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# ***EGEE Technology Market Evaluation***

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**EGEE'06**  
***26<sup>th</sup> September 2006***

## *Innovation Advisory Service*

- Supports developing collaborations between industrial companies and scientific groups
- Strategic objectives:
  - Spread technologies to broader market areas:
    - Through industry & interdisciplinary collaborative research
    - By supporting entrepreneurial activity in our community
  - Support UK academic and industrial leadership in the PPARC programme through Programme Technology Development

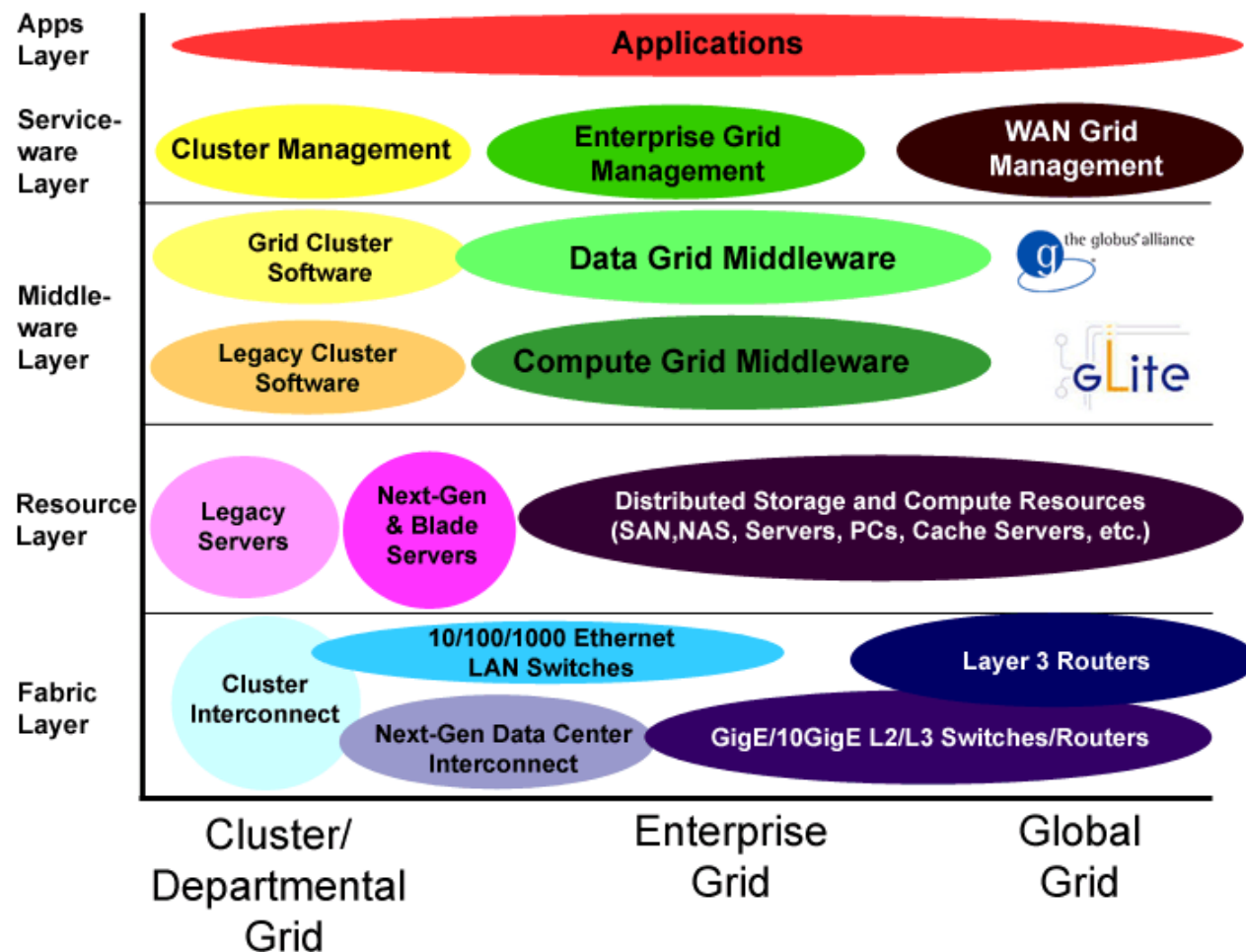
## ***Technology Market Evaluation (TME)***

