

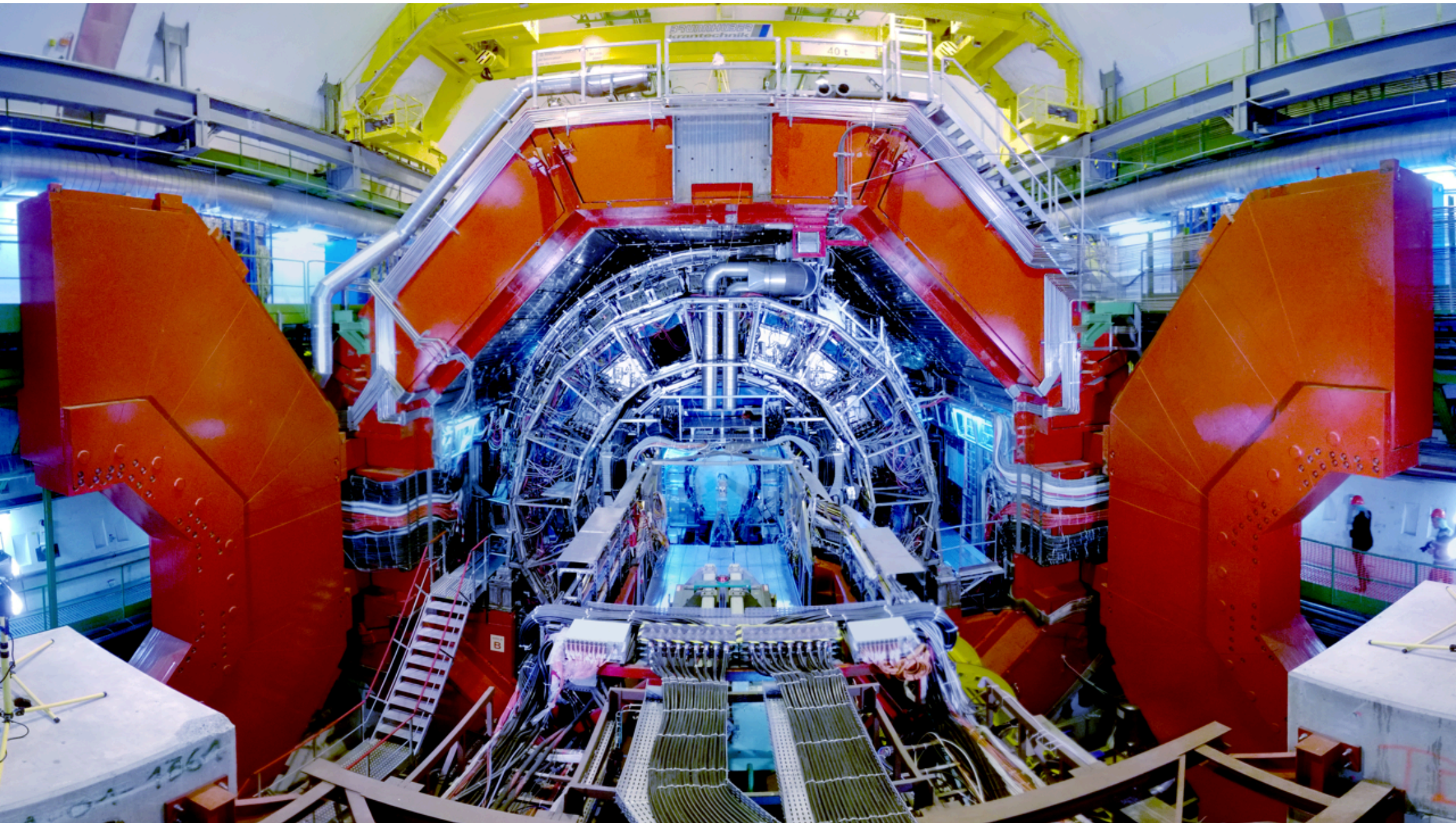
# IdeaSquare

New pathways from basic research to societal value

Harri Toivonen, Brussels June 19th, 2014









# ERI challenges



- **The ERI's, CERN included, deal with engineering and innovation challenges stemming from scientific progress**
- **Accumulated knowledge, capabilities and infrastructure aligned to drive advanced science projects forward -> societal value and benefits are challenging to measure as the time from invention to application is long**
- **How might we accelerate societal value creation (new technology, products, services, startups, jobs) from basic research?**



