



# Institution as Publisher: Getting started

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# Institution as Publisher: Getting started

### Agenda

- Overview of Library publishing landscape Eelco
- Financial models Eelco
- Business plans Jaimee
- Workflow, including peer review Jaimee
- Technical infrastructure Ronald
- Engaging with researchers, editorial boards Jaimee
- Case studies:
  - UCL + Liverpool Jaimee
  - Stockholm UP Eelco











# Institution as publisher 1 Overview of Library publishing landscape

Eelco Ferwerda, OAPEN







# Overview of Library Publishing landscape

- 124 Library publishers listed in the Library Publishing Directory (only 13 outside North America)
- Partnerships with stakeholders within campus (91%)
- Publishing Coalition
- Emphasis on skill set of librarians
- OA business models:
  - predominantly supported by library budget
  - strong focus on Open Access
  - only 10% charge APC's







# Types of publications

- Journals
  - faculty driven 75%; student research 71% mostly OA
  - off campus, under contract 50% 57% OA
- Monographs 57%
- Textbooks 47%
- Other: reports, conference proceedings, theses





#### Services: most common

- Metadata support
- Author copyright advisory
- Digitisation
- Training
- Hosting supplemental content
- Analytics
- DOI assignment
- ISSN registry
- Audio/video streaming
- Marketing
- Graphic design
- + Support and maintenance of publishing platform (OJS, bepress, Dspace etc.)







#### Services: less common

- Dataset management
- Peer review management
- Contract/license preparation
- ISBN registry
- Copyediting
- Notification of A&I sources
- PoD
- Typesetting
- Compiling indexes/TOC's
- Etc.







# Services: core publishing services (1)

- Metadata support
- Author copyright advisory
- Digitisation
- Training
- Hosting supplemental content
- Analytics
- DOI assignment
- ISSN registry
- Audio/video streaming
- Marketing
- Graphic design
- + Support and maintenance of publishing platform (OJS, bepress, Dspace etc.)







# Services: core publishing services (2)

- Dataset management
- Peer review management
- Contract/license preparation
- ISBN registry
- Copyediting
- Notification of A&I sources
- PoD
- Typesetting
- Compiling indexes/TOC's
- Etc.







#### **Motives**

#### General:

- a. Supporting faculty in their teaching and research
  - Supporting and improving scholarly communication for the university is a logical role:
    - Universities are very much involved in scholarly publishing, they are the primary producers and consumers of scholarly publications,
    - University staff are involved as researcher and author, as reviewer, they have a role securing funding and rights, they source images, clear permissions etc.
- b. Advances in technology enable libraries to become publishers
  - the internet, e-readers, open source publishing platforms, self publishing channels, etc
  - new, OA business models







#### **Motives**

- For textbooks:
  - Lower costs for students, improve access
  - Support remote learning
- For monographs:
  - Improve access and usage of monographs
  - Provide publishing outlet for academics (early career researchers)





# Challenges

- Developing in-house knowledge and expertise
- Achieving a sustainable and scalable approach
- Competing against brand and prestige of established publishers





# Overview of Library Publishing landscape References

- Library Publishing directory: <u>http://www.librarypublishing.org/resources/directory</u>
- Jisc e-textbook project: <a href="https://www.jisc-collections.ac.uk/Institution-as-E-textbook-Publisher/">https://www.jisc-collections.ac.uk/Institution-as-E-textbook-Publisher/</a>











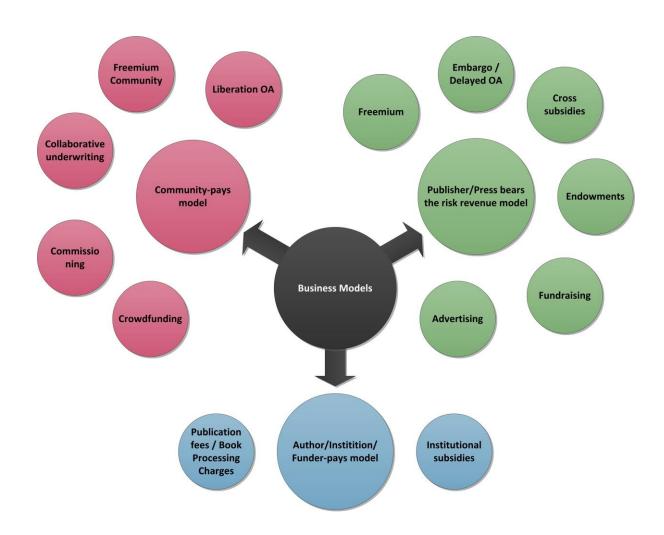
# Institution as publisher 2 Financial Models

