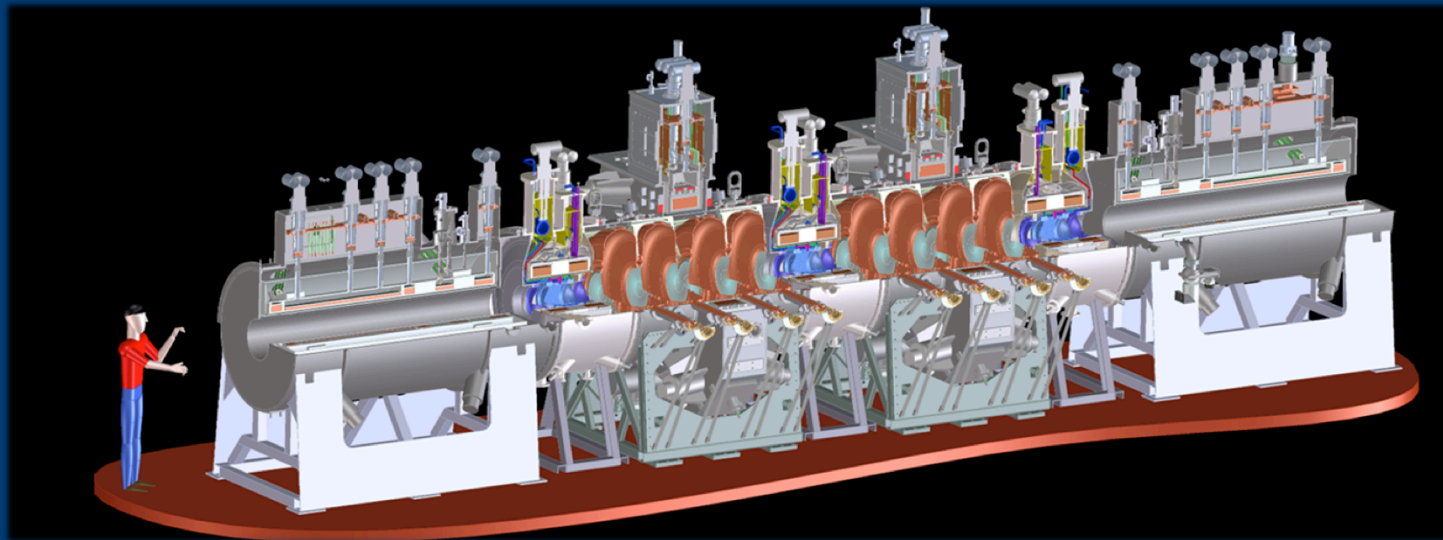




Muon Ionization Cooling Experiment: U.S. Muon Accelerator Program Perspective and Approach



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May 7, 2013





Outline

- The U.S. Muon Accelerator Program
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 - Status
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 - Ongoing Effort
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 - Ongoing Effort
- Achieving Success with MICE



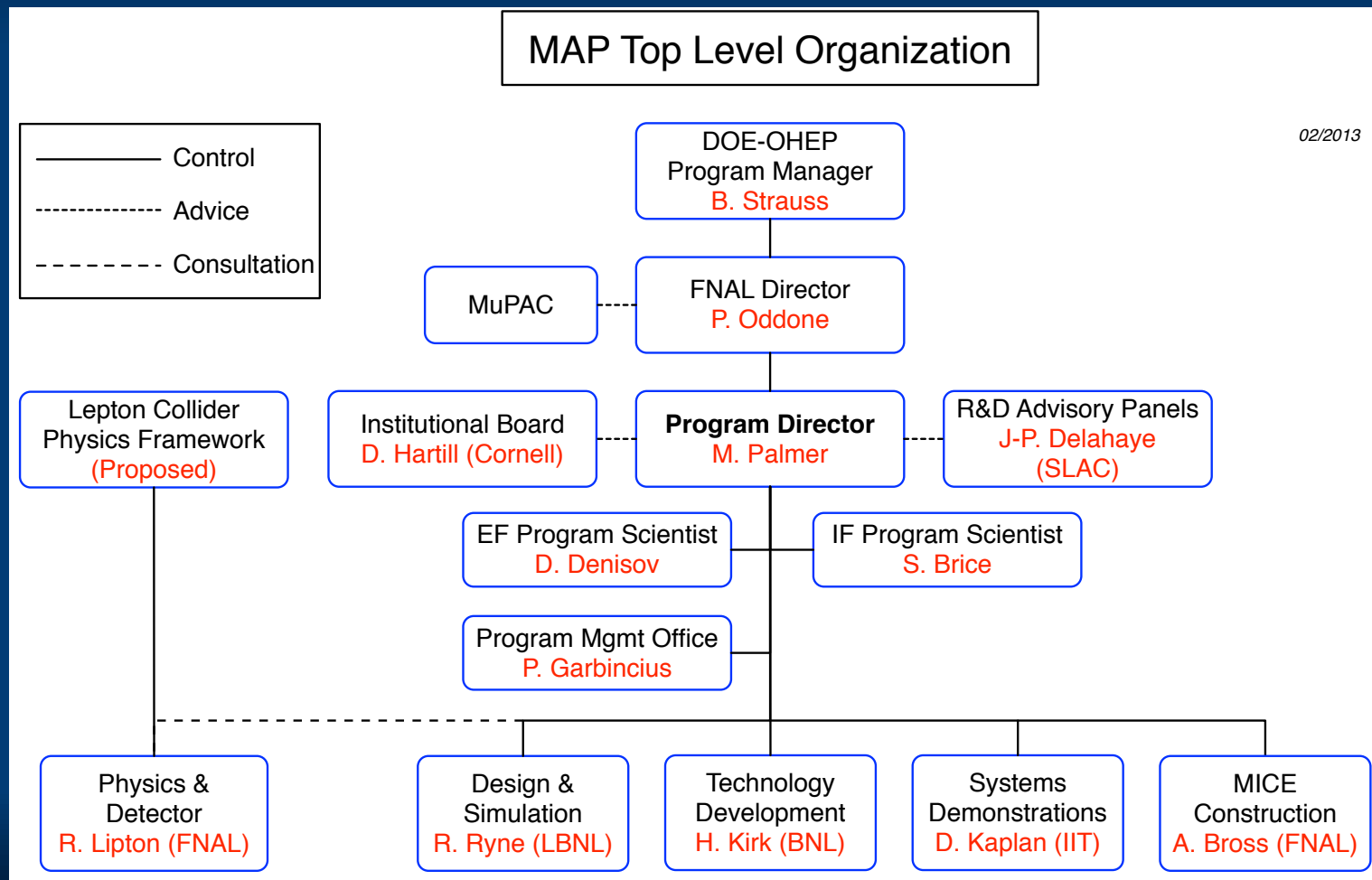
MAP: Introduction (I)

