

SCOAP³

PAST – PRESENT - FUTURE

16 April 2015



PAST

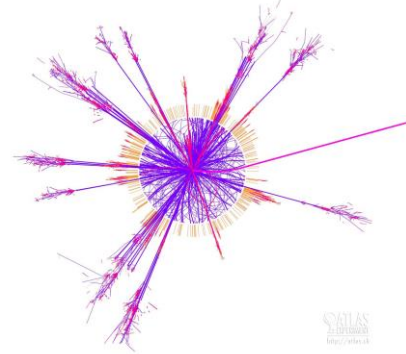


SCOAP³ in a broader context

Introduction



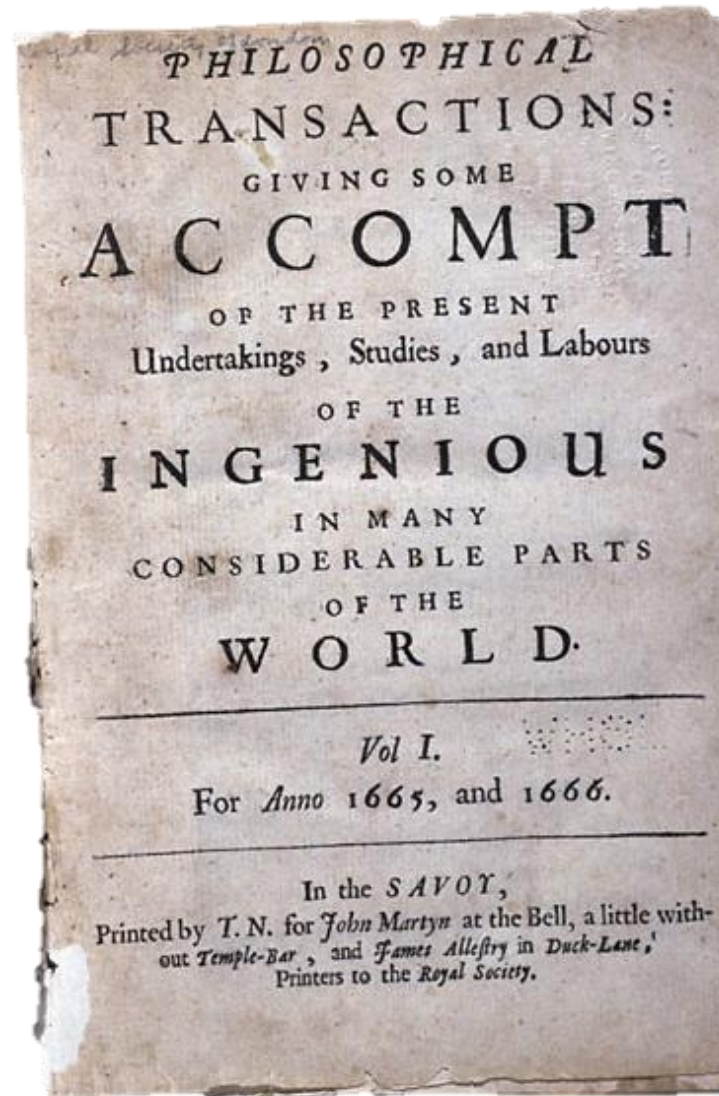
- Continued trend towards OA
- Global collaboration across countries, publishers, libraries, research centers
- Inspired by culture of scientific collaboration



- Pre-print culture in HEP: mature community
- arXiv.org ubiquity (almost 100%)
- Incongruity of paying (journal) content, free on arXiv.org
- Peer-review journals crucial
- Global cooperation culture and infrastructure (CERN)



Scientific journals: dissemination and attribution



Scientific publication in High-Energy Physics



John Ellis in his office at CERN

- High-Energy Physics ~7'500 papers/year
- 90% written by 1, 2 or 3 authors
- Only 2% of overall publications from CERN



HEP Researchers mailed each-other preprints of articles

CERN paper-based Open Access preprint repository 1954-1997



The CERN preprint collection



Pre-print on the internet: arXiv.org (circa 1991)

The screenshot shows a web browser window with the URL `arxiv.org/abs/arXiv:1207.7214`. The page header includes the Cornell University Library logo and a navigation bar with the text "arXiv.org > hep-ex > arXiv:1207.7214". The main content area features the title "Observation of a new particle in the search for the Standard Model Higgs boson with the ATLAS detector at the LHC" and the author information "The ATLAS Collaboration". The abstract text describes a search for the Standard Model Higgs boson in proton-proton collisions at the LHC, mentioning the ATLAS detector and the measured mass of 126.0 +/- 0.4(stat) +/- 0.4(sys) GeV. The right sidebar contains sections for "Download:" (PDF, PostScript, Other formats), "Current browse context:" (hep-ex, navigation links), "References & Citations" (INSPIRE HEP, NASA ADS), "7 blog links", and "Bookmark". The bottom of the page includes a "Submission history" section and a "Link back to: arXiv, form interface, contact." link.

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High Energy Physics – Experiment

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Comments: 24 pages plus author list (38 pages total), 12 figures, 7 tables, revised author list, matches version to appear in Physics Letters B

Subjects: High Energy Physics – Experiment (hep-ex)

Journal reference: Phys.Lett. B716 (2012) 1–29

DOI: 10.1016/j.physletb.2012.08.020

Report number: CERN-PH-EP-2012-218

Cite as: arXiv:1207.7214 [hep-ex] (or arXiv:1207.7214v2 [hep-ex] for this version)

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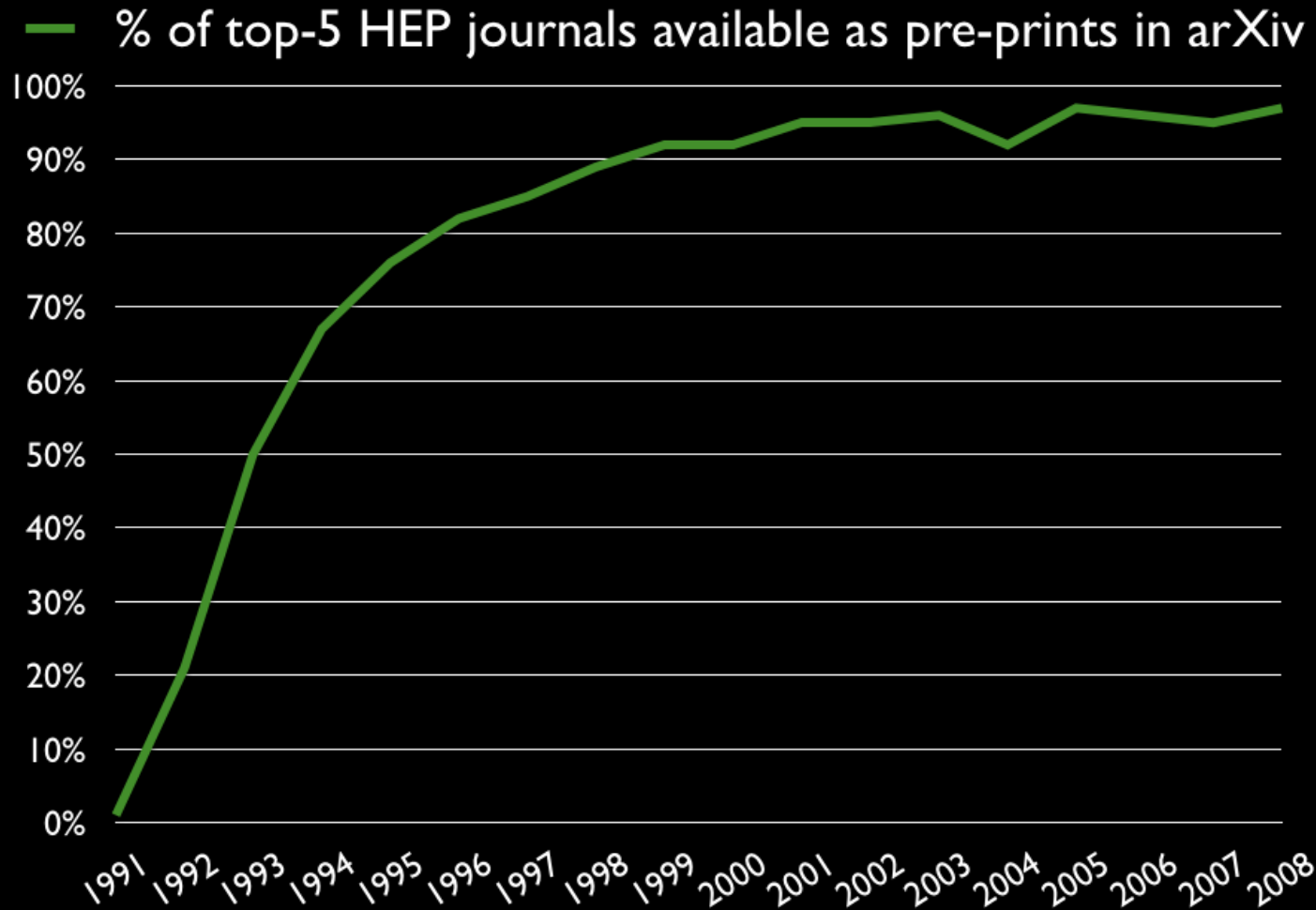
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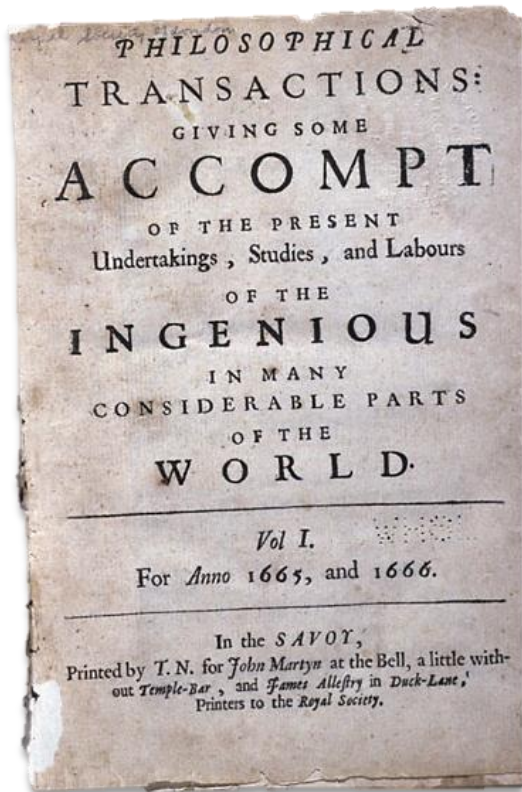
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Gentil-Beccot, Mele, Brooks, [arXiv:0906.5418](https://arxiv.org/abs/0906.5418)



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1207.7214 Observation - x

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Physics Letters B 716 (2012) 1-29

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1. Introduction

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Indirect limits on the SM Higgs boson mass of m_H < 158 GeV at 95% confidence level (CL) have been set using global fits to precision electroweak results [12]. Direct searches at LEP [13], the Tevatron [14-16] and the LHC [17,18] have previously excluded, at 95% CL, a SM Higgs boson with mass below 400 GeV, apart from some mass regions between 118 GeV and 127 GeV.

Both the ATLAS and CMS Collaborations reported excesses of events in their 2011 datasets of proton-proton (pp) collisions at centre-of-mass energy sqrt(s) = 7 TeV at the LHC, which were compatible with SM Higgs boson production and decay in the mass region 124-126 GeV, with significances of 2.9 and 3.1 standard deviations (sigma) respectively [17,18]. The CD and DD experiments at the Tevatron have also recently reported a broad excess in the mass region 120-135 GeV, using the existing LHC constraints, the observed local significances for m_H = 126 GeV are 2.7sigma for CD [14], 1.1sigma for DD [15] and 2.8sigma for their combination [16].