Eelco Ferwerda, OAPEN





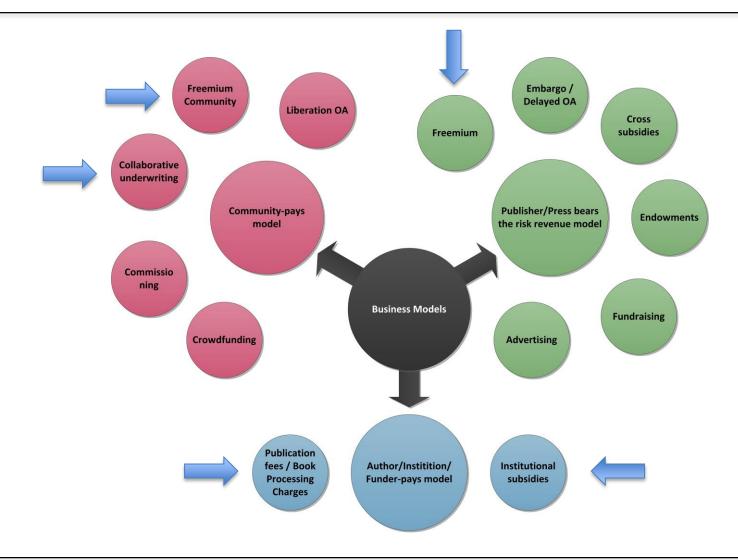
















Hybrid or dual edition publishing

Author side publication fee

Institutional support

Library side models







- Hybrid or dual edition publishing
  - OA edition + sold edition (print, PoD, e-book)
  - Almost all OA publishers
  - Primary model for some: OECD Freemium







- Hybrid or dual edition publishing
- Author side publication fee
  - BPC 'APC for books'
  - Commercial publishers: Palgrave Macmillan, Brill,
     De Gruyter, Springer
  - Funders: FWF, NWO, WT, SNSF
  - Universities: UCL, Lund, California







- Hybrid or dual edition publishing
- Author side publication fee
- Institutional support
  - Grants, subsidies, press embedded in library, press sharing university infrastructure
  - University Presses (outside UK) and Library Publishers
  - Mpublishing, Athabasca UP, ANU press, Göttingen UP, Leiden UP







- Hybrid or dual edition publishing
- Author side publication fee
- Institutional support
- Library side models
  - Based on Library acquisition budget
  - Knowledge Unlatched, OpenEdition, Open Library of Humanities







# Institutional support

# Library Publishing Coalition:

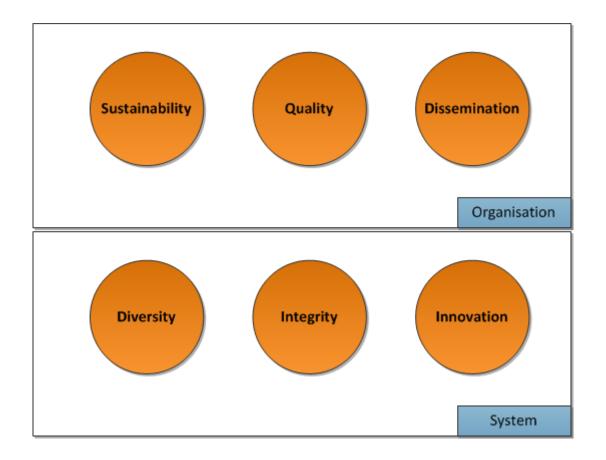
- -95% focus on Open Access
- -90% are funded by their library
- -on average almost 90% of budget