- **TME** is a part of the formal process for 'technology push' in corporate venturing organisations called TechMax™ developed by Qi3 Ltd.
- **TME** is the methodology to assess and evaluate the potential applications and markets for a given technology or patent

### **EGEE TME Questions**









- What is the Technology Readiness Level?
- What other elements are required to make a product?
- What are the market structure and Value Drivers?
- What are the business model options?

## Grid Classification and the Five Layer Model

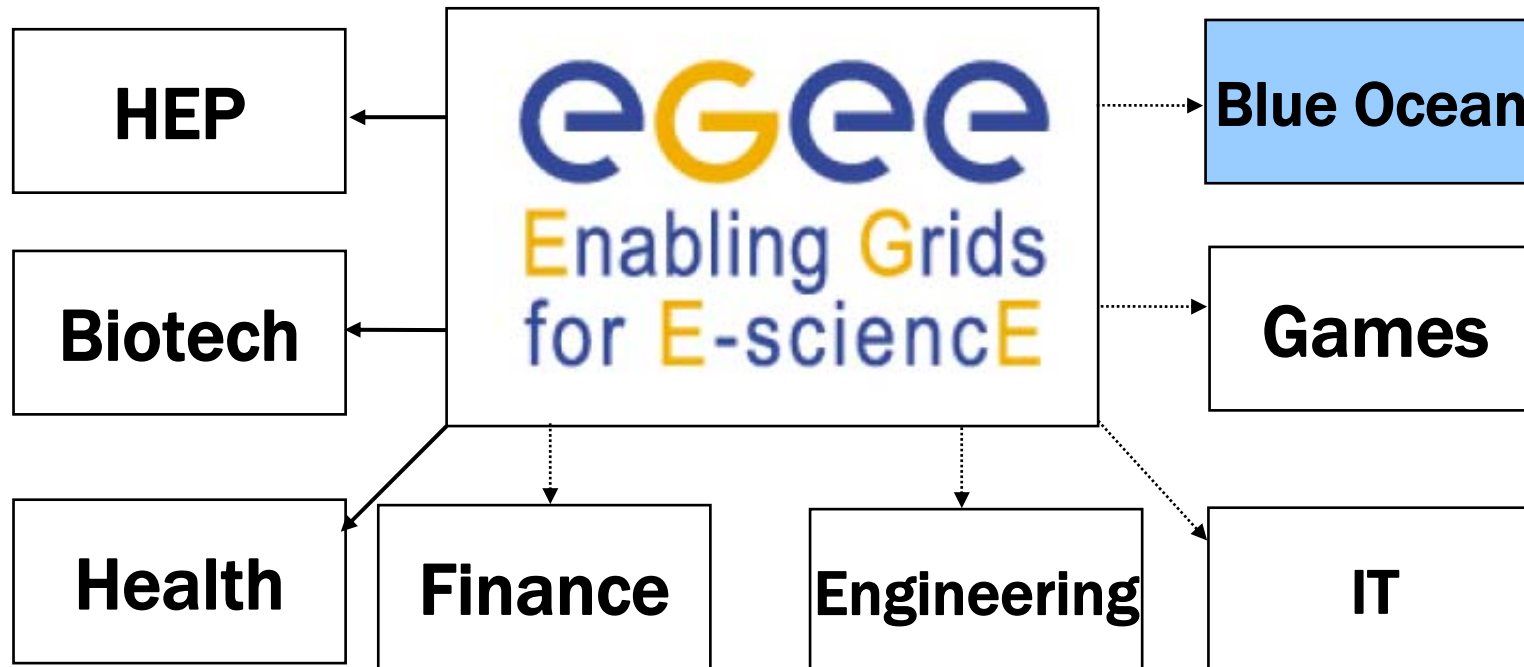




## EGEE Five Layer Model

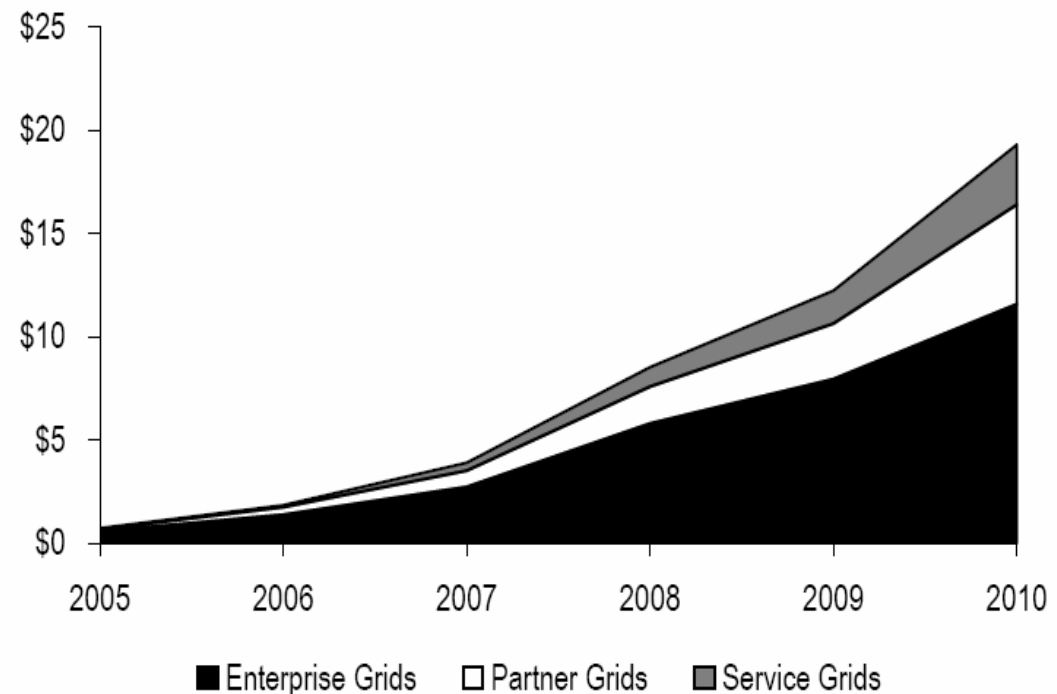
Application Layer	    
Serviceware Layer	<p>Real Time Monitoring</p> <p>GILDA</p> 
Middleware Layer	
Resource Layer	<p>An infrastructure of over 20,000 CPU</p> <p>About 5 Petabytes (5 million Gigabytes) of storage</p>
Network Layer	 <p>Massive data transfers &gt; 1.5 GB/s</p>

## *Grid Applications by Industry*



## Grid Market

- According to The INSIGHT Research Corporation, worldwide grid spending is expected to grow from \$714.9 million in 2005 to approximately \$19.2 billion in 2010, as shown in Figure below.



GRID COMPUTING, A VERTICAL MARKET PERSPECTIVE 2005-2010,  
The INSIGHT Research Corporation February 2005

## Grid Computing Taxonomy

Layer	Description	Vendors/Industry Segment
<b>Application Layer</b>	Distributed and/or performance-intensive application software	Life Sciences, Energy, Manufacturing, Financial Services, Government, Education
<b>Serviceware Layer</b>	Service interface and tool for usage metrics, billing, accounting	Sun, IBM, HP, Oracle, Platform Computing, Avaki, Entropia, United Devices, DataSynapse, GridFrastructure, Globus
<b>Middleware Layer</b>	Grid-wide "glue" software for resource mapping, scheduling, priority-based queuing, security	Sun, IBM, HP, Oracle, Platform Computing, Avaki, Entropia, United Devices, DataSynapse, GridFrastructure, Univa (Globus)
<b>Resource Layer</b>	Collection of distributed, heterogeneous storage and compute resources	Sun, IBM, HP, Dell, Egenera, EMC, SGI, other numerous storage and server startups
<b>Fabric Layer</b>	Performance-driven, high-speed networking (highly Ethernet-centric)	Cisco, Foundry, Force10 Networks, Juniper Networks



