collaboration Board

ATLAS Plenary Meeting

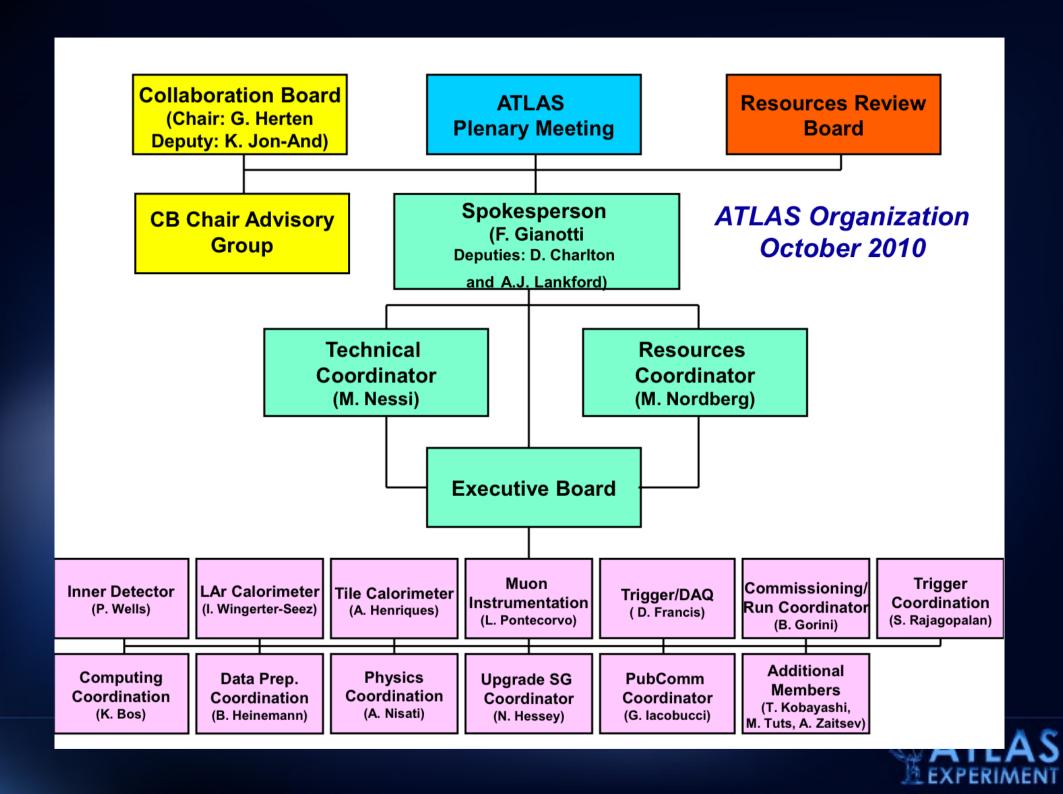
Resources Review Board

Executive Board

3 central management functions (spokesperson, technical coordinator, resources coordinator)

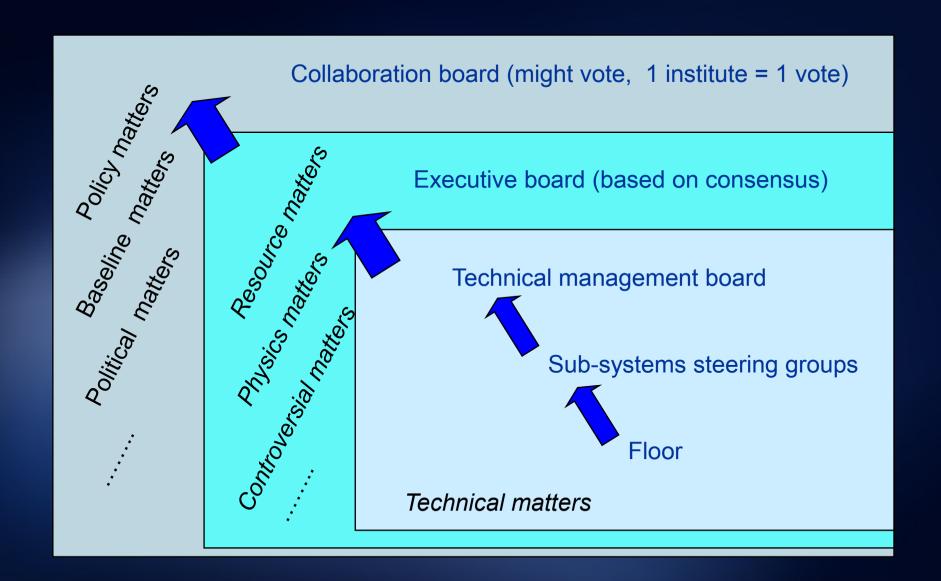
Project Leaders, Activity Leaders Substructure organized in projects or activities Repeat overall structure at project level







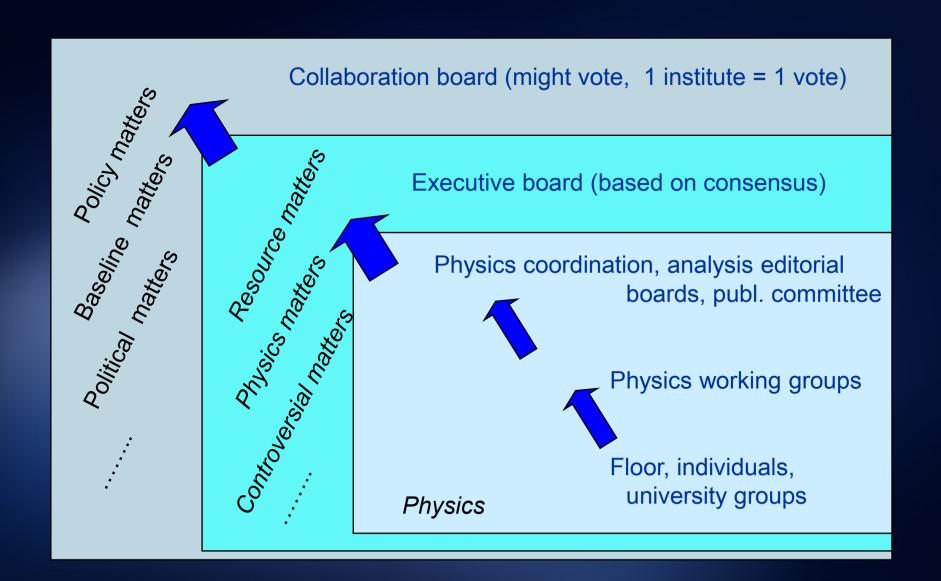
Decision making process (on technical matters)







Decision making process (on physics)





Charged-particle multiplicities in pp interactions at $\sqrt{s} = 900$ GeV measured with the ATLAS detector at the LHC *,**

ATLAS Collaboration

ARTICLE INFO

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ARSTRACT

are presented. Data were collected in December 2009 using a minimum-bias trigger during co at a centre-of-mass energy of 900 GeV. The charged-particle multiplicity, its dependence on train particle multiplicity are measured for events with at least one charged particle in the kinemati |n| < 2.5 and $p_{\rm T} > 500$ MeV. The measurements are compared to Monte Carlo models of proton collisions and to results from other experiments at the same centre-of-mass energy. The chargedmultiplicity per event and unit of pseudorapidity at n=0 is measured to be 1.333 ± 0.003 (s 0.040(syst.), which is 5–15% higher than the Monte Carlo models predict.

1 Introduction

Inclusive charged-particle distributions have been measured in pp and pp collisions at a range of different centre-of-mass energ 13). Many of these measurements have been used to constrain phenomenological models of soft-hadronic interactions and to r properties at higher centre-of-mass energies. Most of the previous charged-particle multiplicity measurements were obtained by sel data with a double-arm coincidence trigger, thus removing large fractions of diffractive events. The data were then further correc remove the remaining single-diffractive component. This selection is referred to as non-single-diffractive (NSD). In some cases, design as inelastic non-diffractive, the residual double-diffractive component was also subtracted. The selection of NSD or inelastic non-diff charged-particle spectra involves model-dependent corrections for the diffractive components and for effects of the triever selecti events with no charged particles within the acceptance of the detector. The measurement presented in this Letter implements a dif strategy, which uses a single-arm trigger overlapping with the acceptance of the tracking volume. Results are presented as incl inelastic distributions, with minimal model-dependence, by requiring one charged particle within the acceptance of the measureme This Letter reports on a measurement of primary charged particles with a momentum component transverse to the beam dire

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173 Yale University, Department of Physics, P.O. Box 208121, New Haven, CT 06520-8121, United States

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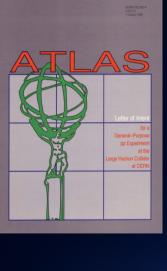
183 UK-T1-RAL Tier-1, Rutherford Appleton Laboratory, Science and Technology Facilities Council, Harwell Science and Innovation Campus, Didcot OX11 0QX, United Kingdom 184 RHIC and ATLAS Computing Facility, Physics Department, Building 510, Brookhaven National Laboratory, Upton, NY 11973, United States

^a Present address FermiLab, United States.