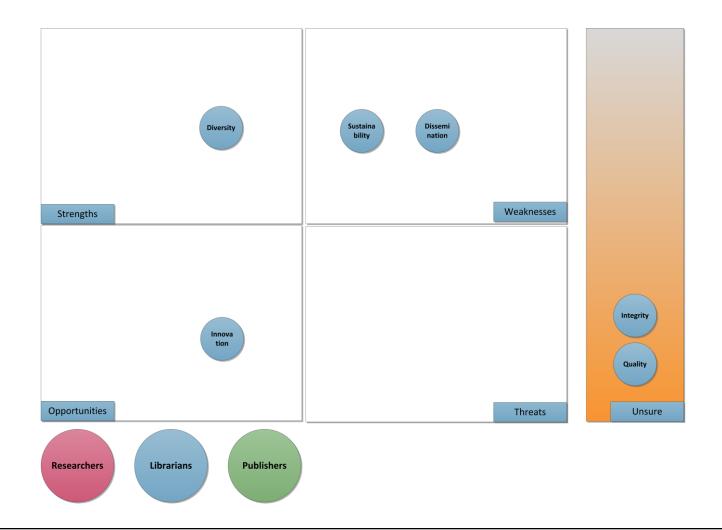
# Aspects of models







# SWOT analysis for Institutional support (1)

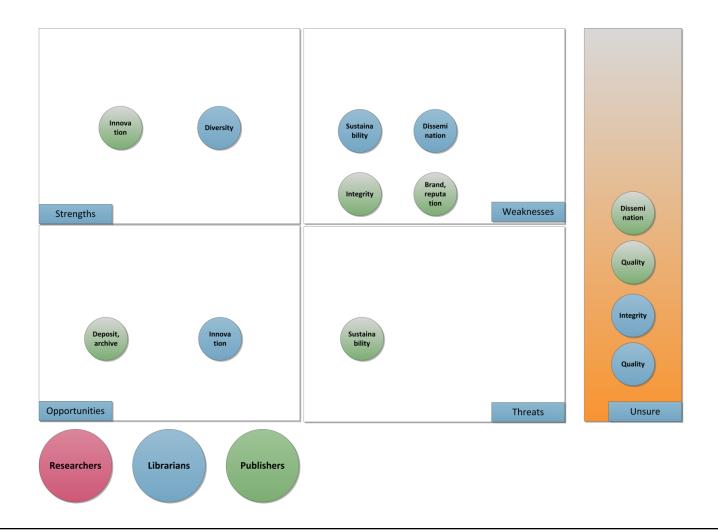








# SWOT analysis for Institutional support (2)

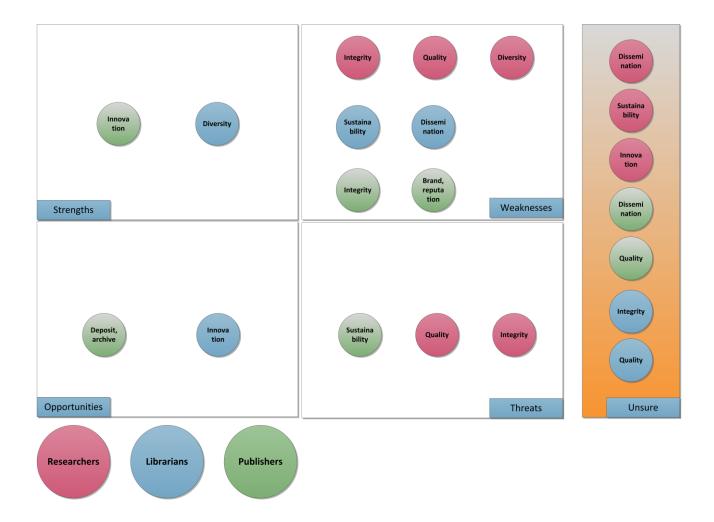








# SWOT analysis for Institutional support (3)









# Library side models

Libraries can make a difference for OA, especially in HSS:

- Libraries have been the driving force of the OA movement
- Opportunity to support the transition to OA
- Start shifting acquisitions budget from closed to open models
- Working together would have huge impact!







#### OA business models in HSS

- HSS has less access to research funding
- Less central funding for 'Gold OA', through OA publication funds

