

# The socio-economic impact of large-scale research infrastructures: From the LHC to the FCC

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UNIVERSITÀ  
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DI MILANO

*Second Annual Meeting of the Future Circular Collider study  
Rome, 14 April 2016*

# Background



## Cost/Benefit Analysis in the Research, Development and Innovation Sector

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Funded by the [European Investment Bank - University Research Sponsorship Programme \(EIBURS\)](#)

The research project "Cost/Benefit Analysis in the Research, Development and Innovation Sector" aims at developing and testing a model for evaluating Big Science. The developed model will enable funding agencies to assess the potential future net social benefits generated by a research infrastructure and the uncertainty and risks associated to it. See the video and the [power point presentation](#) to further info on the purposes of the project.

The project team is composed by the Departments of Economics, Management and Quantitative Methods (DEMM) and Physics of the University of Milan and the independent research centre CSIL. See [team](#) for more information.

The project is financed by the [European Investment Bank Institute \(EIB Institute\)](#) in the frame of its [EIB University Research Sponsorship Programme \(EIBURS\)](#), which provides grants to EU University Research Centres working on research topics and themes of major interest to the Bank. The call for proposals launched by the EIB Institute is available [here](#).



### News

2016 February 18

The paper "Exploring Cost-Benefit Analysis of Research, Development and Innovation Infrastructures: An Evaluation Framework" by Florio, Forte, Pancotti, Sirtori and Vignetti which presents the results and the lessons learned during the 2-year research project supported by a EIBURS grant is now available. [Read paper](#)

2015 November 25

Massimo Florio presents "Cost-Benefit Analysis of the LHC" at the ESA Socio-Economic Studies Steering Group Meeting in Paris.

2015 November 03

Massimo Florio presents the CBA model for RDI infrastructures at the Workshop on Methodologies and Tools for Assessing Socio-Economic Impact of Research Infrastructures organised by the OECD Global Science Forum in Paris.

2015 July 22

The paper "Cost-Benefit Analysis of the Large Hadron Collider to 2025 and beyond" by Florio, Forte and Sirtori is now available in arXiv. [Read paper](#)

[Toggle more news](#)

[Press release](#)

- Developing a **CBA theoretical model for evaluating research infrastructure projects (RI)**.
- Enabling funding agencies to **assess the potential future net social benefits generated by a RI**.
- Testing the **CBA model on two particle accelerators: LHC and CNAO (National Hadrontherapy Centre for Cancer Treatment)**.

**EIBURS**  
**EIB University Research Sponsorship Programme**  
**2012-2015**

<http://www.eiburs.unimi.it/>

# The CBA model (1)

- ❖ The expected economic net present value of the RDI infrastructure  $[E(ENPV_{RDI})]$  over the *time horizon (T)* is defined as the difference between expected *benefits* and *costs* valued at shadow prices and discounted at the *social discount rate (r)*.
- ❖ The model breaks down *intertemporal benefits* into two broad classes – use and non-use benefits – and compares these benefits with costs.
- ❖ The expectation operator implies that *all critical variables are considered as stochastic*.
- ❖ All the *benefits should be related to the main economic agents: firms, consumers, employees, taxpayers*.

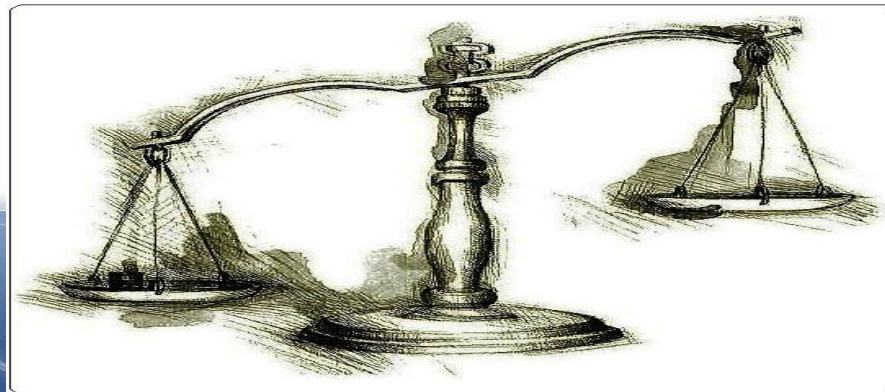
# The CBA model (2)

$$\mathbb{E}(ENPV_{RDI}) = \mathbb{E}(EPV_{B_u}) + \mathbb{E}(EPV_{B_n}) - \mathbb{E}(EPV_{C_u})$$

$B_u$  = Use benefits

$C_u$  = Costs

$B_n$  = Non Use benefits



# The CBA model: Costs and Benefits

$$\mathbb{E}(ENPV_{C_u})$$

The present value of COSTS is the sum of the:

- economic value of capital ( $K$ )
- labour cost of scientists ( $L_S$ )
- other administrative and technical staff ( $L_O$ )
- other operating costs ( $O$ )
- negative externalities if any ( $\varepsilon$ ).

$$\mathbb{E}(ENPV_{C_u}) = \sum_{t=0}^T s_t \cdot (k_t + l_{st} + l_{ot} + O_t + \varepsilon_t)$$

The present value of  
**BENEFITS**

is the sum of the:

- Firms ( $T$ )
  - Employees ( $H$ )
  - Users ( $A + S + C$ )
  - Taxpayers ( $QOV + EXV$ )
- Use Benefits  $B_u$
- Non Use Benefits  $B_n$

$$\mathbb{E}(ENPV_{B_u}) = \sum_{t=0}^T s_t \cdot (T_t + H_t + A_t + S_t + C_t)$$

$$\mathbb{E}(ENPV_{B_n}) = (QOV + EXV)$$



# The CBA model: Benefits

## FIRMS



Technological externalities  
( $T_t$ )

## EMPLOYEES: early career researchers



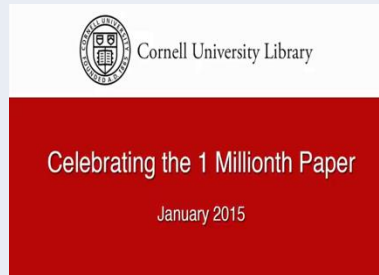
Human Capital Formation  
( $H_t$ )

## CONSUMERS



Social benefits to consumers  
of services ( $A_t$ )

## SCIENTISTS



Knowledge output ( $S_t$ )

## VISITORS



Cultural effects ( $C_t$ )

?



Quasi option value (QOV)

## TAXPAYERS



Existence value (EXV)

Use  
Benefits  $B_u$

CONSUMERS

Non Use  
Benefits  $B_n$

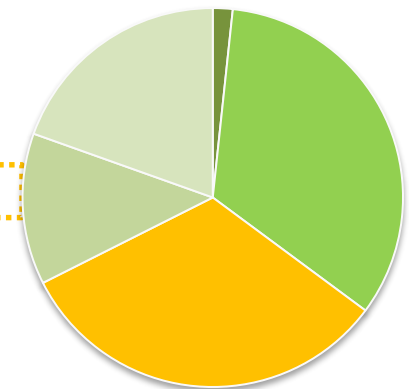
# LHC: CBA in a nutshell (1)

LHC: summary of costs and benefits (Billion, EUR)	
<b>COSTS:</b>	13.5 ± 0.4
<b>USE BENEFITS:</b>	
Knowledge Formation	0.3 ± 0.1
Human Capital	5.5 ± 0.3
Technological Spillovers	5.3 ± 1.7
Cultural	2.1 ± 0.5
<b>NON-USE BENEFITS:</b>	
Existence Value	3.2 ± 1.0

- Human capital, technological spillovers, cultural + existence value each give about 33% of benefits (publications are negligible)
- Uncertainty largest on technological spillovers
- More than 90% chance of positive NPV

## TOTAL MEASURED BENEFITS

- Scientific publications 2%
- Human capital formation 33%
- Technological spillovers 32%
- Cultural effects 13%
- Existence value 20%

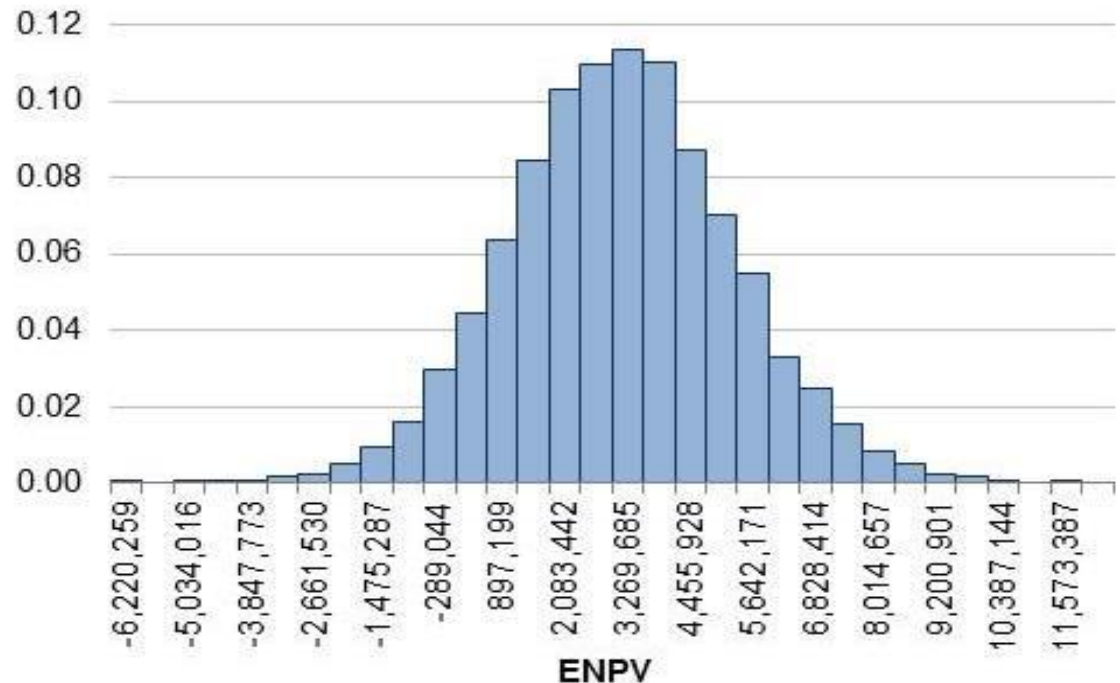


# LHC: CBA in a nutshell (2)

## ESTIMATED PARAMETERS OF DISTRIBUTION

<b>Mean</b>	2,855,528
<b>Median</b>	2,825,860
<b>Standard Deviation</b>	2,134,763
<b>Minimum</b>	-6,220,259
<b>Maximum</b>	11,573,387
<b>Estimated probabilities</b>	
Pr. ENPV $\leq$ 0	0.086
<b>Montecarlo error</b>	
3 $\sigma$ 10,000	0.02

