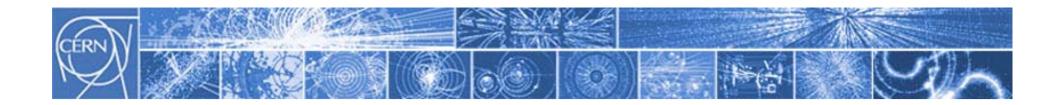


Knowledge and Technology Transfer at CERN

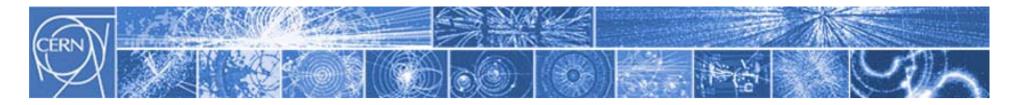
C. Parrinello, DG-KTT



Introduction

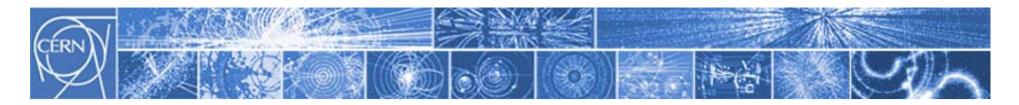
CERN is a Knowledge Factory.

Leading-edge **know-how** is generated at CERN all the time, both in fundamental physics and in areas of direct interest to industry and society at large.



Why Knowledge <u>and</u> Technology Transfer?

- Effective knowledge transfer between individuals and/or institutions is a key success factor for most technology transfer (TT) projects.
- Knowledge transfer activities (in particular training and mobility programmes) enable CERN to deliver considerable value to Member States.



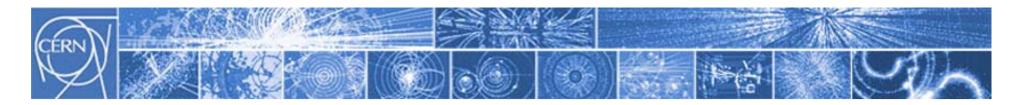
Our Mission

- 1. Identify CERN knowledge which is "transferable" to the external world (industry in particular).
- 2. Enable and/or facilitate the transfer process.
- 5. Protect CERN intellectual property whenever appropriate through patents, etc.



Our Assets

- 1. Very diverse and versatile technology portfolio. Main application domains: health sector, material analysis, renewable energies, Information and Communication Technologies (ICT).
- 2. Strong track record at creating mobility initiatives and delivering high-level training.
- 3. Demonstrated capability to act as a coordinator and a driving force in high-profile global projects, e.g. ENLIGHT (Hadron Therapy), SCOAP (Open Access), etc.



Transfer Modes

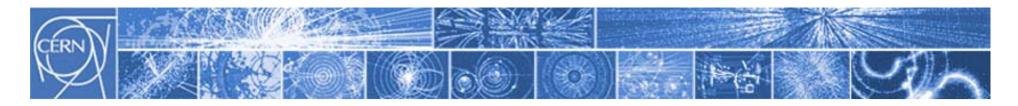
- Licensing of intellectual property and consulting
- Joint R&D with external partners
- CERN training programmes and personnel mobility
- Procurement activities



Licensing, Consulting, Joint R&D

- Fast track towards product development
- In general, non-exclusive licenses are granted

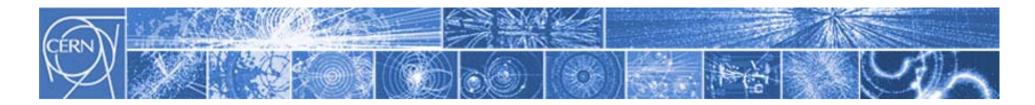
2009: CERN will work towards defining a comprehensive Intellectual Property Management policy, including a specific policy towards spin-offs.