The previous ATLAS searches in 4.6-4.8 fb⁻¹ of data at sqrt(s) = 7 TeV are combined here with new searches for H -> ZZ(*) -> 4l, H -> gamma gamma and H -> WW(*) -> e mu mu nu in the 8 TeV collision data taken at sqrt(s) = 8 TeV between April and June 2012.

The data were recorded with instantaneous luminosities up to 6.8 x 10³³ cm⁻² s⁻¹; they are therefore affected by multiple pp collisions occurring in the same or neighbouring bunch crossings (pile-up). In the 7 TeV data, the average number of interactions per bunch crossing was approximately 10; the average increased to approximately 20 in the 8 TeV data. The reconstruction, identification and isolation criteria used for electrons and photons in the 8 TeV data are improved, making the H -> ZZ(*) -> 4l and H -> gamma gamma searches more robust against the increased pile-up. These analyses were re-optimised with simulation and frozen before looking at the 8 TeV data.

In the H -> WW(*) -> e mu mu nu channel, the increased pile-up deteriorates the event missing transverse momentum, E_T^{miss}, resolution, which results in significantly larger Drell-Yan background in the same-flavour final states. Since the e mu channel provides most of the sensitivity of the search, only this final state is used in the analysis of the 8 TeV data. The kinematic region in which a SM Higgs boson with a mass between 110 GeV and 140 GeV is

^a © CERN for the benefit of the ATLAS Collaboration.
^b E-mail address: atlas.publications@cern.ch.

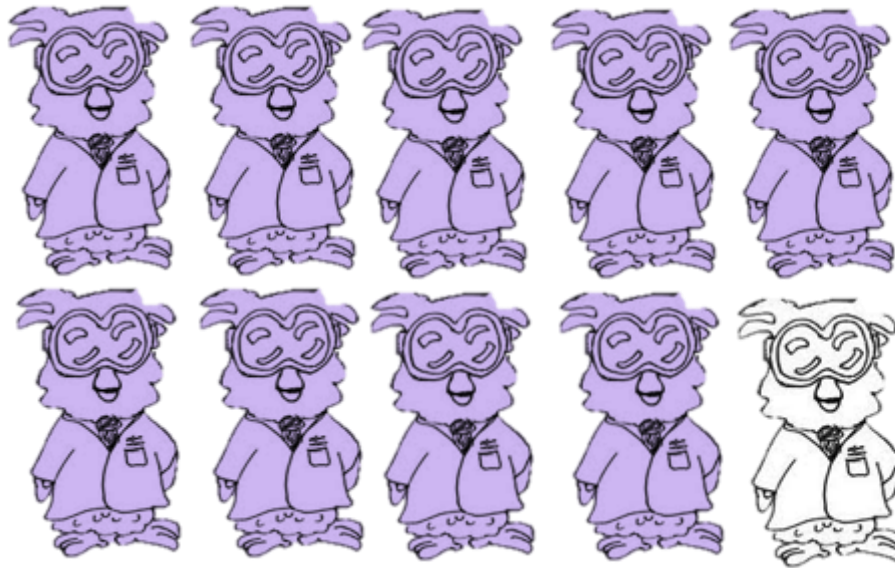
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^c The symbol # stands for electron or muon.



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9 HEP scientists in 10...



...use arXiv also when a journal version exists!

Gentil-Beccot, Mele, Brooks arXiv: 0906.5418



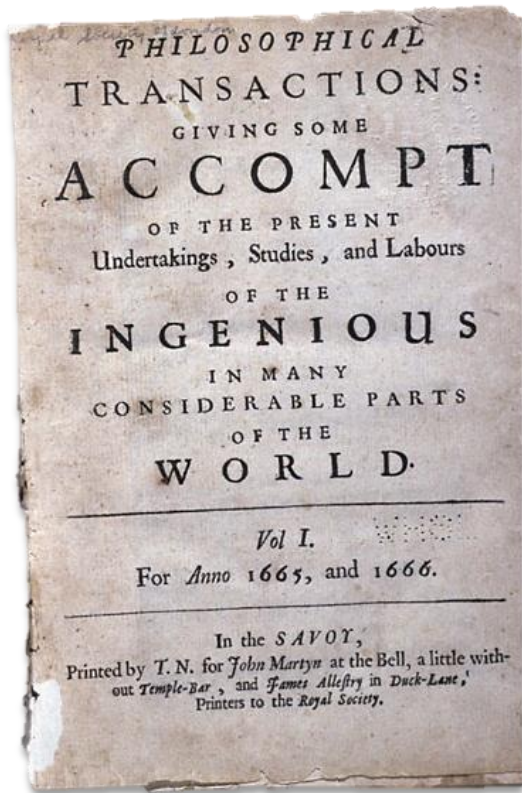
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Quality assurance service & Interface with officialdom



Dissemination on arXiv.org, peer-review on journals



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Physics Letters B 916 (2012) 1-29

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120–135 GeV; using the existing LHC constraints, the observed local significances for $m_H = 125 \text{ GeV}$ are 2.7σ for CDF [14], 1.1σ for DØ [15] and 2.8σ for their combination [16].

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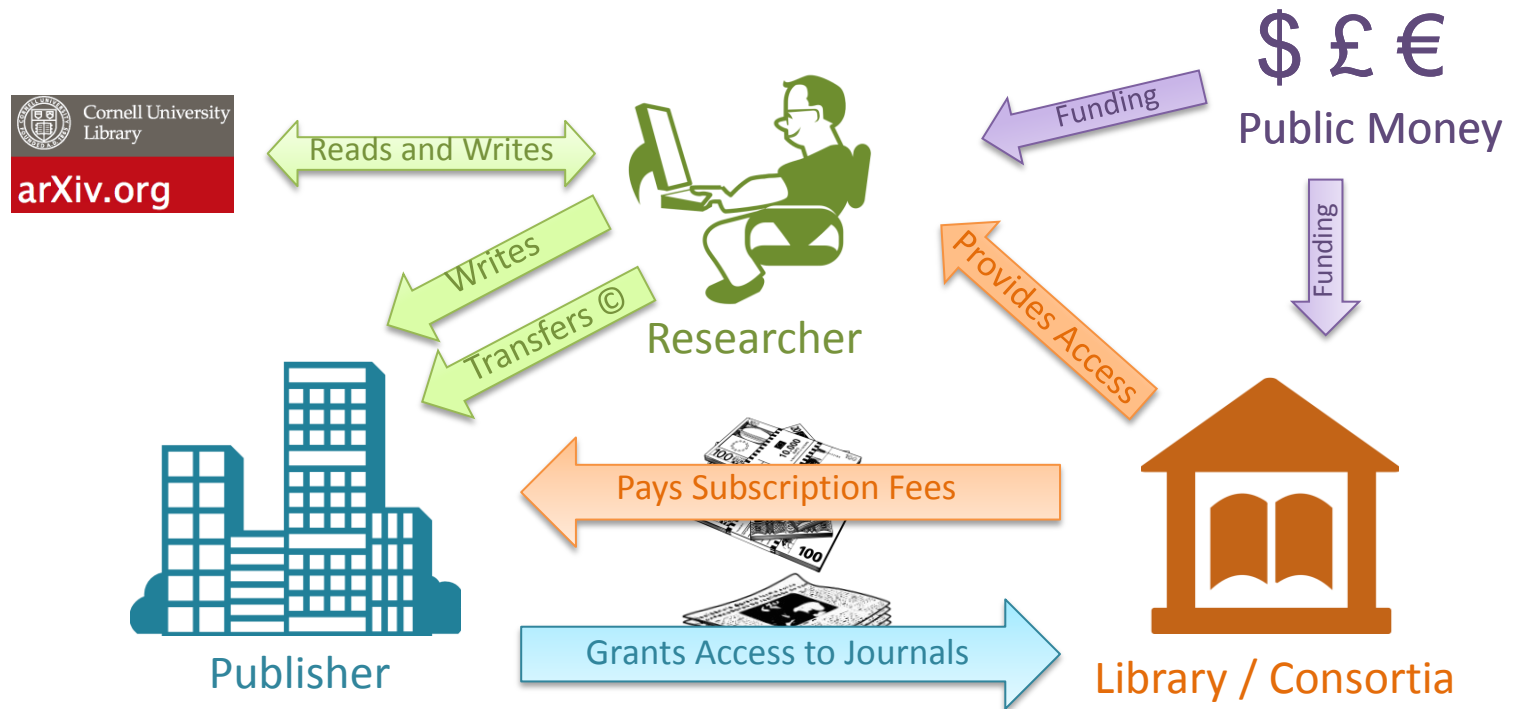
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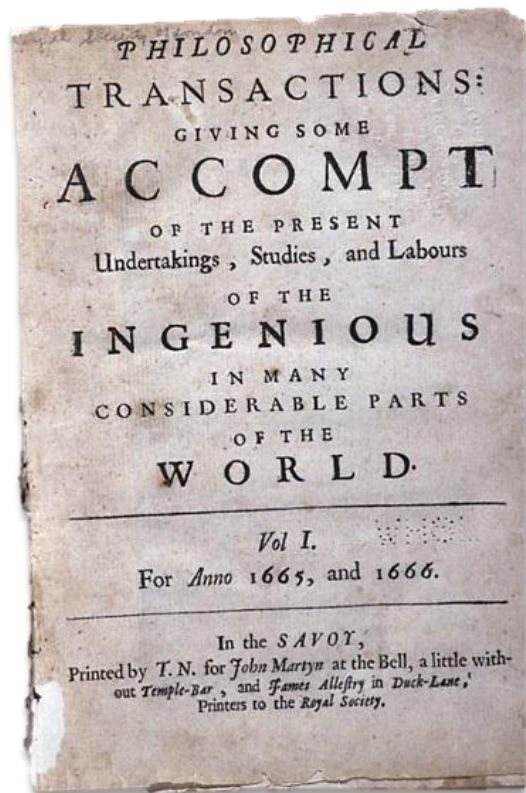


