

Site and Civil Engineering Department Site consolidation and new buildings programme Campus Services

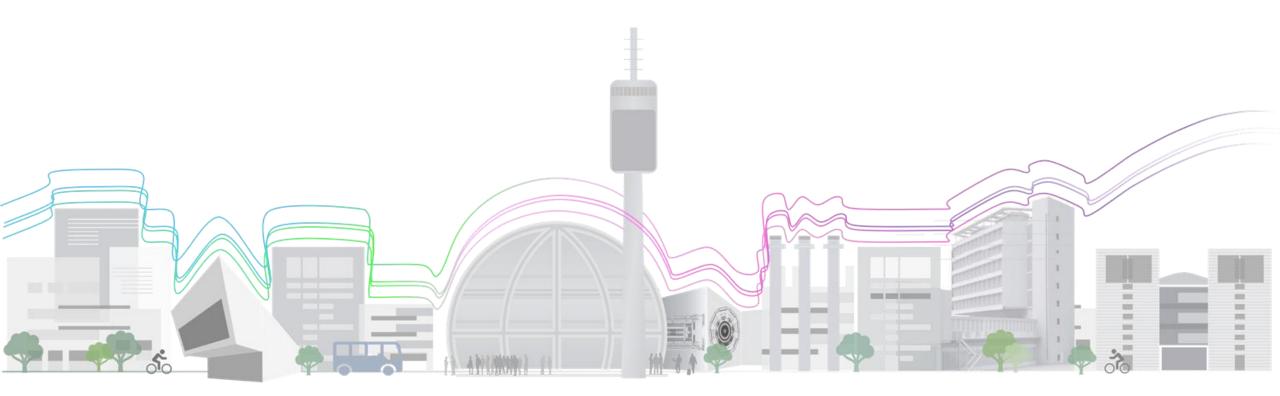
G.Bollinger, Mar Capeans, D.Constant, A.Martinez (CERN SCE)26 November 2024

Site and Civil Engineering Department

The Site and Civil Engineering (SCE) Department manages and develops

CERN's real estate assets and infrastructures in agreement with CERN's scientific strategy,

as well as all the services related to the caretaking and operation of the CERN site.



SCE Organization today

DH: Mar Capeans

DDH: Cedric Garino

Departmental Operation and
Development
[DOD]

Site Asset Management [SAM]

GL: Pierre Cardon
DGL: Michael Poehler

Project Portfolio Management [PPM]

GL: Natacha Lopez
DGL: Pieter Mattelaer

Service Management and Support [SMS]

GL: Gyorgy Balazs
DGL: Isabel Fernandez

Services and Supply Chain [SSC]

GL: Cedric Garino
DGL: Lisa Bellini

Technical Office and Geomatics

[TG]

SL: Michael Poehler
DSL: Youri Robert

Civil Engineering [CE]

SL: Alejandro Martinez
DSL: Christophe Biot

Infrastructure

[IN]

SL ad interim: Pierre Cardon

DSL: Guillaume Rouge

Future Studies
[FS]
SL: John Osborne

Campus services
[CS]
SL: Gilles Bollinger

DSL: Gregoire Mathias

Supply Chain [SC] SL: Lisa Bellini

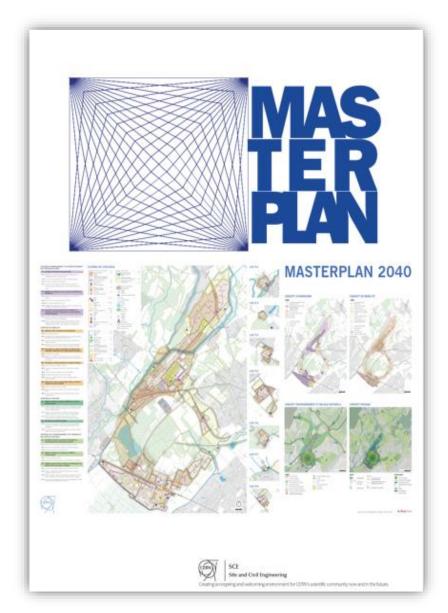
CERN Campus

- 590 ha (220 fenced)
- 2 main sites and 15 satellite sites
- 670 buildings from 10 m² to 20.000 m²
- 65% built before the 70's
- 70 km tunnels and 80 caverns
- 30 km roads
- 1000 km technical galleries and trenches

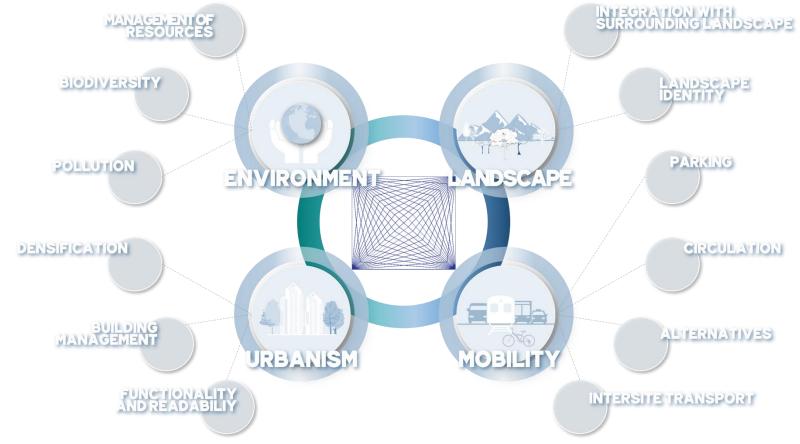
- 7000 persons/daily
- 490 hostel rooms
- 8500 working places
- 4300 parking places in Meyrin, 1400 in Prévessin
- 25000 daily movements to- and inter-sites
- Public transport links in CH, not in FR



