



**High
Luminosity
LHC**

HL-LHC Cost and Schedule Review preparation

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The HiLumi LHC Design Study is included in the High Luminosity LHC project and is partly funded by the European Commission within the Framework Programme 7 Capacities Specific Programme, Grant Agreement 284404.

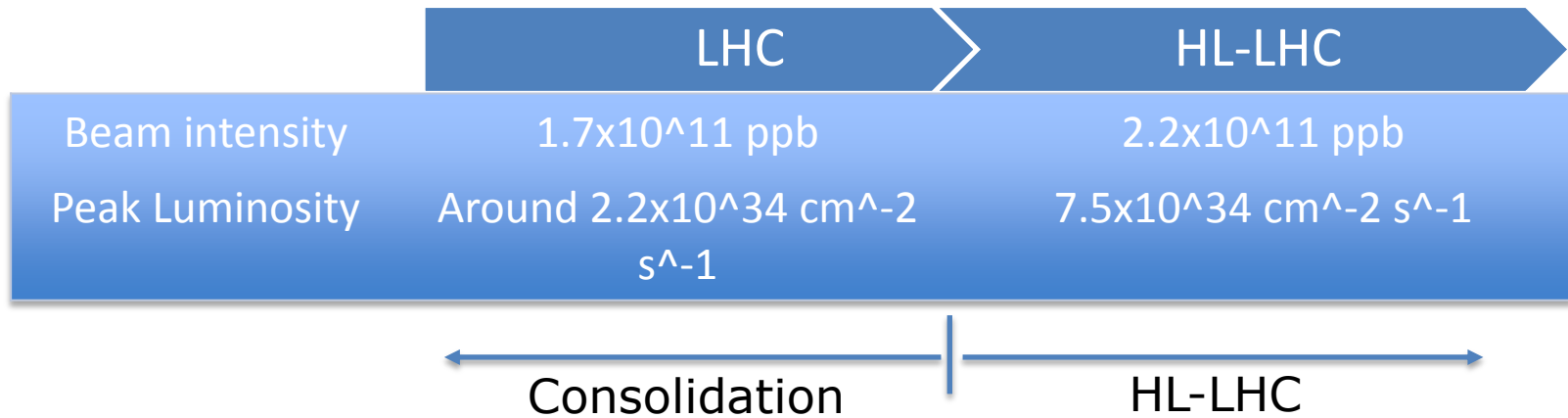


Background

- MTP 2015-2019 incorporates long-term outlook up to 2025, in line with the updated European Strategy for Particle Physics
 - Integration in the MTP of the construction and commissioning of the full HL-LHC programme and the completion of the detector upgrades by the end of Long Shutdown 3 (LS3), scheduled for the years 2023 to 2025
 - Driving factor for the budget cumulative deficit for the period up to 2025
- Cost and Schedule Review – 9 to 11th of March 2015
Reviewers: CMAP and other experts

Cost & Schedule Review - Scope

- HL-LHC and LIU projects
- taking into consideration how these are linked to the consolidation project and the operation of the CERN accelerator complex



Cost & Schedule Review - Purpose

- Assess the status of the project development taking into account the technical developments that are still ongoing
 - Assess the project baseline, i.e.
 - Project Scope
 - Schedule
 - Cost
- And
- Project Management Methods
 - Risks: Evaluation and risk management