## PROBABILITY DENSITY FUNCTION





# Focus on Technological impact

## *What can we learn from the LHC about the impact on firms?*

- Earlier studies at CERN were based on interviews to managers. They concluded that **for each Euro of procurement there will be 3 Euro of sales** to other customers (or cost savings).
- Problems: **not updated, selection bias**, and sales per se are **not a social benefit**.
- **Lessons for the FCC Study.**

# Benefits on firms: Technological spillovers

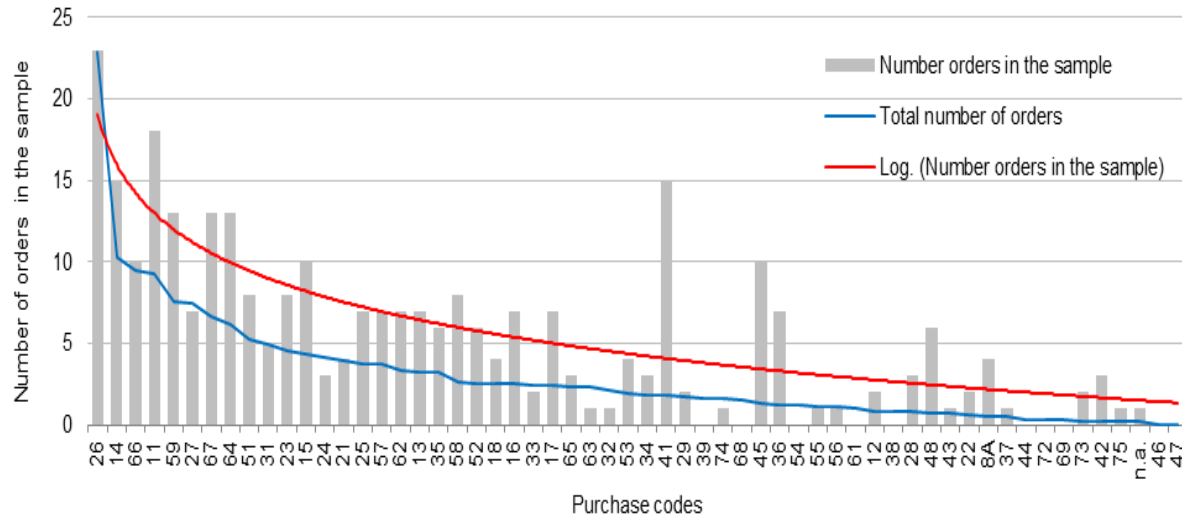


The present value of technological spillovers ( $T_t$ ) is given by:

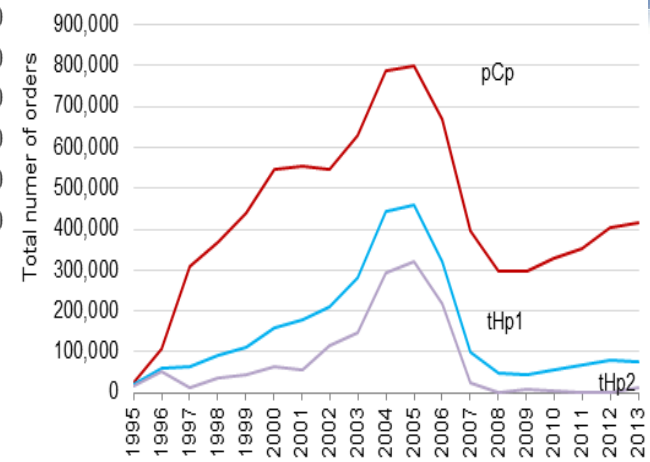
- the **discounted incremental social profits**  $\Pi_{jt}$  generated by **companies (j)** of the RI's supply chain which have benefitted from a learning effect;
- and **other externalities**.

$$T = \sum_{j=1}^J \sum_{t=0}^T s_t \cdot \Pi_{jt}$$

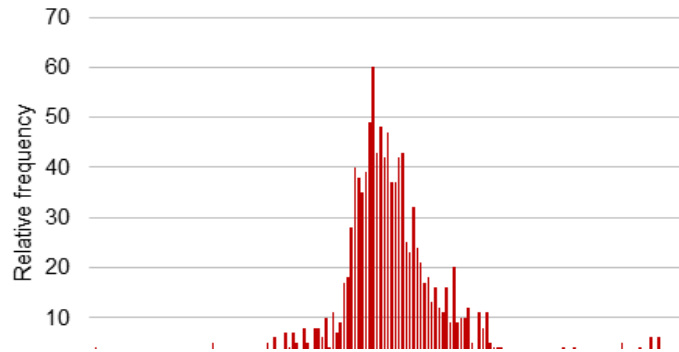
# LHC: Technological spillovers



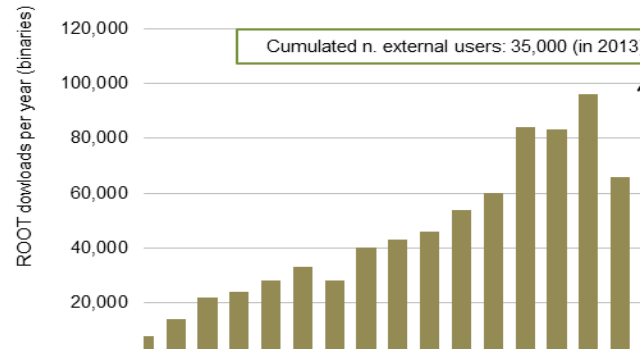
**a) Benefits to firms in the supply chain. Sample of 300 orders by purchase code compared with all LHC orders**