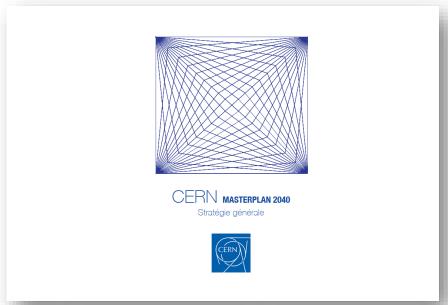
CERN Masterplan 2040

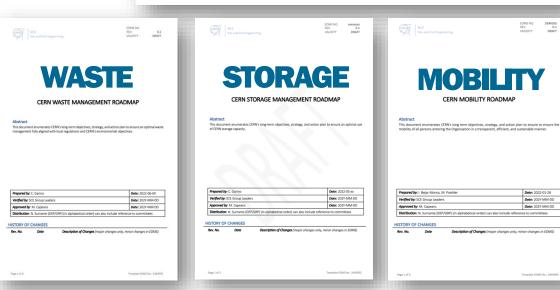


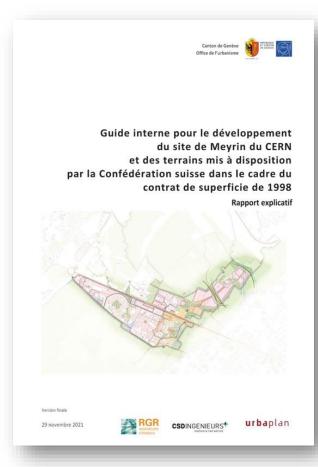
<u>CERN's Masterplan 2040</u> est un document destiné à informer et à inspirer un dialogue raisonné et significatif sur la gestion et la mise à jour du site du CERN. Il s'agit donc d'un document clé pour guider et améliorer la gestion et l'utilisation du sol et de l'espace au CERN.



CERN Masterplan 2040









y /h/h

- > Axe principal de circulation à reconvertir.
- > Environ 350 places de stationnement existantes.

Opportunités

- > Espace mobilisable pour une densification à court terme. > Offrir un nouvel espace central proposant des cafés,
- Offrir un nouvel espace central proposant des cares, restaurants et services de proximité autour d'une place aménagée et arborée.
- Affirmer la centralité du site par une concentration de bătiments administratifs complétée d'un bătiment haut perceptible dans le paysage urbain du CERN.
 Libérer en partie l'espace du stationnement de surface et
- réaliser des aménagements extérieurs.
- > Profiter de la relocalisation du traitement de surface dans le bâtiment 107 pour initier la mutation du secteur.

	Potentiel B :
Administratif, recherch	Affectations préférentielles
fleve	Densité cible
R+5 à R+1	Nombre de niveaux hors sol
~32'000 n	Surface de planchers potentiels
~6'700 n	Surface existante à relocaliser
~25′300 n	Surface de planchers supplémentaires



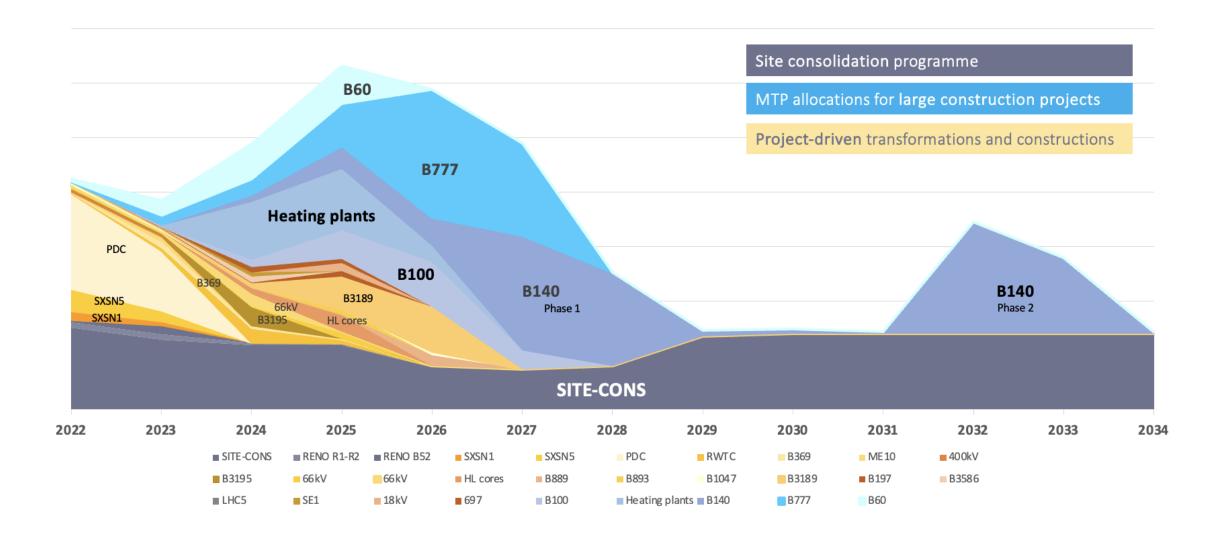
Fig. 43 : Image du possible à terme (horizon 2030)

Principes de mise en œuvre

La densification pourrait s'initier par la démolition et reconstruction des bătiments (81 et 82) en 1 ou 2 étapes, y compris un stationnement de surface à côté du bătiment 81, accessible directement depuis le réseau principal. La démolition du bătiment 168 permettrait la réalisation d'un nouvel espace végétalisé en front d'esplanade. Dans le même esport, et à plus long terme, un autre bătiment (84) pourrait prendre place sur le bătiment 75.