- MAP Scope
 - R&D effort to demonstrate the technologies required for high energy muon accelerator capabilities
 - This includes Muon Collider and Neutrino Factory designs and technology
 - MAP is charged to produce an assessment of the feasibility of these facilities on the several year timescale – practically speaking, this means by the end of the decade
- Thus MAP Effort Spans
 - A Broad Design Effort
 - Support and Development of Multiple Test Facilities (including MICE)
 - Multiple Technology Development Thrusts

MAP: Introduction (II)



- MAP is in the process of re-organizing the US Muon Accelerator R&D structure along Project lines





MAP: Introduction (III)

- MAP Re-organization
 - Complete the U.S. MAP project implementation by the conclusion of US FY13
 - Provide a management structure populated with capable managers and which provides a clear chain of responsibilities
 - Provide a Program Management Office to plan, oversee and track the Program Effort
 - Provide a ~6 year execution plan to complete the feasibility assessment for an HEP facility based on Muon Accelerators
 - Address basic design and technology uncertainties with a multi-faceted R&D program
 - Identify critical R&D to be addressed during a subsequent Technical Design Effort towards Muon Accelerator facilities (if approved)
 - Ensure that ongoing activities are executed *successfully*

U.S. Perspective on MICE

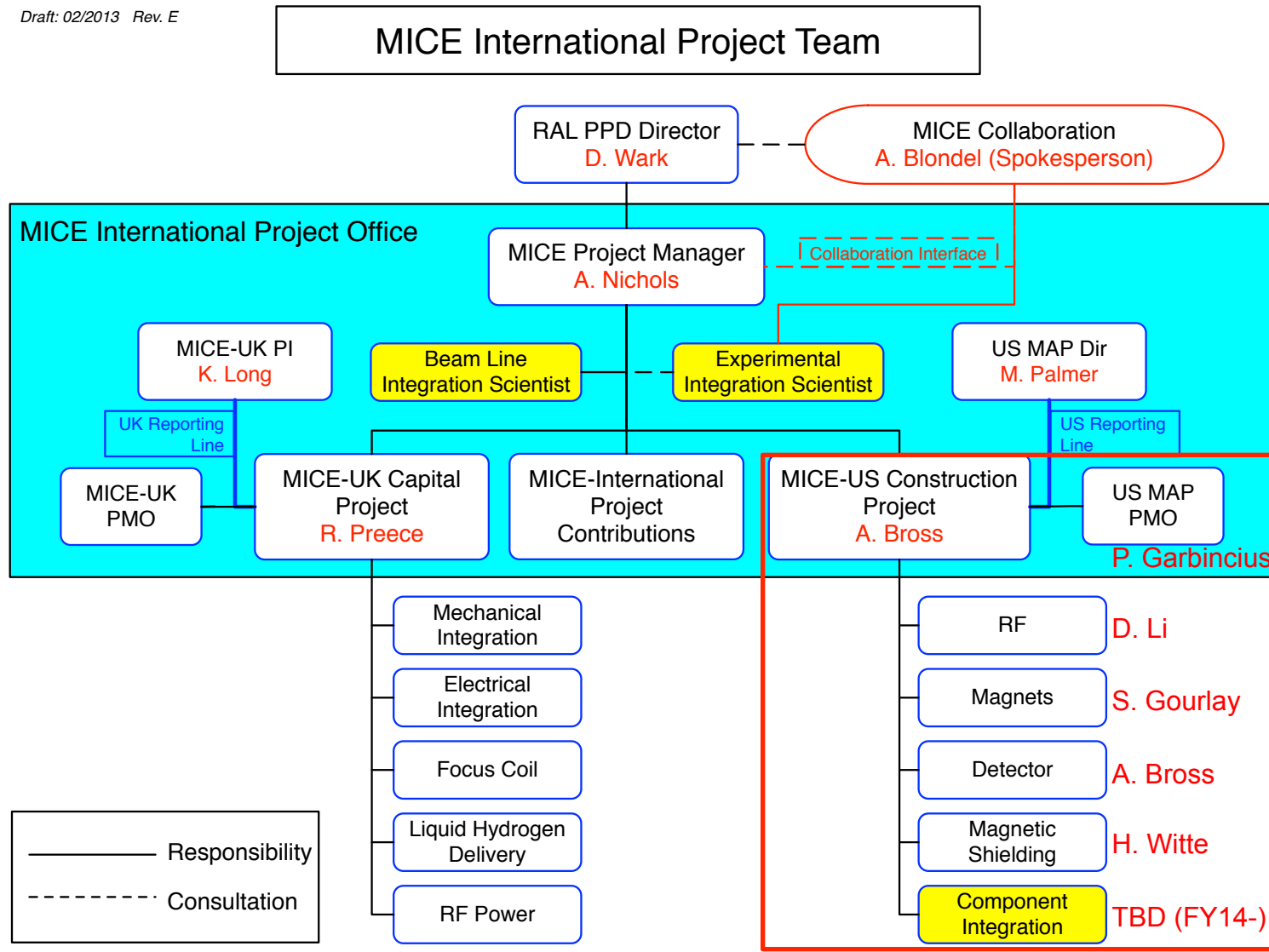


- MICE serves as a demonstration of the principal of *Ionization Cooling*
 - *This is a necessary and critical, but not sufficient, demonstration of the technologies required for developing an accelerator facility to support operation of a Neutrino Factory or Muon Collider*
 - *It is imperative that this experiment reach a successful conclusion*
- With respect to MICE, the U.S. program goals are:
 - Creation of a U.S. MICE Construction Project within MAP which has clearly defined reporting lines
 - Preparation of a multi-year resource-loaded plan – that fits within a budget profile developed in consultation with the U.S. DOE
 - Integration of the U.S. construction effort into the international construction effort, *with clearly defined interfaces to an international project office*
 - Ensuring sufficient support for the *MICE Experimental Collaboration* to accomplish its research goals

MICE Construction Project



Draft: 02/2013 Rev. E



U.S. Schedule: Status (I)



- All major activities now have cost and schedule estimates associated with them
 - Detailed refinement needed in many cases
 - It would be reasonable to assume a nominal 30% budget uncertainty with the present level of estimation
 - Each construction activity has been loaded with a nominal contingency (labor and M&S)
 - More detailed contingency assessments have been completed for some activities

U.S. Schedule: Status (II)



- The construction schedule identifies critical interface points
 - Domestic & International
 - Interface definitions (and required resources) remain a source of likely schedule slippage until more planning effort can be applied
- Potential for delays (being actively addressed)
 - Too many partial FTEs in multi-institutional critical path efforts
 - Component R&D being carried out during the construction effort
 - Ideally the most significant R&D risks would have been retired in advance of a construction start

U.S. Schedule: Assumptions (I)