## Slide 8

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Z4

[http://www.byteandswitch.com/document.asp?doc\\_id=33176&page\\_number=1](http://www.byteandswitch.com/document.asp?doc_id=33176&page_number=1)

Byte and Switch

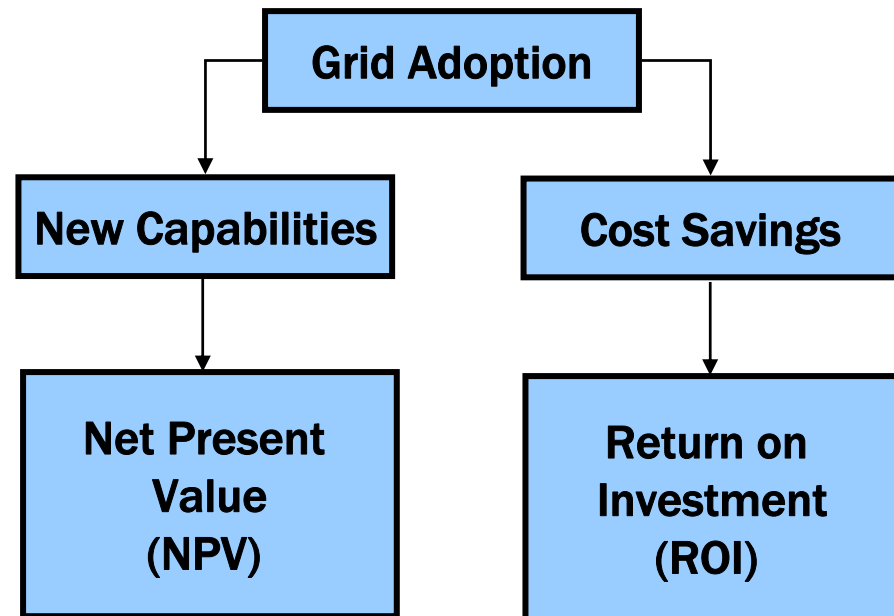
Grid Networking

3 May 2003

Zorro, 12/30/2005


## *Grid Value Proposition*

- **Grid implementation effect could be twofold:**
  - To enable new capabilities (generate new revenues)
  - To realize cost savings (reduce overheads)




## *New Capabilities*

- **C<sub>t</sub>** – Represents cash flow in a year t;
- **r** – The discount rate which reflects project risks;
- **C<sub>0</sub>** – the initial investment, which includes investment in grid adoption.
- If NPV is a positive value that means that the project benefits justify initial investment including grid.