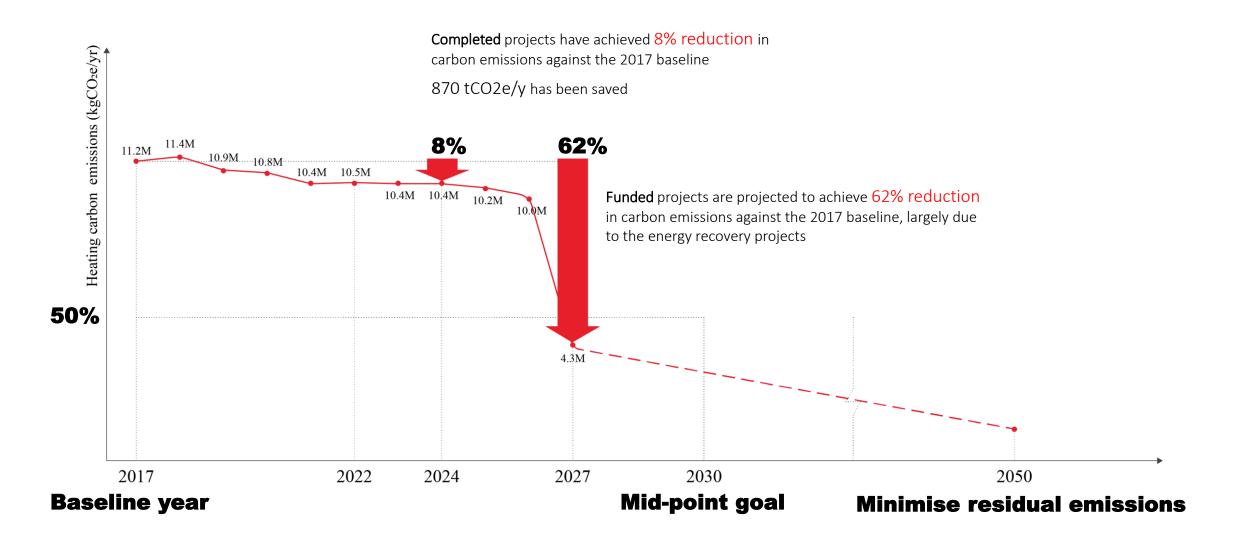
Processus et étapes de mise en œuvre intentionnels :		
1) Démolition de l'ensemble de bât. 155, 166, 102		
2) MZ ou plan d'affection permettant la réalisation de bâtiment haut (> 21 m. de la zone 3)		
3) Réalisation bât. B1 et B2 y compris stationnement	B1, B2	
4) Aménagement de l'esplanade (modération trafic)		
Eventuellement démolition bâtiment 168, relocalisation en 83 et réalisation des aménagements paysagers et espaces verts	83	
6) Démolition bâtiment 72 et réalisation bâtiment 84	84	

