

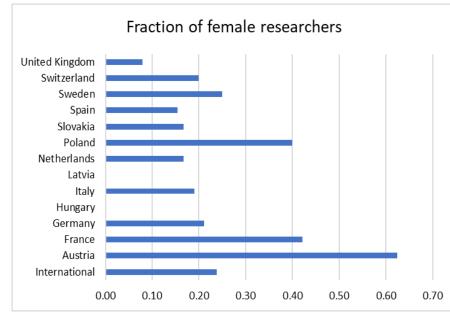
#### Gender balance in I.FAST

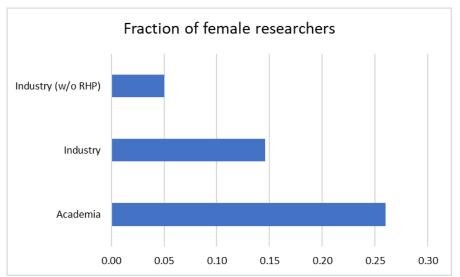
#### From 1st Periodic Report:

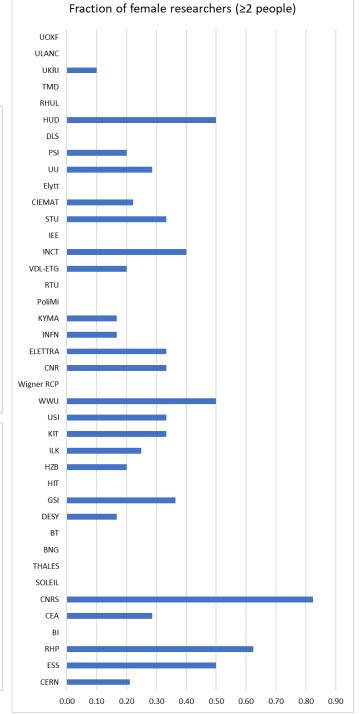
I.FAST gender balance not too bad for researchers (24% female) in comparison to our community but shows a wide difference between academia (26%) and industry (14%, or only 5% without counting one industry).

#### From this meeting:

Unbalance is high at representation level and in industry: 17% of female presenters in general meeting, 12% in industry session, 10% in industry workshop.







## Why we need to improve

It is not only about gender: the main issue is **diversity** as a key element for **innovation**, the broader goal of I.FAST

# Diversity in the broadest sense:

nationality/culture, competences/profession, age/generation, gender, individual differences such as ethnic origin, belief, sexual orientation or disability





#### At the roots of innovation

The Oslo Manual (OECD/Eurostat, 2005), defines innovation as "the implementation of a new or significantly improved product or process ..."



#### The 4 key elements of Innovation:

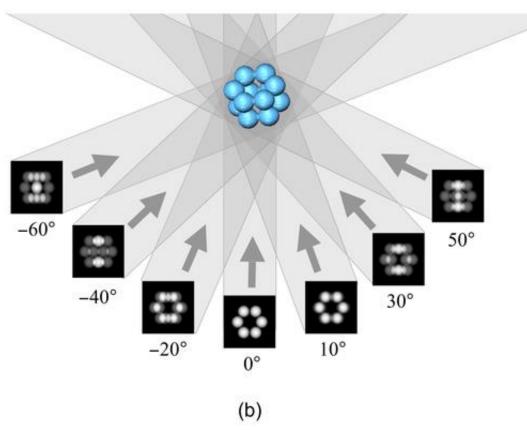
- Collaboration,
- Ideation,
- Implementation,
- Value

- Open and collaborative environment.
- Fresh ideas, merging input from different fields.
- Clear development process
- Well defined goals and objectives

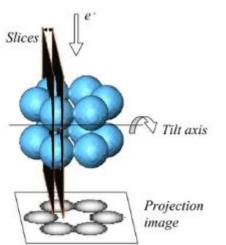




### The tomographic approach to problem solving



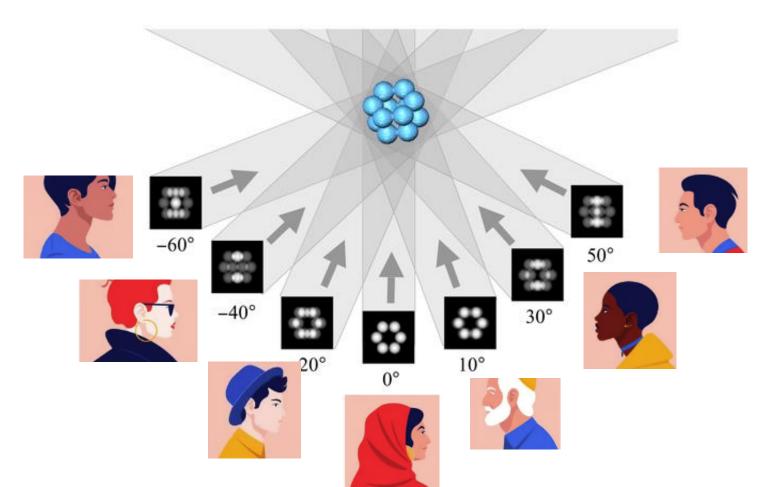
The best way to approach complex problems is by looking from different points of view and combine observations.



Like in a tomographic reconstruction



# **Diversity and Innovation**



- A diverse team (gender, nationality, culture, etc.) with a good collaborative spirit (common communication language) offers automatically the different views needed to analyse a complex situation and to provide the ideas required to innovate.
- Need to encourage and preserve diversity (create a common language but preserve individual languages) in a team.



The ability to exploit (national and cultural) diversity is one of the secrets for the success of CERN



# Building an inclusive and innovation-oriented team

- Foster diversity in the recruitment process (we have the tendency to appreciate at first glance people who look and behave like us...).
- Listen and value everyone's opinion, in particular from less represented groups (gender or others), help all members to express themselves freely.
- Encourage and construct leadership, in particular from less represented groups.
  Encourage members of the team to make decisions and take responsibilities.





In an inclusive and innovation-oriented team, gender is no longer an issue... or not?