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SCOAP³ concept

Dissemination on arXiv.org, peer-review on journals



arXiv.org > hep-ex > arXiv:1207.7214

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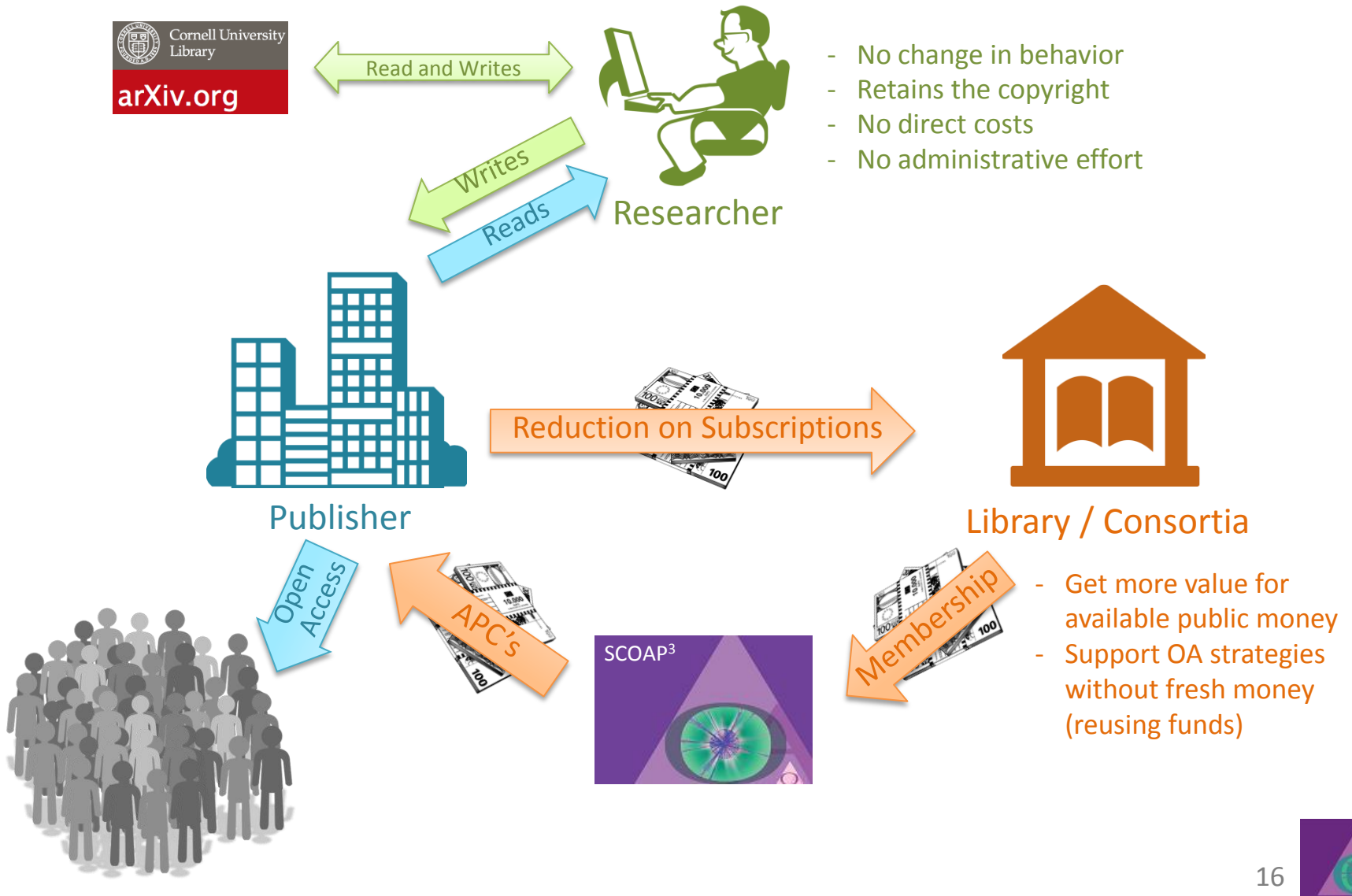
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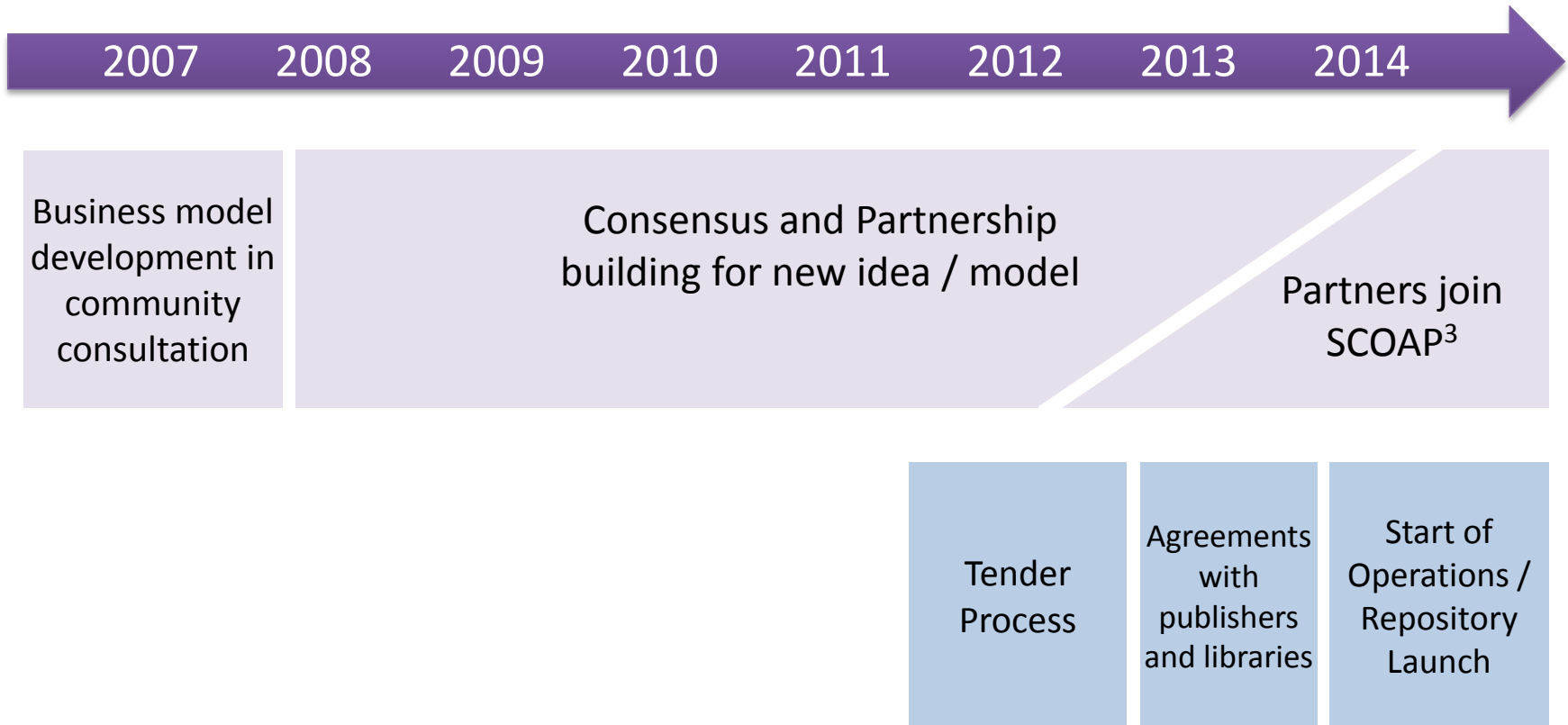
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Redirecting existing subscription money



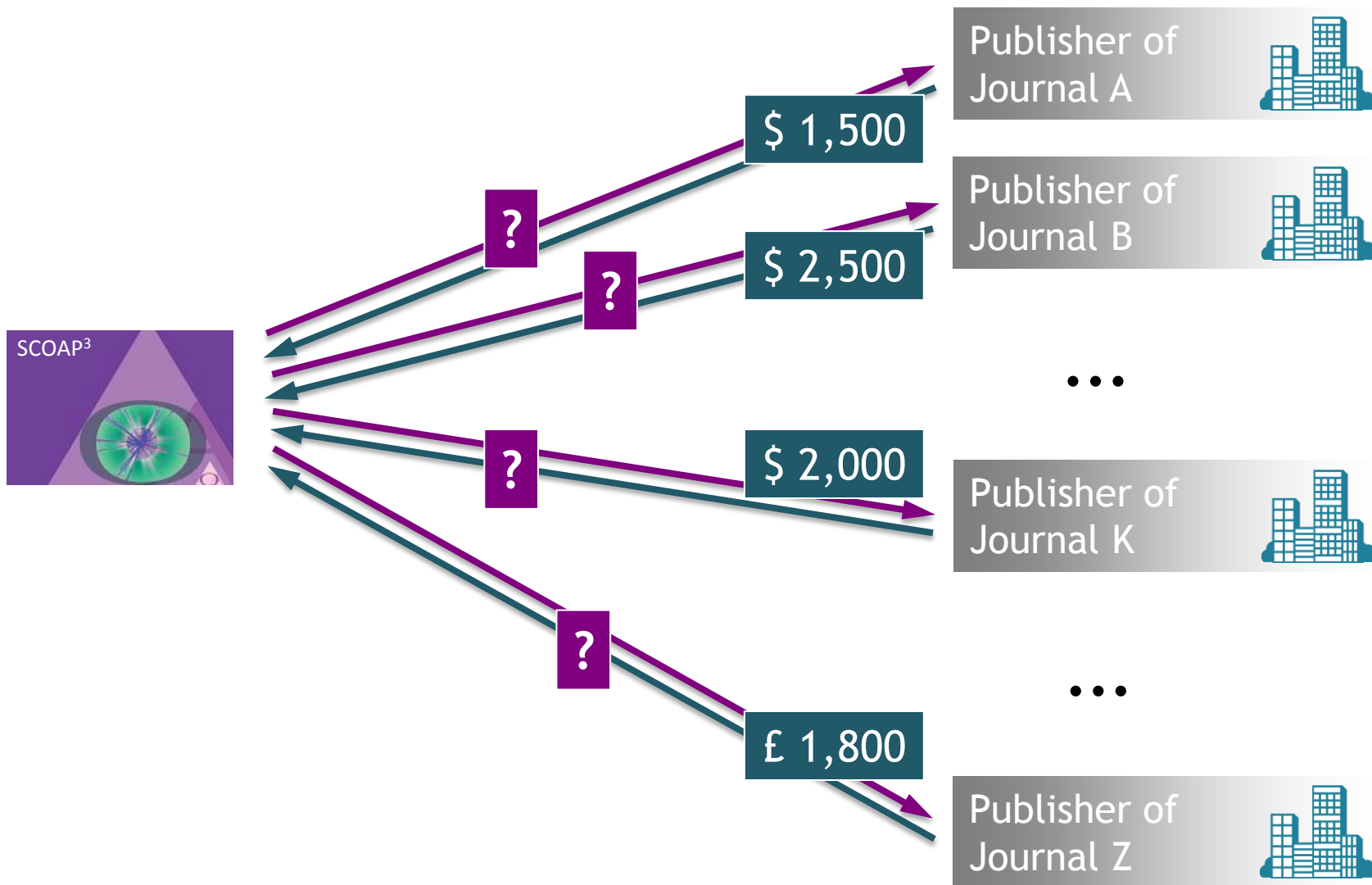
A Brief Look To The Past

The way to a successful launch in 2014



The SCOAP³ Tender Process

Three steps to determine the “best value for money”



Fictive numbers for explanation only!



The SCOAP³ Tender Process (cont'd)

Three steps to determine the “best value for money”



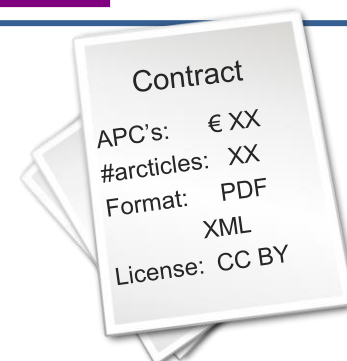
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The SCOAP³ Tender Process (cont'd)

Three steps to determine the “best value for money”



	Journal	Price	Volume	Contract	Expenditure
Ranked by (high) quality and (low) price	Journal K	\$ 2,000	1,100	\$ 2.2mn	€ 1.8mn
	Journal A	\$ 1,500	2,000	\$ 3.0mn	€ 4.2mn
	Journal Z	£ 1,800	800	£ 1.4mn	€ 5.9mn
	Journal F	€ 4,000	300	€ 1.2mn	€ 7.1mn
	Journal L	€ 2,000	700	€ 1.4mn	€ 8.5mn
	Journal R	€ 1,800	650	€ 1.2mn	€ 9.7mn
	Journal Q	£ 3,000	90	£ 0.3mn	€ 10.0mn
	Journal P	\$ 800	120		
	Journal W	£ 5,000	100		
		



Fictive numbers for explanation only!