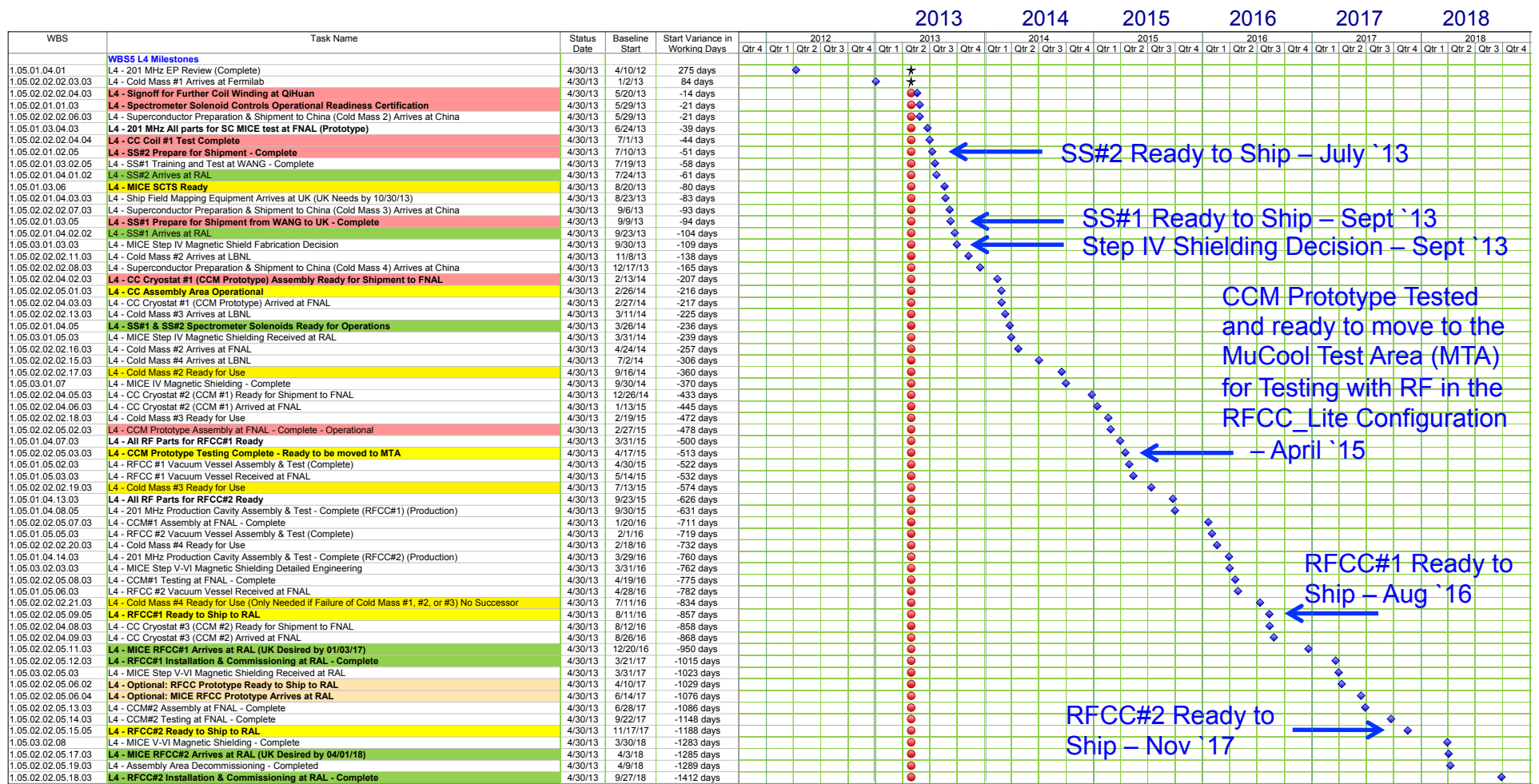
- A construction schedule has been prepared that we believe, in the absence of major contingencies, fits within the expected US budget profile and is roughly consistent with the UK (no-contingency) schedule
 - Base costs and activity plan (with escalation) integrate to completion as shown in the MS Project File
- Incorporation of contingency
 - Analysis: “Production” contingency costs could be integrated within roughly the same overall time frame (*will discuss this further in the budget section*)
 - Caveat: Integration of “major” contingencies into the plan will incur additional delays (*will discuss anticipated impact further in the budget section*)

U.S. Schedule: Assumptions (II)



- Major contingencies:
 - Sources:
 - Component R&D issues
 - Potential for major supplier disruption
 - Impact estimates (time and cost) are being supplied for these risks and they are flagged as risk “milestones” (see [U.S. Risk Register](#))
 - ***Realistically, a significant fraction of the major contingencies will have to be integrated into the actual schedule (and budget profile)!***
 - Schedule attempts to front-load the effort to understand/mitigate such risks
 - However, front-loading of risks for later steps cannot be allowed to significantly delay delivery of the next MICE Experimental Step

Major Milestones



U.S. Schedule: Ongoing Effort



- Major Items:
 - Identifying the correct team to accomplish each major activity
 - Can only execute the desired schedules if we have a well-defined team in place to fully cover the activity
 - Represents both an execution and management chain issue
 - Refining budget and schedule estimates for each major activity
 - Improving our assessment of integration requirements
 - Validating the integration plan
 - Further assessment of the personnel and M&S requirements
 - Reduction/mitigation of “interface” risks
 - Assessing impacts of surprises (ie, the major contingencies)
 - Ongoing integration with updated budget profile guidance

U.S. Budget: Status



- The MAP Budget Profile in the US has received significant attention
 - We are presently projecting budget increases over the next 2 years which will result in an overall 33% increase over FY12 funding levels by FY15
 - This enables us to make a much more realistic budget assessment to clear the R&D risks and complete the MICE Construction effort, while limiting negative impacts on the broader MAP effort
- Our model is to specify a roughly flat MICE construction profile to determine a realistic schedule