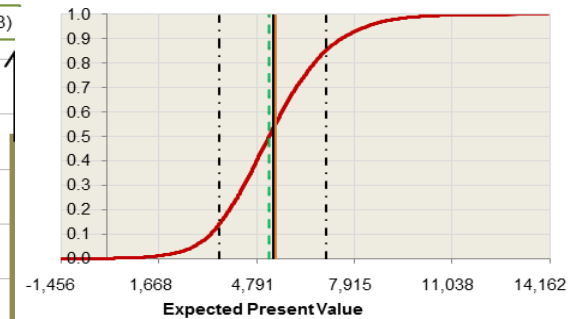
**b) CERN external procurement - commitment for total and high-tech orders**



**c) Distribution of EBITDA 2013 from ORBIS in firms at NACE industry levels matched with CERN codes**



**d) ROOT download data**



**e) ENPV Cumulative distribution function (Montecarlo simulation after 10,000 extractions) conditional to PDF of critical variables (kEUR 2013)**

# Evidence from an ongoing study (1)

Florio, M., Castelnovo, P., Sirtori, E., Rossi, L., Forte, S.  
**The economic impact of CERN procurement: evidence from the Large Hadron Collider**

- Objective: discovering whether there has been a **long-term "learning by doing" effect** on CERN suppliers' profitability, beyond the initial order.
- Access to **CERN database on procurement** data for LHC between 1995 and 2008. **1360 suppliers** from **35 countries** with least one order of over **CHF 10,000**. A total of **11,969 orders**. Out of the original list of LHC suppliers, **1,060 companies** have been identified in AMADEUS and ORBIS. Companies (**in total 500**) - for which core financial indicators over the time span 1991-2013 - were selected for a detailed analysis.
- Methodology entailed the **collection of 23-year long time series** of financial data (1991-2013) for a large sample of companies, controlling for **time trends**, **firm-level** and country-level possible **confounding factors**.

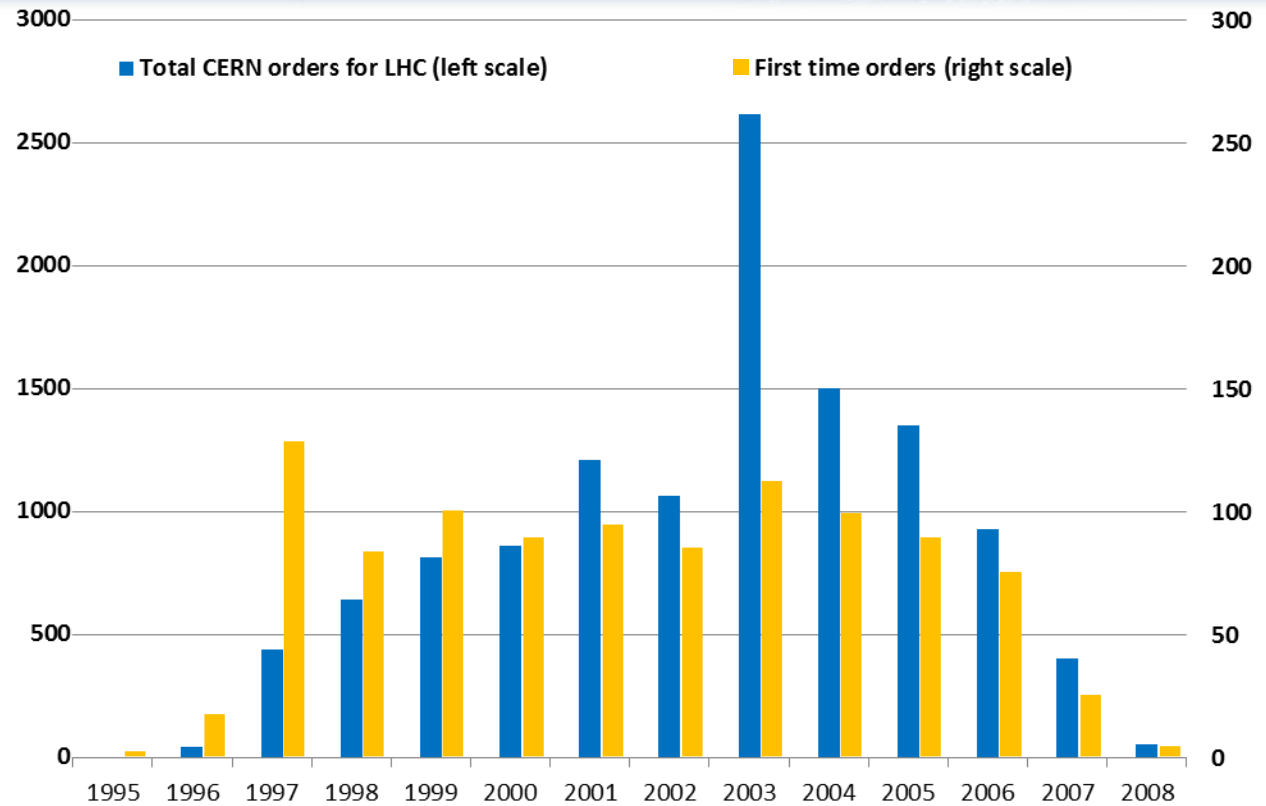
# Evidence from an ongoing study (2)