Project Culture

- There are several underlying sub-cultures in ATLAS
 - Physics culture versus Engineering culture
 - Hardware oriented culture versus software/computing etc.
 - Sub-system cultures (e.g. "Calorimeter culture versus Muons culture")
 - Geographical cultures ("North versus South; West versus East"; languages)
- Such cultural diversity originates itself from
 - Global nature of modern high energy physics (38 countries, 70 nationalities)
 - Decentralized nature of resources, diverse funding sources
 - Different ways to account and organize resources
- Project cycles and dominating cultures
 - Sub-system/engineering culture more dominant during construction
 - Physics culture very strong during project definition (design); then resurfaces when physics analysis started

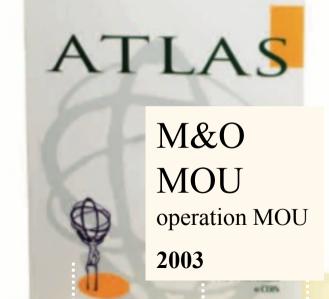




LOI letter of intent 1992.

MOU

memorandum o understanding



EAGLE

ASCOT

1989

Phase -1

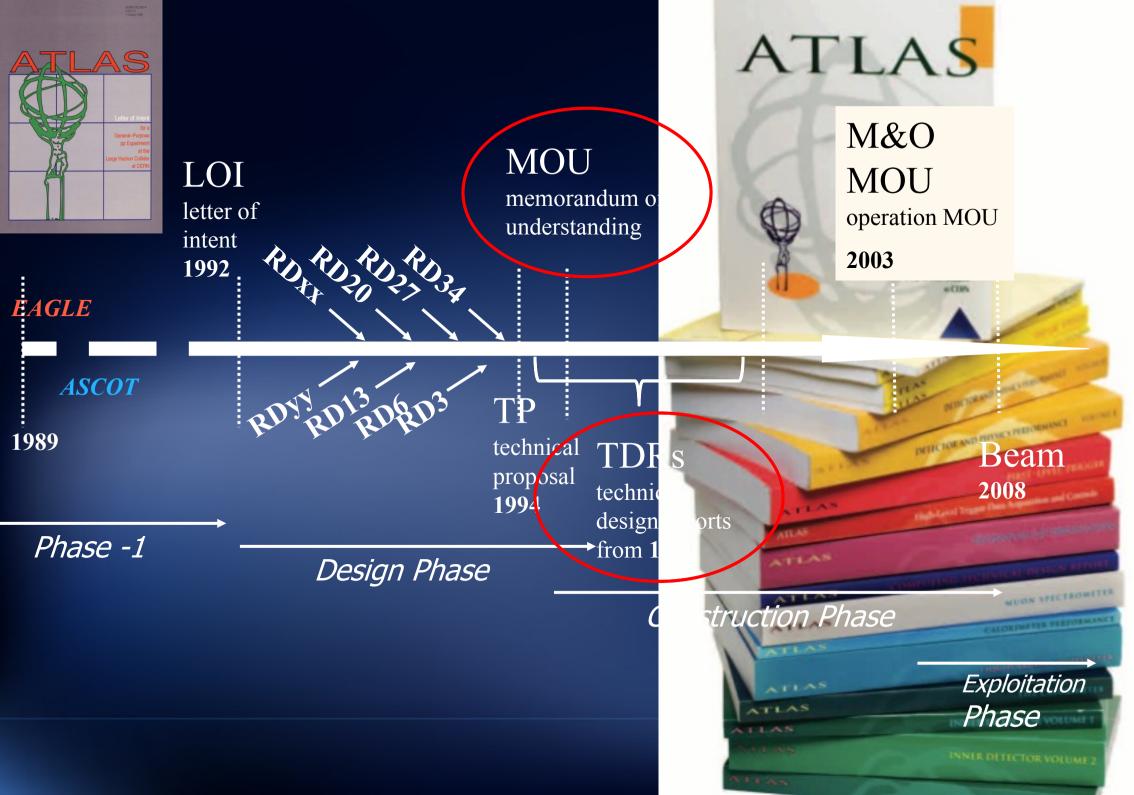
RDYRD13 PORD3

technical proposal technical technical technical technical technical technical design technical technical

TP

Design Phase







Each TDR is submitted to a independent review process (international pier review, LHCC committee which report to the CERN research director and not to the ATLAS project)

MOU

Memorandum of Understanding. Gentlemen agreement between collaborating institutes/laboratories, defining the relative responsibility in term of deliverables. In some cases few institutions cluster around the same deliverable, because of its complexity. Who sign up for a deliverable takes a moral, financial and technical responsibility. MOU are then signed by the funding agencies (governments)

90% of the technology was fixed in 1992/1993

how is it possible for it to still be at the leading edge in 2011?

- We are not just customers of technology
- We are partners in developing it
- We are often proponents and often drivers
- Our incredible network of universities and national laboratories allows us to have a privileged overview
- Therefore we are favorably seen as potential promoters of spin-offs

•



90% of the technology was fixed in 1992/1993

how is it possible to keep flexibility in order to adapt to new needs or findings

- Different stages of the project co-exist during the entire life of the project (R&D, prototyping, engineering design, mass production, tests in particle beams, statistical methods optimization, simulation)
- We acquire technology when it is really necessary (see computer power which hasn't reached full capacity yet)
- Part of the community is busy keeping the detector and software evolving (upgrade scenarios established for the next 20 years)



CORE Costing (industrial contracts, material, ...)

Political figure

(~xxx M\$)

imposed up-front by the

CERN directorate

Adopted by all partners as 1996 investments baseline

trigger / DAQ / control 10%

Common

Projects

44%

17% Ar calorimeter 17% Tile calorimeter 3% muon chambers

Inner Detector







Institutions deliverables

Organized in detector systems (sensors!)

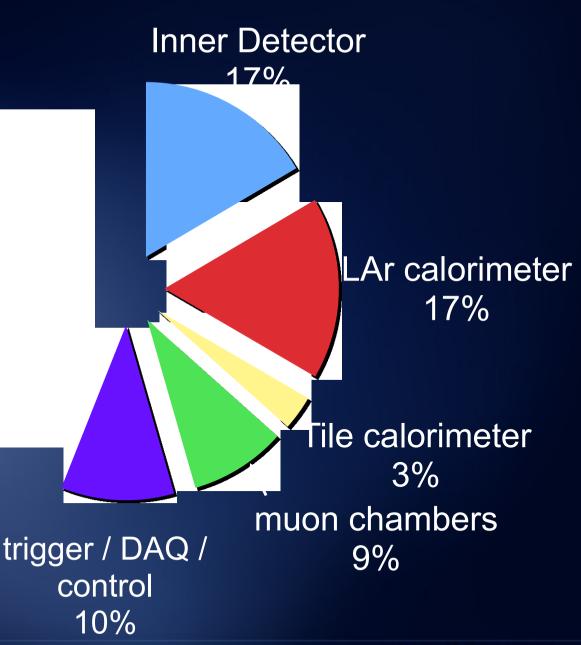
Each system is like a Colloboration of various institutes within the ATLAS Collaboration

Each system has its own organization, management and institutes boards

Each system is responsible to deliver a of ATLAS to central ATLAS + its maintenance and operation. Each syst defines its deliverables (type B costs) and is fully responsible of it

ATLAS monitors the process (quality, schedule), but no central accounting!!

Overcosts and institutions manpower are on the institutions responsibility





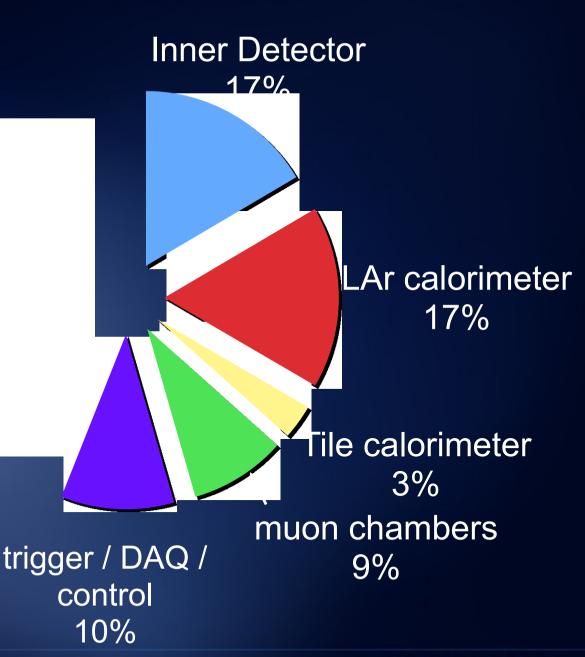
Institutions deliverables

Systems and sub-systems as clusters of various institutions of different funding agencies

Avoiding one funding agency to control entire process, gives more flexibility ar internal contingency

Central ATLAS organize frequent interreviews of the process in a very detailed way. Where necessary and in case of problems help is injected using common funds

CERN purchasing infrastructure is used to solve and facilitate industrial contracts where required by institutions clusters





Common Projects

Centrally organized by ATLAS (type A costs)

Every funding agency shares the cost of it (cash or in-kind) through common funds

All what can not be handled by individual institutes or Common clu **Projects** Pa on utility: 44% services, CERN. rogenics, labs, il structures, hieldings, control rooms, safety projects, overall

commissioning and M&O ...