Buildings programme timeline

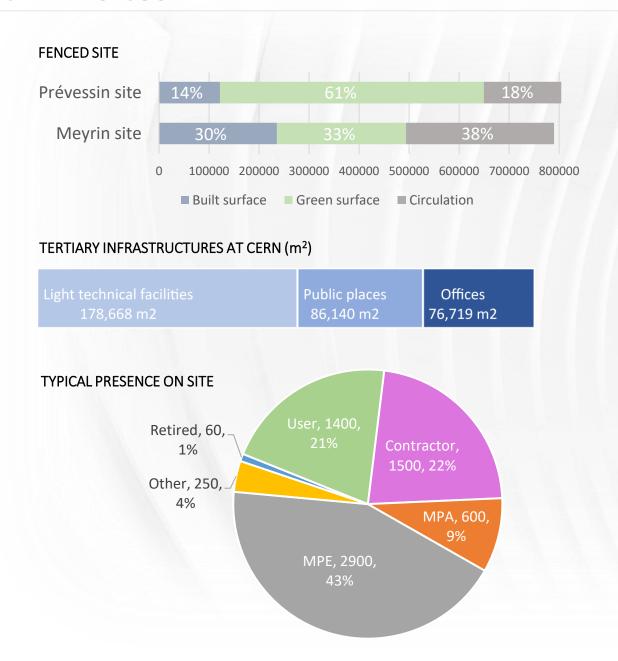


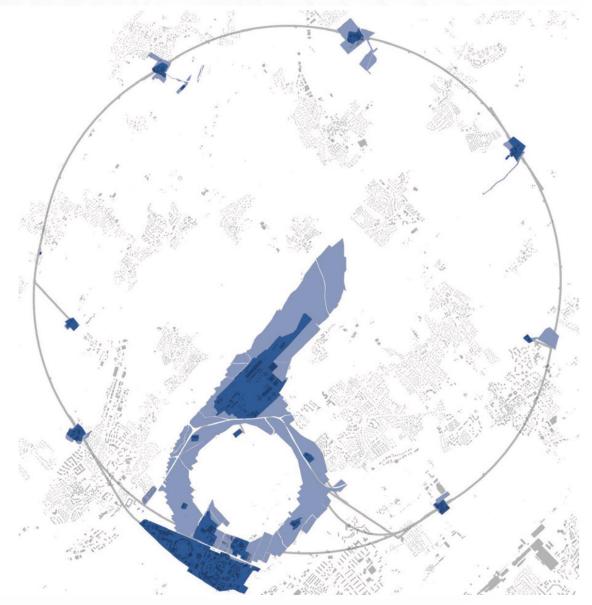


Progress to date reducing heating's carbon emissions



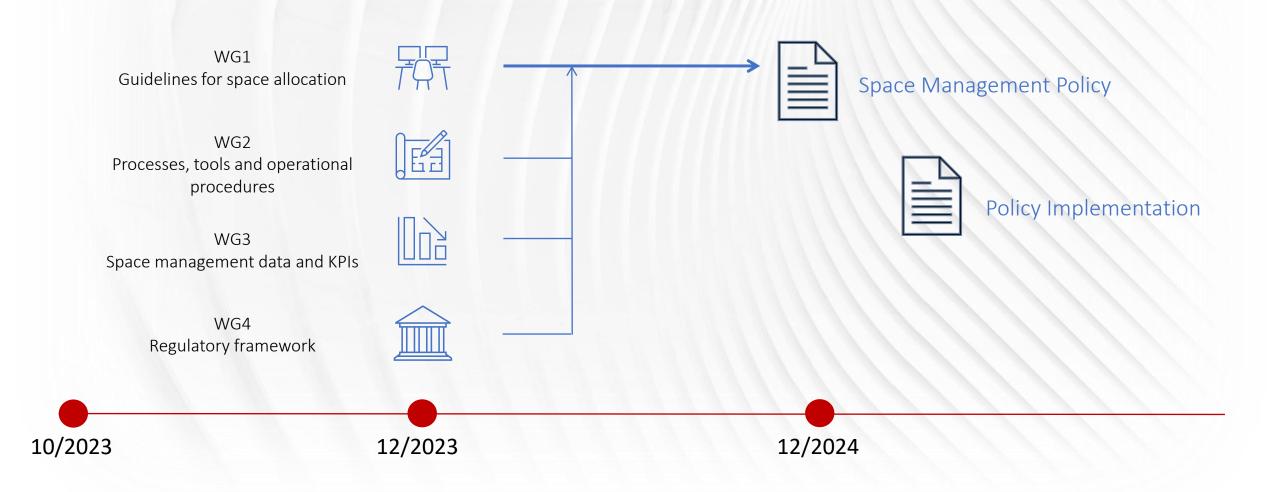
CERN Sites





Efforts towards a Space Management Policy

Collaborative effort: dedicated Working Groups integrating the diverse CERN community



Efforts towards a Space Management Policy

Principles

- 1. Space as a Valuable Resource: The physical space required for CERN personnel to work is a precious resource that should be managed similarly to financial and personnel resources.
- 2. Applies to All Personnel: Space management applies to all persons working at CERN, regardless of status.
- 3. Equitable Allocation: Space belongs to CERN and should be allocated equitably and transparently to activities and services based on a justified and continued need, and subject to regular reviews.
- 4. Adaptability to Changing Needs: Space allocation should adapt to the changing needs of activities and services, while considering the needs of others, ensuring an appropriate and equitable distribution.
- **5. Shared Use to Avoid Duplication:** Wherever possible, space should be shared to avoid duplication of surfaces, equipment, and services.
- 6. Applicability across CERN space: Space management applies to all existing and future physical spaces: offices, conferences and meeting rooms, technical and operational workspaces such as laboratories, workshops, assembly halls, etc., storage areas, and common spaces. It is not concerned with underground accelerators, experiment equipment, beamlines, technical galleries, tunnels, and roads. Although not directly involved, space management has a vested interest in site layout, site development (Master Plan), and building maintenance to ensure safety, hygiene, and well-being are upheld.

Objectives

- 1. Maximize Space Utilization: Periodic reviews of space allocation are conducted to confirm or reallocate space, ensuring that CERN's priorities and needs are continually met.
- 2. Efficient Use of All Spaces: Space management ensures optimal use of all types of physical spaces to support the organization's evolving requirements.
- 3. Transparent Space Allocation: Space allocation is done transparently at all levels in the Organization with regular reviews to ensure consistency and equity.
- **4. Publication of Guidelines:** Guidelines are published to ensure fair and equitable space allocation across departments and units, considering HSE guidelines and rules, as well as the roles, functions and work models of the concerned personnel.
- 5. Stakeholder in Development and Maintenance: space management has a direct link with site development (Master Plan).
- **6. Safety and Security Prioritization**: Security of people and goods and safety are major drivers of space management and guidance.



Guidelines, working on

Governance model:

- Enhanced SMF Role: Departments will actively manage space, allowing flexibility for specific needs.
- Aligned Space Allocations: Assign spaces to projects and activities from the beginning for efficient utilization.

Transparency:

- Optimized Tools: Streamline existing tools and test new ones to support dynamic, department-driven space allocation.
- Record-Keeping: Maintain a detailed history of space allocations
- Quasi-Real-Time flexibility: monitor capacity dedicated to experimental teams.

Implementation:

• **Phased Rollout**: Begin gradual implementation of the policy, guidelines, and tools with 2-3 pilot projects in interested departments throughout 2025.

SCE-SAM Organization today

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DGL: Michael Poehler

Technical Office and Geomatics [TG]

SL: Michael Poehler
DSL: Youri Robert

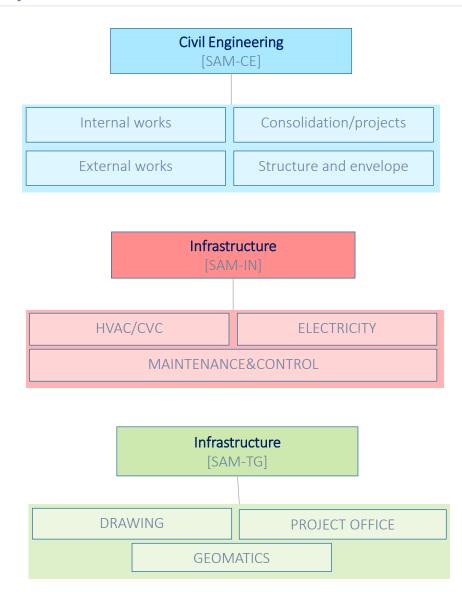
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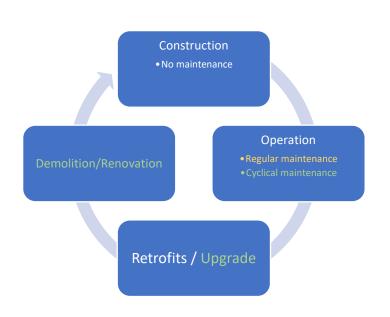


MAINTENANCE/OPERATION and CONSOLIDATION

Infrastructure lifecycle

Maintenance

Consolidation



- Corrective maintenance
- Preventive regular maintenance
 - Roofs
 - Buried networks
 - Machine building's exterior doors
 - Smoke extraction systems
 - Green spaces
- Safety verifications to technical installations
- Emergency intervention

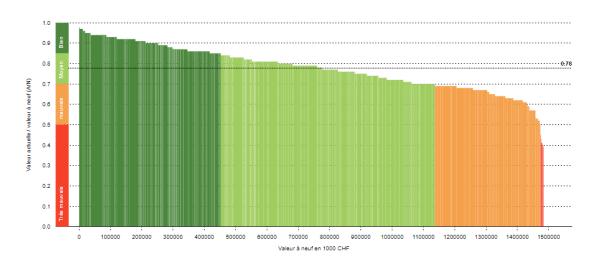
- Planification cyclical maintenance
- Well identified set of works planned to 10-years time
- Group activities in the same area
- Aim: full renovation
- Emergencies that cannot be covered by Operation budget
- Safety works : asbestos removal, compliance with fire standards, roof access, etc.