# What can we improve?

- **Development work (at ERI's, CERN, universities, companies..) is shifting from traditional researcher-developer-manufacturer relationships to collaboration to co-creation**
- **In order to make order-of-magnitude leaps in technology and its applications, we need to try and find new and improved ways of working**
  - **with people, processes, spaces, funding..**
- **Ideas need an experimentation place (physical/mental) to be developed further**
- **Hypothesis: Value on ideas from basic research is easier to build upon when they are realized in tangible format (prototypes)**



# IdeaSquare in brief

“IdeaSquare@CERN is a **pilot project** that brings together physicists, engineers, industrial partners, early-stage researchers and cross-disciplinary teams of students to **work together** on detector upgrade R&D technologies. The purpose is to **co-develop new technologies for research purposes**, and at the same time, create a fruitful environment for socially and globally relevant **new product ideas and innovation.**”



# Process

From Ideas to Products

“Crazy idea” - Take it forward - Reality check - Proof-of-concept - Product Dev

← - - - - IdeaSquare - - - - →

Universities,  
Research  
institutions



Student teams as catalysts

Student teams,  
companies,  
startups



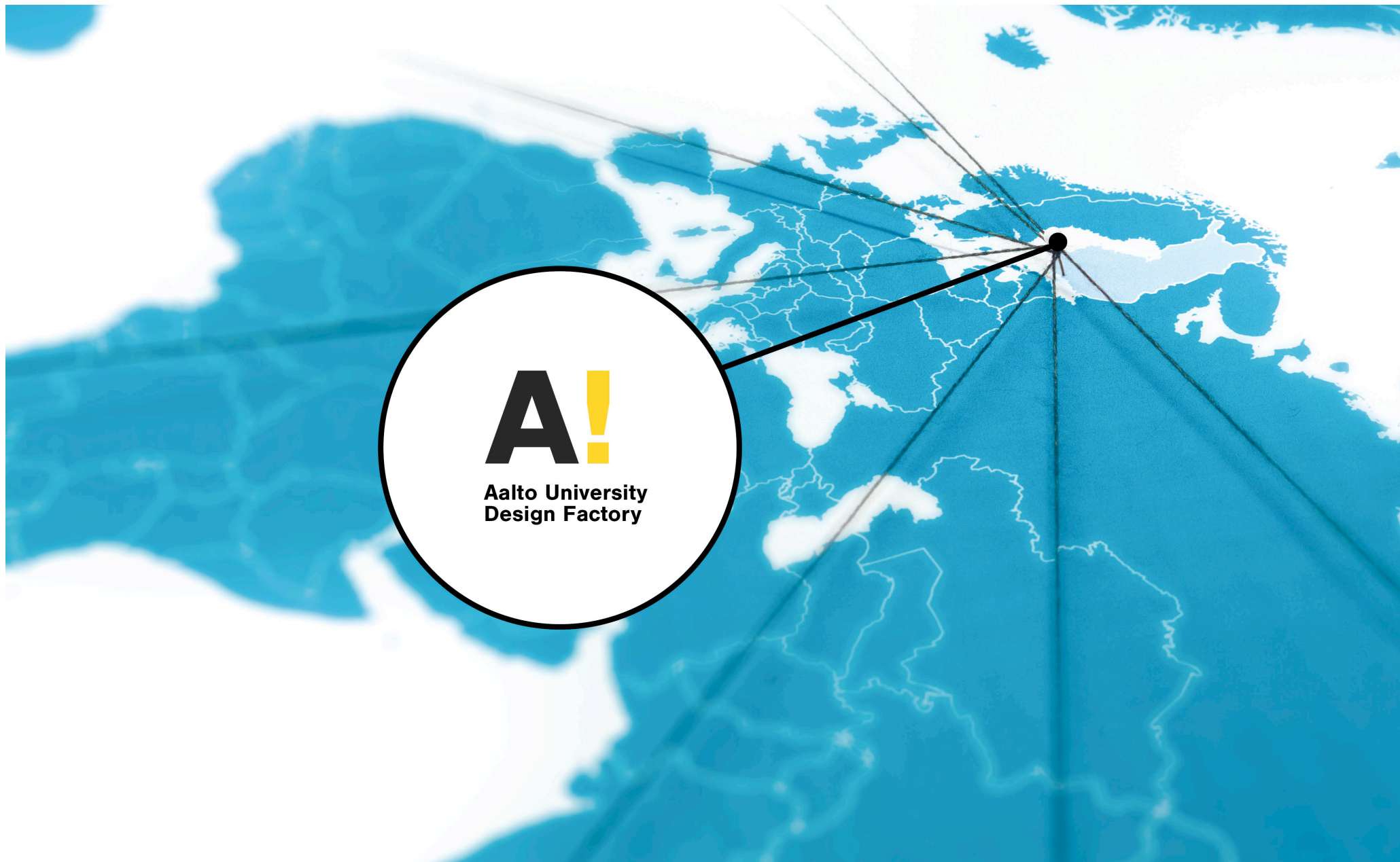
# Challenge Based Innovation - CBI

- 6 month MSc level specialization course
- First small scale pilot ran last winter, #2 starting this September
- User Centric Product Development
- PBL
- Design Thinking - process
- “Work extremely hard, learn and have fun!”
- “Fail fast and often to succeed sooner”

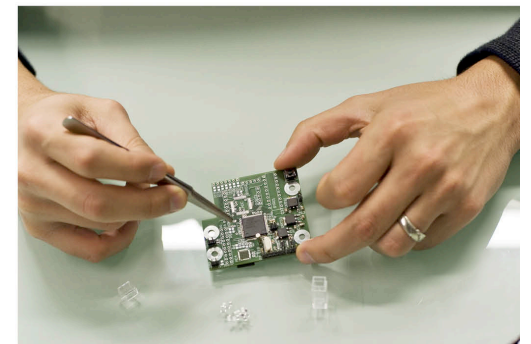
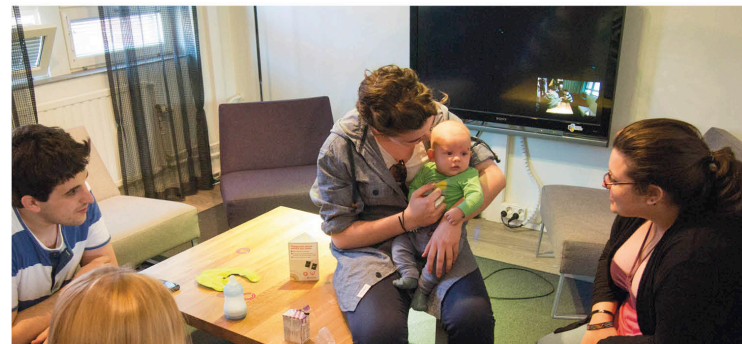
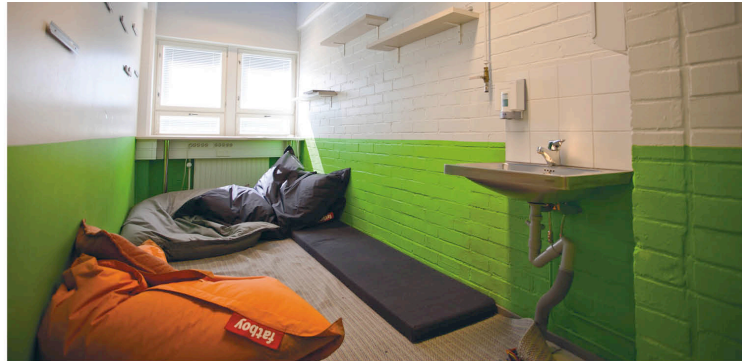