SCOAP³ Tender Results in alphabetical order

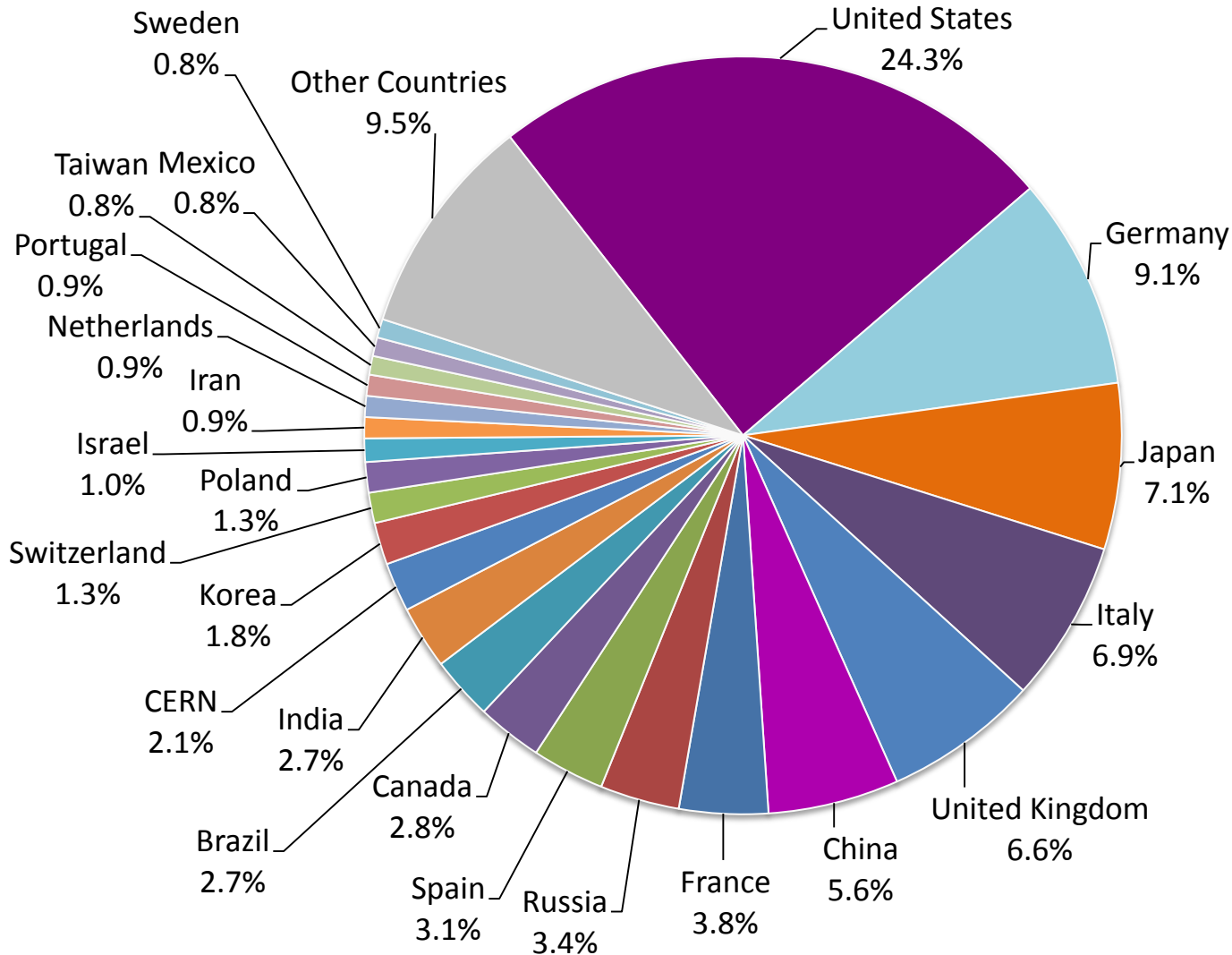
Publisher 	Journal 	SCOAP ³ share 2011	APC	SCOAP ³ articles 2011	# articles 2014
APS	Physical Review D	ALL	\$1,900	2,989	
APS	Physical Review C	9.9%	\$1,900	107	
Elsevier	Nuclear Physics B	ALL	\$2,000	284	321
Elsevier	Physics Letters B	ALL	\$1,800	1,010	890
Hindawi	AHEP	ALL	\$1,000	28	198
IOPp/DPG	New Journal of Physics	2.7%	£1,200	20	9
IOPp/SISSA	JCAP	30.9%	£1,400	138	236
IOPp/CAS	Chinese Physics C	7.2%	£1,000	16	18
Jagellonian	Acta Physica Polonica B	22.1%	€ 500	32	11
Springer/SISSA	Journal of HEP	ALL	€ 1,200	1,652	2,009
Springer/SIF	European Physical J. C	ALL	€ 1,500	326	525
OUP/JPS	PTEP	36.2%	£ 1,000	46	63
		Average	€ 1,311	3,552	4,280

Journals not listed either did not participate or the quality/price did not fit the €10mn budget envelope. See more details under: <http://scoap3.org/scoap3journals/journals-apc> 21



Authorship in High-Energy Physics

Geographical Distribution



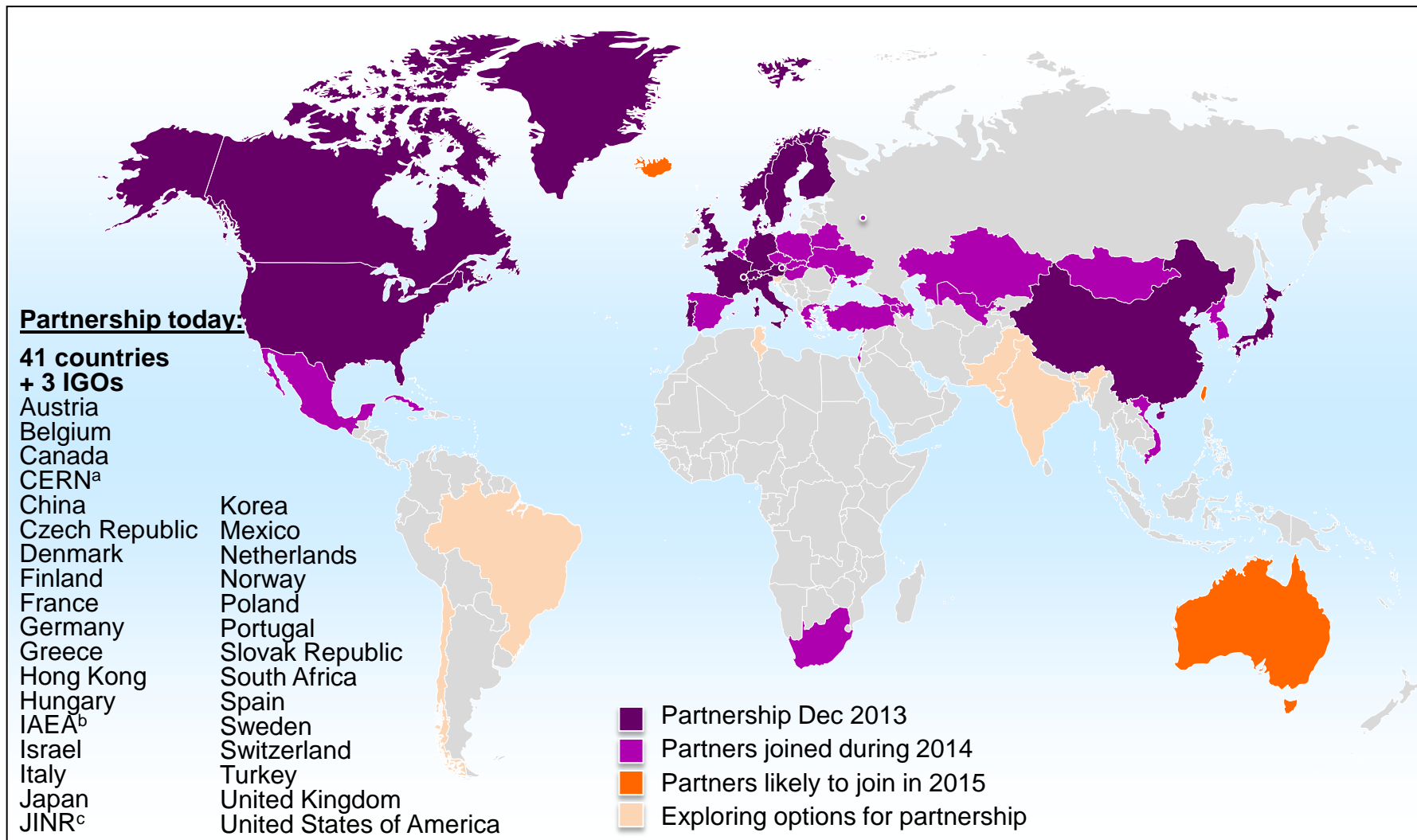
SCOAP³ budget: € 5,000,000/year

Partners contribute based on national share of HEP publications



SCOAP³ – a continuously growing network

~3,000 libraries, funding agencies and research institutions



a) European Organization for Nuclear Research, Geneva

b) International Atomic Energy Agency, Vienna

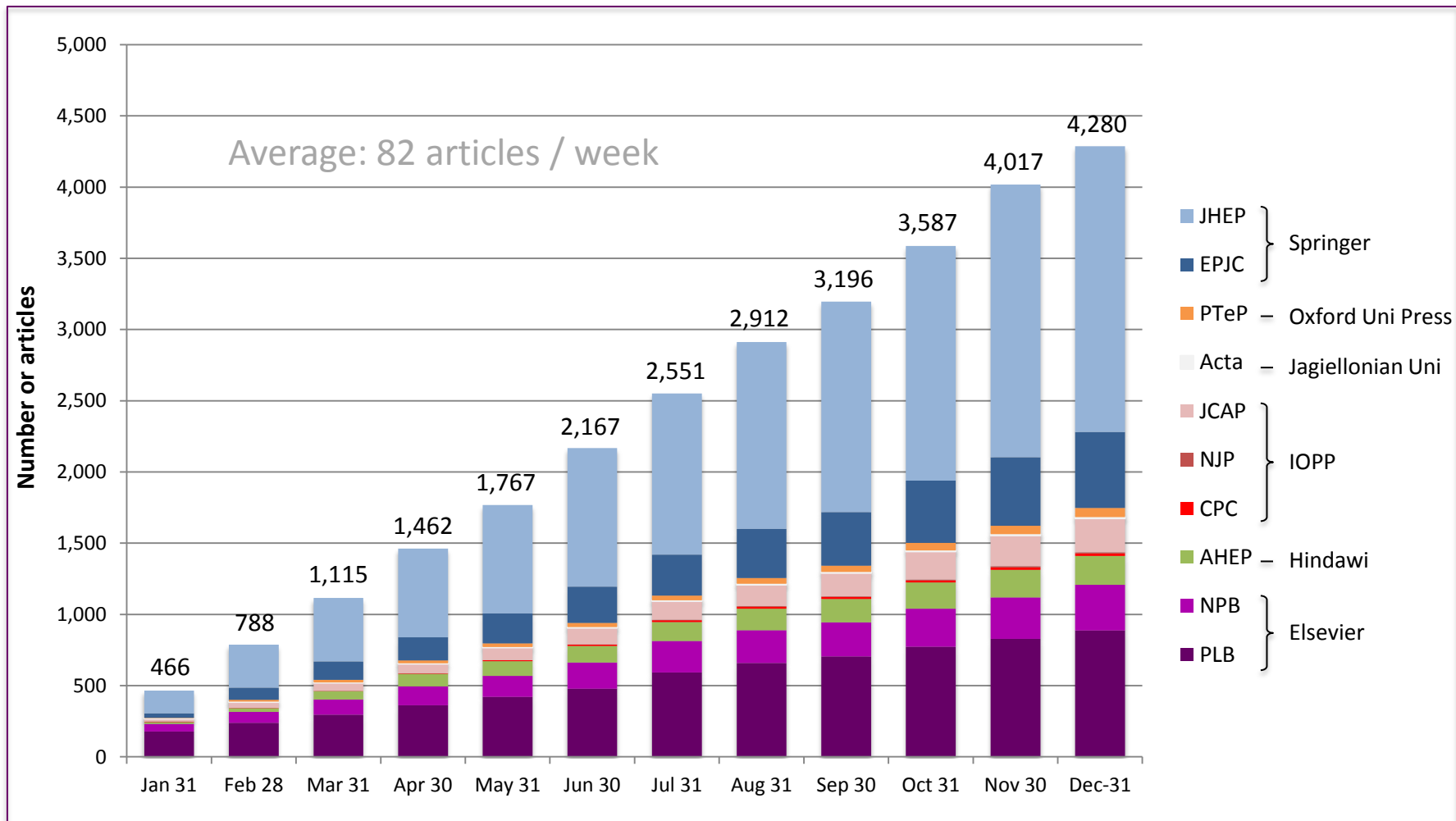
c) Joint Institute for Nuclear Research, Dubna representing 12 of its member states