Cost & Schedule Review - 3 Days Programme

9 March
2015

Plenary

Breakout sessions

10 March
2015

Breakout sessions

Breakout sessions

11 March
2015

Q&A session

Recommendations
and Close-out

Cost & Schedule Review - 3 Days Programme

9 March
2015

Plenary

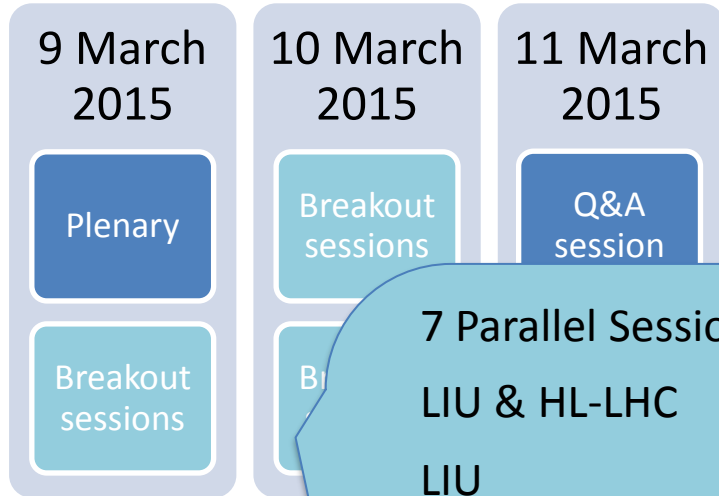
Breakout
sessions

10 March
2015

Q&A
session

- Welcome
- Consolidation Program
- LHC Injectors Upgrade Project – Plenary talk
- High Luminosity LHC Project – Plenary talk

Cost & Schedule Review - 3 Days Programme



7 Parallel Sessions

- | | |
|--------------|--|
| LIU & HL-LHC | Accelerator Physics |
| LIU | Perspective of each Injector |
| HL-LHC | SC Magnets and Cryogenic Systems |
| HL-LHC | SC Cavities |
| HL-LHC | Other Accelerator Systems, Support and Interface Systems |
| LIU & HL-LHC | Infrastructure Upgrade and Integration |
| LIU & HL-LHC | Cost, Schedule, Management, Risks |

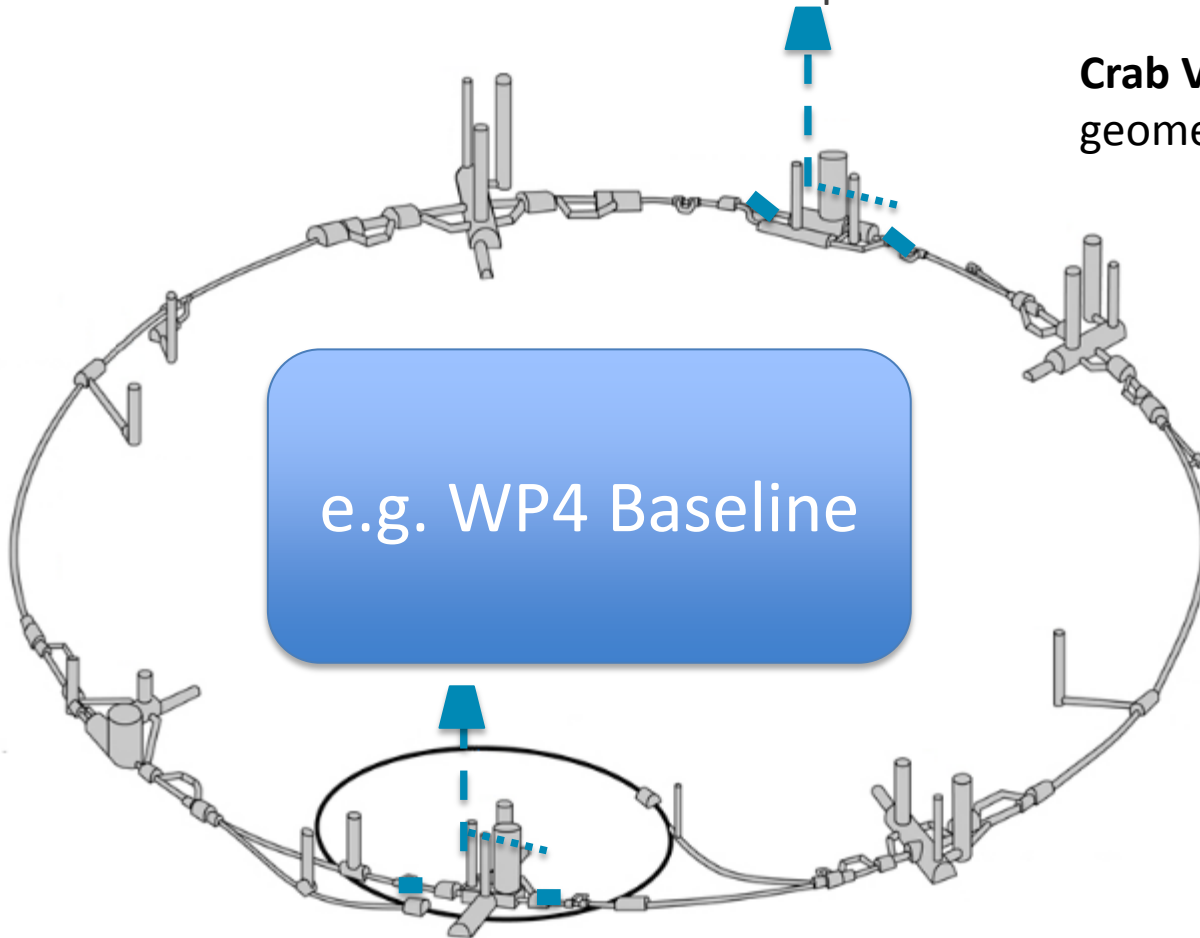
Breakout sessions: Typical information to be addressed