U.S. Budget: Assumptions



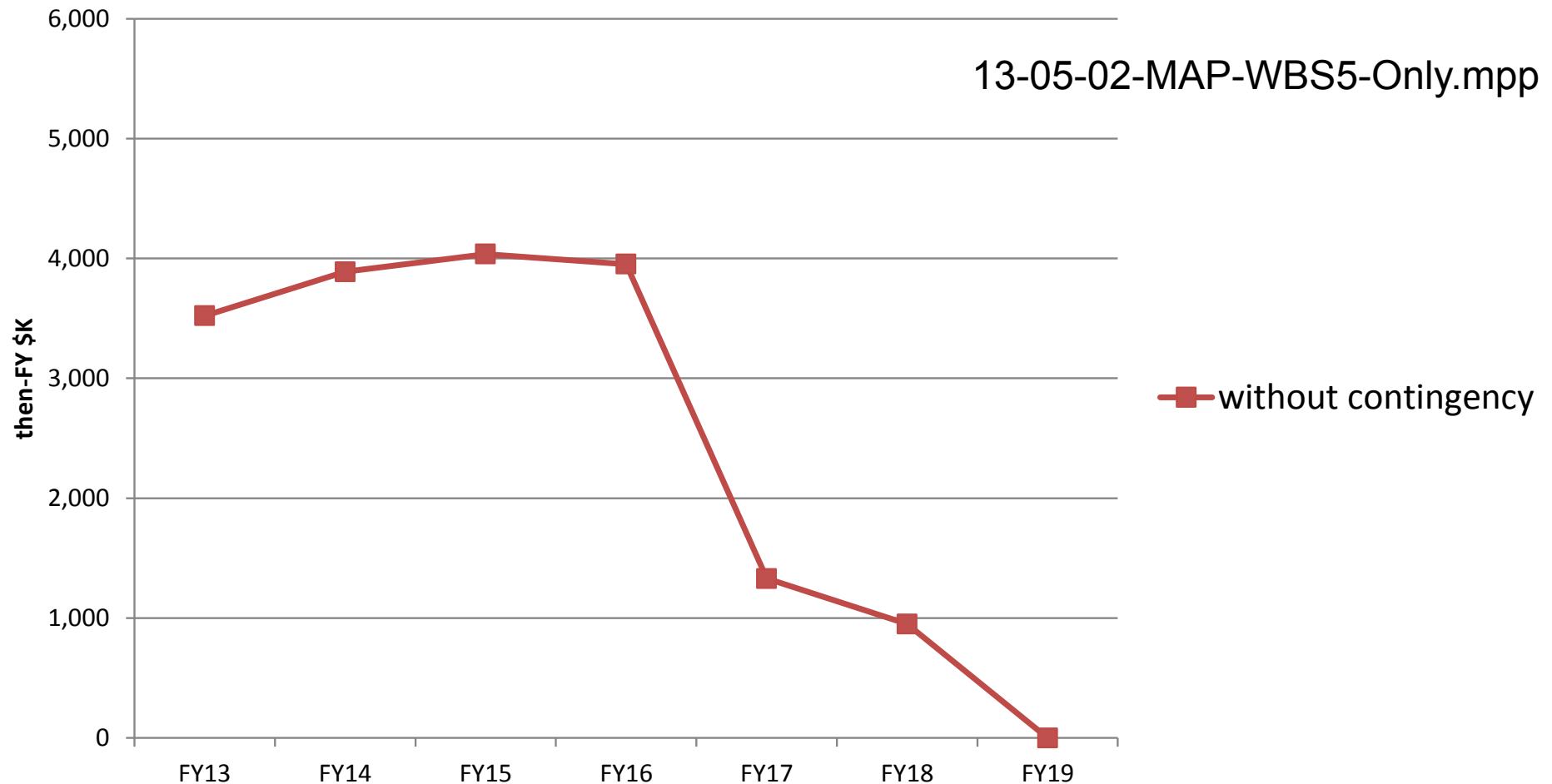
- What is included (or not):
 - Construction budget explicitly includes
 - ED&I for prototype and production hardware
 - Fabrication and assembly costs for prototype and production hardware
 - Initial acceptance testing of all components
 - Support for component integration into US systems
 - Support for system-level hardware integration and commissioning at RAL
 - Top-level U.S. Project Management costs (PMO + L1 management support) are born by the Program and ***not*** included in MICE costs
 - MICE-related hardware tests in the MuCool Test Area ***are treated as MTA costs (a different portion of the MAP budget)***
 - Experimental support budget treated separately from construction
- Focus initially on Base Costs (w/escalation) and compare with UK plan (which is also a base cost plan)

US Effort Base Cost w/Escalation



US MICE WBS 5 Production Costs

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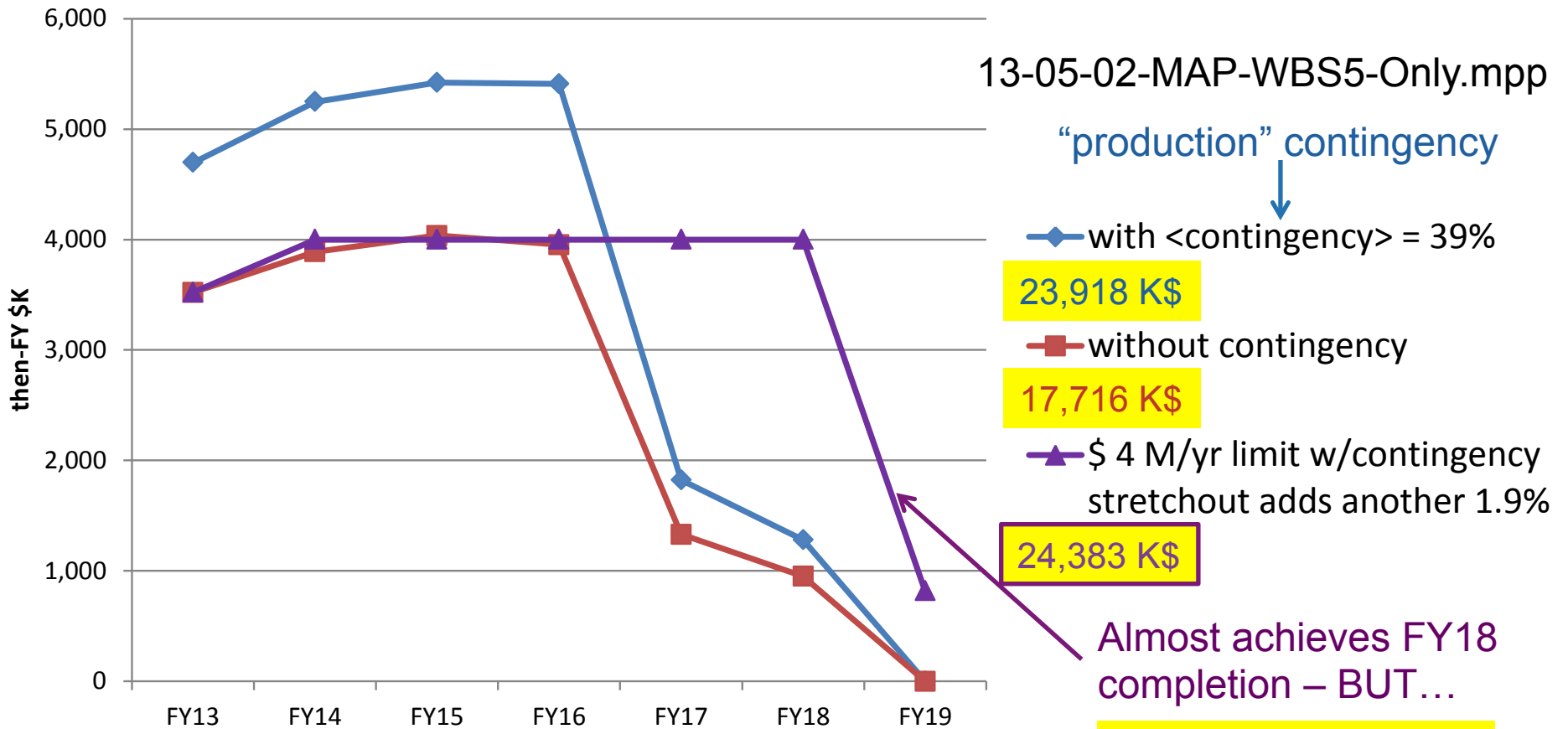