PRESENT



Articles funded by SCOAP³



Article Compliance

Compliance of delivered articles regularly validated

- Delivery within 24 hours after DOI registration
- CC BY license and copyright with the authors
- Delivery with proper labeling as SCOAP³ funded
- Formats according to contract (XML, PDF, PDF/A)



- No major issues encountered so far
- 99% of the articles immediately compliant
- Remaining 1%: isolated problems with different publishers
- Excellent reactions: Correction usually submitted immediately



2014 Effective Article Processing Charges

- Publisher contracts specify APCs per journal but are capped to a maximum annual amount (ceiling)
- Additional articles to be published Open Access at no additional cost
- For 2014, maximum amount = 2011 volume of articles (only number available at the Tender stage)
- Effective APCs will be lower as a result of the capping



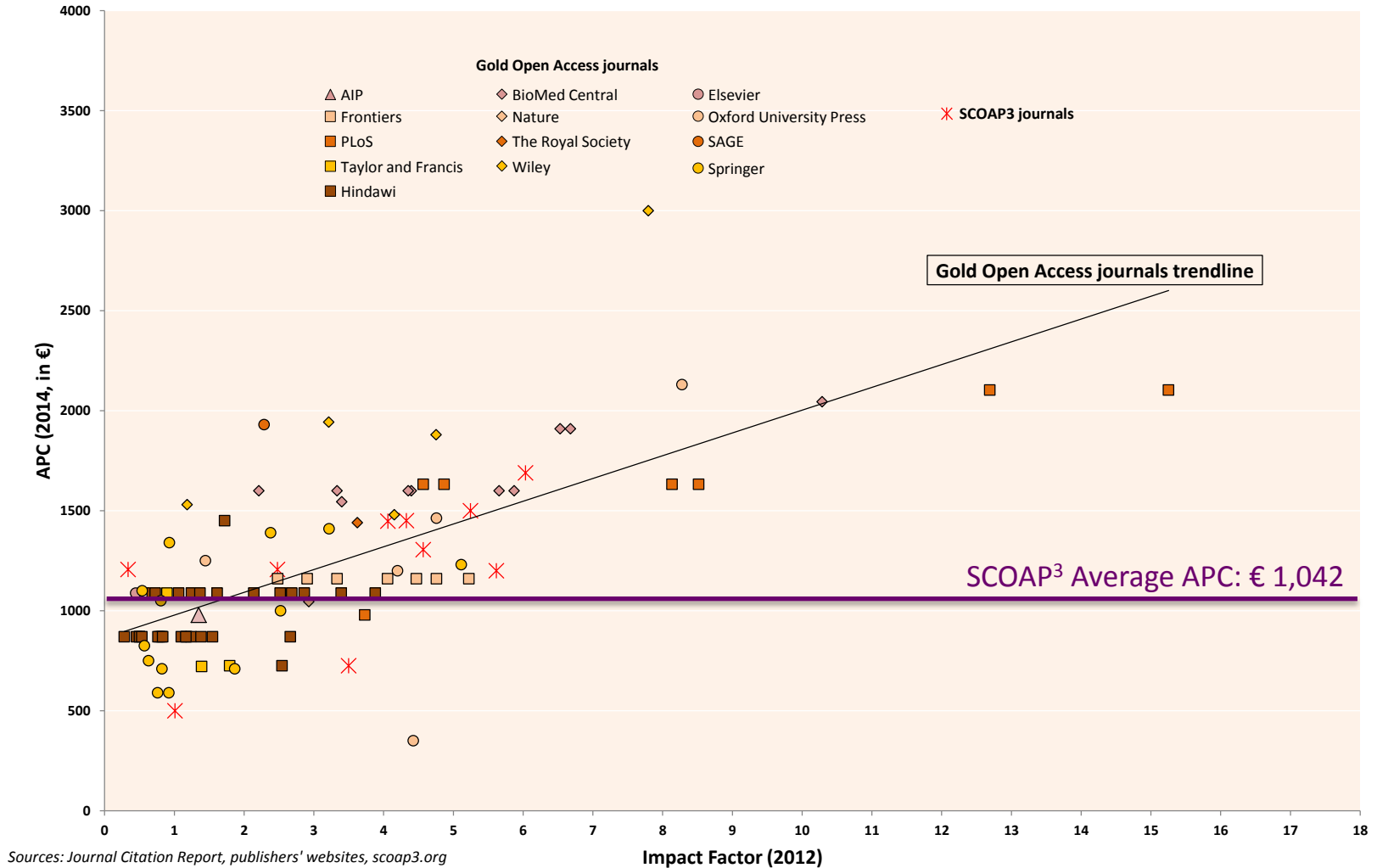
Effective Article Processing Charges

Publisher	Journal	APC	2011 reference articles	2014 actual # articles	# payable articles	Amount projection	
Elsevier	Nuclear Physics B	2,000 USD	284	321	284	€ 428k	
	Physics Letters B	1,800 USD	1,010	890	890	€ 1,206k	
Hindawi	Advances in High Energy Physics	1,000 USD	28	198	28	€ 21k	
IOPP	Chinese Physics C	1,000 GBP	16	18	16	€ 20k	
	Journal of Cosmology and Astroparticle Physics	1,400 GBP	138	236	138	€ 240k	
	New Journal of Physics	1,200 GBP	20	9	9	€ 13k	
Jagiellonian Uni	Acta Physica Polonica B	500 EUR	32	11	11	€ 6k	
Oxford Uni Press	Progress of Theoretical and Experimental Physics	1,000 GBP	46	63	46	€ 57k	
Springer	European Physical Journal C	1,500 EUR	326	525	326	€ 489k	
	Journal of High Energy Physics	1,200 EUR	1,652	2,009	1,652	€ 1,982k	
Average:		1,311 EUR	3,552	4,280	3,396	€ 4,461k	
				Final 2014 number is higher than the maximum payable number of payable articles Final 2014 number is lower than the maximum payable number of payable articles		Average APC: € 1,042	

C. Romeu et al. (2014) *The SCOAP3 initiative and the Open Access - Article-Processing-Charge market: global partnership and competition improve value in the dissemination of science* DOI: 10.2314/CERN/C26P.W9DT



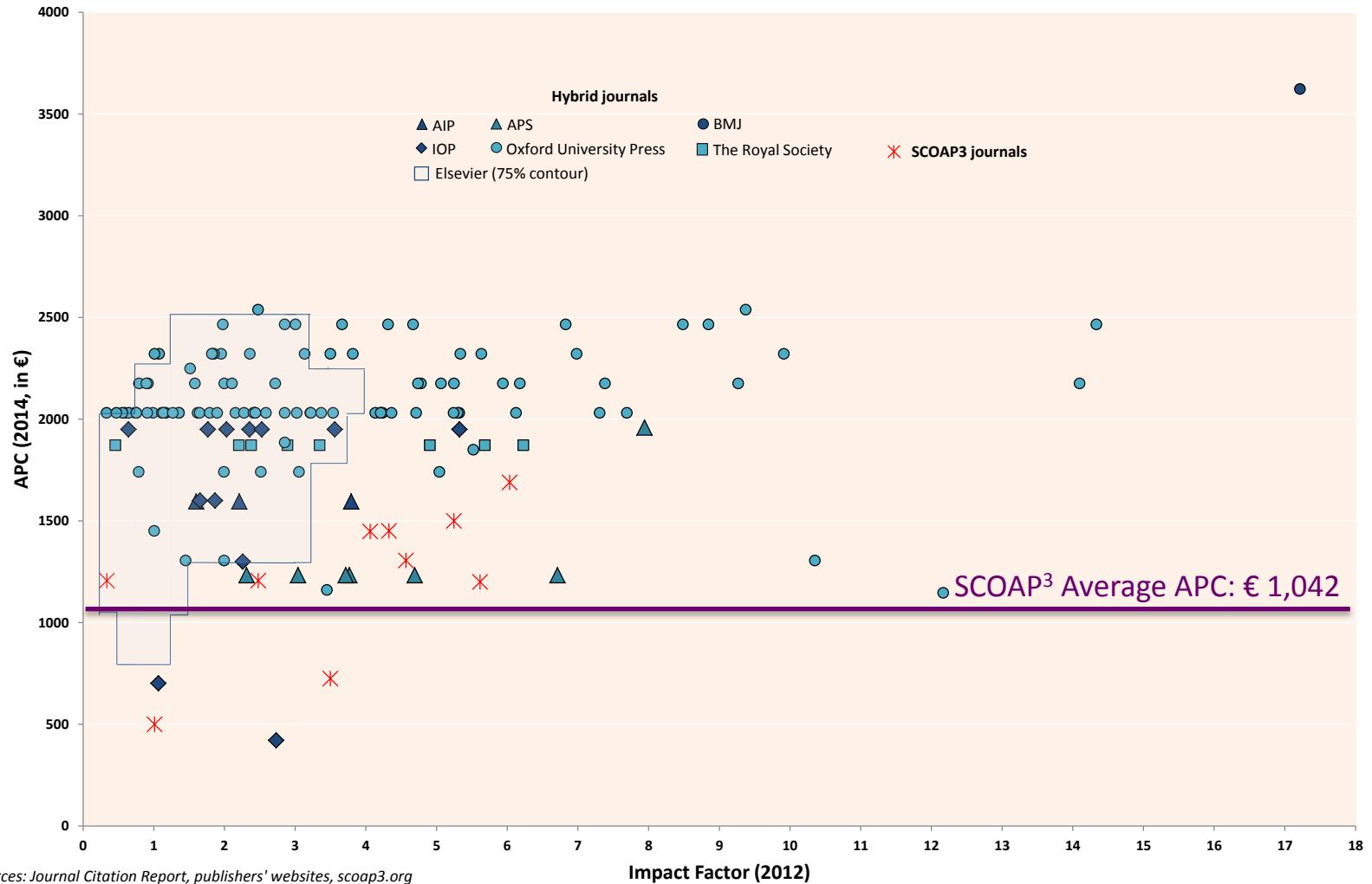
APCs for Gold OA Journals correlate with IF



C. Romeu et al. (2014) *The SCOAP3 initiative and the Open Access - Article-Processing-Charge market: global partnership and competition improve value in the dissemination of science* DOI: 10.2314/CERN/C26P.W9DT