Full costing, including manpower and engineering

Full accounting reports to RRB (twice/year)



Resources Allocation

- On sub-system level, resources are made directly available by national FAs and consumed by participating institutes at home. The related cost categories and available resources are:
 - R&D, Prototyping, Infrastructure, Personnell
 - Direct material costs e.g. components, production (used for RRB CORE reporting)
- On the Common Fund level, allocation of centralized resources are based on approved project planning and corresponding income collected from FAs as part of their MoU commitments
- CORE resources are monitored and reported in the RRB
- Relationship between time/resources/schedule
 - "Time is our contingency". The budget has no contingency so very hard to recuperate lost time when encountering technological problems
 - Note: lack of income or resources from a FA at some given moment never actually resulted in a serious delay. In some cases, work got re-organized and responsibilities re-arranged
 - CERN (as Host Lab) permitted temporary budget over drafts, against firm financial pledges



Scheduling

- The schedule has the following structure
 - Top-down (Start-up date of the LHC accelerator)
 - Bottom-up (Sub-system construction and global integration and commissioning)
- Schedule uncertainties and unforeseen change consequences are addressed by
 - Scenario planning; critical path analysis
 - Work package analysis and reformulation
 - Installation simulations
- The schedule format suggests high initial degree of parallelism across the subsystems;
 later more sequential as components arrive at CERN
- Contingency management
 - No explicit contingency in the schedule planning, a part a 3 months ready for installation early delivery
 - Delays in a given sub-system construction pushes full detector commissioning date accordingly
 - However: Through re-organization of work packages in other sub-systems and changes in priorities, some contingency can be generated, but at the cost of taking some level of risk
 - Main driver of the ATLAS schedule the LHC machine schedule changes

Which technologies did we cover during construction this way?

- Silicon pixel detector (80M channels)
- Silicon strip detector (~100 m2 of silicon micro strips)
- Diamond pixel/strip detectors
- Gas straw detector using transition radiation effect (300000 straws)
- Liquid Argon electromagnetic sampling calorimeter (300 tons)
- Scintillating Tiles calorimeters (42 tons of scintillator, 1100 km of readout fibers)
- Scintillating fibers techniques
- Cerencov counters
- Large area gas drift chambers for muon detection (precision and trigger)
- Radiation hard nsec electronics, mostly digital
- Analog and Digital pipeline
- Optical fibers readouts and transmission
- Superconductivity and cryogenics
- Complex mechanical structures analysis, seismic analysis, composite materials
- Ultra vacuum techniques
- Detectors, cables and electronics cooling
- Large scale connectivity, DC-DC power converters technologies, HV technologies
- PVSS slow control architecture
- Scalar data acquisition and multilevel trigger systems, large computing farms
- GRID environment
- Fancy (spectacular !) transports and logistics



HARDWARE examples





civil engineering

Super-conducting toroidal magnets

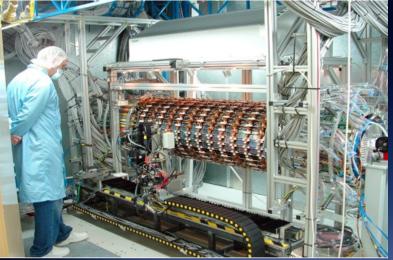
Muon big wheels



End-cap toroid magnets

End-cap cryo calorimeters

HARDWARE examples



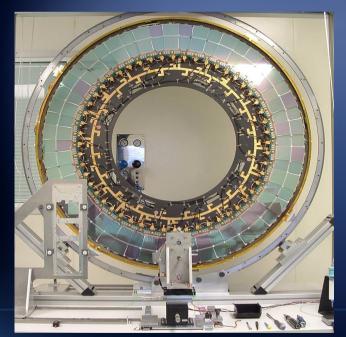
Silicon strip detector



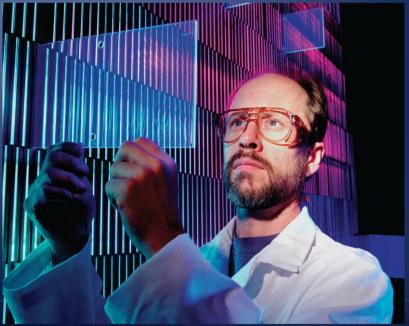
LAr accordion calorimeter



Silicon tracker



Silicon strip disk

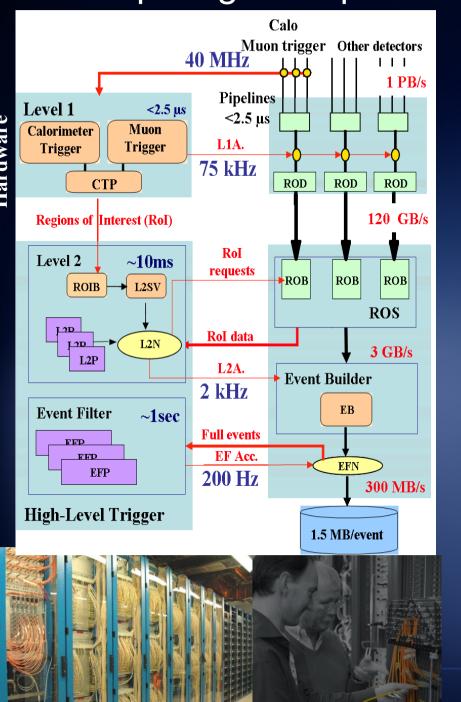


Scintillating tiles calorimeter



Monitored drift tubes

Computing examples





25,000

Database

> 6 GB/s

15,000

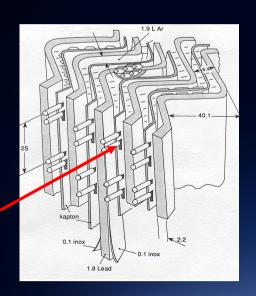
10,000

5,000

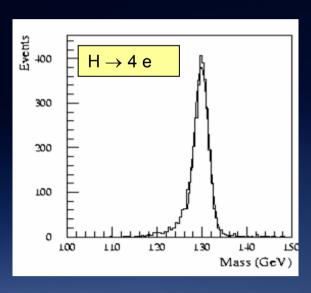
2011-01-11 2011-01-25 2011-02-08 2011-02-22 2011-03-08 2011-03-22 2011-04-05

Grid-based analysis in 2011 : > 1100 different users, > 22M analysis jobs

20 years of history



Initial idea



Full GEANT simulation



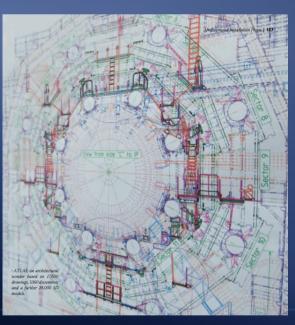
prototyping



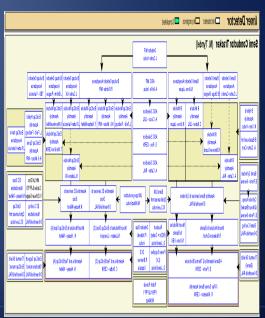
Tests with beams



Full scale design



Engineering reviews

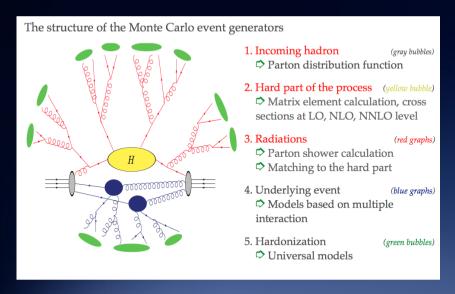


Mass production organization

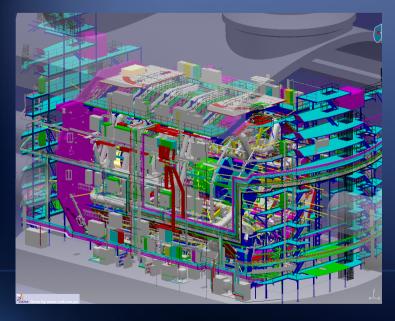


Surface preassebly and tests

Strong emphasis on simulation! (from detector design and problem definition, to the final analysis of the data!)

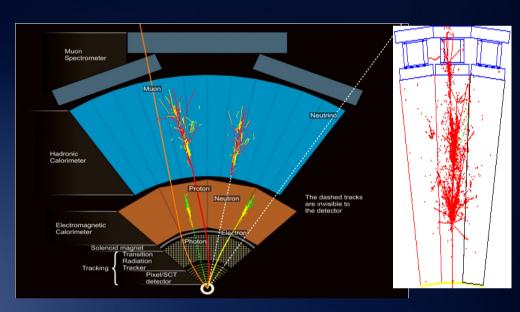


Basics physics processes simulation at the parton level

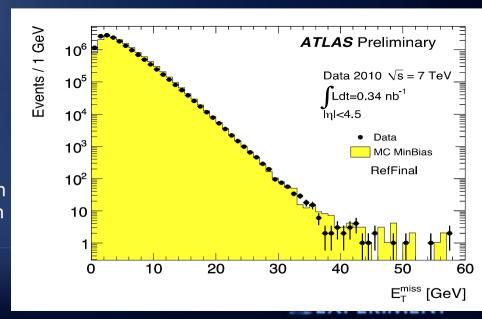


Engineering simulation of all details via CAD systems

Detailed simulation of the detector response through the physics reconstruction process vs. data (all simulation packages)



Detector response simulation to visible particles, technology optimization (GEANT)



The lessons!

