# 1st Accelerators Technology Sector Workshop

**Engineering Design Tools and Processes Project Management Methodologies and Tools** 

Chair: Mike Lamont

Interconnecting knowledge, experience, methods, people & data to foster learning & collaboration



ATS

Accelerators and Technology Sector

## Project Management Methodologies and Tools - PM1

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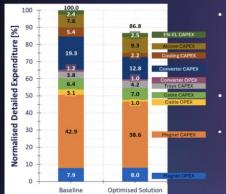
Accelerators and Technology Sector



## Enhancing Technical Project Management through System Optimisation – Application to FCC-ee design

- Optimisation essential to cost savings and to streamline project priorities
- Efficiently working together key to succeed in large projects
- Gestalt "the whole is greater than the sum of its parts"

#### CAPEX/OPEX evolution vs. alcoves number



- Preliminary results considering CAPEX + OPEX
  - 13.2% total cost reduction
  - Arc alcoves increased from 7 to 9
  - Use of aluminum instead of CU for some magnet coils
- Results with the following assumption
  - $TOTEX = \alpha * OPEX + CAPEX, \alpha = 1$
- α choice influences the accelerator sustainability!

### FCC SUISSE FRANCE

Example – Application to FCC-ee design



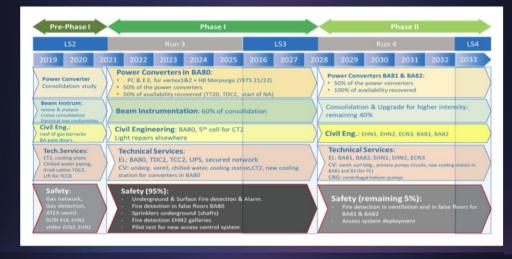
Showcasing North Area consolidation project management and its evolution

- Extensive scope & high complexity
- Coordination
- ❖ Tools: EVM, PLAN, MS Office

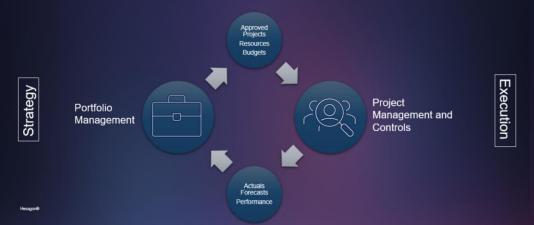
#### **Way Forward**

- Enhanced PM by an integrated solution
- Opportunity EVM replacement initiative

#### **NA-CONS Roadmap**



#### **Enterprise Project Performance**

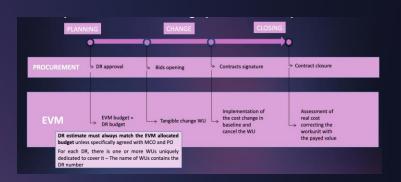


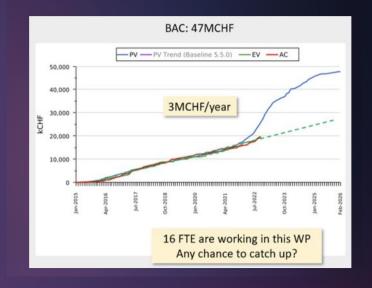


## Tracking budget, procurement and risk for High Luminosity LHC

#### EVM:

- essential in planning, monitoring, management of change and activities close out
- effective in analyzing and reporting anticipating problems
- Cons:
  - requires good input data. Correcting time and resource consuming
  - EVM & CET link is not optimised: laborious manual process
  - Strong WPs and the MCO team collaboration to ensure effective operation and accurate results.



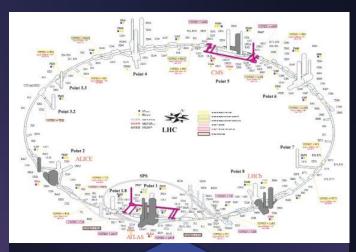


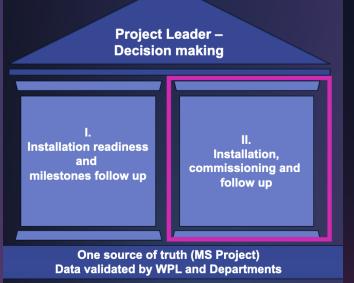


## Coordinating the High Luminosity LHC project

- Sophisticated integration of systems, equipment, and services within the LHC
- Significant step forward for the LHC coordination
- Reliable methodology and specialized tools for large-scale scientific projects

Lessons learnt from Long Shutdowns
Expertise, flexibility, accountability and communication
Together is better.







### Summary of Project Management Methodologies and Tools, part 1

- Large projects key to success system optimisation, effective coordination, team collaboration
- Methodology and Tools available (EVM, PLAN and MS Office)
  - > EVM planned to be discontinued opportunity for an integrated tool
  - Quality of data impacts the quality of decisions

Gestalt "the whole is greater than the sum of its parts"