Now Add Contingency and Stretch



US MICE WBS 5 Production Costs

13-05-02-MAP-WBS5-Only.mpp



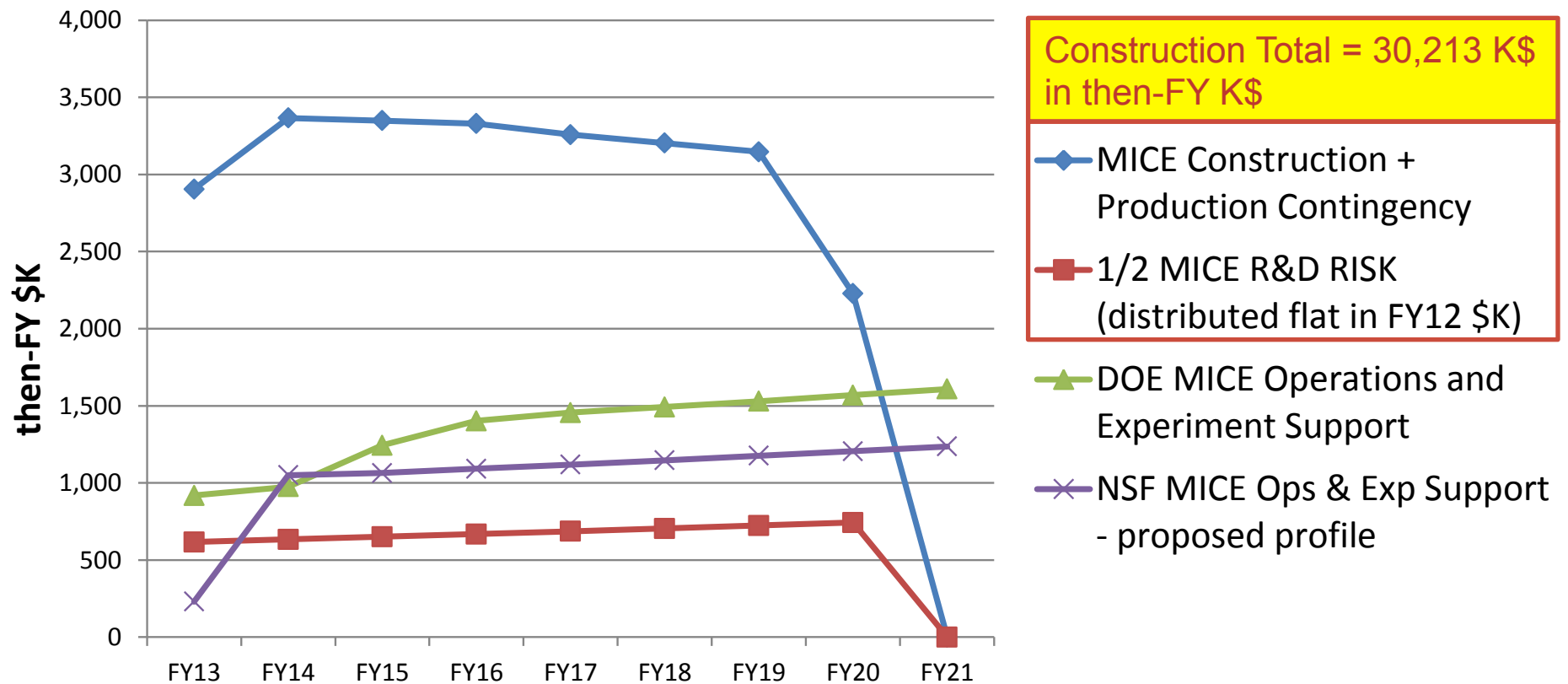
Sums of then-FY K\$

US Program Subject to R&D Risk

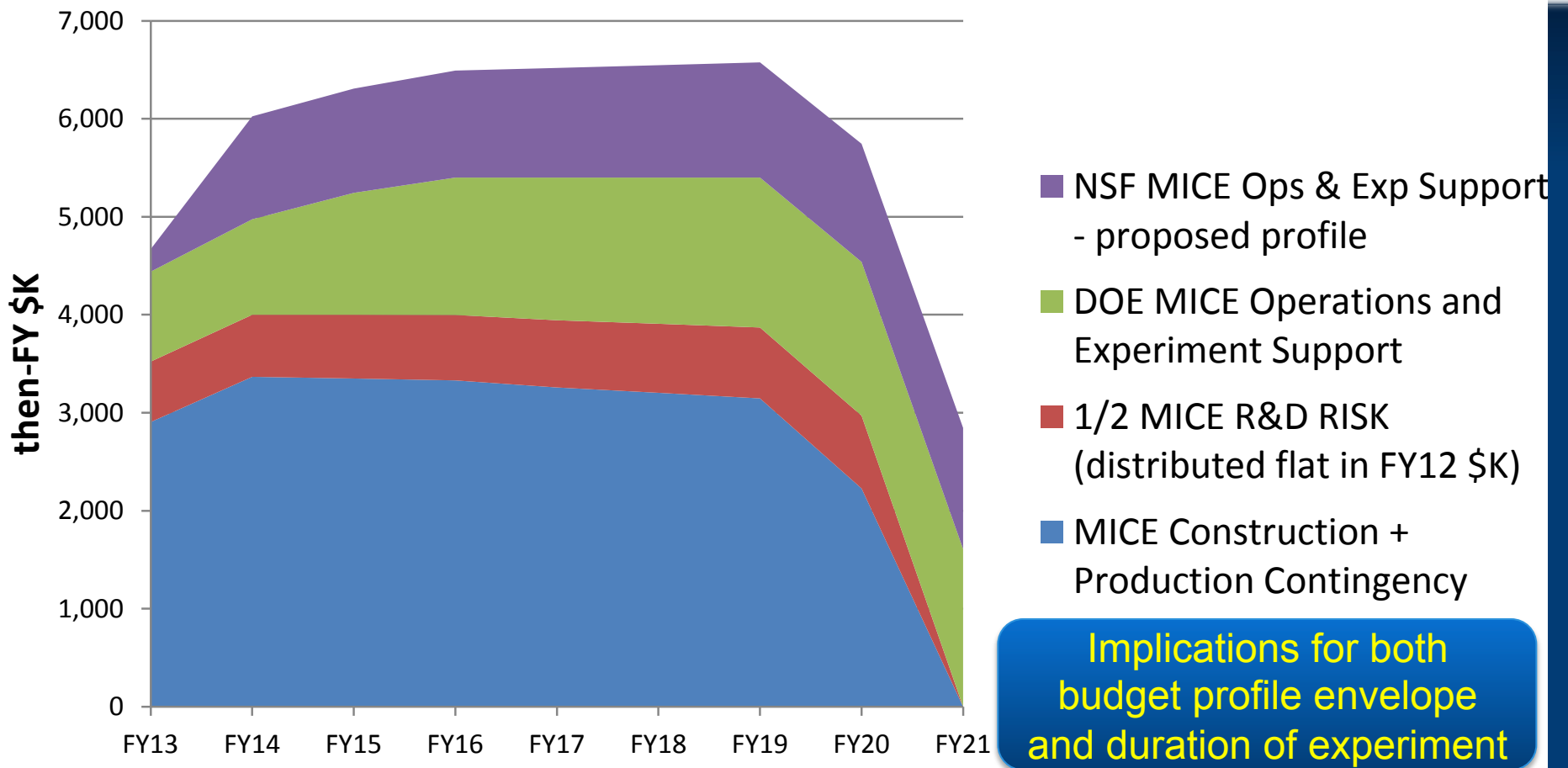


- US Risk Register: ~\$10M of active R&D-related risk
- Plot also shows funding concept for experimental effort to ensure success (further collab/agency discussion needed)

US MICE Funding Profile



Under These Assumptions...



Implications for both budget profile envelope and duration of experiment

Note: no approved NSF Funding for Ops & Exp beyond FY13
DOE Operations & Experimental support still under development

U.S. Budget: Ongoing Effort



- Continue to work towards
 - Improved budget estimates
 - Assessing completeness of proposed work
 - Identification of any missed contingency items
- An evolving discussion with DOE on budget profile
 - Incorporating a significant ramp upwards in overall MAP budget for next 2 years
 - Have focused primarily on construction project cost so far
 - **Contingencies need to be properly included in plan**
 - **Need to guarantee working experimental configurations**