Site Consolidation - Technical assessment (STRATUS)

STRATUS tool

As a real state assets management tool, STRATUS is used to monitor the buildings' conditions and keep updated data about the buildings' construction elements renovation optimal due dates, as well as a very rough preliminary renovation cost estimate.

Overall conditions of CERN buildings



Example: Building 13

Evaluation de l'objet | Année d'évaluation 2023
Etat parc Immobilier CERN 01/12/2022
Cerr

Données de base

Batiment bureaux | N° de billiment | 13 |
House | House | 13 |
House | House | 12 |
House | House | 13 |
House | 14 |
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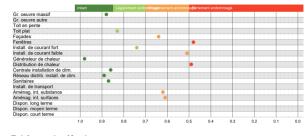


Identification	13
Rue/N°	Site de MEYRIN
NPA/localité	1217 Meyrin
Pays	Schweiz
Manager d'objets	admin
Manager de portefeuille	admin
Série d'éléments de construction	Båt. bureaux complexe
Genre de bâtiment	06 Commerce et administration
Type de hâtiment	03 Immeubles de bureaux simples
Departement	EP
Libre1	Tertiaire
Libre2	•
Libre3	-
Libre4	•
Stratégie	Standard
Année de construction	1965
Volume	12400 m3
Surface	3641 m2
Valeur d'assurance	6676 kCHF Année 2022
Facteur de correction	1.13
Parties non assurées (+)	0 kCHF Année 0
Propriété de tiers (-)	0 kCHF Année 0

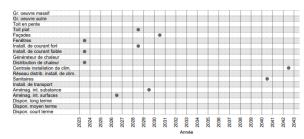
Saisie effectuée par: Reto Hinden	Date de saisie: 06.11.12	Mutation effectuée par: adr	nin	Date o	Date de mutation: -		
	Descriptif	Valeur	d'utilisation Sollicitation	Résistance	Année Evaluation	Evaluation	Quote-part
Gr. oeuvre massif	Structure en BA				2012	0.90	24
Gr. oeuvre autre					2012	0.00	0
	Etanchéité bitumineuse,						
Façades	Plaques Eternit, béton peint				2012	0.80	10
	Hétérogène.						
Install, do courant fort					2012	0.04	22
Générateur de chaleur	Sous-station renovée en 2022				2022	1.00	1
	Radiateurs						
Centrale installation de clim.	Refroidisseur sur toiture (2012), s	ous-station			2012	0.95	1
	Refait en 2012						
Sanitairee	Installations sanitaires renovées	an 2011			2012	0.05	
	Monte-charge						
	Hétérogène.						
Aménag. int. surfaces	Hétérogènes.Faux plafond et pei	ntures circulation refait en 2012			2013	0.86	6
Dispon Jone termo					2012	0.00	
Dispon, moven terme					2012	0.00	0
Dispon. court terme					2012	0.00	0
Total							100