APCs for Hybrid Journals

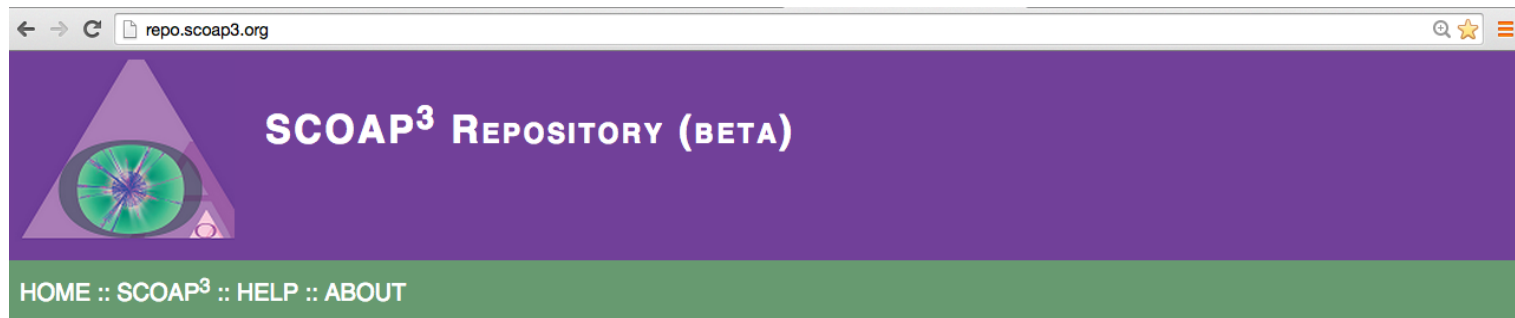


C. Romeu et al. (2014) *The SCOAP3 initiative and the Open Access - Article-Processing-Charge market: global partnership and competition improve value in the dissemination of science* DOI: 10.2314/CERN/C26P.W9DT



The SCOAP³ Repository

Launched in February 2014 at repo.scoap3.org (Invenio based)



Search 3,808 records for:

any field [Advanced Search](#)

Narrow by journal or click on a journal to browse all articles:

- [Acta Physica Polonica B \(Jagiellonian University\)](#) (10)
- [Advances in High Energy Physics \(Hindawi\)](#) (183)
- [Chinese Physics C \(IOPP/CAS\)](#) (17)
- [European Physical Journal C \(Springer/SIF\)](#) (465)
- [Journal of Cosmology and Astroparticle Physics \(IOPP/SISSA\)](#) (208)
- [Journal of High Energy Physics \(Springer/SISSA\)](#) (1,766)
- [New Journal of Physics \(IOPP/DPG\)](#) (5)
- [Nuclear Physics B \(Elsevier\)](#) (289)
- [Physics Letters B \(Elsevier\)](#) (813)
- [Progress of Theoretical and Experimental Physics \(OUP/JPS\)](#) (52)

Welcome to the SCOAP³ repository.

Here you can freely search, browse and of course download all Open Access articles sponsored by the international SCOAP³ initiative.

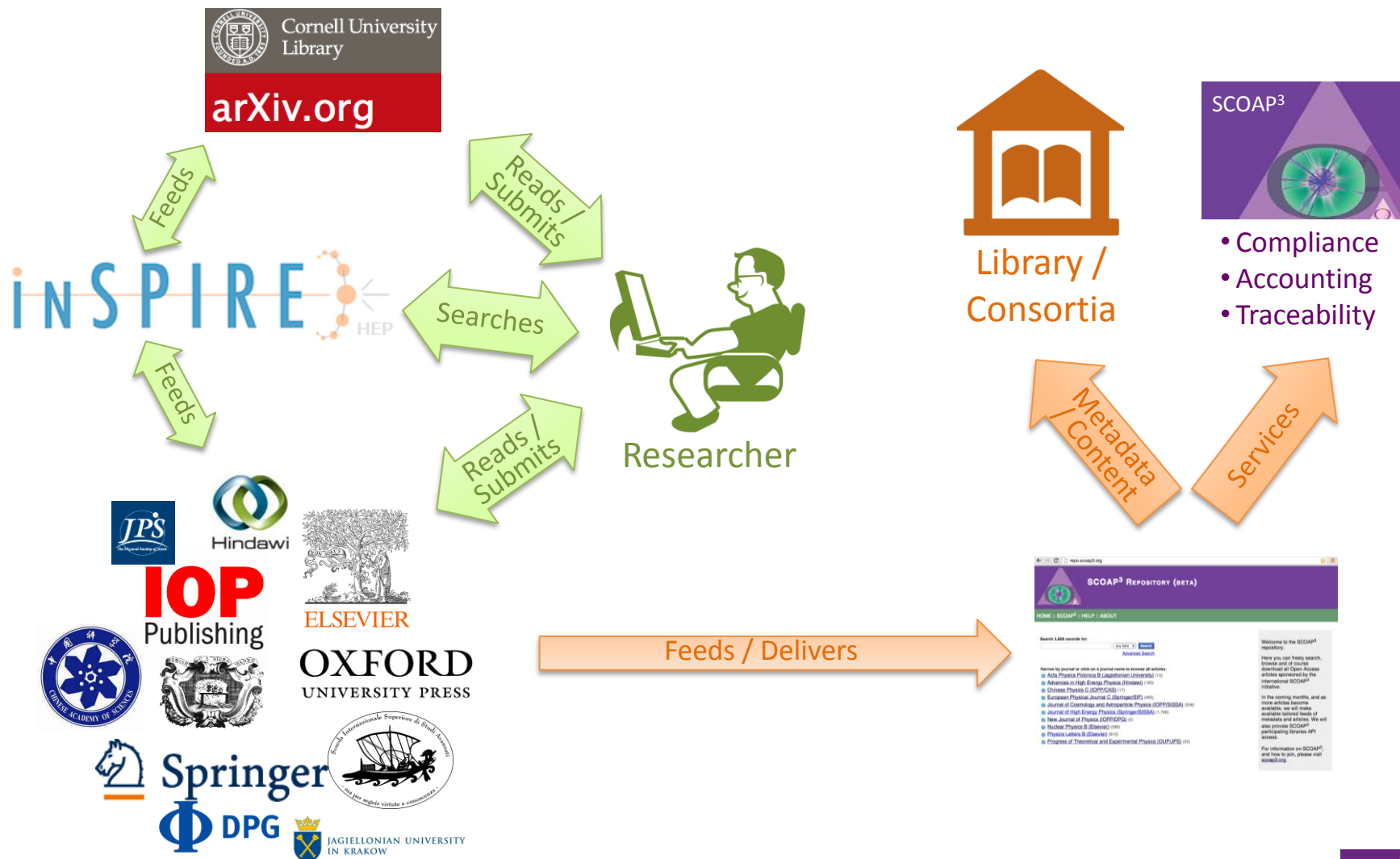
In the coming months, and as more articles become available, we will make available tailored feeds of metadata and articles. We will also provide SCOAP³ participating libraries API access.

For information on SCOAP³, and how to join, please visit scoap3.org.



The SCOAP³ Repository – A tool for participating libraries

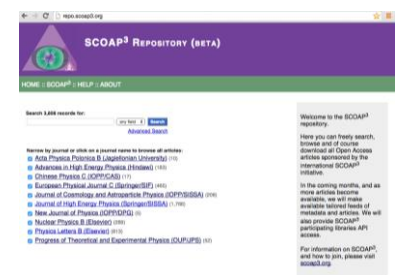
Open metadata, feeds and content to build services. SCOAP³ compliance monitoring



- Compliance
- Accounting
- Traceability

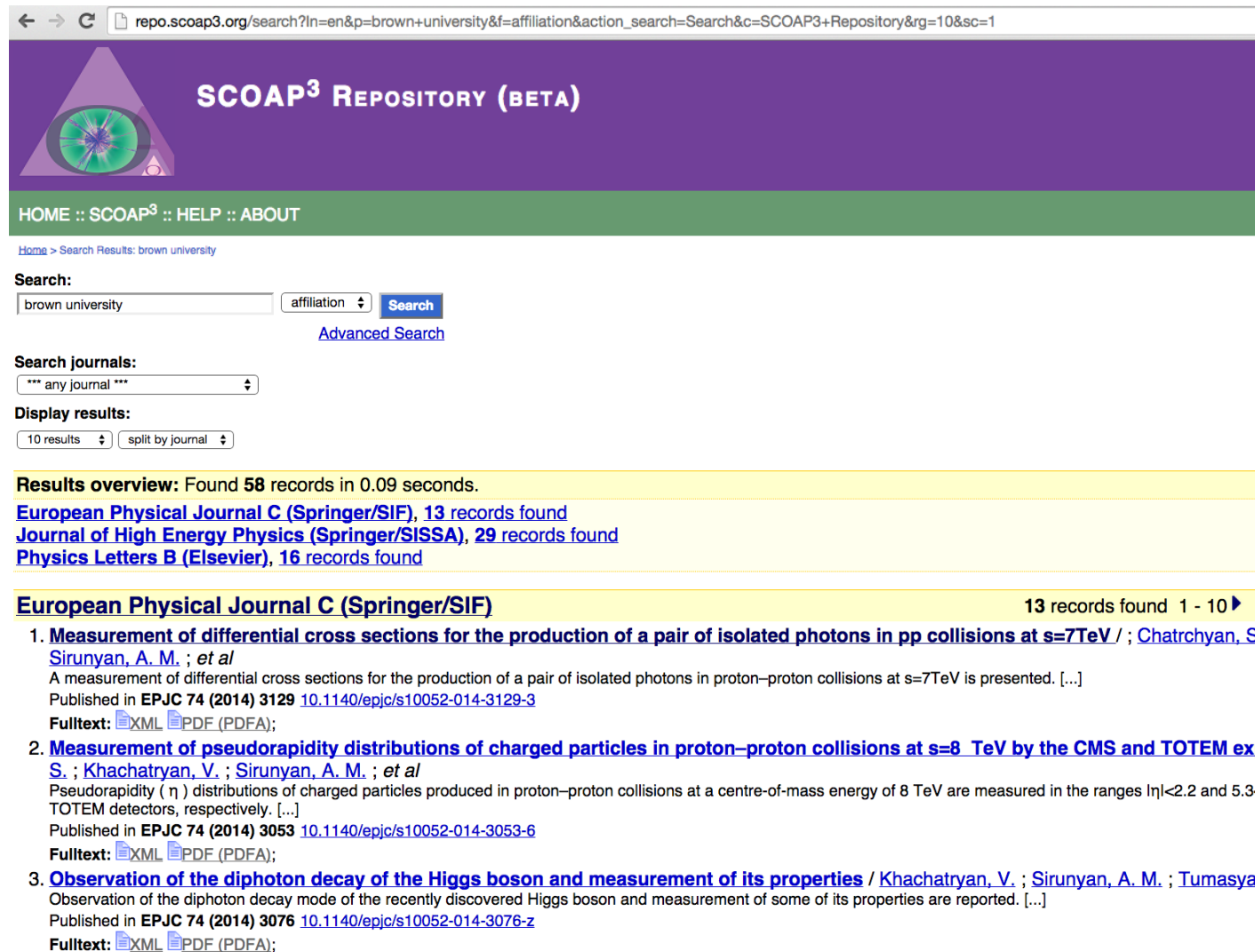
Metadata / Content

Services



Searching the SCOAP³ Repository

How to select articles from a given country or institution?



The screenshot shows the SCOAP³ Repository search interface. The search term 'brown university' is entered in the search box, and the 'affiliation' filter is selected. The search results overview shows 58 records found in 0.09 seconds. The results are filtered by the journal 'European Physical Journal C (Springer/SIF)', showing 13 records found. The first three results are listed below.