- Push R&D as far as possible
- Bring services in the game in a early stage (power, cabling, piping, cooling, optical transmission, ...)
- Do not trusts competitive tendering
- Avoid functional procurements specifications
- Avoid behaviour: "20 years ago we did ..."
- Allow very critical but constructive opinions
- Avoid single Funding Agencies monopoly on a technology
- Bring out problems at a very early stage, no protection!
- Bring software in as early as possible
- Risk on new technologies (sub-micron vrs establ. nuclear tec.)

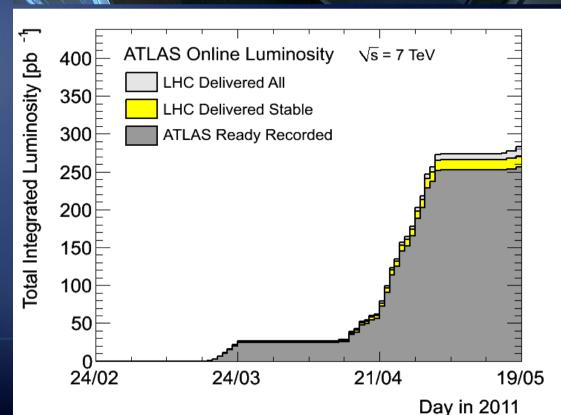




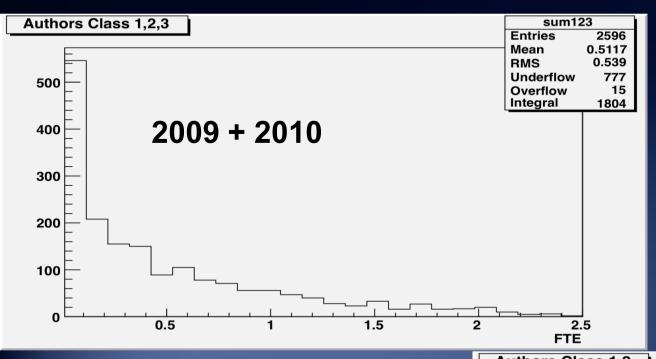


Next run (2011-2012) goal : 7 TeV, 5-6 fb⁻¹?





OTP (Operation service tasks support)

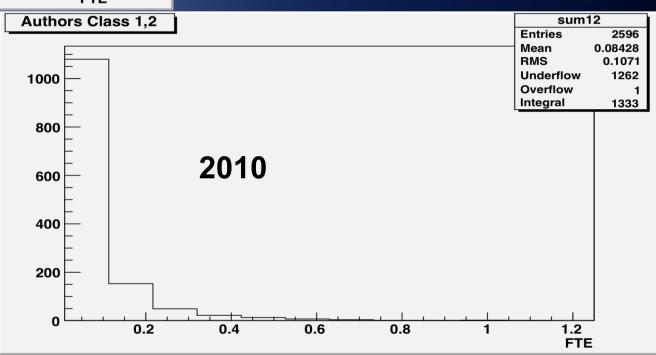


Work organized in 3 classes (1-control room shifts, 2-expert shifts, 3-technical jobs)

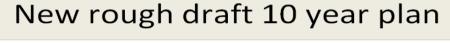
1804/2596 active authors are doing service work (OTP) at the 25% level/year

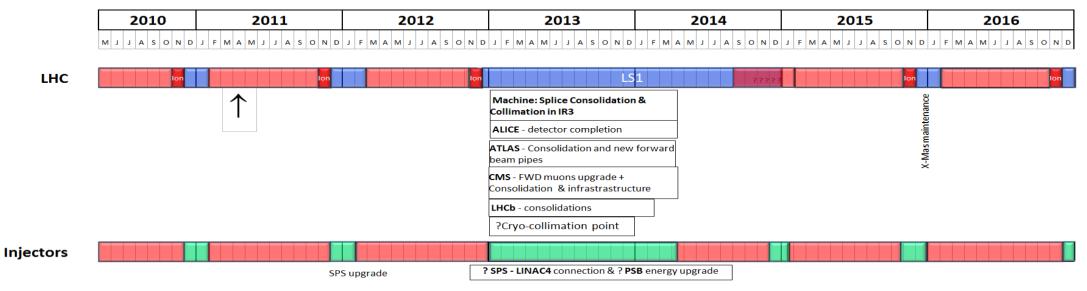
1333/2596 active authors are taking shifts or are acting as experts on call

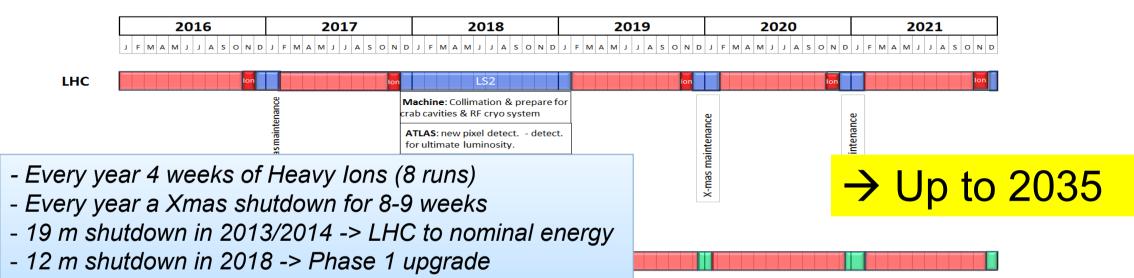
Physics duties for free!