**Aalto University  
Design Factory**











*Design*

**Desirability  
(Human)**

*Business*

**Viability  
(Economic)**

*Engineering*

**Feasibility  
(Technology)**



*Expertise value = hard x (soft)<sup>2</sup>*

*Teamworking*

*Communication*

*Project working*

*Passion and love*

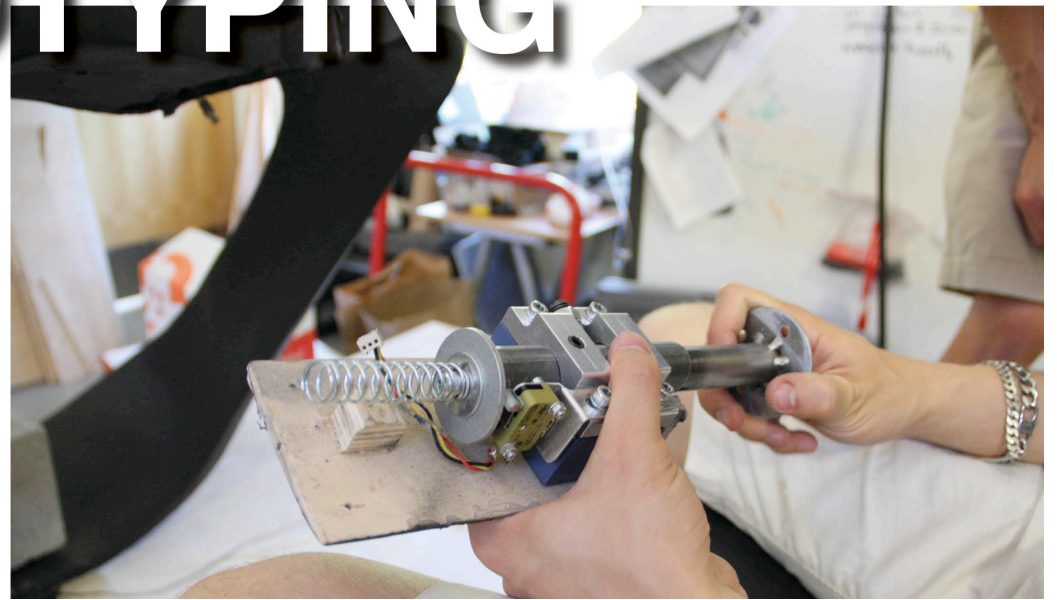
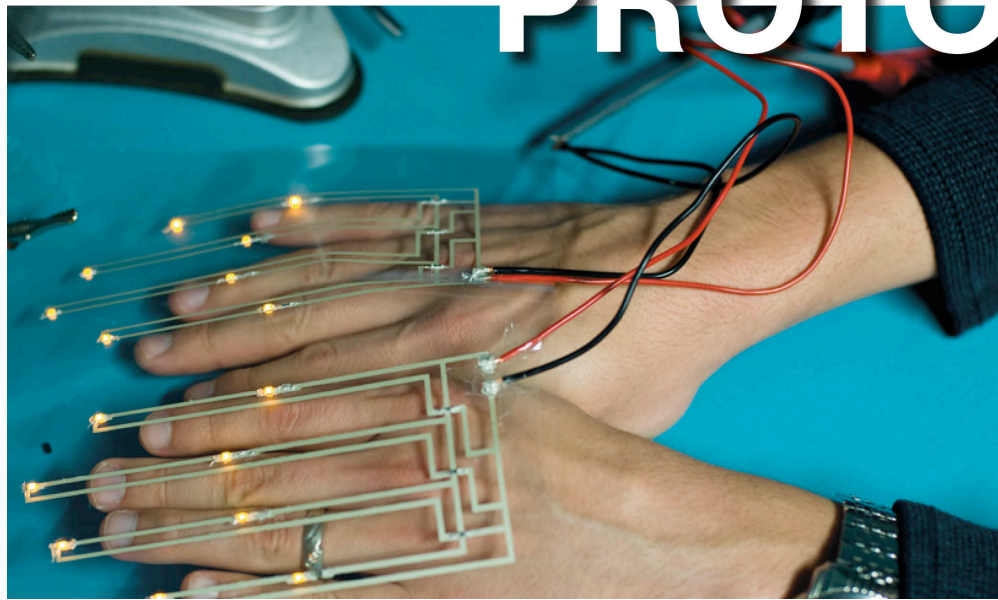
*Curiosity & hunger for learning*