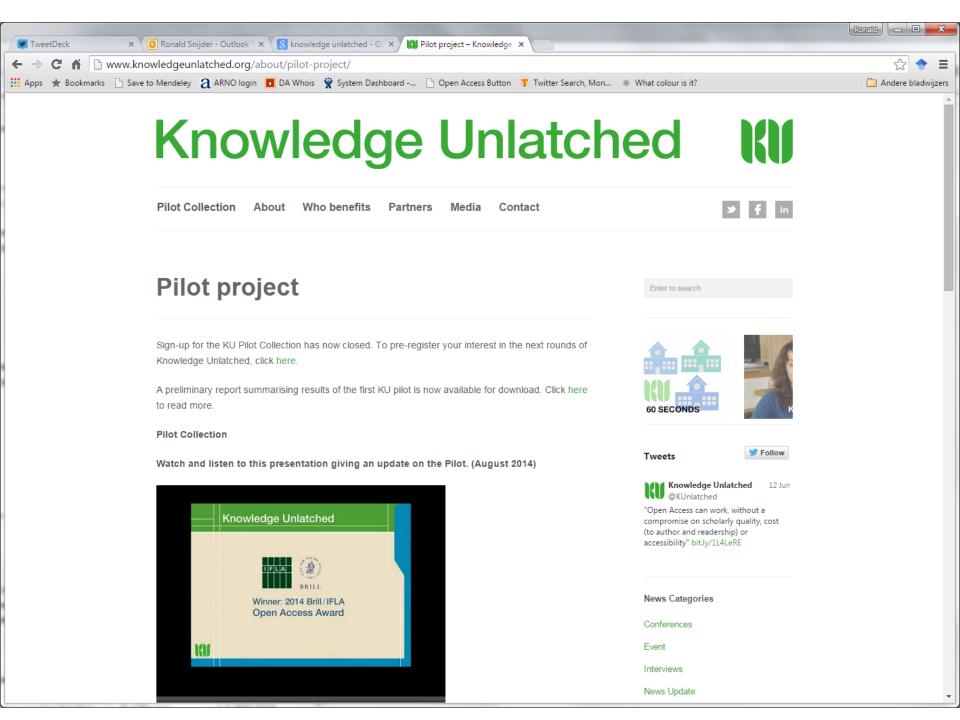
HSS needs new models to achieve Gold OA

- Importance of Library side models
  - Based on libraries' existing acquisitions budget
  - Three examples









# **Knowledge Unlatched**

#### Libraries 'purchase' OA books:

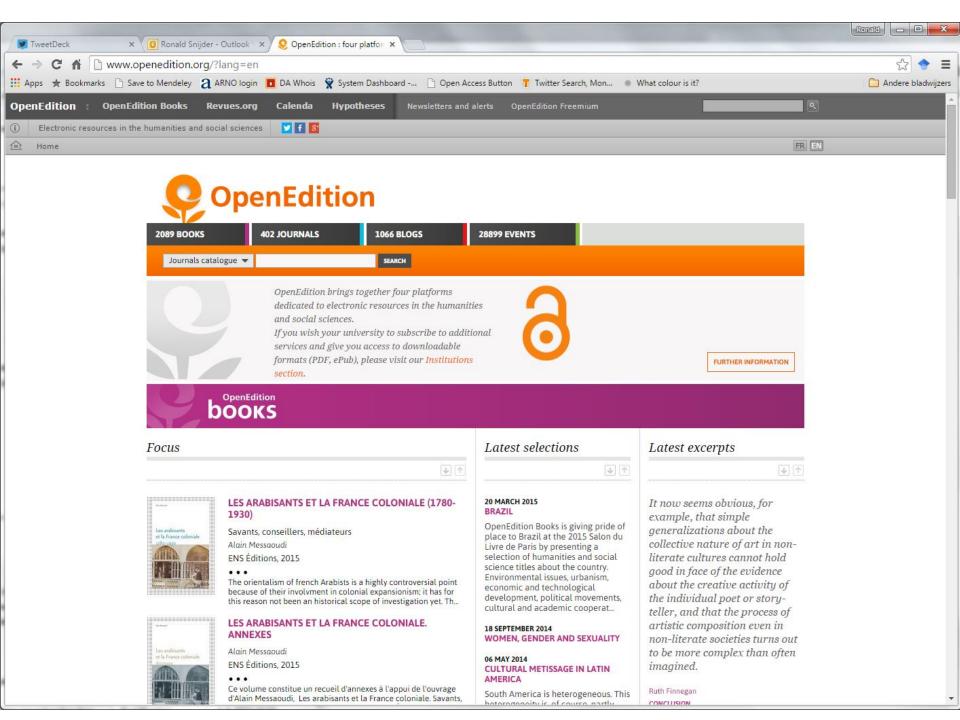
- Libraries form a global consortium
- Use their existing acquisitions budget
- Select individually, purchase collectively
- Price based on fixed or 'first digital copy' costs
- Libraries receive value-added edition
- Monographs are then published Open Access
  - First pilot in 2014
  - 13 publishers, 28 books
  - Second round announced

http://www.knowledgeunlatched.org/









### **OpenEdition**

#### Libraries license OA content:

- OpenEdition Freemium
- Free content online (HTML)
- Premium content (PDF, e-reader formats) and services for libraries
- Revenues split 1/3-1/3 between OpenEdition and publishers
- Intended to:
  - make OA content discoverable
  - provide a business model for OA content
  - help sustain platform