- Research question: *Is there any evidence in the data that the profit margin of suppliers of the LHC increased over time after the initial contract with CERN?*
- Most interesting performance variable is the **profit margin**, defined as the ratio of **EBIT (Earnings Before Interest and Taxes)** to operating revenues. It is around 4.6% on average in the sample.
- A **dynamic panel data model** was built. The following variables were included amongst the controls: **profit margins** (lagged one year), **the firms' total assets** (control for size of the supplier) and **yearly GDP change in the country** where the firm was located and in the **OECD area**, a **time trend variable**, **year fixed effects**.



# LHC: Technological spillovers (1)

*Distribution by year of LHC procurement orders and of first-time orders to a supplier*

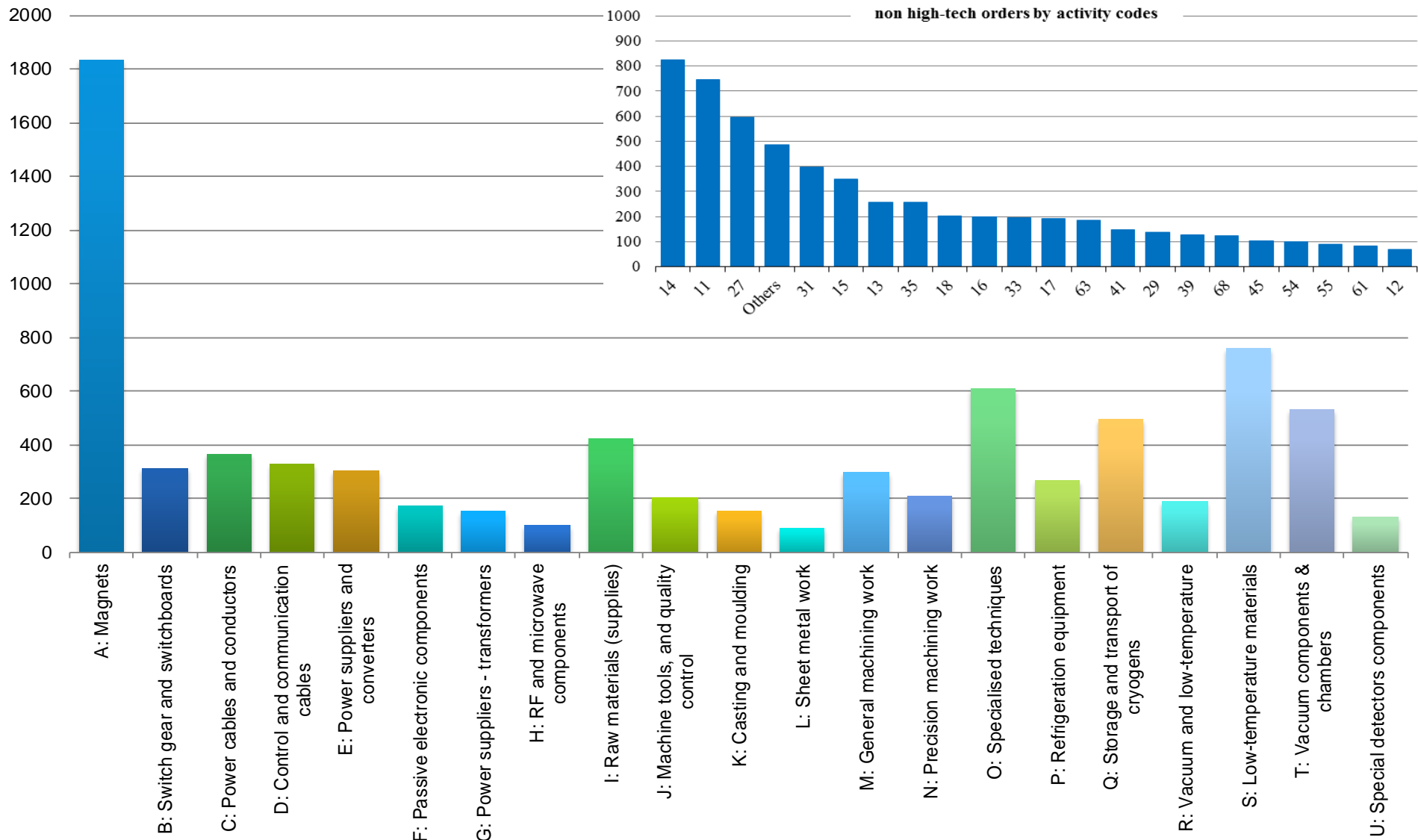


Total CERN orders for LHC (left scale)	5	44	443	646	818	866	1212	1068	2621	1504	1355	929	403	55
First time orders (right scale)	2	17	128	83	100	89	94	85	112	99	89	75	25	4

Total CERN orders each year is the sum of the number of all the orders above CHF 10,000 in that year, including multiple orders to individual firms. First time orders are the number of orders that were agreed with a firm for the first time in that year. (First orders of 1995=2; 1996=17; 2008=4). *Source: Processing of CERN data.*

