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## Tracking budget, procurement and risk for High Luminosity LHC

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The HL-LHC is a complex project involving numerous collaborations and diverse funding lines, including HL vs HL-CONS and sources from CERN vs In-Kind contributions. Its organization is based on Work Packages (WP), making it unmanageable without a methodological tool like Earned Value Management (EVM). According to the PMBOK Guide, EVM is "a management methodology for integrating scope, schedule, and resources, and for objectively measuring project performance and progress." This systematic approach to project management is essential for the effective oversight of the HL-LHC project.

Presenter: CRESPO GARRIDO, Irene Del Rosario

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