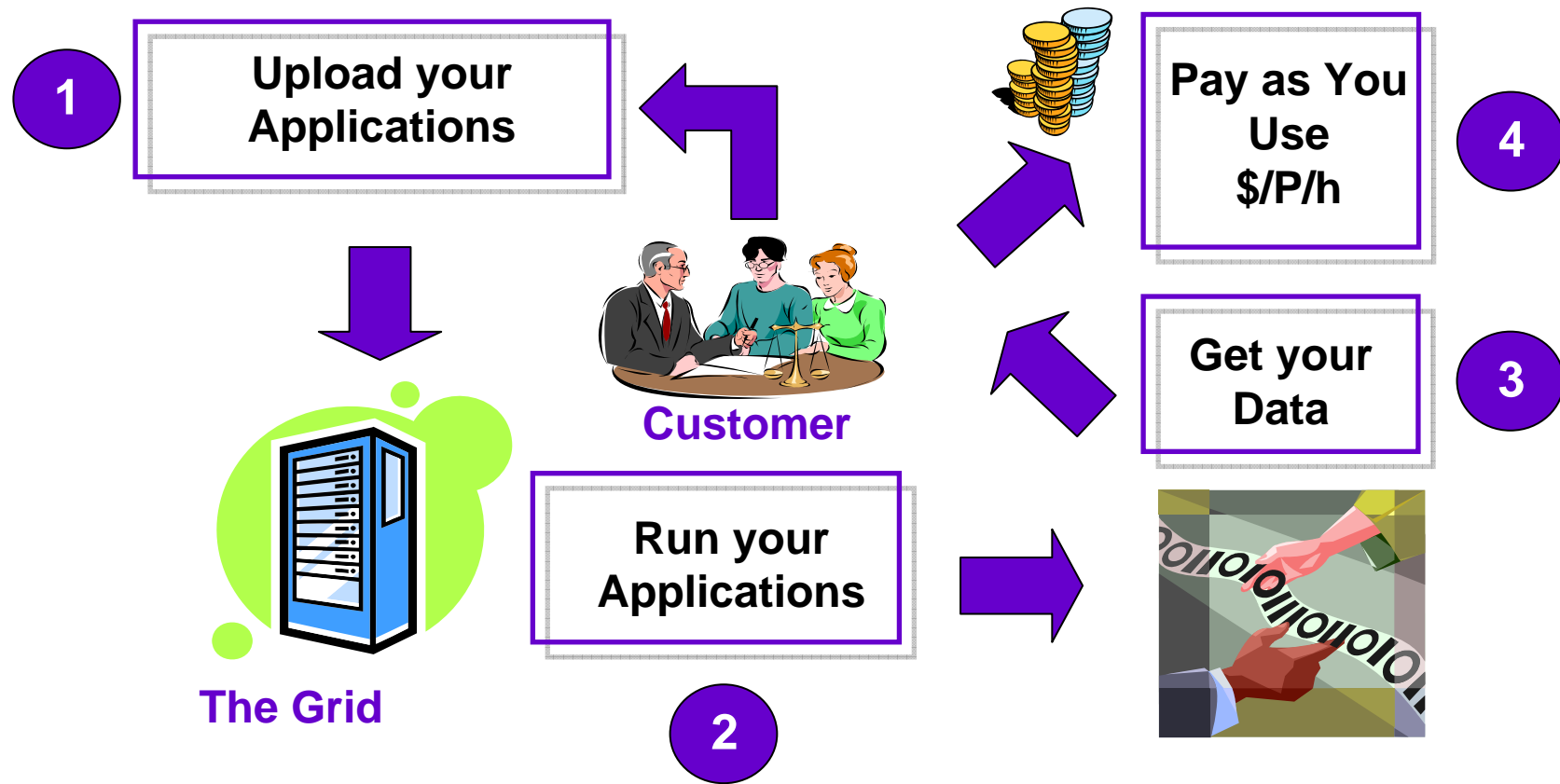

$$NPV = \sum_{t=1}^T \frac{C_t}{(1+r)^t} - C_0$$

## *Cost Savings*

- **Resource Utilization**
- **Storage Management and Utilization**
  - overall reduction in storage needs as data replication/duplication was eliminated
- **Hardware Costs**
- **Scaling Costs**


$$\text{ROI} = \frac{(\text{Gain from Investment} - \text{Cost of Investment})}{\text{Cost of Investment}}$$

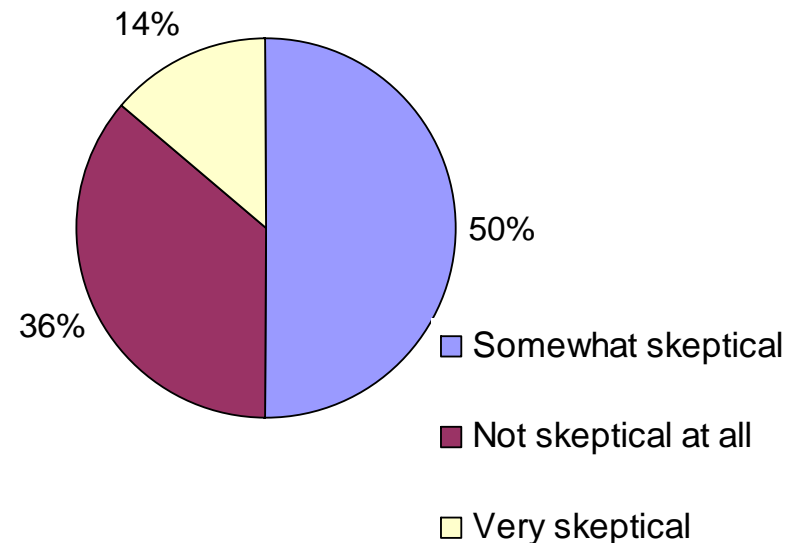
## Utility Computing



## *Utility/Grid Computing Adoption Problems*

- **Cost**
- **Compatibility/Vendor Lock-in**
- **Lack of applications**
- **Security**
- **Lack of skills**