# LHC: Technological spillovers (2)

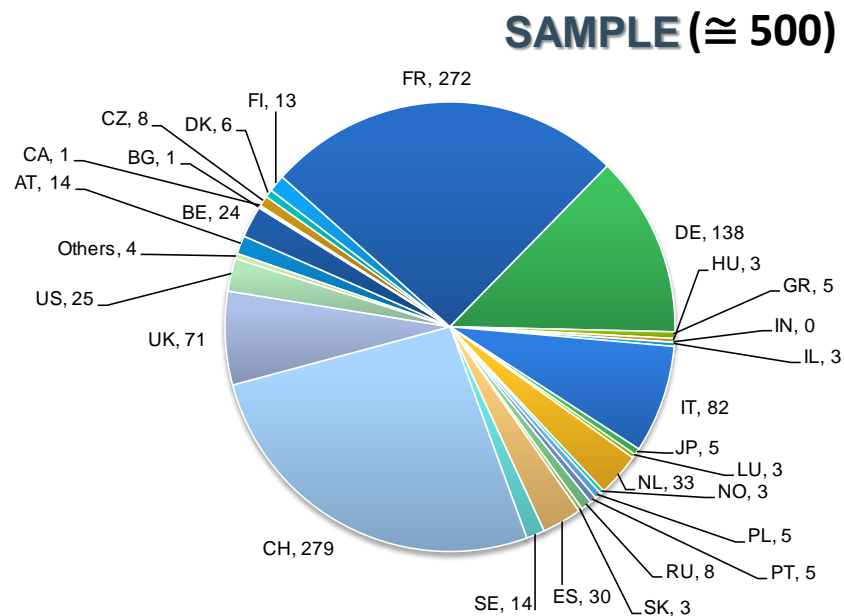
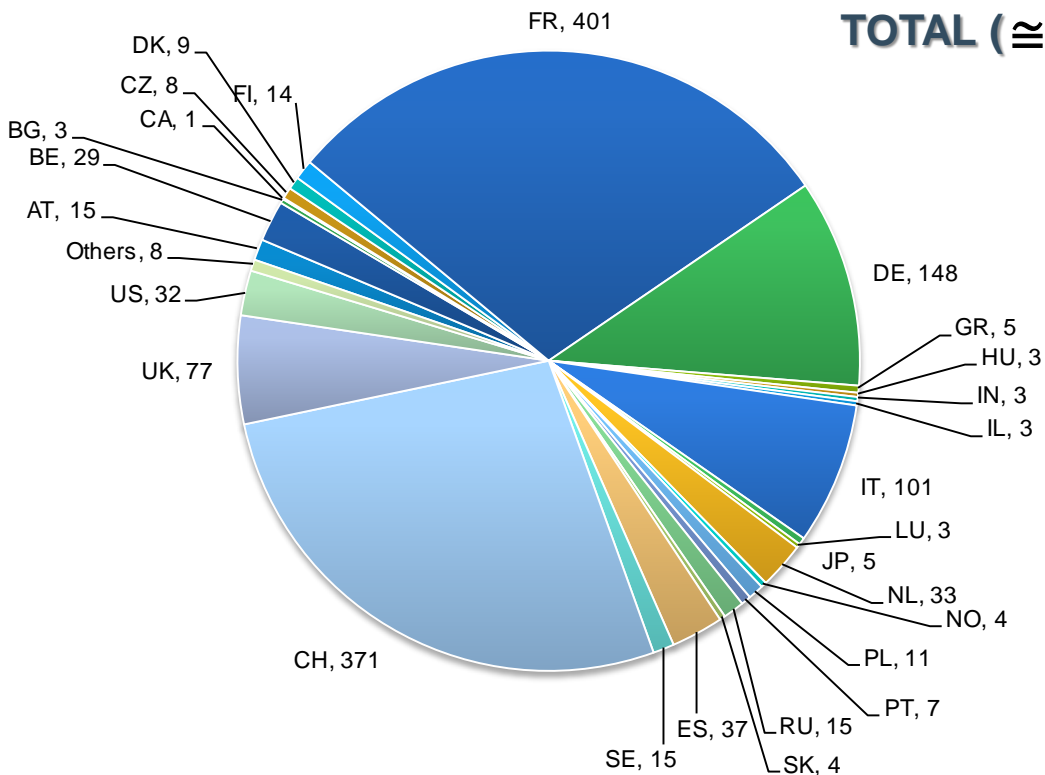
Distribution of high-tech CERN procurement orders for LHC by activity code