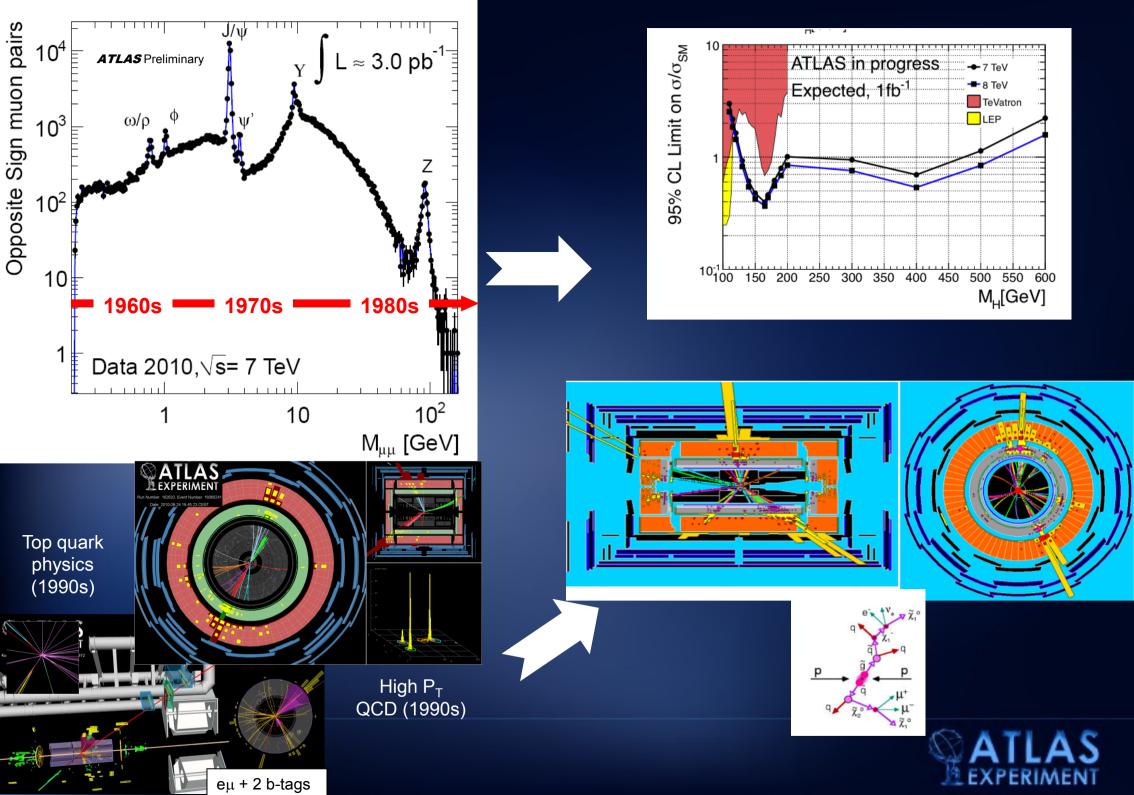
A rich program in front of us

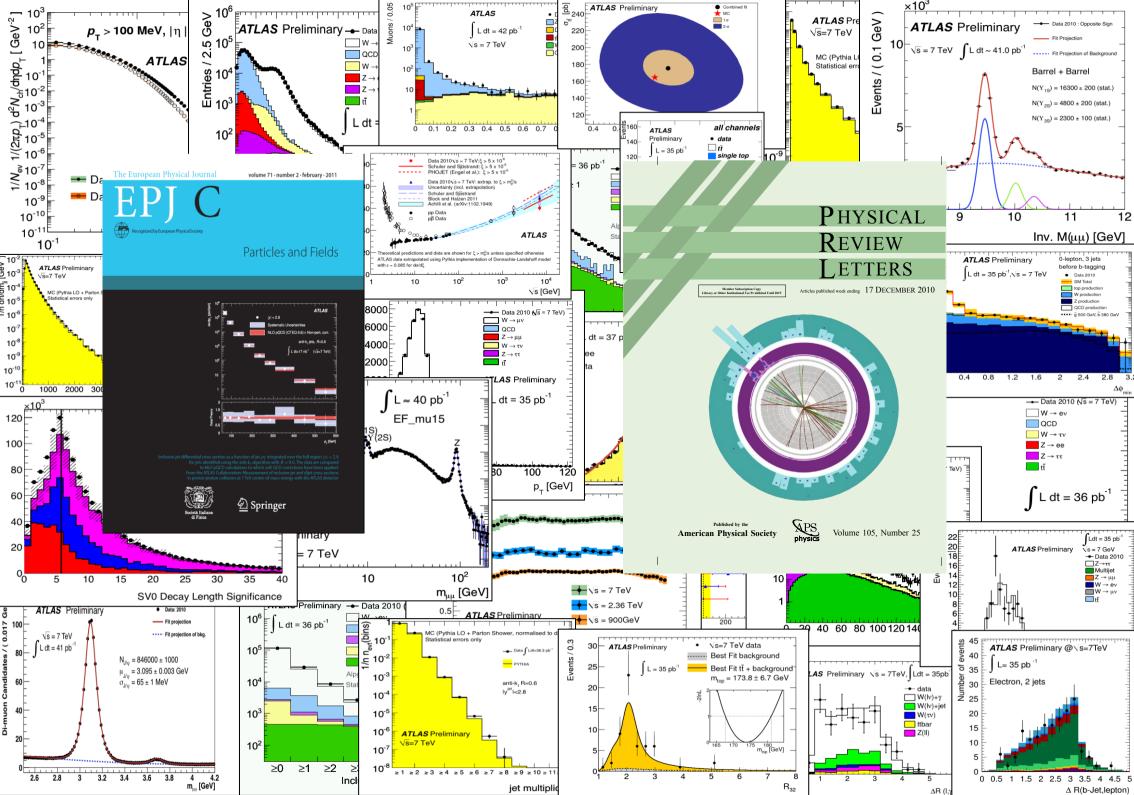






- 24 m shutdown in 2022 -> HL-LHC upgrade





Thanks!



Production tracking

General WP

Honevcomb

Spacer

Mother &

S. Ticcorant .

E Barreiro

Madrid

Marseille

Rinas

Sauvage-Annecv

Mansoulie-Saclay

Cold Cables

D. Fournier - Orsa

Rings

Y. Tikhonov

Novosibirdo

Cold Cables

D Fournier

Orsay

Module Stacking

F.Barreiro - Madrid

EndCap

Presampler

Y. Tikhonov)

Production of

.Tokhonov -Novosi.

Presampler

Assembly

A.Maslennikov -B180

Module Stacking

G.Sauvage - Anneco

Honevcomb Spacer

STisserant-Marseille

Barrel EM Calorimeter

Absorber Fabrication

D.Fournier - Orsay

Module Stacking

P.Fassnacht - Cern

Precision bars

S. Tisserant - Marseille

Absorber Fabrication

F.Barreiro - Madrid

2002 🕶 Tasks scheduled (baseline)

Tasks performed (actual)

80

Oct

Barrel Presampler (J.Y Hostachy)

Precision Bars

P.Fassnacht -

Cern

EndCap EM Calorimeter (S. Tisserant)

Module Stacking

S. Tisserant - Marseille

Monthly Progress

from 10 '2001 to 09 '2002

Lead Testing

P.Schwemling

Paris

(B. Mansoulie)

Electrode Equip

P.Schwemling

Paris

Electrode Eabrication

P. Fassnacht - Cern

Electrode Bendina

G.Sauvage - Anneov

Module Stacking

B.Mansoulie - Saclay

Assembly M. Chalifour - B180

Electrode Fabrication

P.Fassnacht - Cern

Electrode Bending

S. Tisserant - Marseille

Electrode Equip

D. Fournier - Orsav

M. Raymond - B180

Tasks performed (forecast)

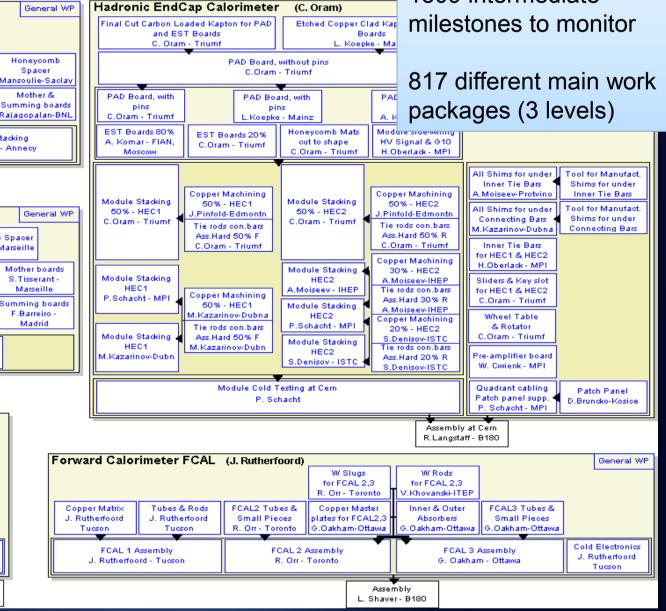
Electrode Equip.

L.Mandelli -

Milano

For entire ATLAS:

1509 intermediate



(C. Oram)

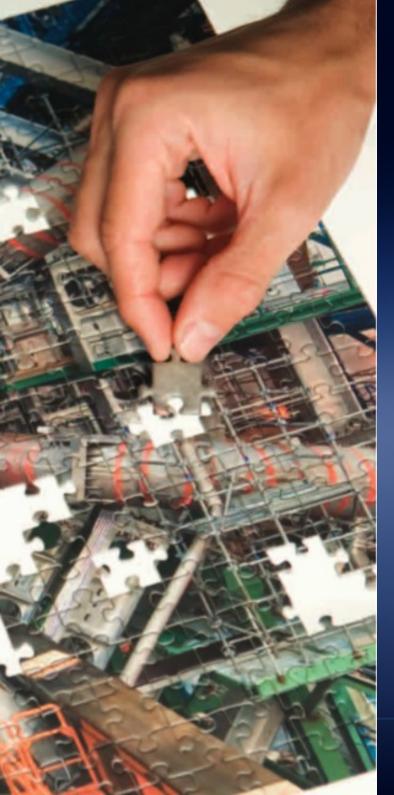
Centralized monitoring!!



Assembled components travel to CERN, a really global project!