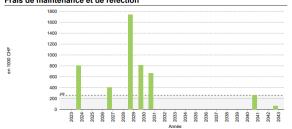
Etat constructif



Echéance de réfection

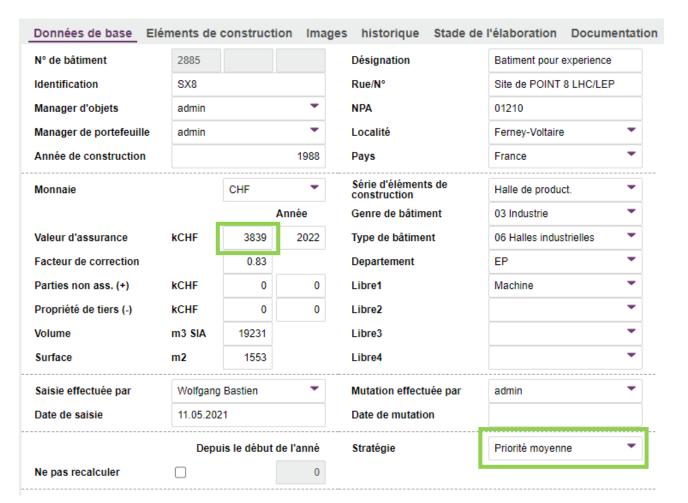


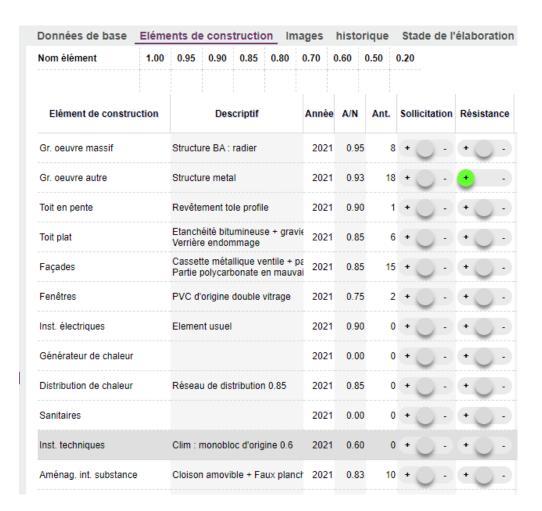
Frais de maintenance et de réfection

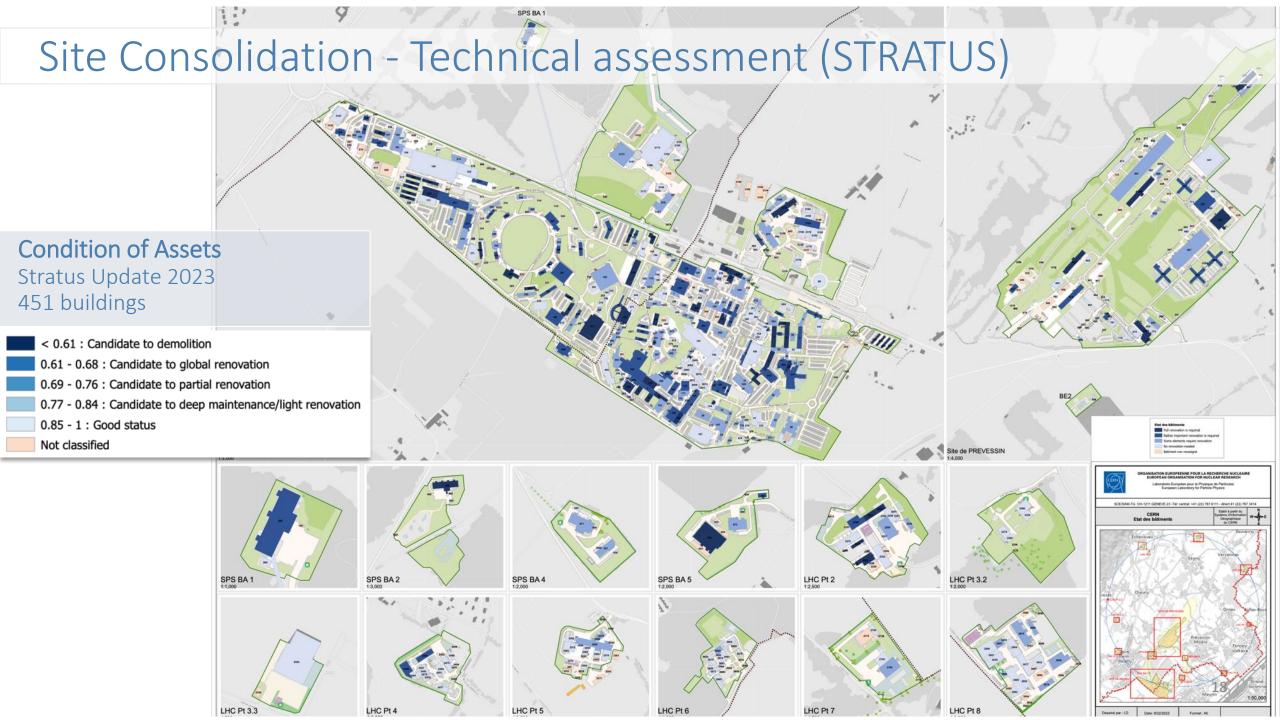


Site Consolidation - Technical assessment (STRATUS)

STRATUS tool - input for each building







Site Consolidation

Strategy

Entry into the SITE CONS programme

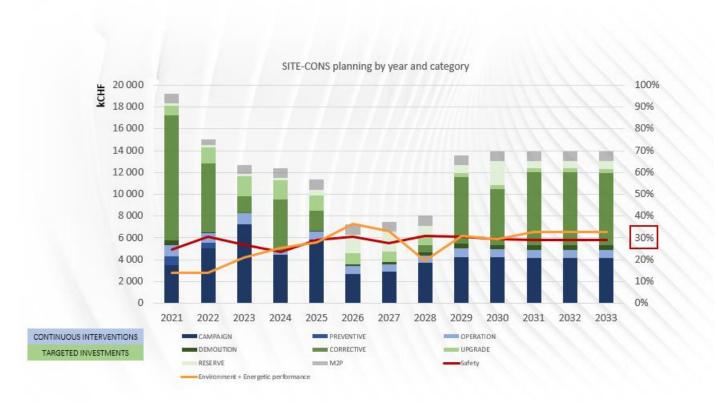
Stratus outcome (<0.8) x 3S Factorization:

- Strategy
- Safety
- Sustainability

Quarterly Steering committee – Decision gate

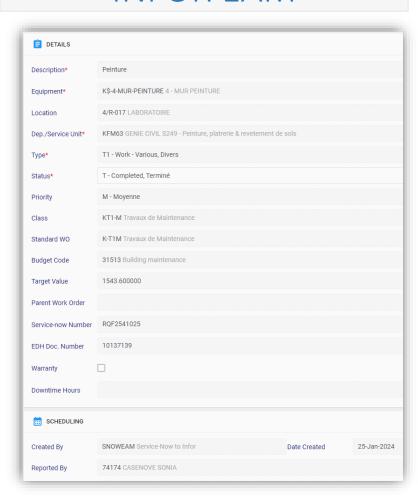


Capital investment plan



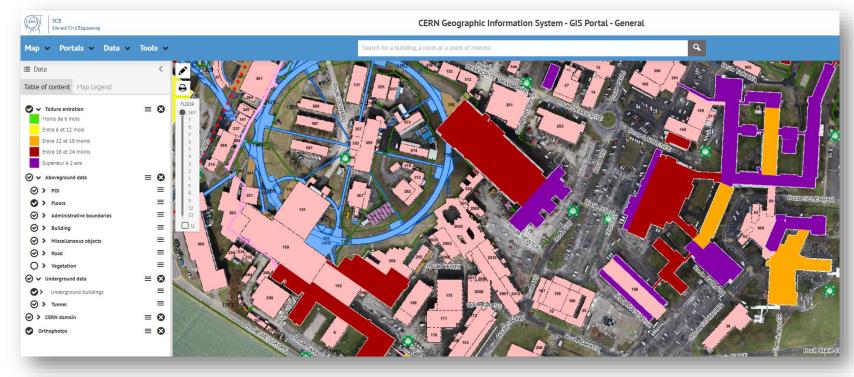
Site Maintenance

INFOR EAM



GIS

• GIS layers for roofs, buried networks, roads and green spaces maintenance



Services and Supply Chain mandate

The Services and Supply Chain Group (SCE-SSC) provides the CERN community with high standard campus experience and optimal supply chain execution by offering the following rationalized, efficient, and transparent services:

- Campus Services (CS)
 - o Person mobility: mobility center, shuttle busses, cars, bicycles
 - Housing: managing CERN's hotel, CERN's apartments, Foyer Schuman's reservations
 - o Catering: restaurants, cafeterias, vending machines, water fountains (network-fed)
 - Cleaning & waste management in surface buildings and undergrounds premises, Special waste

Logistics

- Shipping: goods transport organization
- Goods and material logistic flow including goods reception, internal distribution and internal removals
- o Mail distribution: diplomatic mail, inbound, outbound and intra flows
- Storage of accelerator equipment
- VAT, fiscal, customs, export control advisory
- o Installation: removals, special car plates, diplomatic privileges

Supply Chain

- CERN stores warehousing operations including central stores, raw material workshop inbound and outbound
- Standardization of materials
- Replenishment of standard materials

Catering @CERN

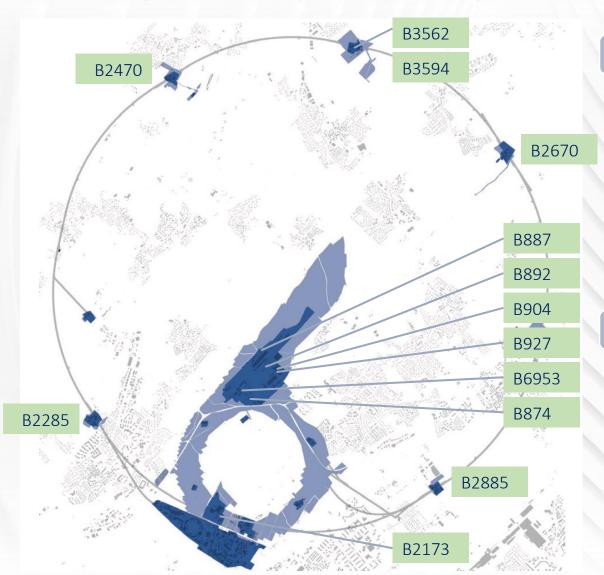
3 RESTAURANTS

 $\frac{R1}{^{\sim}1600}$ meals per day

R2 ~600 meals per day

R3 ~300 meals per day

70 VENDING MACHINES



300 WATER POINTS

150 bottled water coolers



150 network-fed water coolers



1 three-building hotel

450 bedrooms (single or twin-bedded room, with desk and closet (no fridge, no tv)
3 shared kitchen & laundry rooms
14 chf – 58 chf per person and per night
70% annual occupancy rate
7 nights average lenght of stay
50/50 booking engine / direct booking
Operated by ext. company under CERN supervision.

+ 150 bedrooms reserved for CERN in external residence

13 furnished apartments

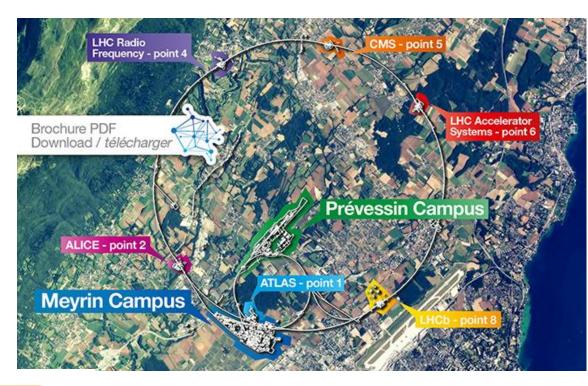
< 6kms from CERN
Studio, 1 or 2 bedrooms
1230 chf — 2533 chf per month
85% annual occupancy rate
Operated by external company under CERN supervision



Cleanliness, Waste & Recovery

Cleaning Service

- 600 cleanable buildings across all sites
- Total cleanable area of 340,000 m²
- Surface and underground areas (including offices, public areas, workshops, warehouses, technical zones, with radioprotection)





Recuperation and Sales

Recycles and sells all equipment that the CERN no longer needs, such as outdated or surplus items

Conventional waste service

Ensure contract management

Ext. company

Performs collection services and provides staffing

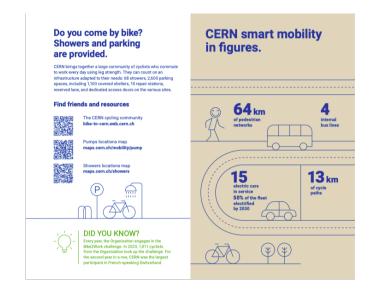
CERN smart mobility

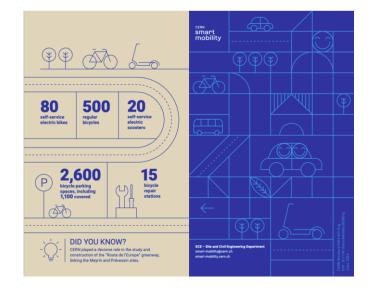




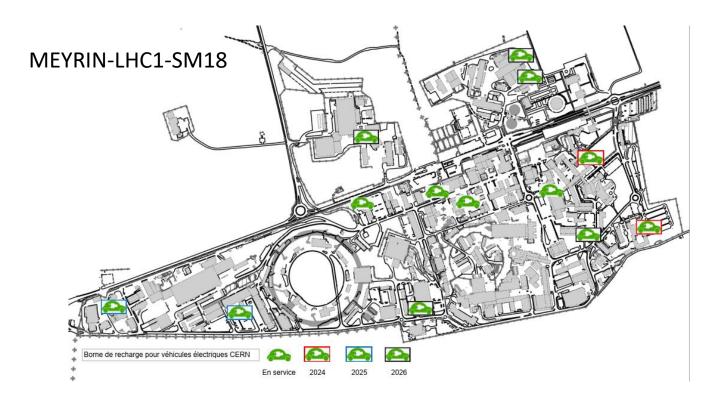








EV chargers for CERN vehicles





• 35 charging points for 15 E.Vs (ratio 2,33)