Same structure of presentation for each WP – coordinated with LIU

- Scope of the WP and product deliverables
- Technical Baseline and Options
- Cost estimate - main drivers and uncertainty / alignment with schedule
- Schedule for each phase – Conceptual, Fabrication and Installation – and integration in the global schedule
- Risks: First level assessment and Risks register

Breakout sessions: Typical information to be addressed

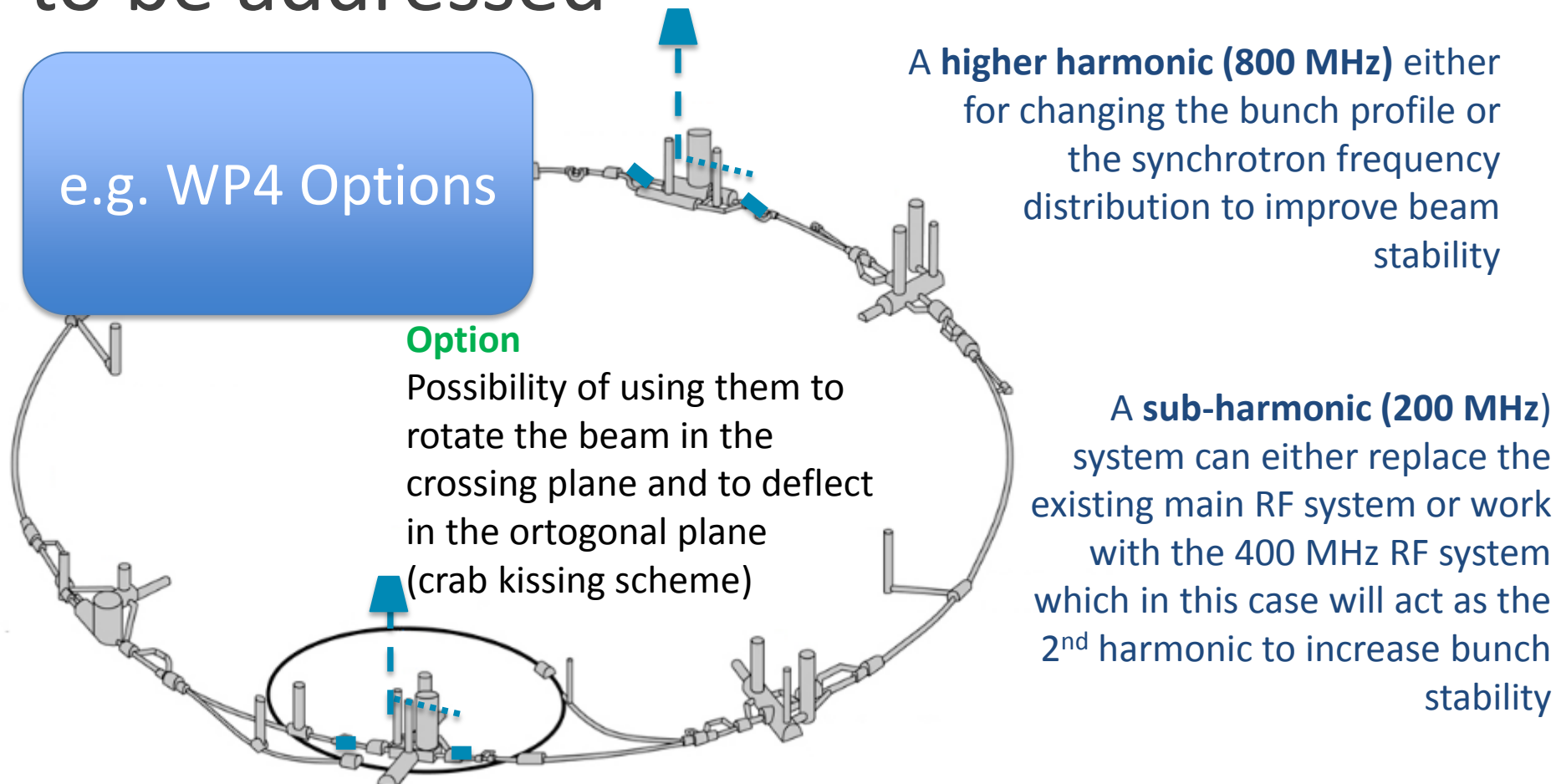
- Technical Baseline and Options



Crab Vavities to Compensate for the geometric reduction factor

e.g. WP4 Baseline

Breakout sessions: Typical information to be addressed



When:

To reduce the beam induced heating, effect of intra-beam scattering, improve longitudinal beam stability and in some scenarios to increase or level luminosity

Breakout sessions: Typical information to be addressed

- Cost : Assess main cost drivers and uncertainty
 - Types of resources
 - M : Hardware (CHF)
 - P: staff and fellows (person.years)
 - M4P: fellows, MPAs, Ind. services (person.years)
- Cost : Populating Activity Planning Tool (CERN APT)
 - Bottom-up exercise with WP leaders:Dec14-Jan15
 - Synchronisation with resources coordinators (CERN DPOs)

Breakout sessions: Typical information to be addressed

- Schedule for each phase – Conceptual, Fabrication and Installation – and integration in the global schedule
- Life cycle for each one of the work package
- Milestones as connection points to global schedule

Risk Management

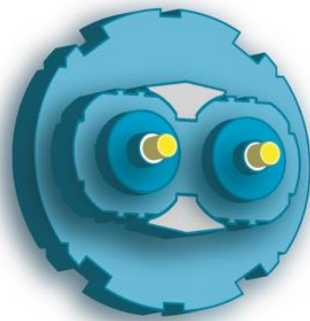
- Risks: First level assessment and Risks register