*Language & cultural*

*Managerial & leadership*











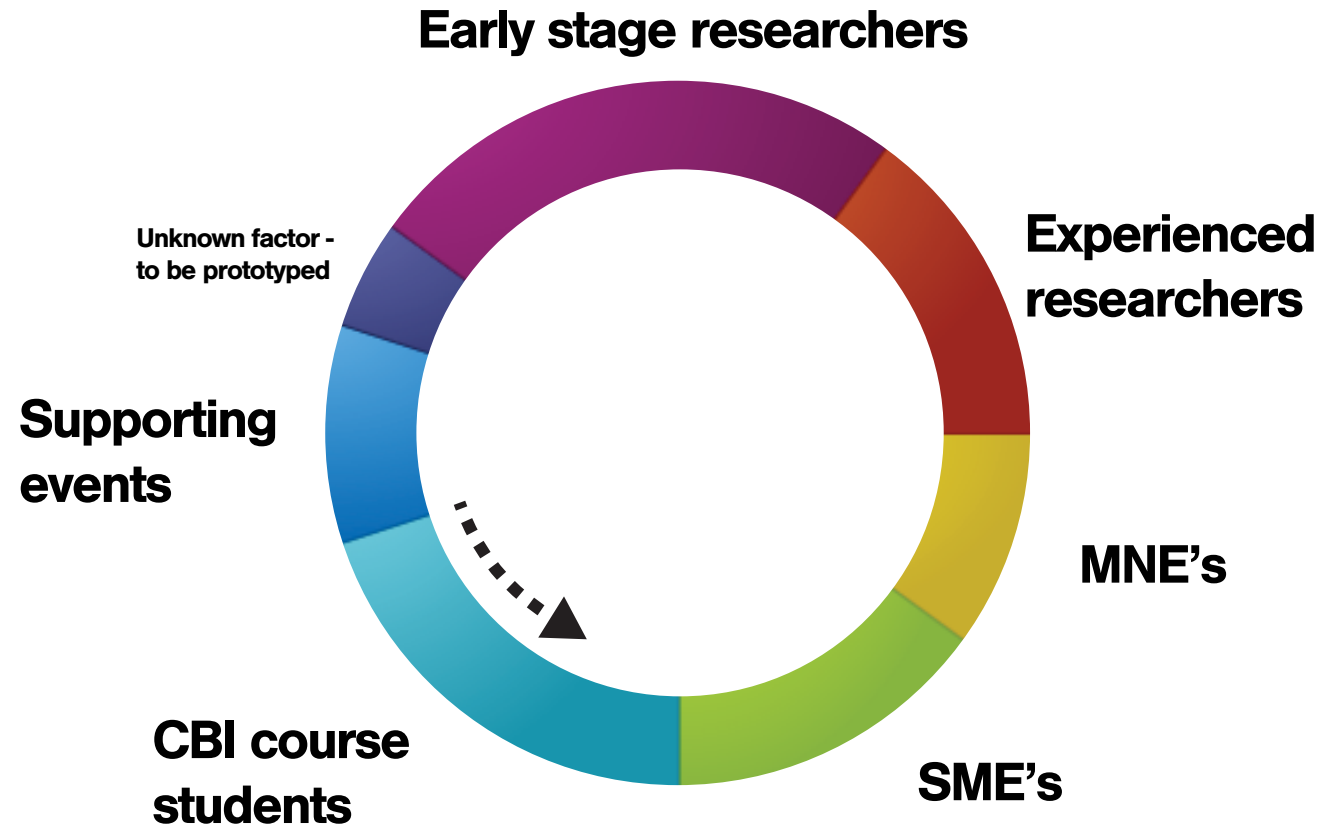
# USER TESTING





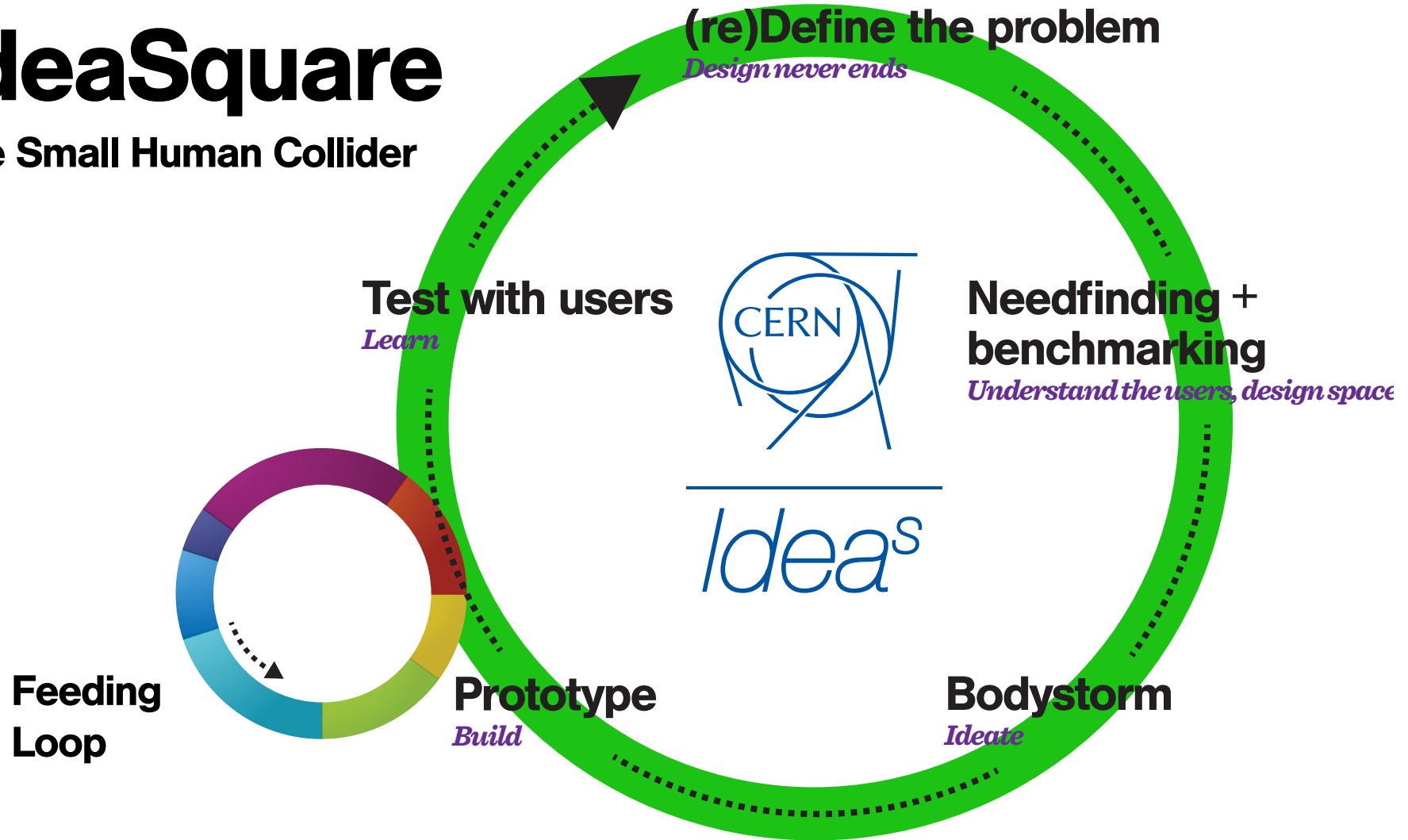
# Feeding Loop

Ingredients for Creative Collaboration



# IdeaSquare

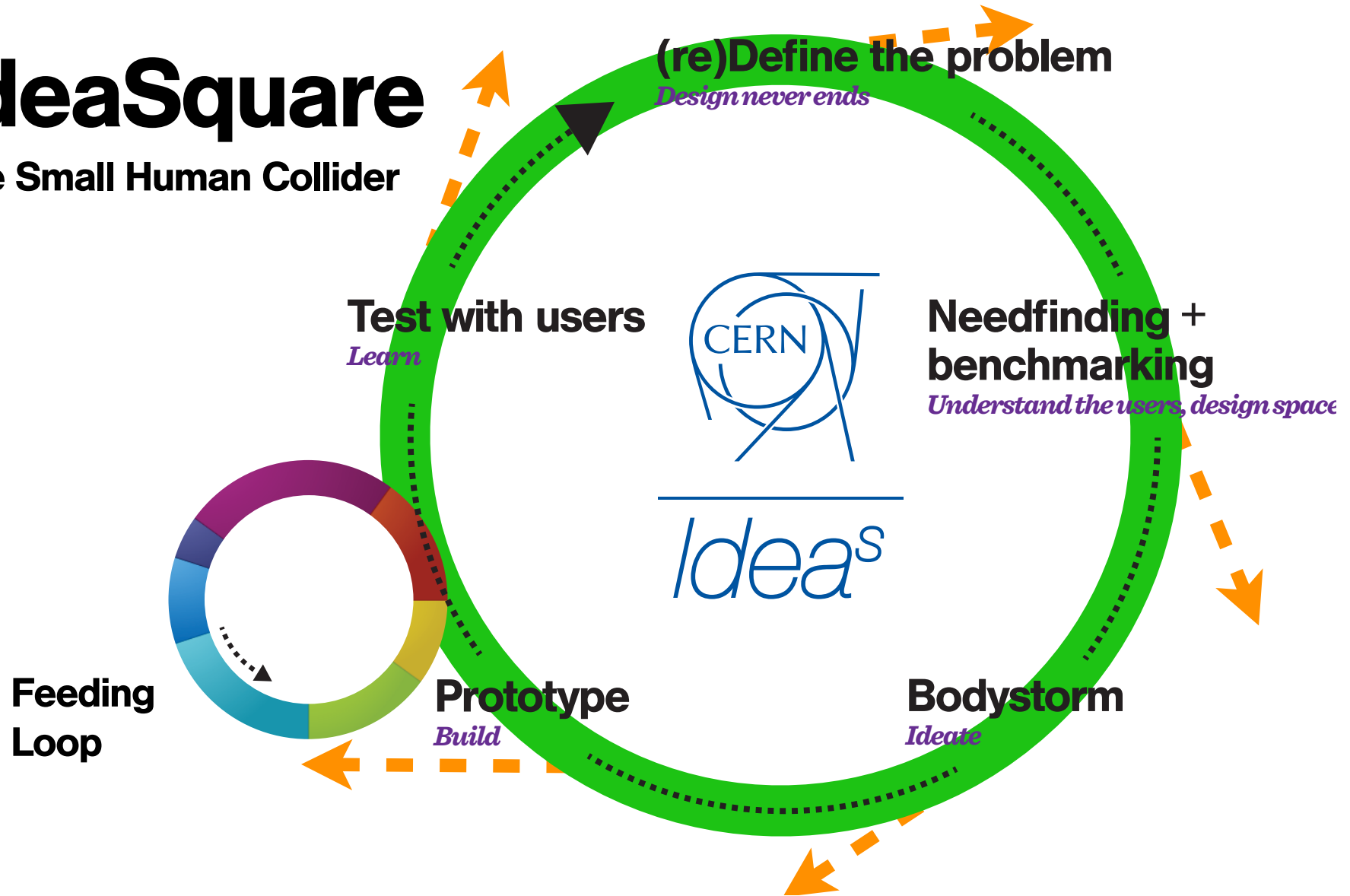
The Small Human Collider





# IdeaSquare

The Small Human Collider





# IdeaSquare expected output

- **Pilot project = outcomes and measures for them are in development with in-situ research**
- **Communication, sharing ideas, spaces and resources improved in and between advanced technology development projects**
- **The counter-intuitive, controlled addition of variation, diversity, connections, ideas that are realised as prototypes to accelerate technology development**
- **Time span from discovery to application compacted**
- **Societal value of basic research more visible and tangible**
- **Education of future talent capable of working in basic research, commercial product & service development, or both**
- **Demonstrator for ATTRACT (= Large Human Collider)**



# Tough questions? Ideas?



[harri.toivonen@cern.ch](mailto:harri.toivonen@cern.ch)