### Survey Results



On-Demand Computing Survey Results  
Computerworld Jun 2004

## *Utility/Grid Computing Adoption Problems*

### **Survey Results**


- **16%** Cost of services
- **16%** Proprietary technologies and lack of interoperability will lead to vendor lock-in
- **12%** Lack of security
- **11%** Implementation will be too complex
- **11%** Inability to adequately monitor service-level agreements and meter actual usage from service providers
- **10%** Applications will have to be rewritten to see benefits
- **23%** Other

On-Demand Computing Survey Results  
Computerworld Jun 2004

## ***EGEE Five Layer Model***

### **Problem**

### **Opportunity for EGEE**

<b>Application Layer</b>	<b>Lack of Applications, Licensing</b>	<b>Collaborative Projects with ISV. Case Study: Cambridge Ontology</b>
<b>Serviceware Layer</b>	<b>Complexity, Usage Metering</b>	<b>Industry specific portals, RGMA and APEL, economic models. Case Study: GEMLCA</b>
<b>Middleware Layer</b>	<b>Compatibility, Security, Lack of Skills, Cost</b>	 <b>Case Study: Univa</b>
<b>Resource Layer</b>	<b>Cost</b>	
<b>Network Layer</b>	<b>Cost</b>	



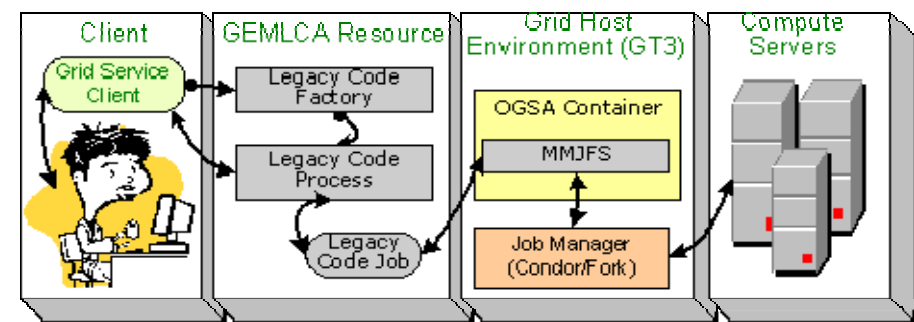
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## *Case Study: Univa*

- Founded in 2004 by Grid computing pioneers Steve Tuecke, Dr. Ian Foster, Dr. Carl Kesselman and Rich Miller
- Provides commercial support for Globus Toolkit 4
- Received funding from VC funds
- Has a partnership agreement with IBM