• 49 charging points for 100 E.Vs (ratio 0,49)

• 65 charging points for 185 E.Vs (ratio 0,35)

• 65 charging points for 270 E.Vs (ratio 0,24) >2027 = 1 charging point for 5 E.Vs



LHC-2



LHC-8





12/03/2024

Mail Office activities

Sorting of coming mails from french and swiss posts: approx 300 mails per day

Delivery of mail – 6 rounds in Meyrin and Prevessin + 1 for the LHC points (when needed)

Outgoing mail collection, franking and sending around 1'300 per month

Around 2'400 inbox in total on CERN sites

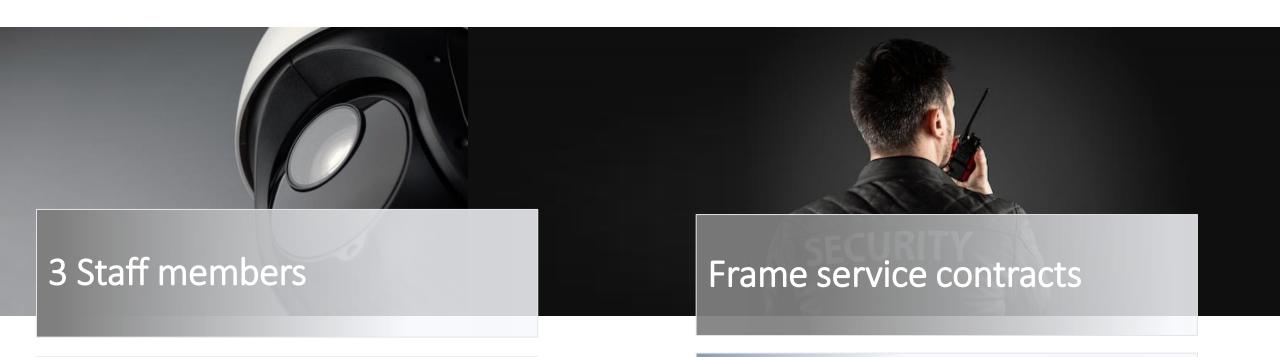
Invoices and pension fund mails sorting every morning

Mass mailing preparation and sending around 3'000 per month

Preparation of shipment by express mail (documents only) requested through Snow

Diplomatic documents transportation twice a week (7-8 requests per week)

Security Service



Head of Security Service Deputy Head of Security Service Video analyst Guards
Personnel/ visitors Registration
Locks and Keys service
Fences maintenance

CERN security in figures (2023)

1,487 cameras including 1,031 live, 229 thermal

7 sonorized sites (HP)

95 intercoms

740 buildings

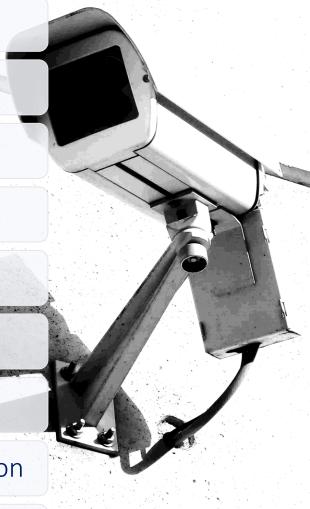
22 km of fencing

627 video investigations (resolution rate 94%)

66 theft reports (including 31 on site)

4 VVIP visits: Presidents of Switzerland, France, and Chile and SGW inauguration

169 VIP visits



Site security: a combination of risks and constraints



- Functioning as a small town (bank, restaurants, hotels, cafeterias, etc.)
- Controlled perimeter (intruders)
- Traffic (VL, PL, pedestrians, bicycles, scooters, etc.)
- Incivility / disrespects

 (accidents, theft,
 demonstrations, sabotage,
 etc.)
- Negligence or improper behaviour (inadequate parking, unattended vehicle, abandoned luggage...)

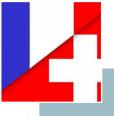


NDUSTRIAL SITE

- Electricity,
- Gas,
- Beam,
- Radioactivity,
- Chemical risks,
- ...etc.

but

Not a CEVESO or OIV.
 Classified site.



 Δ

CROSS-BORD

- Cross-border movements of goods and people
- Specific access controls (entrances)
- Officials, countries
 representatives or ministers
 from member states
 regularly on site.

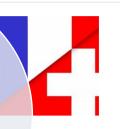
Site security: principles, thoroughness and adaptability



Essential actions to maintain fluidity.

70 years of construction activity

Physical protection measures adapted to CERN geographical environment.



Campus philosophy.

Increasing number of users/people on site.

Diversity of controls and mobility options (vehicles, shuttles, 2 wheels, pedestrians...)

Resilience (Increase efforts and risks for offenders).

Close collaboration with the Host States security services (CH and FR).

Non-intrusive controls.

Preparation and trainings to face security events, including crisis management.

Large number of buildings/ laboratories, with various purpose and occupancy.



Secured Site



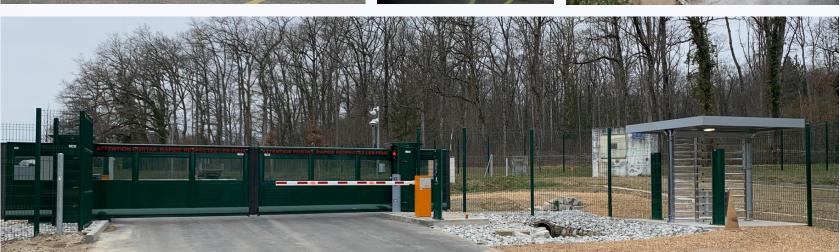




















Tools and solutions