 - First level assessment as done by LIU
 - ‘What if ? method’
 - Risks register based on CERN-wide methodology, with existing risks catalog and risks impact and vulnerability matrices
 - to be further coordinated with LIU colleagues

In-kind contributions

- HL-LHC is a global project
 - with in-kind contributions
 - from different regions of the world
 - using different accounting systems
- « Value & explicit labor » methodology
 - independent of any particular accounting system
 - compatible with this diversity
 - adopted by other Organisations
- Value
 - lowest reasonable estimate of the price of goods and services procured from industry on the world market in adequate quality and quantity → the M
- Explicit labor
 - personnel provided by CERN and collaborating institutes → The P and M4P
 - expressed in person.years

Conclusions

- After the PDR, the C&S review is another challenging milestone
- The C&S review will provide us and the CERN management with answers
 - Is the estimated budget of the project adequate (within reasons)?
 - Are there any options to save some money?
 - What are the areas of high risk for scope, schedule or cost overrun?
 - Is the schedule well developed, credible and synchronized between the ongoing activities?
 - Are the foreseen resources correctly evaluated?
 - Will the expertise (management and technical) be available when needed?



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Breakout sessions: Typical information to be addressed

- Scope of the WP and product deliverables
- General description from the PDR
- Systems architecture
- Interface specifications
- Concept