 - **Need to determine a realistic experimental schedule and provide the necessary support for a viable and efficient experimental effort**
- Continue to review scope (but contingency is the cost driver)
 - Step IV – muons interacting with materials (absorbers)
 - Technology Demonstrations (RFCC Modules)
 - Step V (partial cooling cell, with some inherent beam optics limitations) **versus**
 - Step VI (full cooling cell enabling detailed beam characterizations)



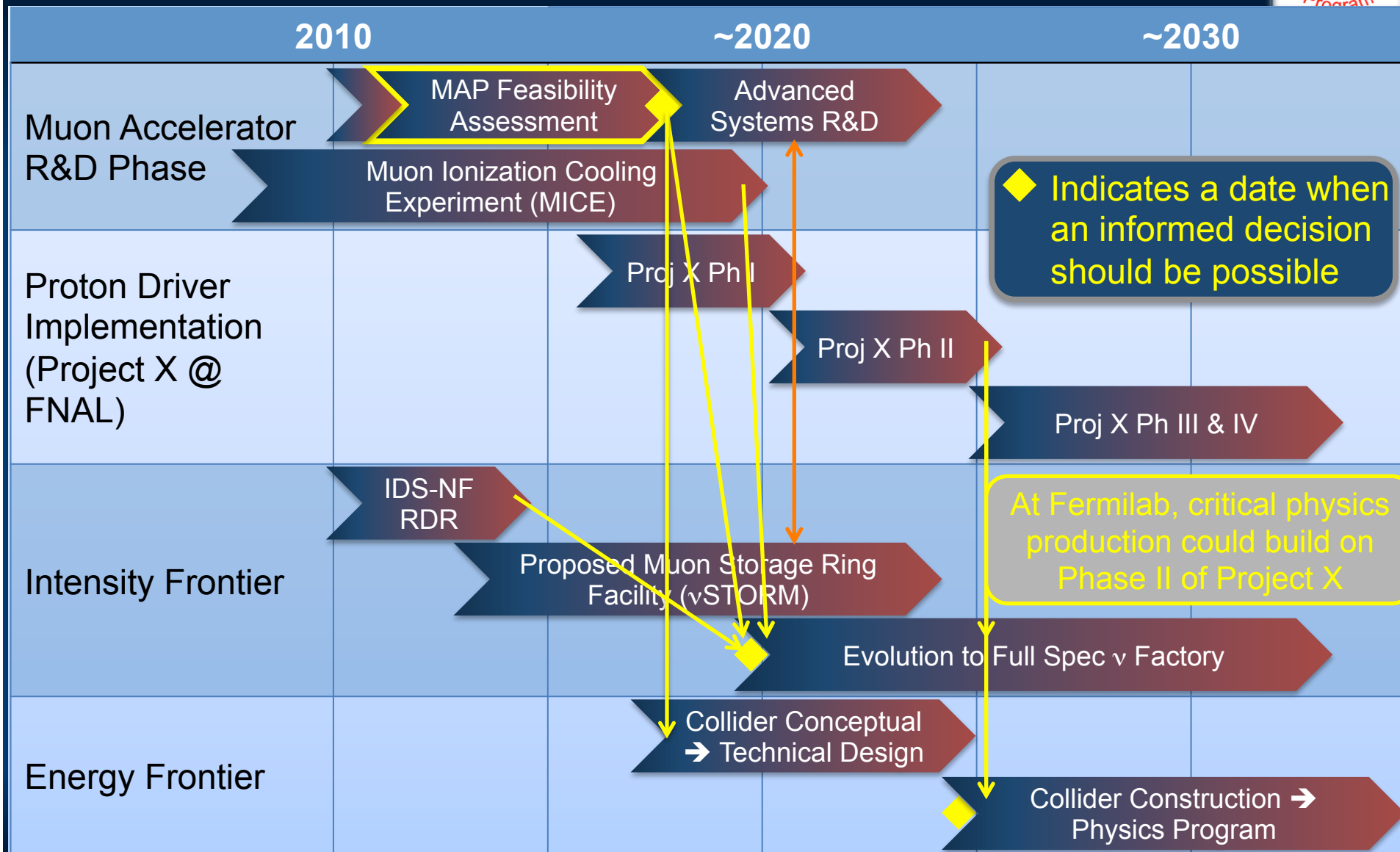
Achieving Success with MICE

- To help enable the International High Energy Physics Community to properly consider a Muon Accelerator option, it is crucial to provide MICE results in timely fashion
 - MAP would like to have these results in hand before the end of this decade
 - But it requires a realistic assessment of cost and risk implications to the schedule
- The current exercise represents an important step to achieving this goal
 - Constructive feedback from this committee is crucial
 - Developing a ***coordinated plan with the funding agencies to effectively manage the schedule and contingencies*** as we move forward is also required