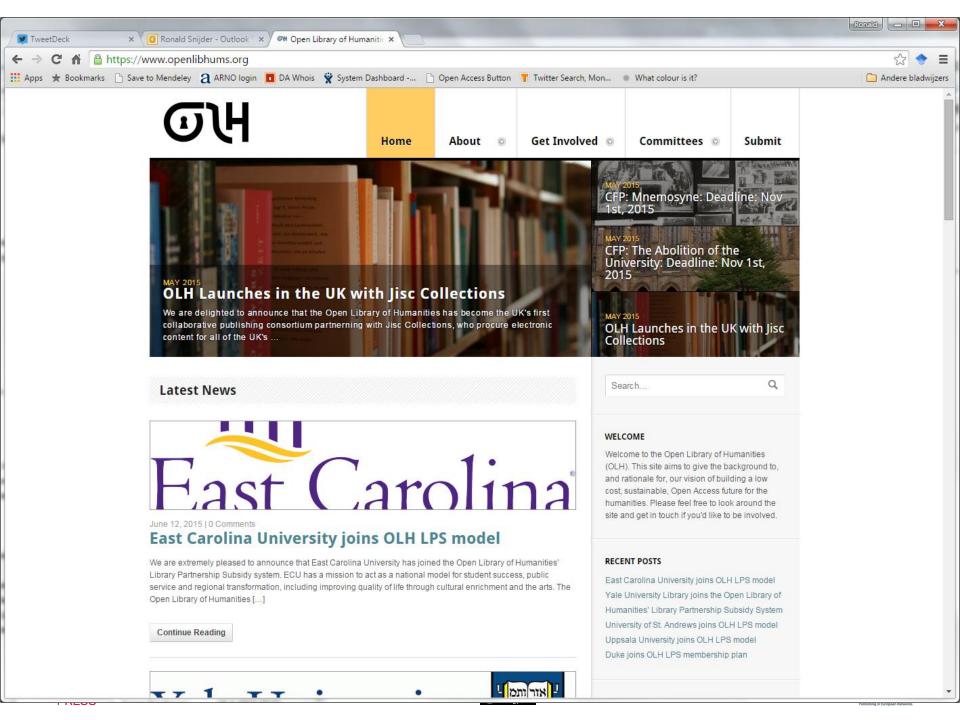
http://www.openedition.org











# **Open Library of Humanities**

Libraries 'subscribe' to OA journal:

- OLH: 'mega journal' for HSS
  - Inspired by PLOS ONE
  - Initiative of Martin Eve & Caroline Edwards
  - Expected to launch August/September
  - Different business model:
    - Library Partnership Subsidy
  - 'Subscription' model:
    - Many libraries → low subsidies!

https://www.openlibhums.org/









#### Financial Models References

- OAPEN-UK An overview of business models: <u>http://oapen-uk.jiscebooks.org/research-findings/swot/bmoverview/</u>
- HEFCE report Economic analysis of business models for Open Access monographs: <a href="http://www.hefce.ac.uk/media/hefce/content/pubs/indirreports/2015/Monographs,and,open,access/2014\_monographs4.pdf">http://www.hefce.ac.uk/media/hefce/content/pubs/indirreports/2015/Monographs,and,open,access/2014\_monographs4.pdf</a>
- Open Access in Humanities and Social Sciences: <u>http://www.slideshare.net/EelcoFerwerda/oa-in-hss-munin-conference-nov-2013-updated?related=1</u>











# Institution as publisher 3 Business Plans

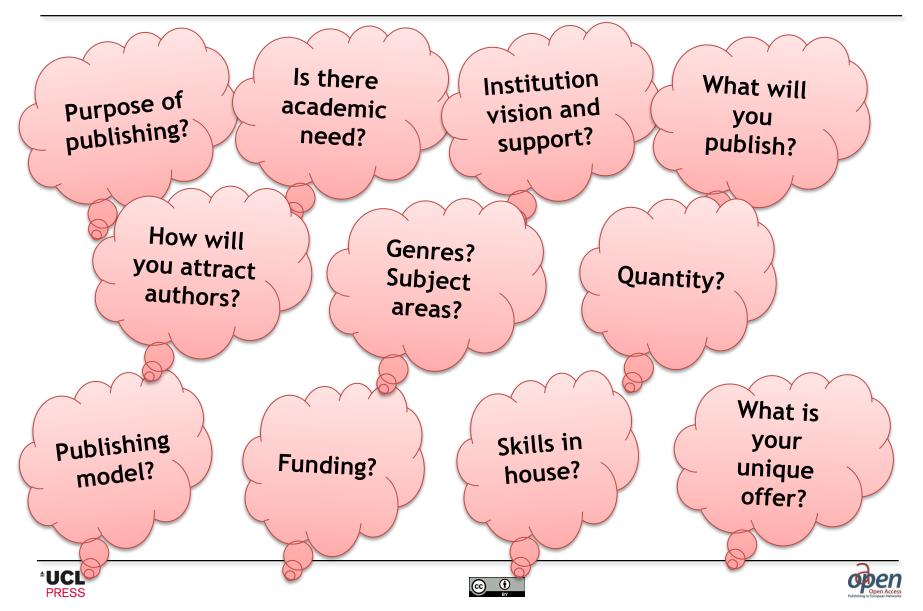
Jaimee Biggins, UCL Press







# **Business Plans Part 1: Key questions**



### **Business Plans: Part 2 - Practicalities**

General	Publishing
Staff and Skills	Commissioning strategies
Costs Staff, sales and marketing, infrastructure, capital	Costs Editorial and production
Sales and Marketing strategies	Income: print and ebook sales
Risk Evaluation	Book Publication charges
Service to authors	Governance - boards needed
Infrastructure	Peer review policy
Operations	Platform to deliver OA
Three-year plan	Traditional sales channels for print