Percent share of number of orders. Minor items omitted. Source: CERN data

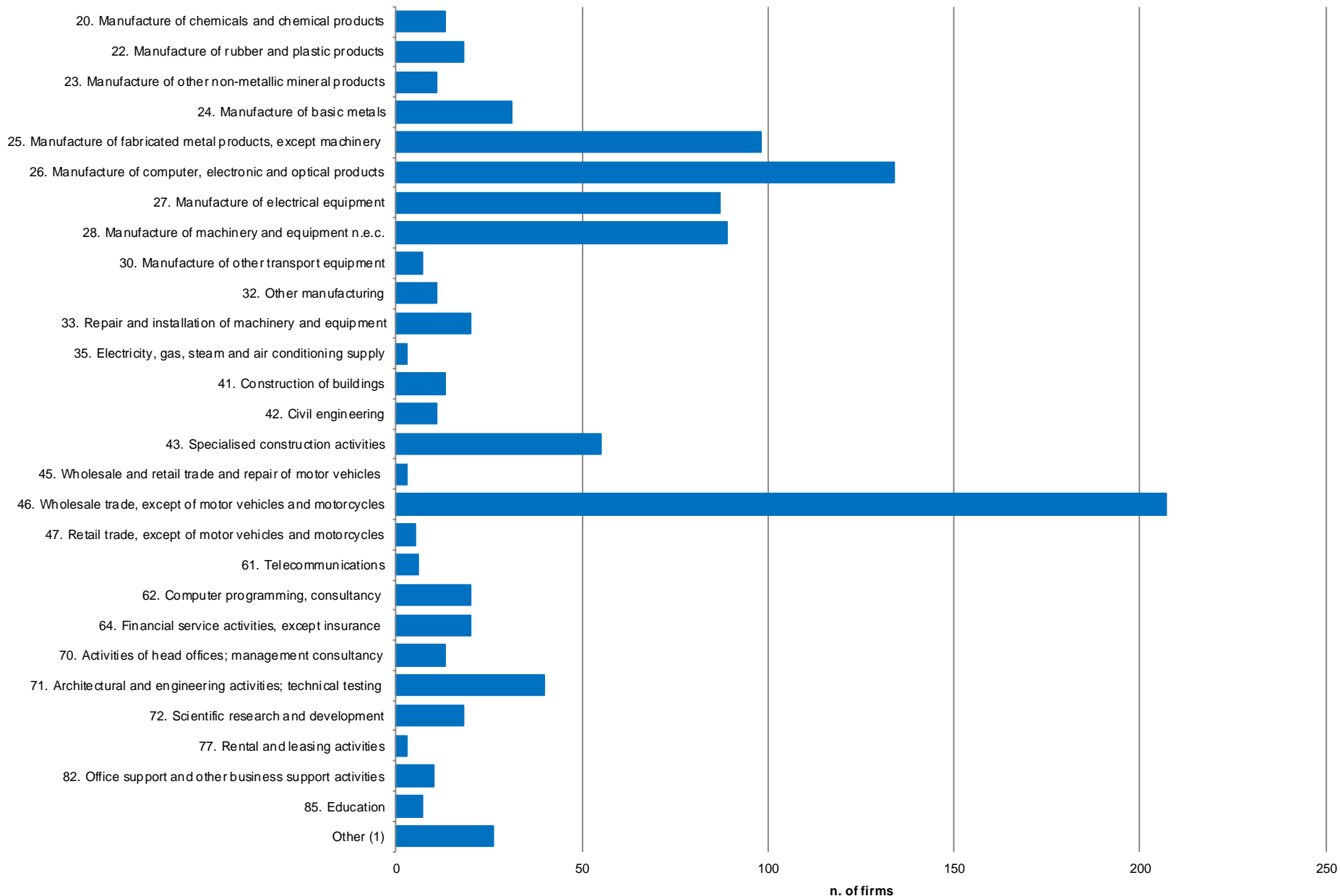
# LHC: Technological spillovers (3)

*Distribution of LHC suppliers across countries*



# LHC: Technological spillovers (4)

## *LHC suppliers distribution by NACE code*



# LHC: Technological spillovers (5)

## *EBIT margin descriptive statistics*

	average	std. dev.	25 <sup>th</sup>	median	75 <sup>th</sup>
Total sample	4.58%	12.94	1.21%	4.26%	8.45%
High-tech	4.62%	13.44	1.35%	4.46%	8.53%
Non-hi-tech	4.52%	11.98	0.95%	3.84%	8.15%

*EBIT margin = EBIT/Operating Revenues. 25<sup>th</sup> and 75<sup>th</sup> are percentiles.  
Source: Processing of CERN and AMADEUS-ORBIS data*



# LHC: Technological spillovers (6)

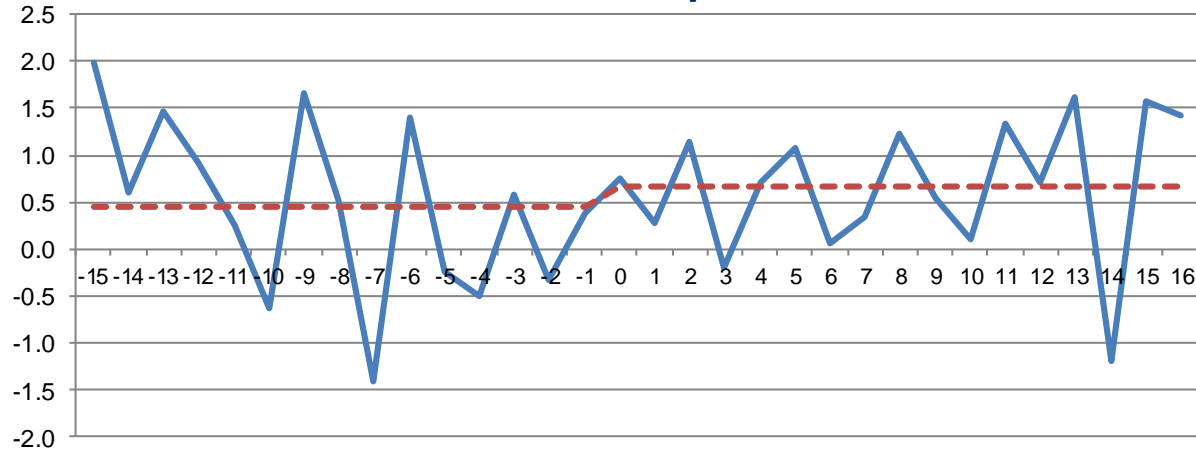
	EBIT MARGIN (%)		
	Full Sample	High-Tech Firms	Non High-Tech Firms
<b>CERN Effect</b>	0.673**	1.007***	0.642
<b>p-value</b>	(0.032)	(0.001)	(0.256)
<b>Firm Level Controls</b>			
ΔTotal Assets <sup>1</sup>	YES	YES	YES**
ΔEBIT margin, 1-year lagged value	YES***	YES***	YES***
<b>Macroeconomic Controls</b>			
ΔGDP growth rate, firm's country	YES**	YES*	YES***
ΔGDP growth rate, OECD Area	YES	YES	YES**
Year fixed effect	YES***	YES***	YES***
Time trend	YES***	YES***	YES***
Constant	YES***	YES	YES***
Number of observations	4856	3017	1676
Number of Firms	333	203	118