BACKUP SLIDES

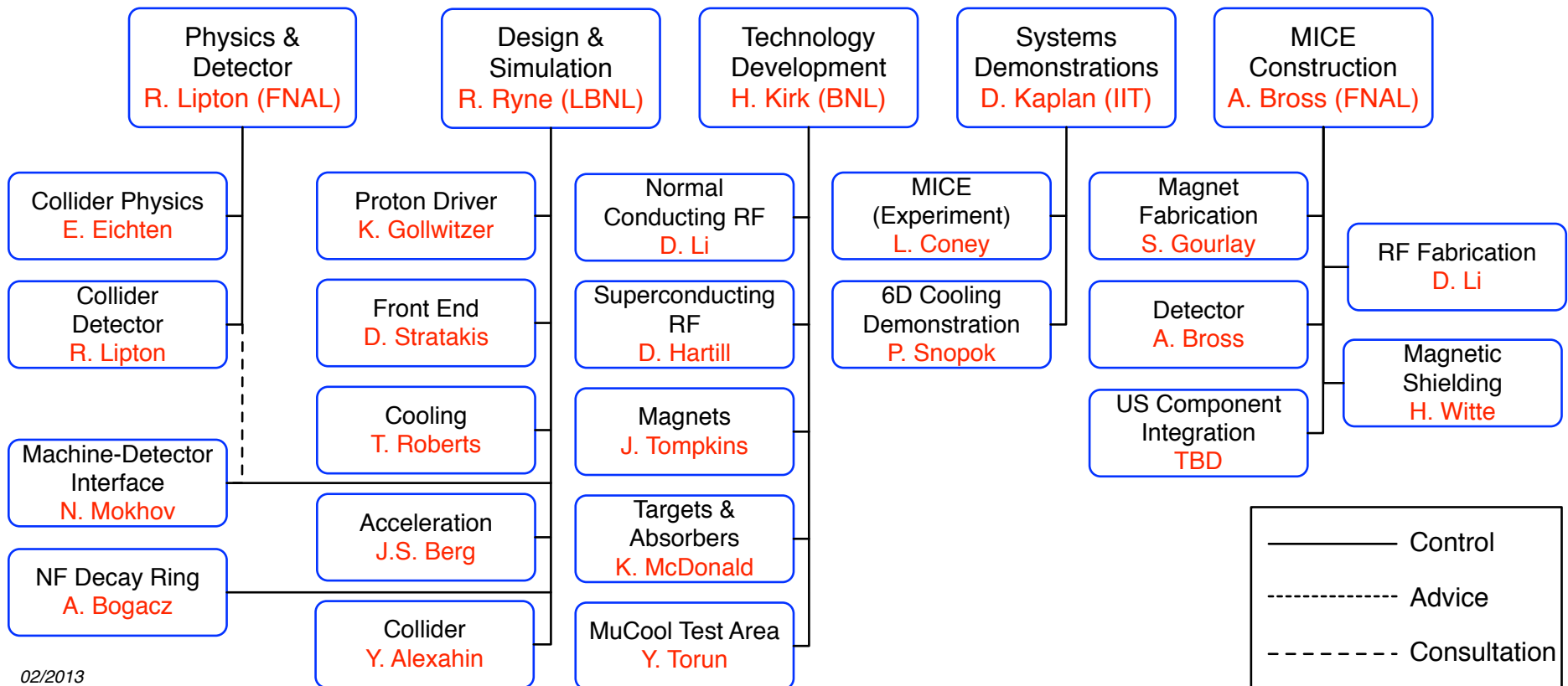
The Muon Accelerator Program Timeline



Muon Accelerator Program Org Chart (L1 and L2)



MAP Level 1 & 2 Management Structure



Muon Accelerator Program WBS: Feasibility Evaluation Phase I			
L1	L2	L3	Description
			Muon Accelerator Program
			M. Palmer
			Level 0 Roll-Up for U.S. Activities
01			Program Management
			M. Palmer
			Overall coordination of activities associated with the Muon Accelerator Program
01	01		<i>Program Coordination and Activities</i>
			<i>M. Palmer</i>
			<i>Coordination of program activities - Includes: management effort (Levels 0 and 1); and management and special program travel.</i>
01	02		<i>Program Management Office</i>
			<i>P. Garbincius</i>
			<i>Program Management Office - Includes: program planning, scheduling, web-site, EDMS, and outreach and communications support.</i>
01	03		<i>Collaboration Coordination</i>
			<i>M. Palmer</i>
			<i>Coordination of MAP collaboration with other closely allied national and international research efforts; support for workshops, conferences and reviews; support for guests and visitors hosted by the program.</i>
01	04		<i>R&D Advisory Committees</i>
			<i>J-P. Delahaye</i>
			<i>Support for program directory appointed advisory committees and working groups - includes salary support, meetings and travel.</i>
02			Design and Simulations
			R. Ryne
			Coordination of design and simulation activities for the accelerator complex needed for a neutrino factory and/or a muon collider
02	01		<i>Proton Driver</i>
			<i>K. Gollwitzer</i>
			<i>Design and simulation activities for the Proton Driver</i>
02	02		<i>Front End</i>
			<i>D. Stratakis</i>
			<i>Design and simulation activities for the Front End</i>
02	03		<i>Cooling</i>
			<i>T. Roberts</i>
			<i>Design and simulation activities for the Cooling Channels</i>
02	04		<i>Acceleration</i>
			<i>J. Scott Berg</i>
			<i>Design and simulation activities for Acceleration Stages</i>
02	05		<i>Collider</i>
			<i>Y. Alexahin</i>
			<i>Design and simulation activities for Collider Rings</i>
02	06		<i>Machine-Detector Interface</i>
			<i>N. Mokhov</i>
			<i>Design and simulation activities for the Machine-Detector Interface</i>
02	07		<i>NF Decay Ring</i>
			<i>A. Bogacz</i>
			<i>Design and simulation activities for a Muon Decay Ring for neutrino beam production</i>
03			Technology Development
			H. Kirk
			Coordination of all activities to design, build and test the technologies deemed essential to demonstrating the feasibility of the neutrino factory and muon collider concepts
03	01		<i>Normal Conducting RF</i>
			<i>D. Li</i>
			<i>Normal Conducting RF Design, Fabrication and Testing</i>
03	02		<i>Superconducting RF</i>
			<i>D. Hartill</i>
			<i>Superconducting RF Design, Fabrication and Testing</i>
03	03		<i>Magnets</i>
			<i>J. Tompkins</i>
			<i>Muon Accelerator Magnet Design, Fabrication and Testing</i>
03	04		<i>Targets & Absorbers</i>
			<i>K. McDonald</i>
			<i>Target and Absorber Design, Fabrication and Testing</i>
03	05		<i>MuCool Test Area</i>
			<i>Y. Torun</i>
			<i>Development and Operation of the MuCool Test Area</i>
03	05	01	<i>Facility, Operations & Experimental Program</i>
			<i>Y. Torun</i>
			<i>Development of and support for the facility, operations and experimental program</i>
03	05	02	<i>Beamline</i>
			<i>J. Volk</i>
			<i>Maintainance, development and operation of the proton beamline to the MTA</i>
03	05	03	<i>Vacuum Cavity R&D</i>
			<i>R. Pasquinelli</i>
			<i>Vacuum RF in magnetic fields R&D program</i>
03	05	04	<i>High Pressure Cavity R&D</i>
			<i>K. Yonehara</i>
			<i>High pressure RF in magnetic fields R&D program</i>
03	05	05	<i>MICE Component Testing Support</i>
			<i>Y. Torun</i>
			<i>Support for tests of the Coupling Coil and MICE RF hardware in preparation for the MICE Step V/VI experimental program</i>
04			Systems Demonstrations
			D. Kaplan
			Coordination of large-scale systems demonstrations for the feasibility assessments of the Neutrino Factory and Muon Collider concepts
04	01		<i>Muon Ionization Cooling Experiment (MICE)</i>
			<i>L. Coney</i>
			<i>Support for the Muon Ionization Cooling Experiment (MICE)</i>
04	02		<i>6D Cooling Demonstration</i>
			<i>P. Snopok</i>
			<i>Development of Experimental Concepts and Hardware Specifications necessary to validate the feasibility of 6D Ionization Cooling</i>
05			MICE Construction
			A. Bross
			Coordination of all construction activities in support of the Muon Ionization Cooling Experiment (MICE)
05	01		<i>RF Design, Fabrication and Testing</i>
			<i>D. Li</i>
			<i>MICE RF Design, Fabrication and Testing</i>
05	02		<i>Magnet Design, Fabrication and Testing</i>
			<i>S. Gourlay</i>
			<i>MICE Magnet Fabrication</i>
05	02	01	<i>Spectrometer Solenoids</i>
			<i>S. Virostek</i>
			<i>Design, Fabrication, Controls Development and Testing of the MICE Spectrometer Solenoids</i>
05	02	02	<i>Coupling Coils</i>
			<i>S. Gourlay</i>
			<i>Design, Fabrication, Controls Development and Testing of the MICE Coupling Coil Magnets</i>
05	03		<i>Magnetic Shielding</i>
			<i>H. Witte</i>
			<i>Design and Fabrication (as necessary) of Partial Yoke Shielding for MICE Cooling Channel Beamline for Step IV and Step V/VI activities</i>
05	04		<i>Detector Design, Fabrication and Testing</i>
			<i>A. Bross</i>
			<i>Design, Fabrication and Testing for Detector and Experimental Hardware for MICE</i>
05	05		<i>US Component Integration</i>
			<i>TBD</i>
			<i>Integration and Commissioning of US hardware Components into MICE Beamline and Interfacing to MICE Control and Data Acquisition Systems. Also includes effort for integration of the Coupling Coil Magnet and RF Cavities into the RFCC.</i>