# Institution as publisher 4 Workflow

Jaimee Biggins, UCL Press



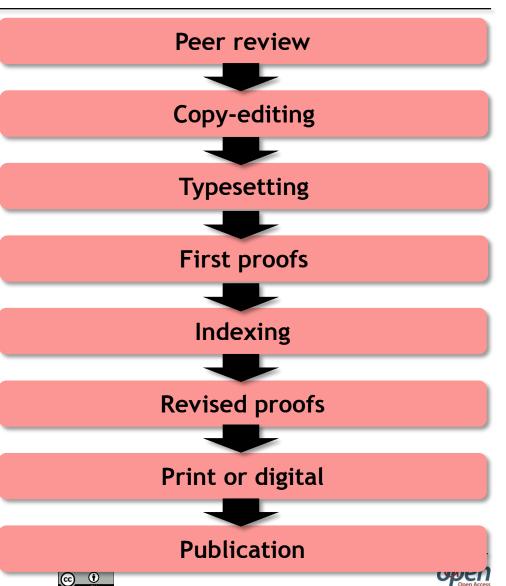




#### The Production Process









#### Peer review

Submission of book proposal

Reviewed at Editorial Board

Peer review proposal and sample chapters

Editorial Board reviews peer reviews

Author revises in line with comments

Offer contract

Peer review complete manuscript





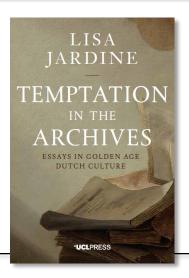


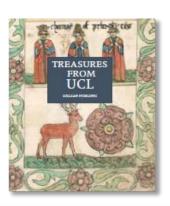
# Print and digital output

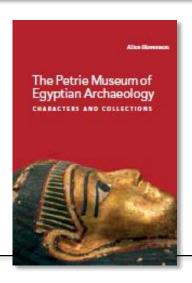
Printing - traditional print and PoD

Open Access PDF on UCL Discovery

Conversion into ebook, epub, mobi













## Marketing and Sales

#### **New Pub Catalogue**



#### Website

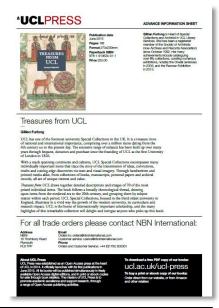


#### **Twitter**















# **Internal Publishing Functions**

**Editorial board** 

**Commissioning editors** 

Desk editors & Production editors

Marketing

Sales

Journals manager

Digital manager - platforms and digital production







# **External Publishing Functions**

**Copy Editors** 

**Proofreaders** 

**Indexers** 

**Designers** 

Picture Researchers

**Illustrators** 

**Typesetters** 

**Printers** 

**Distributors** 

Sales Force Publishing Platforms

Digital Developers







# Workflow References

#### Societies

- Publishers Association (PA) http://www.publishers.org.uk/#
- Society for Editors and Proofreaders (SFEP) http://www.sfep.org.uk/
- Association of European University Presses (AEUP) <a href="http://www.aeup.eu/">http://www.aeup.eu/</a>
- Open Access Scholarly Publishers Association (OASPA) http://oaspa.org/

#### Style guides

- Butcher's Copy-editing, Judith Butcher
- Chicago Manual of Style, 16<sup>th</sup> edition
- New Hart's Rules

#### Other

- Publishing Training Centre (PTC) <a href="http://www.train4publishing.co.uk/">http://www.train4publishing.co.uk/</a>
- The Bookseller <a href="http://www.thebookseller.com/">http://www.thebookseller.com/</a>
- BookBrunch <a href="http://www.bookbrunch.co.uk/">http://www.bookbrunch.co.uk/</a>
- The Academic Book of the Future http://academicbookfuture.org/











# Institution as publisher 5 Getting started with the technical details

Ronald Snijder, OAPEN







# From monograph to platform to dissemination to...

You need to make choices on several levels:

- Monograph
  - Format
  - License
- Metadata
  - Contents
  - 'Wrapper'
- Platform
  - Requirements
  - Types
- Dissemination