Search:
brown university affiliation Search
[Advanced Search](#)

Search journals:
*** any journal ***

Display results:
10 results split by journal

Results overview: Found 58 records in 0.09 seconds.
[European Physical Journal C \(Springer/SIF\)](#), 13 records found
[Journal of High Energy Physics \(Springer/SISSA\)](#), 29 records found
[Physics Letters B \(Elsevier\)](#), 16 records found

European Physical Journal C (Springer/SIF) 13 records found 1 - 10 ▶

- Measurement of differential cross sections for the production of a pair of isolated photons in pp collisions at s=7TeV / ;** [Chatrchyan, S](#) ; [Sirunyan, A. M.](#) ; *et al*
A measurement of differential cross sections for the production of a pair of isolated photons in proton–proton collisions at s=7TeV is presented. [...] Published in **EPJC 74 (2014) 3129** [10.1140/epjc/s10052-014-3129-3](https://doi.org/10.1140/epjc/s10052-014-3129-3)
Fulltext: [XML](#) [PDF \(PDF/A\)](#);
- Measurement of pseudorapidity distributions of charged particles in proton–proton collisions at s=8 TeV by the CMS and TOTEM ex** [S.](#) ; [Khachatryan, V.](#) ; [Sirunyan, A. M.](#) ; *et al*
Pseudorapidity (η) distributions of charged particles produced in proton–proton collisions at a centre-of-mass energy of 8 TeV are measured in the ranges $|\eta| < 2.2$ and 5.3–TOTEM detectors, respectively. [...] Published in **EPJC 74 (2014) 3053** [10.1140/epjc/s10052-014-3053-6](https://doi.org/10.1140/epjc/s10052-014-3053-6)
Fulltext: [XML](#) [PDF \(PDF/A\)](#);
- Observation of the diphoton decay of the Higgs boson and measurement of its properties /** [Khachatryan, V.](#) ; [Sirunyan, A. M.](#) ; [Tumasyan](#)
Observation of the diphoton decay mode of the recently discovered Higgs boson and measurement of some of its properties are reported. [...] Published in **EPJC 74 (2014) 3076** [10.1140/epjc/s10052-014-3076-z](https://doi.org/10.1140/epjc/s10052-014-3076-z)
Fulltext: [XML](#) [PDF \(PDF/A\)](#);



Searching the SCOAP³ Repository

Affiliations and countries as starting points for extracting records

Examples: Searching by country

Country of affiliation extracted from publishers' feeds*

Example 1

Search:

[Advanced Search](#)

Returns all records where at least one author is affiliated to a German Institute.

Example 2

Search:

[Advanced Search](#)

Returns all records with at least one author affiliated to a German Institute and one to a French institute.

*Country extracted from the last string (comma separated) in the affiliation provided by the publisher; normalized to standard English country name or abbreviation.

Example: Advanced Search

Example 3

Search:

[Simple Search](#)

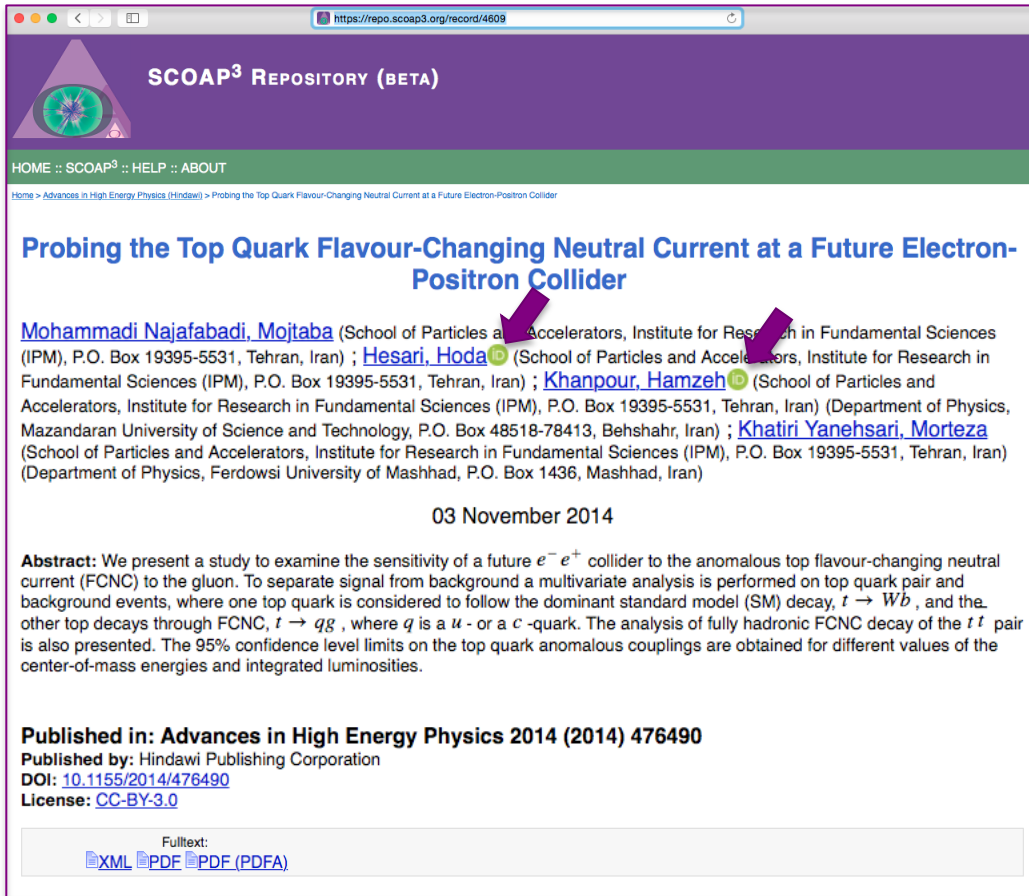
Returns all records with authors from Cambridge (not the U.S. one)

▶ NB Information on “Corresponding Author” is not available.



ORCID – tool for libraries to extract relevant data

Known ORCID's are fed by publishers and displayed in the repository



SCOAP³ REPOSITORY (BETA)

HOME :: SCOAP³ :: HELP :: ABOUT

Home > [Advances in High Energy Physics \(Hindawi\)](#) > Probing the Top Quark Flavour-Changing Neutral Current at a Future Electron-Positron Collider

Probing the Top Quark Flavour-Changing Neutral Current at a Future Electron-Positron Collider

[Mohammadi Najafabadi, Mojtaba](#) (School of Particles and Accelerators, Institute for Research in Fundamental Sciences (IPM), P.O. Box 19395-5531, Tehran, Iran) ; [Hesari, Hoda](#) (School of Particles and Accelerators, Institute for Research in Fundamental Sciences (IPM), P.O. Box 19395-5531, Tehran, Iran) ; [Khanpour, Hamzeh](#) (School of Particles and Accelerators, Institute for Research in Fundamental Sciences (IPM), P.O. Box 19395-5531, Tehran, Iran) (Department of Physics, Mazandaran University of Science and Technology, P.O. Box 48518-78413, Behshahr, Iran) ; [Khatiri Yanehsari, Morteza](#) (School of Particles and Accelerators, Institute for Research in Fundamental Sciences (IPM), P.O. Box 19395-5531, Tehran, Iran) (Department of Physics, Ferdowsi University of Mashhad, P.O. Box 1436, Mashhad, Iran)

03 November 2014

Abstract: We present a study to examine the sensitivity of a future e^-e^+ collider to the anomalous top flavour-changing neutral current (FCNC) to the gluon. To separate signal from background a multivariate analysis is performed on top quark pair and background events, where one top quark is considered to follow the dominant standard model (SM) decay, $t \rightarrow Wb$, and the other top decays through FCNC, $t \rightarrow qg$, where q is a u - or a c -quark. The analysis of fully hadronic FCNC decay of the $t\bar{t}$ pair is also presented. The 95% confidence level limits on the top quark anomalous couplings are obtained for different values of the center-of-mass energies and integrated luminosities.

Published in: *Advances in High Energy Physics* 2014 (2014) 476490
Published by: Hindawi Publishing Corporation
DOI: [10.1155/2014/476490](https://doi.org/10.1155/2014/476490)
License: [CC-BY-3.0](https://creativecommons.org/licenses/by/3.0/)

Fulltext:
[XML](#) [PDF](#) [PDF \(PDF\)](#)

Already ~8% of articles and ~2% of authors with ORCID's in the repository

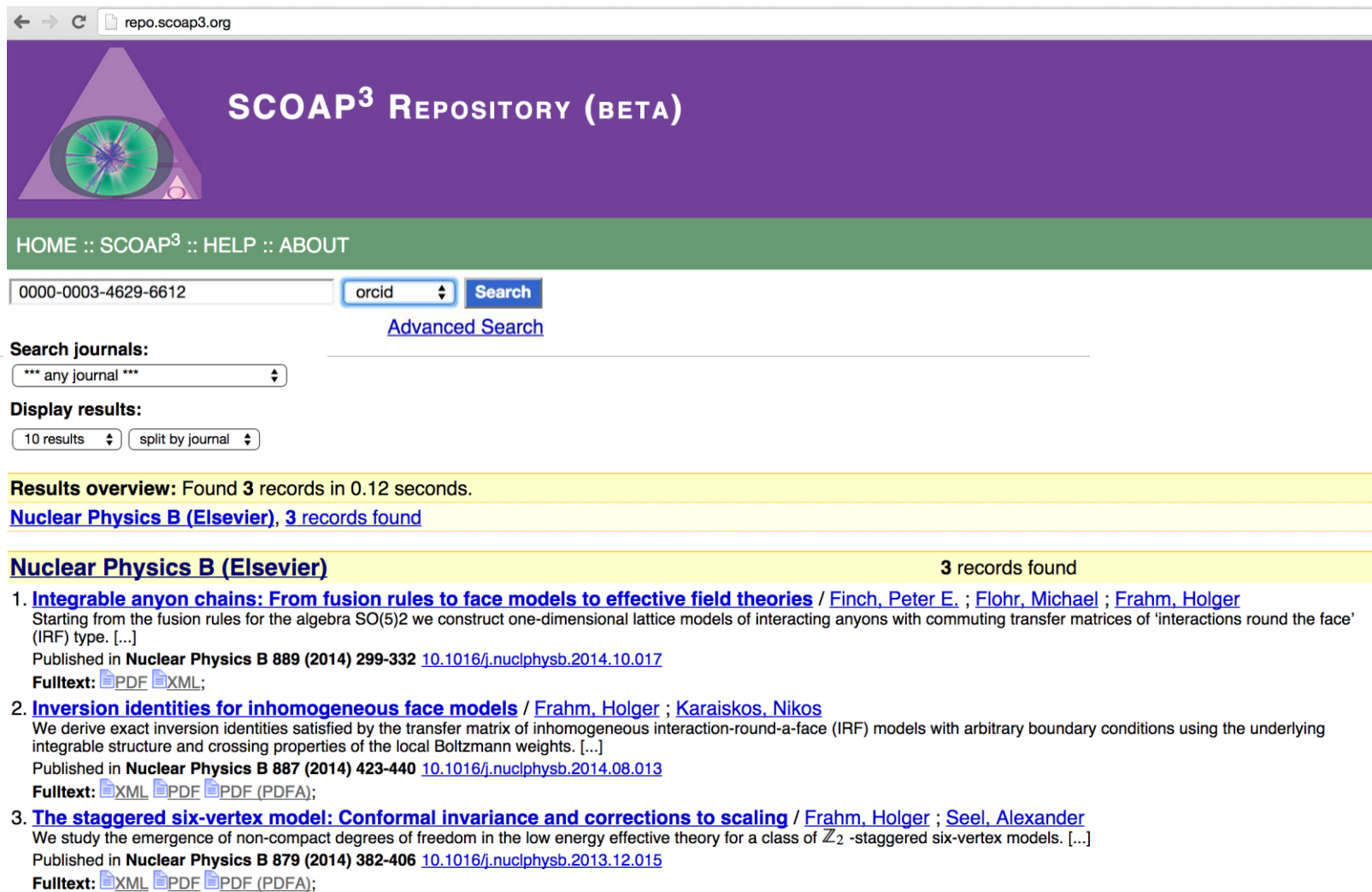
Large growth to be expected: publishers not yet capturing authors ORCID's

SCOAP3 partners can promote ORCID's with their authors, and later query the repository.