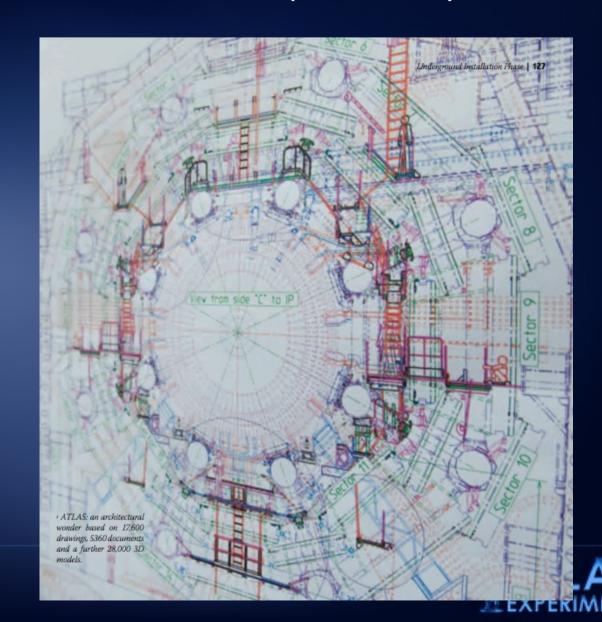






Underground installation

Gigantic 20'000 m³ 3-D puzzle ... 5 years of work



Underground assembly

Infrastructure

Feet & supports Barrel Toroid Barrel **Calorimeters**

~ 90M active sensors

~ 7000 tons of detectors

~ 3000 km of cables

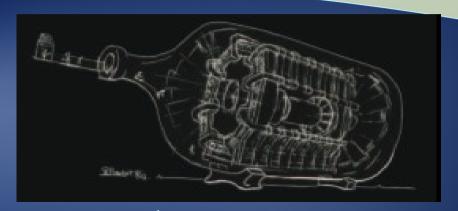
~ 2000 tons of temporary

supports

End Cap

Calorimeters

Mid 2003



Barrel Muon Chambers

> Inne ecto

> Forward Muor Spectrometer

July 2008

Commissioning Beam Pipe with cosmics

Shieldings

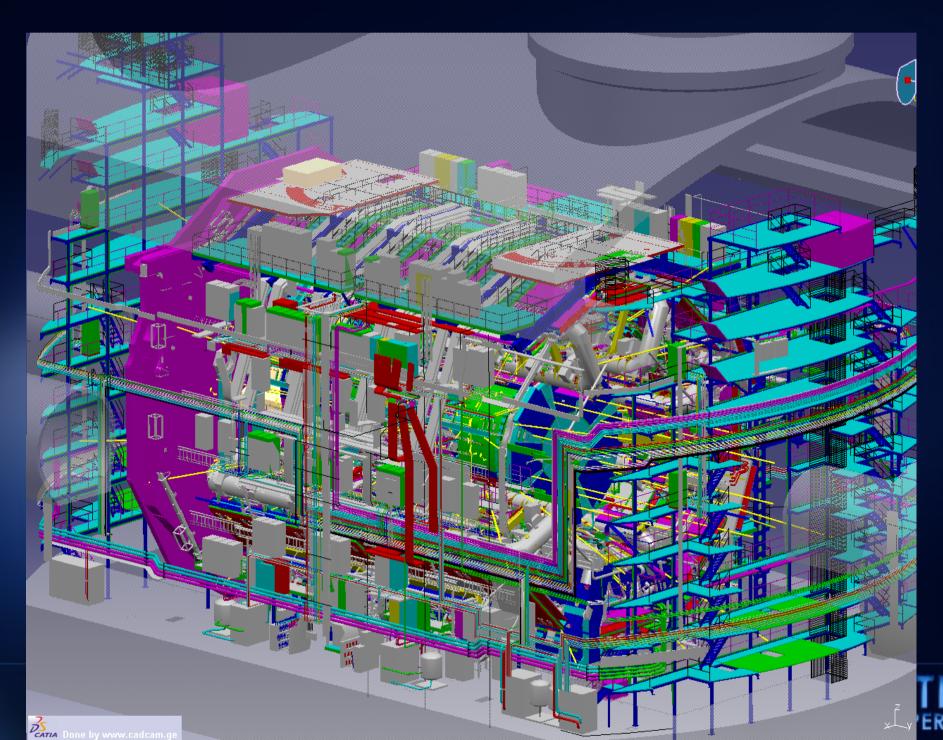
Pixel detector Detector

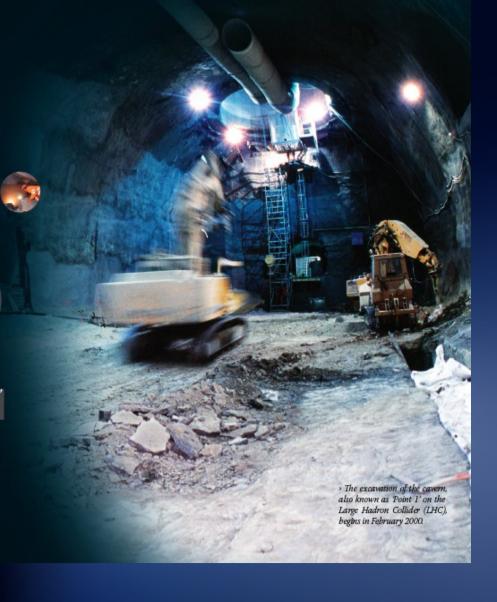
End Cap Inner

End Cap Toroids



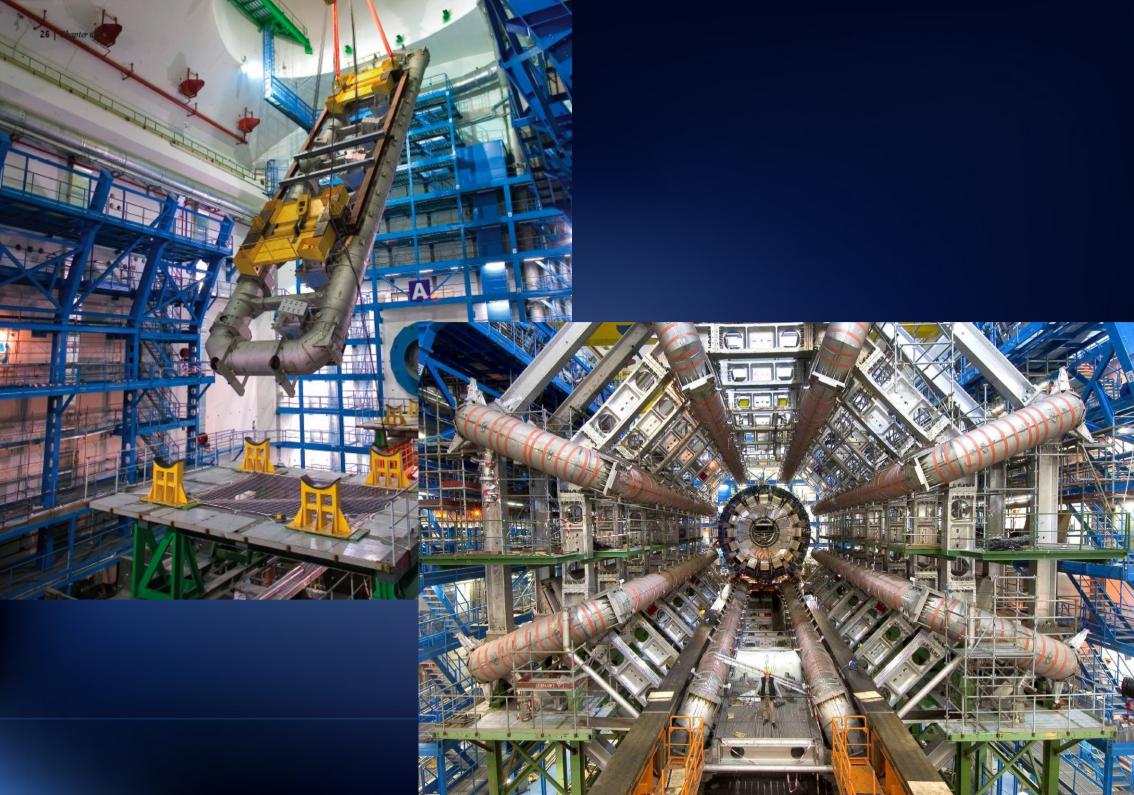
The real detector : main job -> configuration control