## Regression results

Standard Errors are clustered by country.  
 \*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

# EBIT margin

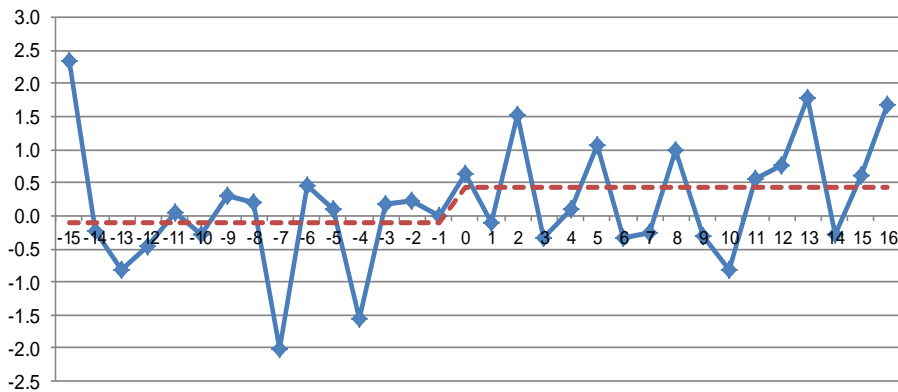
## Full Sample



0= Year of the 1st order

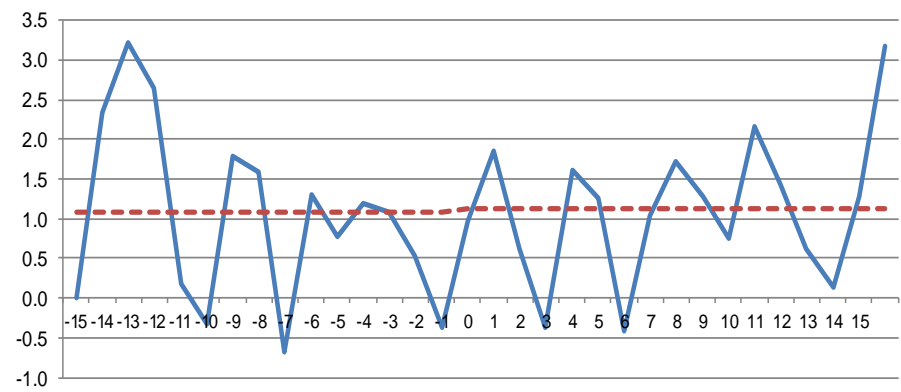
— EBIT margin    - - - mean

## high tech



◆ EBIT margin    - - - media

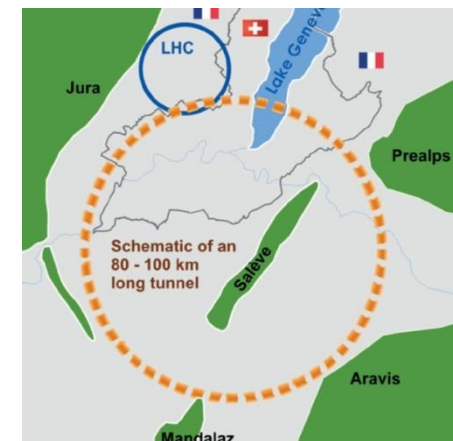
## non-high-tech



— EBIT margin    - - - media

# Conclusions: Future Research

- **Testing the model** on other Research Infrastructures
- **Forecasting technological spillovers** with a control group of firms (non-CERN suppliers)
- Estimating **human capital** effects with **econometric 'treatment' techniques**
- Developing a **forecasting model** for **media impact of outreach**
- Expanding the contingent valuation of **willingness to pay for discoveries**
- Applying the model to the **Future Circular Collider**



**Exploring Cost-Benefit Analysis of Research, Development and Innovation Infrastructures: An Evaluation Framework**

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<sup>3</sup> CISE - Centre for Industrial Studies, Milan

**Discussion Paper**

EWEM 2016 Workshop, hosted by IM Research - European Commission, Brussels, November 11, 2016

This draft is not for general circulation and citation. Comments are welcome.

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Florio, M., Forte, S. and Sirtori, E.  
2016

**Forecasting the Social Impact of the Large Hadron Collider: A Cost-Benefit Analysis to 2025 and Beyond.**

Available at

<http://arxiv.org/abs/1603.00886>

Forthcoming on Technological Forecasting & Social Change, **Special Issue on the Social Impact of Research Infrastructures at the Frontier of Science and Technology**



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**THANK YOU**

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