ORCID³ in the SCOAP³ Repository (cont'd)

Search for ORCID already enabled



repo.scoap3.org

SCOAP³ REPOSITORY (BETA)

HOME :: SCOAP³ :: HELP :: ABOUT

0000-0003-4629-6612 [Advanced Search](#)

Search journals:

Display results:

Results overview: Found **3** records in 0.12 seconds.

[Nuclear Physics B \(Elsevier\), 3 records found](#)

Nuclear Physics B (Elsevier) 3 records found

- Integrable anyon chains: From fusion rules to face models to effective field theories** / [Finch, Peter E.](#) ; [Flohr, Michael](#) ; [Frahm, Holger](#)
Starting from the fusion rules for the algebra $SO(5)_2$ we construct one-dimensional lattice models of interacting anyons with commuting transfer matrices of 'interactions round the face' (IRF) type. [...]
Published in **Nuclear Physics B** **889** (2014) 299-332 [10.1016/j.nuclphysb.2014.10.017](https://doi.org/10.1016/j.nuclphysb.2014.10.017)
Fulltext: [PDF](#) [XML](#);
- Inversion identities for inhomogeneous face models** / [Frahm, Holger](#) ; [Karaiskos, Nikos](#)
We derive exact inversion identities satisfied by the transfer matrix of inhomogeneous interaction-round-a-face (IRF) models with arbitrary boundary conditions using the underlying integrable structure and crossing properties of the local Boltzmann weights. [...]
Published in **Nuclear Physics B** **887** (2014) 423-440 [10.1016/j.nuclphysb.2014.08.013](https://doi.org/10.1016/j.nuclphysb.2014.08.013)
Fulltext: [XML](#) [PDF](#) [PDF \(PDF/A\)](#);
- The staggered six-vertex model: Conformal invariance and corrections to scaling** / [Frahm, Holger](#) ; [Seel, Alexander](#)
We study the emergence of non-compact degrees of freedom in the low energy effective theory for a class of \mathbb{Z}_2 -staggered six-vertex models. [...]
Published in **Nuclear Physics B** **879** (2014) 382-406 [10.1016/j.nuclphysb.2013.12.015](https://doi.org/10.1016/j.nuclphysb.2013.12.015)
Fulltext: [XML](#) [PDF](#) [PDF \(PDF/A\)](#);



Extraction of relevant records, content, metadata

Two options already supported



OAI-PMH standard (Open Archives Initiative Protocol for Metadata Harvesting)

- Formats: DublinCore, MARCXML
- Connector: <http://repo.scoap3.org/oai2d>
- Sets: <http://repo.scoap3.org/oai2d?verb=ListSets> (global & for every journal)
- Documentation: <http://scoap3.org/scoap3-repository/oai-pmh-feed>



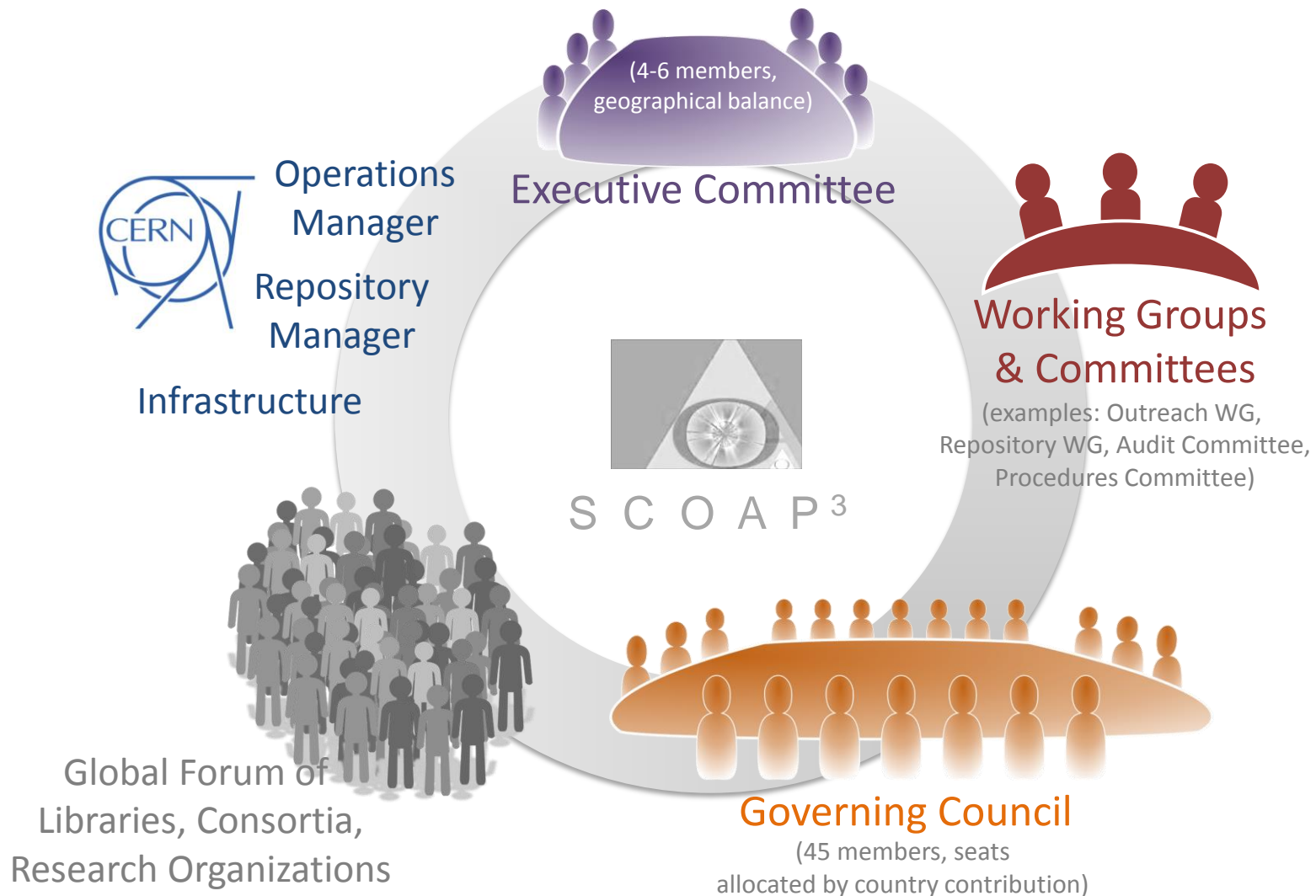
Search API to return arbitrary set of records from (complex) searches

- Formats: MARCXML
- Connection by HTTP request: <http://repo.scoap3.org/search?p=xxxxxx&of=xm>
 - **xxxxxx** => actual query (e.g. affiliation:Cambridge not country:USA)
 - **of=xm** => return XML format
- Documentation: <http://scoap3.org/scoap3-repository/xml-api>



Governance Structure

Global participation for transparency and good governance



Governance Structure (cont'd)

SCOAP³ global team



Chair:

Dr. Ralf Schimmer (Germany)

Deputy Chair:

Ivy Anderson (USA)

Executive Committee:

Clare Appavoo (Canada)

Ivy Anderson (USA)

Dr. Jun Adachi (Japan)

Nina Karlstrøm (Norway)

Dr. Salvatore Mele (CERN)

Dr. Stefano Bianco (Italy)



Operations Manager:

Alexander Kohls (CERN)

Repository Manager:

Wojciech Ziótek (CERN)



FUTURE



A Forward Look

2014 set up the operations, 2015 will target the next phase

2014

Accomplishments in the First Phase

- Established and solidified operations
- Significantly expanded the partnership

2015

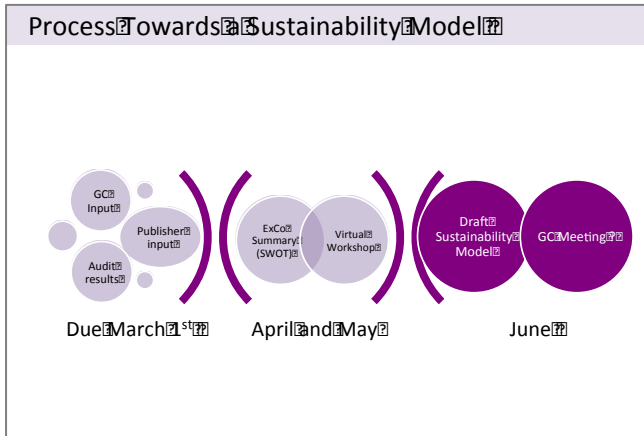
Preparation of the next phase 2017-2019 with many things to do:

- Assess progress to date ✓
- Solicit the views of all partners and stakeholders:
libraries & consortia / funding agencies / publishers ✓
- Review journal growth and quality ✓
- Liaise with new journals that might have appeared in the meantime
- Reach out to other journals / publishers not part of the first phase

✧ Additionally, in 2015 we will continue to extend the partnership to more countries and libraries!



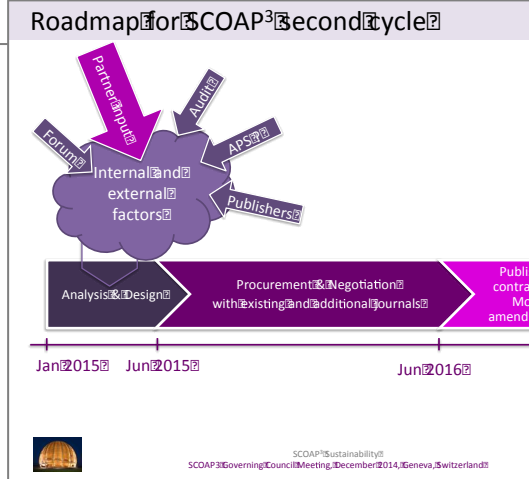
SCOAP³ SWOT Analysis – call for action in December



Request for Input from GC: analysis papers

Papers could contain:

- SWOT Analysis
 - For SCOAP³ Globally
 - At country level
- Discussion of other issues



SCOAP³ Sustainability
SCOAP³ Governing Council Meeting, December 2014, Geneva, Switzerland



Top themes partnership

Strengths

A word cloud for 'Strengths' with a green and purple color scheme. The most prominent words are 'OA', 'publishers', 'community', 'journals', 'APCs', 'HEP', and 'CERN'. Other visible words include 'strong', 'researchers', 'publishing', 'Easy', 'research', 'libraries', 'support', and 'international'.

Weaknesses

A word cloud for 'Weaknesses' with a red and grey color scheme. The most prominent words are 'Difficulty', 'Publishers', 'Lack', 'model', and 'journals'. Other visible words include 'libraries', 'reconciliation', 'OA', 'paying', 'subscription', 'amount', 'level', 'costs', and 'institution'.

Opportunities

A word cloud for 'Opportunities' with a blue and green color scheme. The most prominent words are 'OA', 'new', 'publishers', 'participation', and 'sustainability'. Other visible words include 'APCs', 'repository', 'partners', 'scientific', 'APS', 'subscription', 'HEP', 'countries', 'publishing', and 'institutions'.

Threats

A word cloud for 'Threats' with an orange and grey color scheme. The most prominent words are 'Withdrawal', 'Publishers', 'participation', and 'libraries'. Other visible words include 'contribution', 'money', 'new', 'impact', 'publishing', 'journals', 'countries', 'OA', 'partners', 'Difficulty', and 'budget'.



A Forward Look

Extending our achievements into the future

Phase 2 will build on the assets that we have successfully cultivated thus far:

- The commitment of CERN to host the initiative
- Robust governance structure with dedicated professionals from around the world
- Diverse funding structure with some 3,000 institutions contributing to
- Experience from the first tendering process (including reconciliation facility)
- Continuously growing global partnership
- Sound processes, workflows and technical solutions
- Strong partnership with the participating publishers

CERN, the Governing Council and the Executive Committee are jointly developing a roadmap that will lead us into the second phase 2017-2019 in consultation with all parties and stakeholders.