# Monograph: which format?

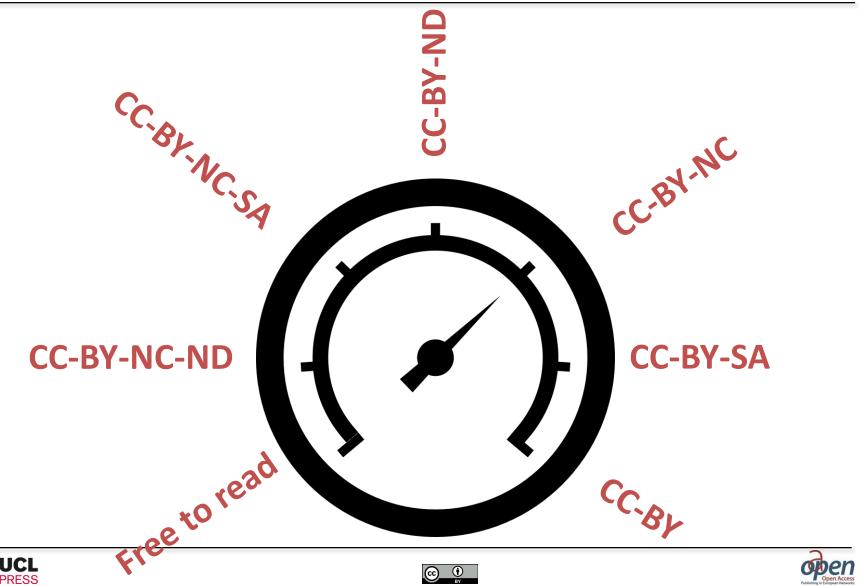
Format	Advantage	Disadvantage
PDF	Easy to create; Based on paper monograph layout	Hard to read on small screens
HTML	Extended possibilities: links, multimedia; Hard to 'pirate': making copies is not easy	Proper layout is hard to create: different for screen and print
EPUB	Optimized for any screen	More difficult to create; Limited multimedia options
XML	Enables text mining; Extended possibilities: links, multimedia; Hard to 'pirate': making copies is not easy	Very difficult to create







# Each book may have a different license









#### Metadata: contents

Hugely important: enable readers to <u>find</u> your monographs

- Identify the book
  - Title, Author, Publisher, ISBN, DOI, etc.
- What is the book about?
  - Abstract in English
  - Keywords
  - Classification
    - Libraries: LCC, Dewey
    - Publishers: BIC
- What can I do with the book?
  - License







# Metadata: 'wrapper'

- 'Wrapper': make your metadata available
- Different formats for different users

Format	Intended user	Complexity
CSV (Comma Separated Values)	Everybody, including you	Low
Excel	Everybody, including you	Low/Middle
ONIX (XML)	Publishers, aggregators	High
MARCXML, MARC21	Libraries	Very high





# Platform: requirements

#### Front

- Reader friendly:
  - Easy to use, easy to search
  - New titles: RSS
  - Enable social media, citation managers (Mendeley, Endnote etc.)
- Search engine friendly: schema.org
- Aggregator/Library friendly: metadata
- Back
  - OAI-PMH Harvesting?
  - Long term storage digital preservation
  - COUNTER compliant usage data







# Platform: types

- Different strengths/weaknesses
- Combinations are possible

Platform	Advantage	Disadvantage	Example
Repository	Low costs; Already available	Dissemination is not optimized; No production support	Institutional Repository
Dissemination platform	Optimized dissemination; Quality control	No production support	OAPEN Library
Publication platform	Production support	Less freedom in procedures; Costs	Open Edition; Ubiquity Press
Build your own	Optimized to your needs	Specialized staff and infrastructure; Costs	Open Monograph Press







#### Dissemination

Where do people find your books? = Where do you need to be present?

- Directory of Open Access Books (DOAB)
- Aggregators:
  - Commercial: Serials Solutions, Primo Central, EBSCO Discovery Service
  - Non-commercial: WorldCat, BASE, Europeana
- Libraries
- Search engines
- Facebook, Twitter
- And... your website







#### Conclusion

- You need to make choices on several levels
  - Trade-offs
- Your metadata is your best PR tool
  - Optimize it for the different users
- Connecting to other networks is crucial