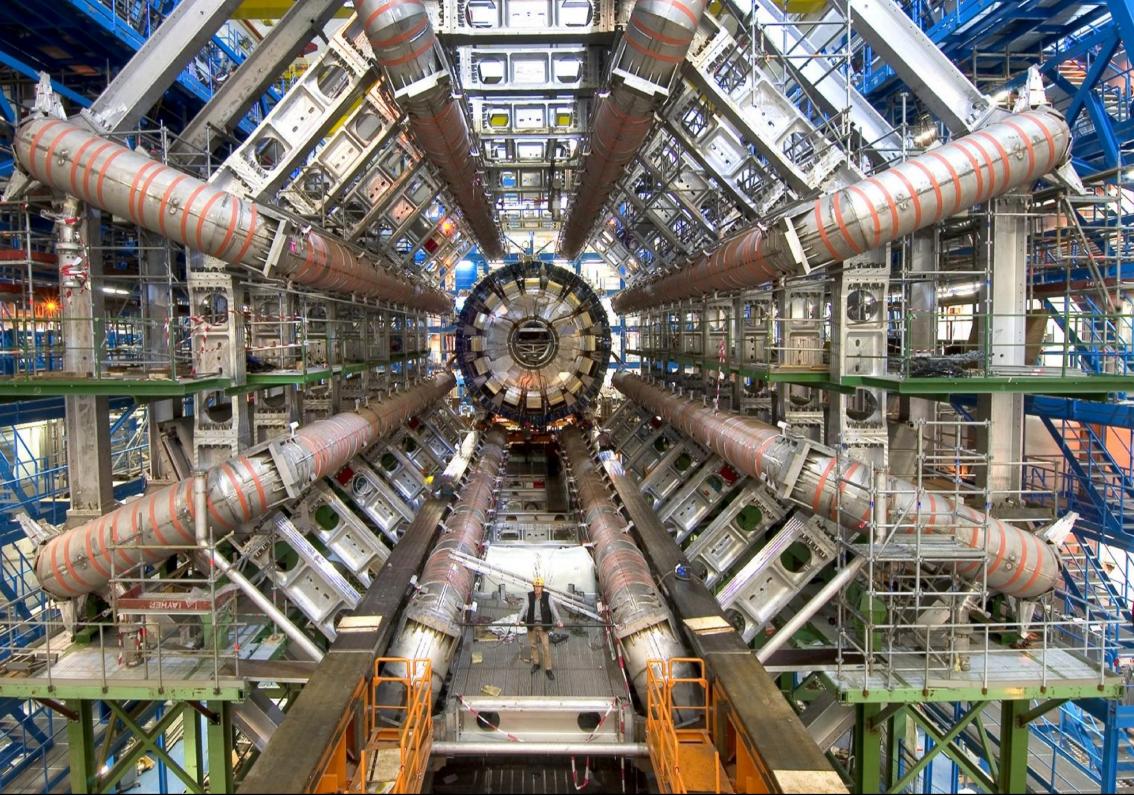


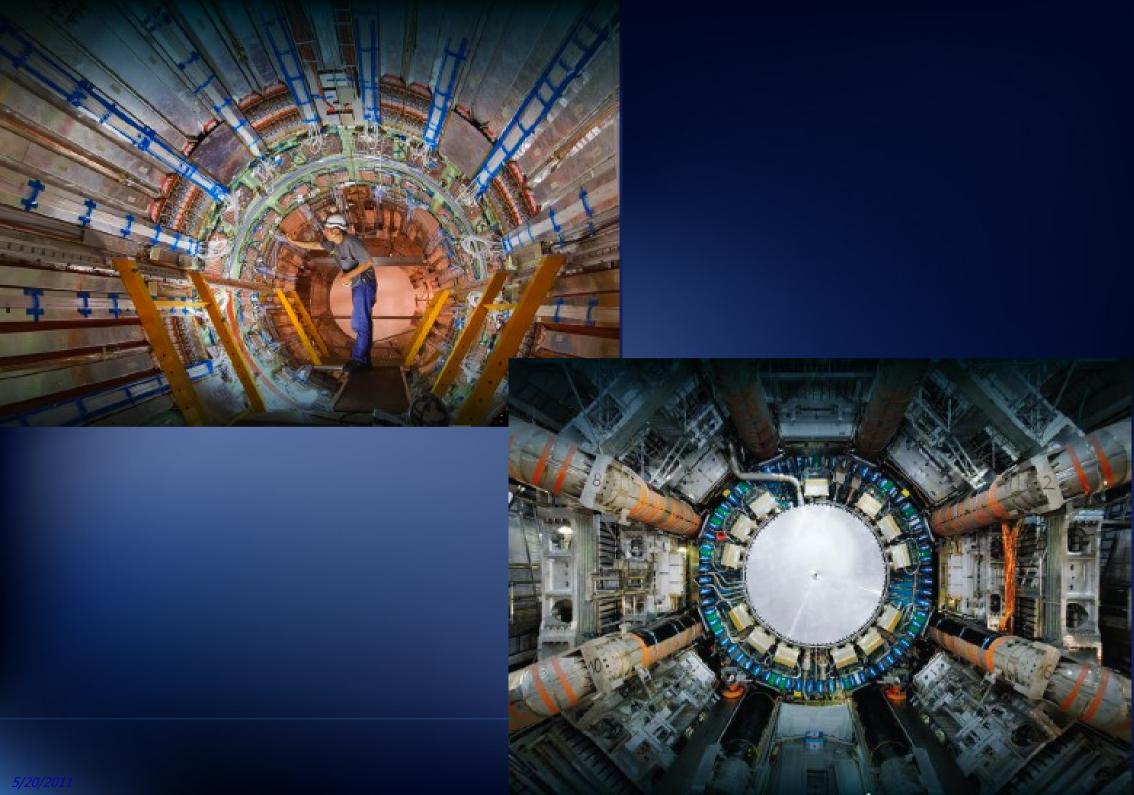




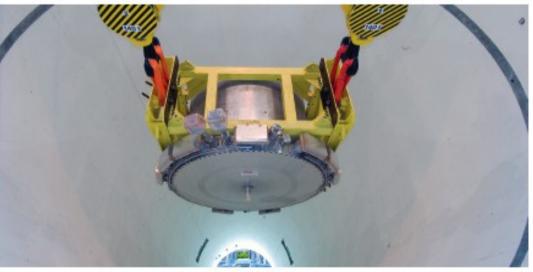


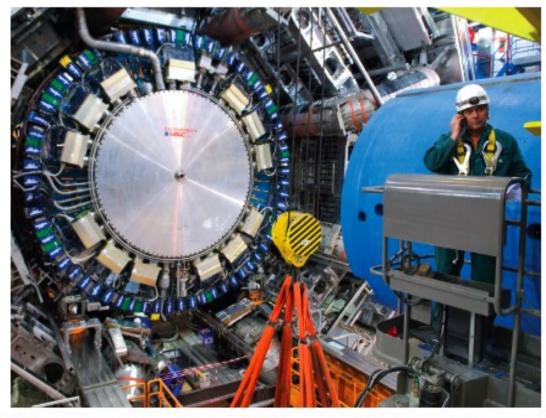


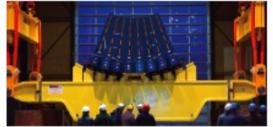






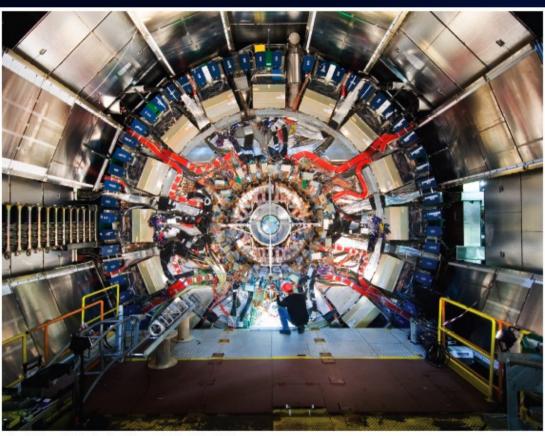




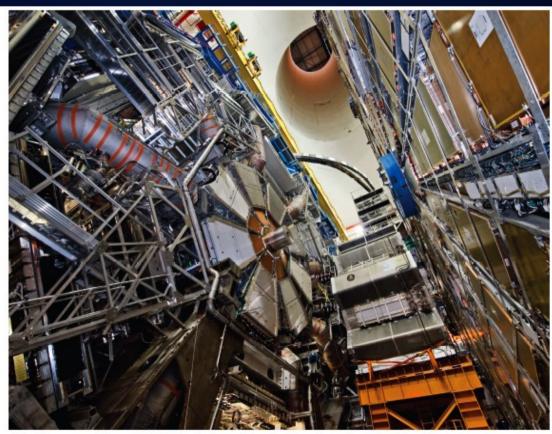








> The first Inner Detector Endcap after complete insertion within the Liquid Argon Cryostat.

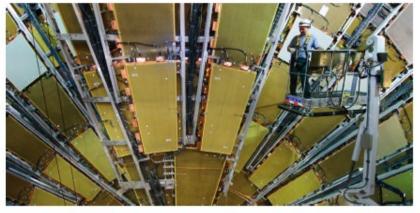


› Before the cavern was fully excavated the LEP accelerator was still running. To save time, engineers decided to cast the cavern ceiling first, temporarily suspending it with steel cables to create the largest suspended vault in the world.





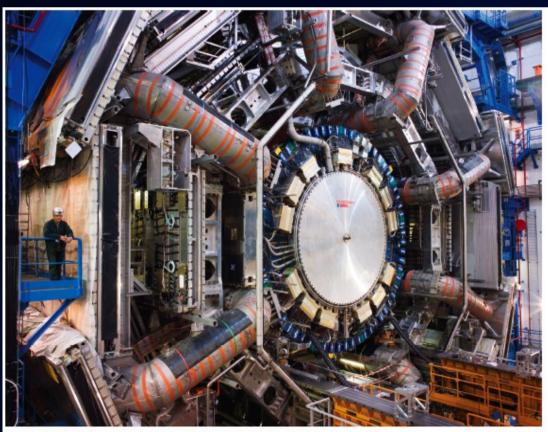




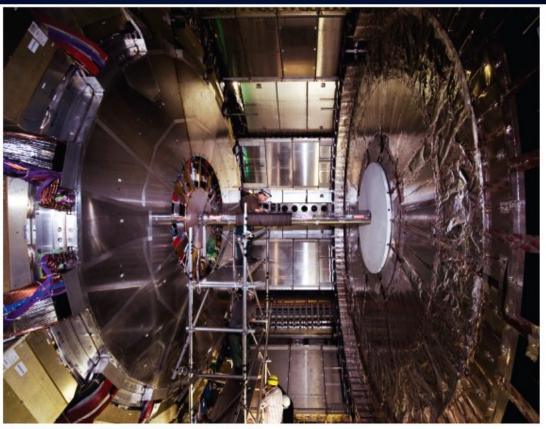






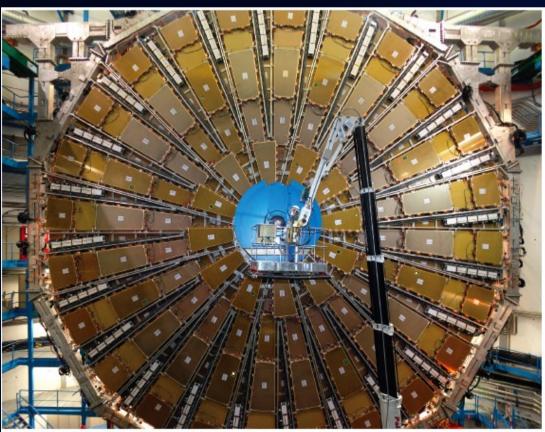


› Poetry in motion: the endcap calorimeter floats towards its final position on orange air pads. The choreography is flawless.