Major Risk Milestones



WBS	Task Name	Status Date	Baseline Start	2013			2014				2015				2016				2017																					
				Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4																		
Level 2 - Risk Milestones (Red - Highest Affects)																																								
1.05.02.01.01.04	(RISK)-(R2) - Spectrometer Solenoid Controls Operational Readiness Certification	4/30/13	5/29/13	●	◆																																			
1.05.02.02.02.04.05	(RISK)-(R2) - CC Coil #1 Test	4/30/13	7/1/13	●	◆																																			
1.05.01.03.07	(RISK)-(R2) - 201 MHz Assembly MICE SC Test System (Prototype)	4/30/13	8/20/13	●		◆																																		
1.05.02.02.04.03.04	(RISK)-(R2) - CC Cryostat #1 (CCM Prototype) Arrived at FNAL	4/30/13	2/27/14	●			◆																																	
1.05.02.02.05.05.03	(RISK)-(R2) - RFCC Prototype (RFCC_Lite) (Single Cavity Test)	4/30/13	12/10/15	●																																				
1.05.03.02.03.04	(RISK)-(R2) - MICE Step V-VI Magnetic Shielding 2 Week Review Window	4/30/13	3/31/16	●																																				
1.05.05.03.03	(RISK)-(R2) - MICE-US CC Component Integration	4/30/13	7/18/17	●																																				
Level 3 - Risk Milestones (Yellow - Medium Affects)																																								
1.05.02.01.02.01.04	(RISK)-(R3) - SS#2 Re-Train and Re-Test	4/30/13	3/22/13	★																																				
1.05.02.01.03.02.04	(RISK)-(R3) - SS#1 Train and Test	4/30/13	7/19/13	●	◆																																			
1.05.03.01.03.04	(RISK)-(R3) - MICE Step IV Magnetic Shield Fabrication Decision	4/30/13	9/30/13	●		◆																																		
1.05.02.02.02.10.03	(RISK)-(R3) - Cold Mass #2 Winding (China)	4/30/13	10/4/13	●		◆																																		
1.05.05.04.03	(RISK)-(R3) - MICE-US Shielding Step IV Component Integration	4/30/13	3/30/15	●																																				
1.05.05.02.03	(RISK)-(R3) - MICE-US SS Component Integration	4/30/13	4/29/15	●																																				
1.05.01.04.08.06	(RISK)-(R3) - 201 MHz Production Cavity Assembly & Test (RFCC#1) (Production)	4/30/13	9/30/15	●																																				
1.05.05.04.07	(RISK)-(R3) - MICE-US Shielding Step V Component Integration	4/30/13	3/30/18	●																																				
Level 4 - Risk Milestones (Green - Low Affects)																																								
1.05.02.01.02.03.04	(RISK)-(R4) - SS#2 Operation Failure with Iron Shield	4/30/13	6/11/13	●	◆																																			
1.05.02.01.03.03.04	(RISK)-(R4) - SS#1 Operation Failure with Iron Shield	4/30/13	8/9/13	●		◆																																		
1.05.02.02.02.12.03	(RISK)-(R4) - Cold Mass #3 Winding (China)	4/30/13	2/4/14	●			◆																																	
1.05.02.02.02.14.03	(RISK)-(R4) - Cold Mass #4 Winding (China)	4/30/13	5/28/14	●				◆																																
1.05.02.02.02.17.04	(RISK)-(R4) - Cold Mass #2 Preparation & Test (FNAL)	4/30/13	9/16/14	●					◆																															
1.05.02.02.05.03.04	(RISK)-(R4) - CCM Prototype Testing	4/30/13	4/17/15	●																																				
1.05.02.02.02.19.04	(RISK)-(R4) - Cold Mass #3 Preparation & Test (FNAL)	4/30/13	7/13/15	●																																				
1.05.05.01.03	(RISK)-(R4) - RFCC_Lite Component Integration	4/30/13	2/26/16	●																																				
1.05.01.04.14.04	(RISK)-(R4) - 201 MHz Production Cavity Assembly & Test (RFCC#2) (Production)	4/30/13	3/29/16	●																																				
1.05.05.01.06	(RISK)-(R4) - RFCC#1 Component Integration	4/30/13	8/10/17	●																																				