CTI Entrepreneurship Training

Western Switzerland

A CTI training programme



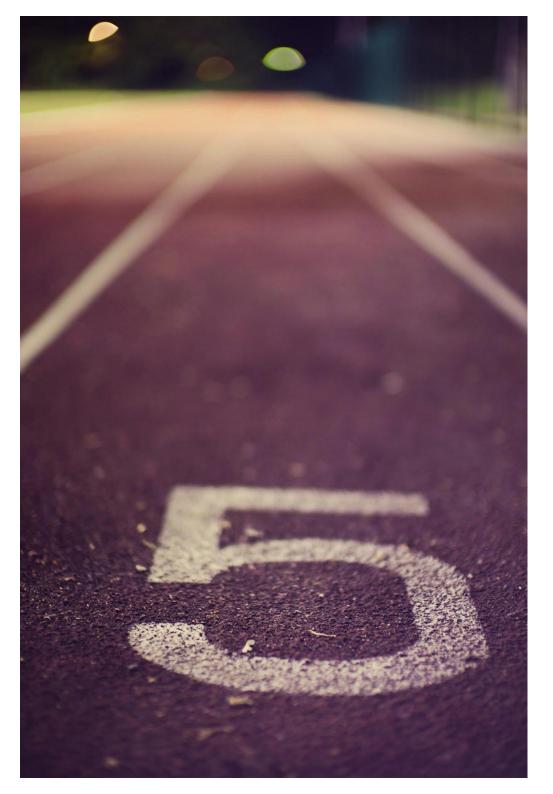
Start-Up and entrepreneurship CTI Entrepreneurship



Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizza

Swiss Confederation

Commission for Technology and Innovation CTI



A few questions to start

- What is your current legal structure?
- Are your personally liable?
- Does your legal structure limit your growth?
- Do you control your project?

 Could you be ousted?

Some general warning / advice from us

If you do not choose a legal structure, someone else will choose it for you.

Be proactive. Retain the right to choose.

Evaluate risks

Organize your legal relationships with investors, partners and customers.

Understand the costs

Select the most adequate protection.



Organizational Needs – Evaluation

A two stepped-decision process:

1. When is the right time to form and incorporate a legal entity?

1. What? which type of legal entity?

Organizational Needs – When?

When to organize your legal structure?

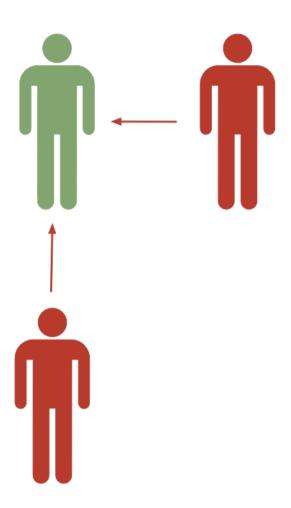
Usual tell-signs	Risk
Multiple founders	Misunderstanding, litigation about equity split
External commitments (contracts)	Unlimited personal exposure and liability
Intellectual property rights	Litigation regarding ownership
Funding and Stock Options	Corporate structure is required.

Legal Structures - Overview

Main legal structures

- 1. Sole proprietorship
- 2. Partnerships
- 3. Corporations (Sàrl & SA)
- 4. Non profit alternatives

Structures I/II. Sole proprietorship



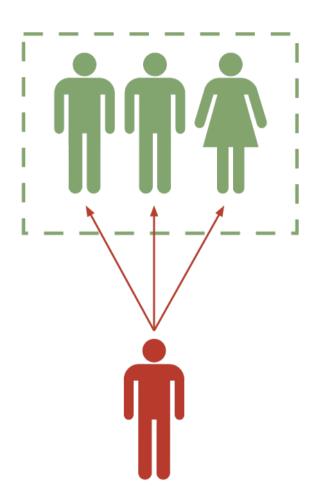
Structures II/II. Sole proprietorship

Pros Lowest amount of regulatory burden Direct control of decision making Minimum (or no) capital requirement to start Cons Unlimited liability (full exposure of your personal assets) Lack of continuity for your business Difficulty raising funding on your own (only debt)

All profits will go to you

Status of self-employed

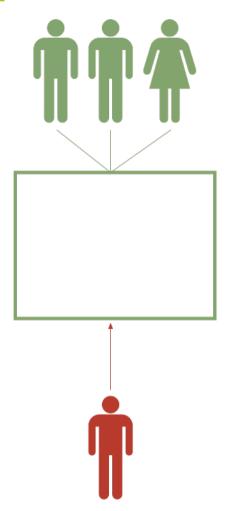
Structures I/II. Partnerships



Structures II/II. Partnerships

Pros	Cons
Easy to start-up (contract)	 Unlimited liability (full exposure of your personal assets)
 Possibility to agree on the allocation of starting costs 	 Possible conflict in your relationship with your partner
 Possibility to agree on the share of profits/assets and debts 	 By law, shared ownership on business assets
 Status of self-employed 	

Structures I/III. Corporations (SA – Sàrl)



Structures II/III. Corporations (SA – Sàrl)

Pros

- Limited liability
- Easy and global transfer of ownership
- Continuous existence
- Separate legal entity
- Facilitated capital raising (debt or equity)

Cons

- Constraining regulations (i.e. articles of association)
- Incorporation and costs (incl. public notary)
- Corporate records required (minutes of meetings)

Structures III/III. Corporations : Sàrl vs. SA

	Sàrl	SA
Share capital	CHF 20'000 min Fully paid up	CHF 100'000 min CHF 50'000 paid up
Par value of shares	CHF 100 min	CHF 0.01 min
Public disclosure	Director and shareholder name, adress, amount of shares	Only directors name, adress, unless listed company
Ancillary obligations	Some, if provided under articles of association	No
Supplementary contributions	Yes, if provided under articles of association	No

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Structures Alternatives (non-profit)

Low incorporation costs Limited purpose (i.e. no main commercial activity) Democratic control Open structure Limited liability

Incorporating an Sàrl

Main Steps

- Verify availability and decide company name (must contain Sàrl / GmbH)
- Gather identity documents for all founders & managers
- Decide on :
 - Purpose of company
 - Address of company
 - Signatory powers
- Have the money ready (CHF 20,000)
- Let the lawyers work

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From Sarl to SA

Transformation involves a change in company's legal form without any alteration in terms of its assets or the shareholder body. Company continues to exist and only alters its legal form.

Certain conditions have to be complied with when new legal form is assumed (e.g. amount of share capital, rules for paid-up capital, content of Articles of Association, etc.).



From Sarl to SA

Overview of selected documents

Capitalization Table

- Shareholders' Agreement
 - Preemptive right, right of first refusal
 - Drag-along, tag-along / co-sale
 - Clawback

Debriefing - Questions