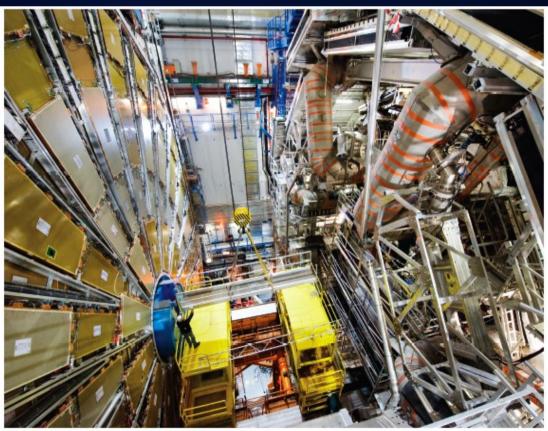


> The vacuum in the 27km beam pipe that runs through ATLAS has an atmospheric pressure ten times lower than the atmosphere on the moon.



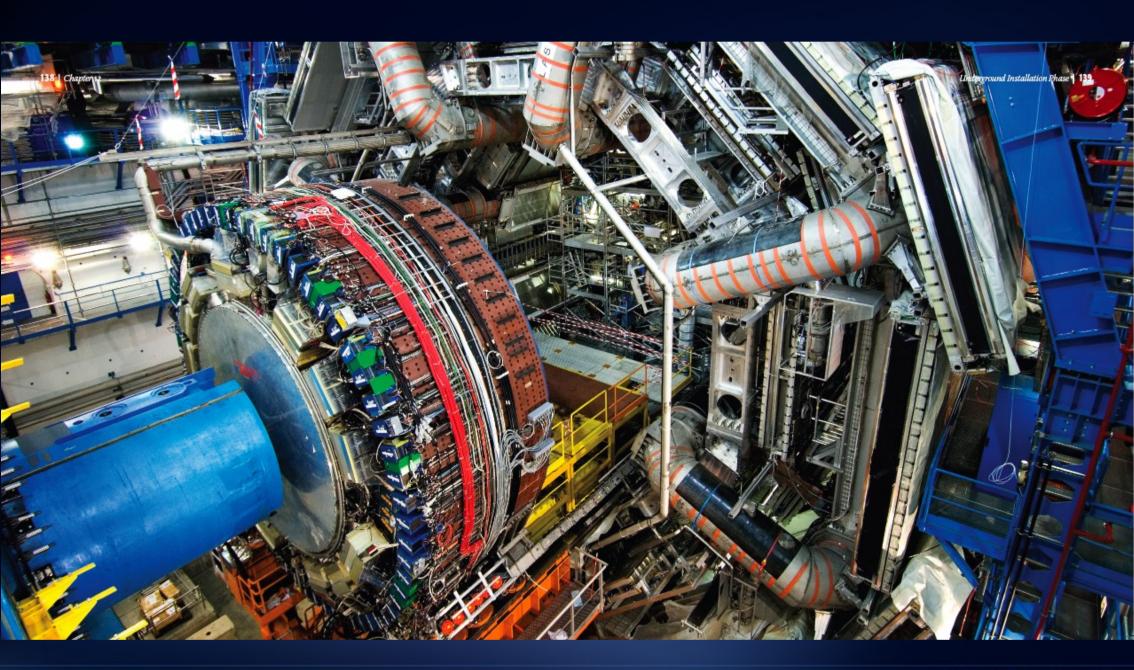


Each of the six Big Muon Wheels is composed of 16 segments, lowered individually into the cavern and then assembled together to form a circle.



> Professional crane drivers performed some of the most nerve-racking work with often only a few millimetres to manoeuvre pieces into place.







The engineering process (part 1)

Define physics requirements (L.O.I, Letter of intent)

Design detector with simulation tool (GEANT)

Verify physics performance through full simulation

Construct a prototype and expose it to particle beams, to demonstrate performance

~ 5-6 years (R&D project)

Involve the engineers for a full detector design

Once the design exists, bring it back to physics simulation

Construct a module 0, defining the mass production chain

Validate module 0 in the test beams

Based on this experience, write a technical design report (TDR)

Commit the community via a MOU (a Memorandum Of Understanding)



The engineering process (part 2)

Make plans for mass production, prepare technical specs for procurements

Once ready pass an ATLAS internal readiness review

Funding agencies release funds according to the readiness rev.

~ 8-10 years of mass production

Start material procurements, if contract large involve CERN in the administrative process (market survey, tender, adjudication,..)

If production is done in several institutions, clone tooling

Produce components according to the agreement, ship it to the next step in the production chain

Progress monitored via a dedicated progress tracking tool (PPT)

Deliver production to ATLAS at CERN according to an agreed set of ready for installation milestones (normally 3-4 months before needed)

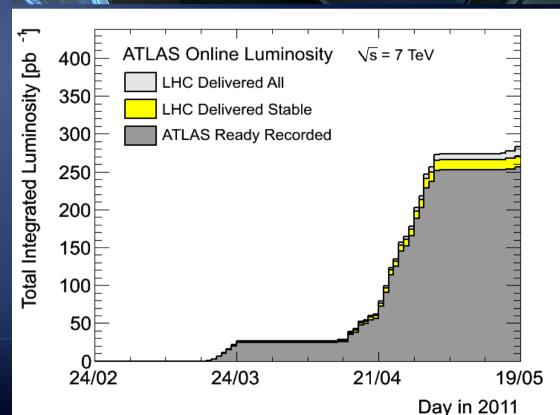




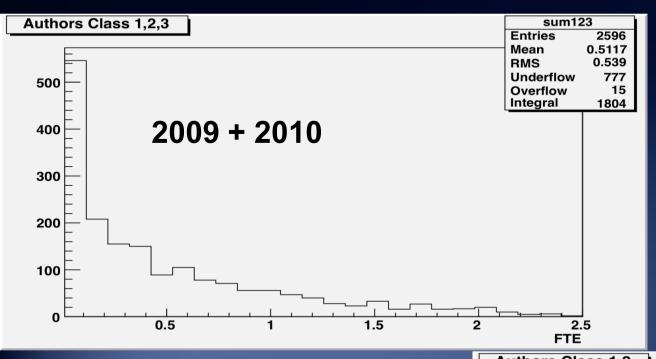


Next run (2011-2012) goal : 7 TeV, 5-6 fb⁻¹?





OTP (Operation service tasks support)

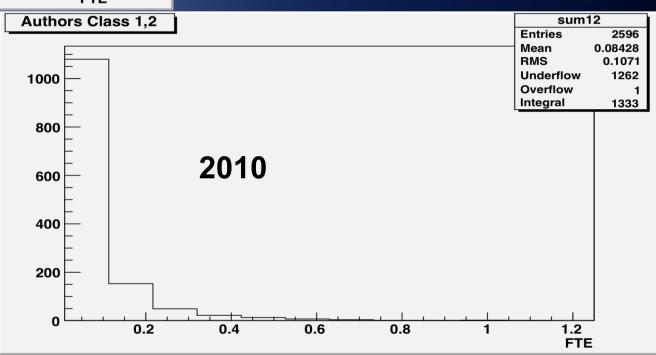


Work organized in 3 classes (1-control room shifts, 2-expert shifts, 3-technical jobs)

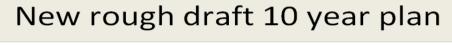
1804/2596 active authors are doing service work (OTP) at the 25% level/year

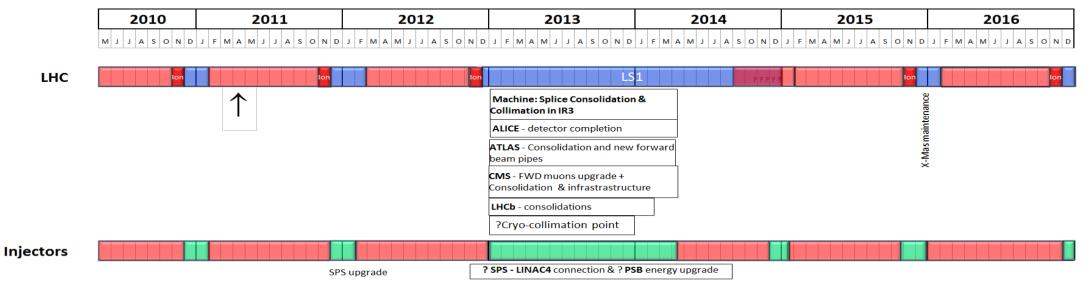
1333/2596 active authors are taking shifts or are acting as experts on call

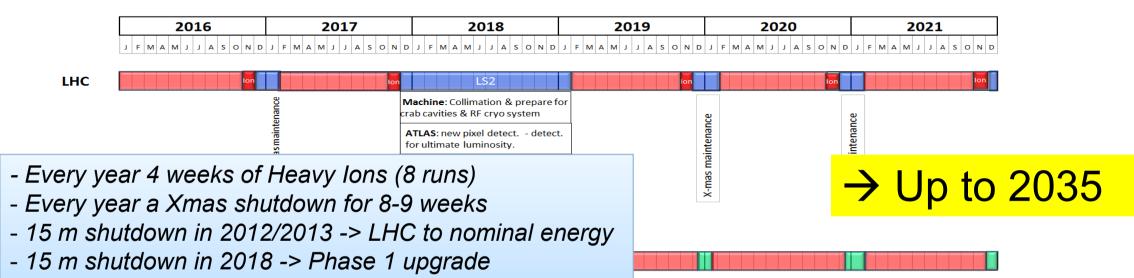
Physics duties for free!



A rich program in front of us







- 19 m shutdown in 2022 -> HL-LHC upgrade