### **Questions?**

#### More on OAPEN:

- www.oapen.org
- Twitter: <u>@OAPENbooks</u>

#### Directory of Open Access Books:

- www.doabooks.org
- Twitter: <a>@DOABooks</a>

#### Contact me:

- r.snijder@oapen.org
- Twitter: <a>®Ronaldsnijder</a>











# Institution as publisher 6 Engaging with researchers, editorial boards

Jaimee Biggins, UCL Press







# **Attracting Authors**

Produced a website

Book proposal form

Call for proposals in all desks newsletter

Senior support, VP & CEO, press talks and conferences

Board of academics established - for oversight, strategy, advocacy

Publishing Manager, presented at research groups, staff meetings

Clear publishing proposition, OA, no BPCs within UCL











# Institution as publisher 7 Case Studies

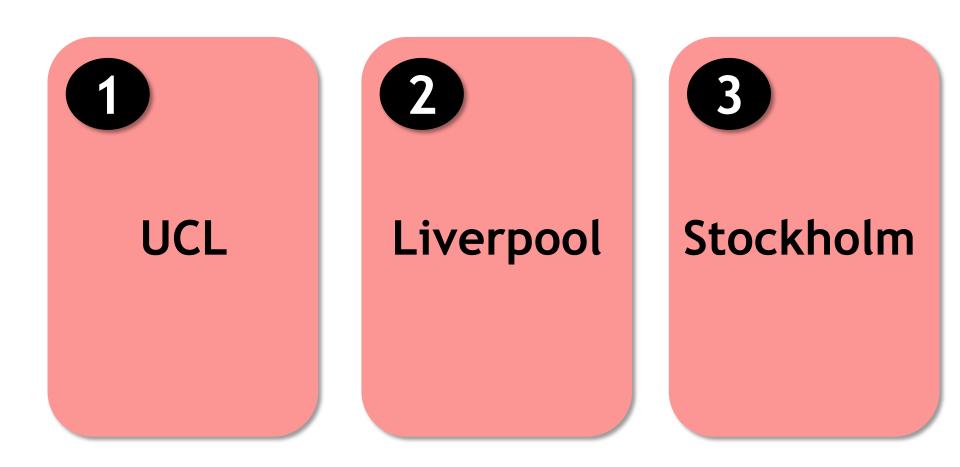
Jaimee Biggins, UCL Press Eelco Ferwerda, OAPEN







# **University Library Publishing Models**









# Case study 1: UCL Press

First fully Open Access University Press in UK

Publishing department run by publishing professionals

Sells print copies and ebooks as well as OA

No BPCs for UCL staff (BPC charged to non-UCL authors)

#### Funded by UCL



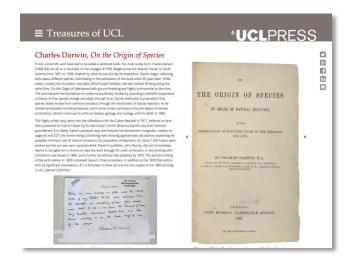




# Case study 1: UCL Press

- Developing browser-based enhanced versions of books
- Brower-based publishing for scholarly monographs and textbooks delivery for autumn 2015





- Video
- Audio
- Slideshows
- Deep zoom
- Music/podcasts







# Case study 1: UCL Press

**Scholarly Monographs** We will **Textbooks Edited Volumes** mainly **Scholarly Editions** publish **Journals** Year 1 Year 2 Year 3 Growth 10 20 30 Books books books







# Case study 2: Liverpool: Library and Press

Liverpool University
Library partnering with
Liverpool University Press

Publishing two e-textbooks

Combining LUP publishing expertise, with Library staff academic and student connections

Funded by Jisc:

Institution as e-textbook publisher project

Collaboration

Shared skills, resources & expertise

Publishing on Xertes and Biblioboard



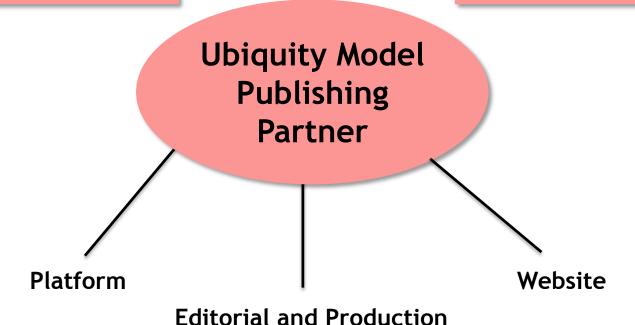




# Case study 3: Stockholm University Press

University library staff from the comms and public engagement depts

Commission and set up editorial boards as well as existing daily role



Charge BPCs to staff authors







# Institution as publisher Further references

- Jisc Infographic: publishing an OA monograph:
   <a href="http://oapen-uk.jiscebooks.org/files/2015/02/Publishing-an-academic-monograph.pdf">http://oapen-uk.jiscebooks.org/files/2015/02/Publishing-an-academic-monograph.pdf</a>
- Open Access Monographs and Book Chapters at the Wellcome Trust: a Guide for Publishers (to be released shortly)







# Thank you!

Any questions?