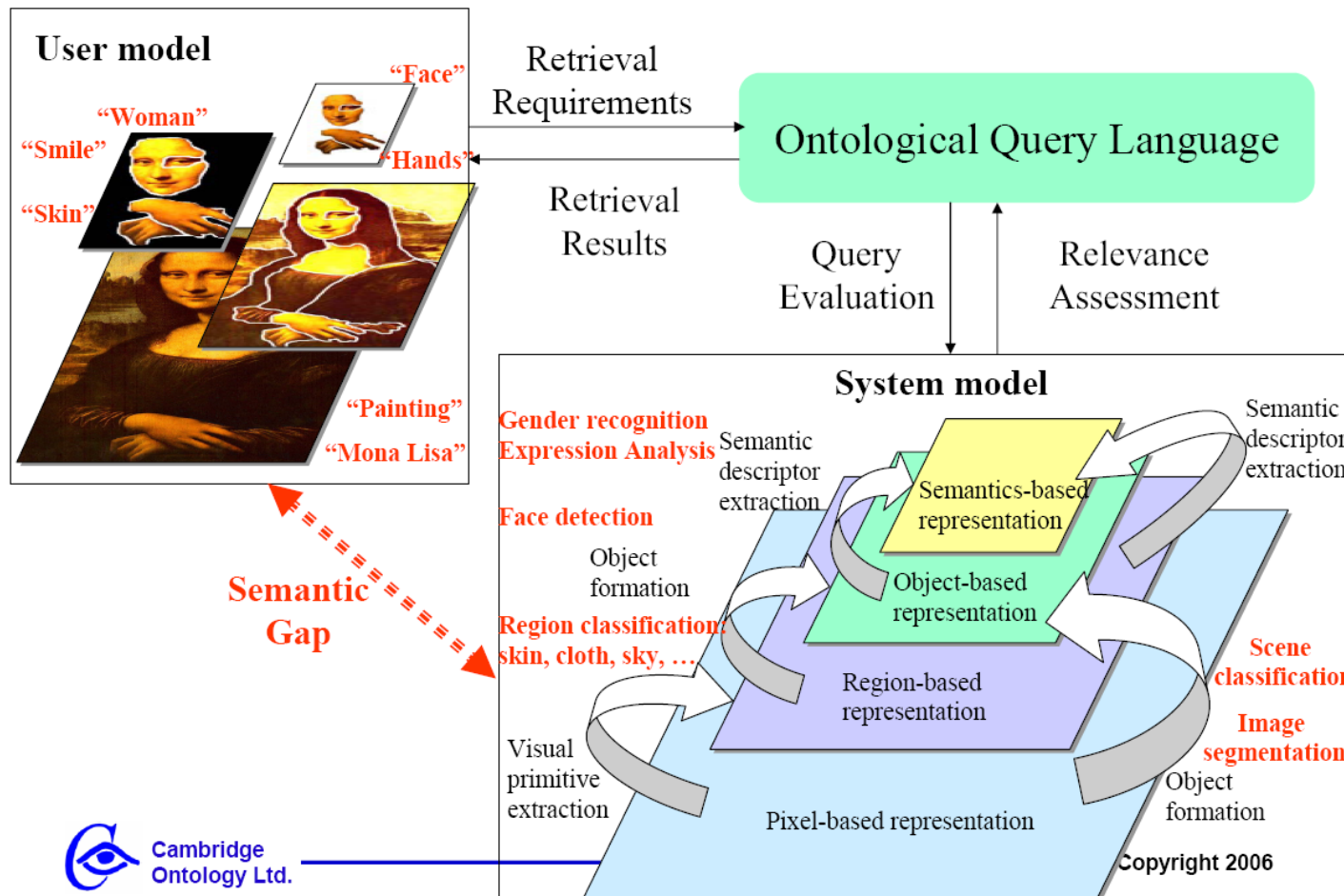
## Case Study: P-Grade Portal and GEMLCA

- GEMLCA is a general solution in order to deploy existing legacy code applications written in any programming language as a Grid service
  - without modifying or even requiring access to the legacy code (source or binary)
  - without any real user effort.



GEMLCA Conceptual Architecture

## Case Study: Cambridge Ontology



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## *Case Study: Cambridge Ontology*

- Cambridge Ontology Ltd. is a small ISV
- Developed a Content Based Image Retrieval (CBIR) application that requires significant computing power
- Grid could be a solution
- Help needed:
  - Grid training
  - Collaborative Development
  - Testbed

## *New Applications*

- Example: behavioural analysis using video and the Bayesian inference method
  - Requires significant computing power
  - Provides new opportunities for businesses in
    - Drug Discovery
    - Biology
    - Security
- New applications could be the basis for new businesses
- Support needed: Collaborative Partnerships and the Cost Recovery Model

## *Conclusions*

- EGEE Industry Forum is an excellent framework for knowledge transfer
- Currently focused on big companies and large projects
- Explosive market growth provides opportunities for entrepreneurship
- More attention to SME and start-ups is needed
- **gLite** could be commercialised
- Grid/SOA is a goldmine for entrepreneurs
- Cost Recovery Model could be a route to market for ISV, service Grids and consultancies
- Governmental support for innovation is important / PPARC Industry Programme Support Scheme (PIPSS)