Training and Mobility

- Over 1200 people every year go through CERN Fellows, Associates and Students (FAS) Programmes
- FAS Programmes contribute to generating a highly skilled recruitment pool for Member State industry

2009: Projects joining technology transfer and <u>mobility</u> deliverables may qualify for specific funding schemes from the European Commission. CERN will be monitoring opportunities.



Knowledge & Technology Transfer through Procurement (1/3)

E. Autio, M. Bianchi-Streit, A. Hameri, CERN-2003-005 (yellow report)

Survey of companies involved in technology-intensive procurement contracts with CERN (1997-2001)

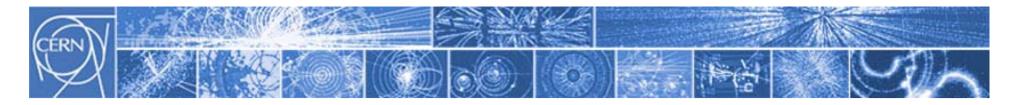
178 questionnaires analyzed, related to 503 MCHF procurement budget



Knowledge & Technology Transfer through Procurement (2/3)

As a result of participating in CERN procurement activities, companies can benefit in terms of

- Technological learning,
- Organizational capability development,
- Market learning,
- Marketing reference.



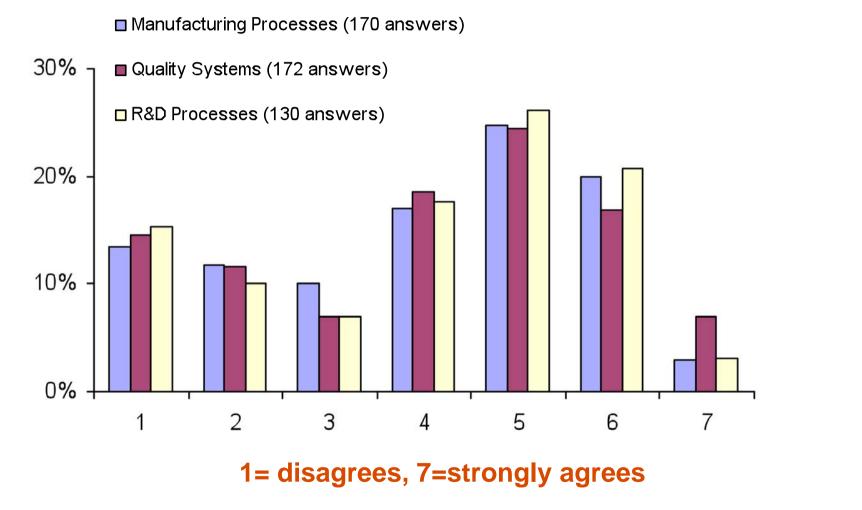
Knowledge & Technology Transfer through Procurement (3/3)

Survey results:

- 44% indicated technological learning
- 42% increased their international exposure
- 38% developed new products
- 36% indicated market learning
- 13% started new R&D teams
- 52% would have had poorer sales performance without CER N
- 41% would have had poorer technological performance

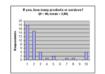


Company estimated improvements



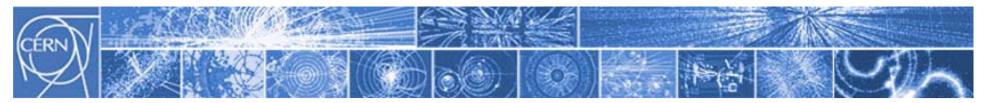


Number of new products developed as a direct outcome of the CERN project



ILO Forum – 17 March 2009

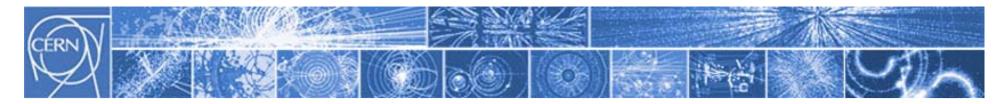
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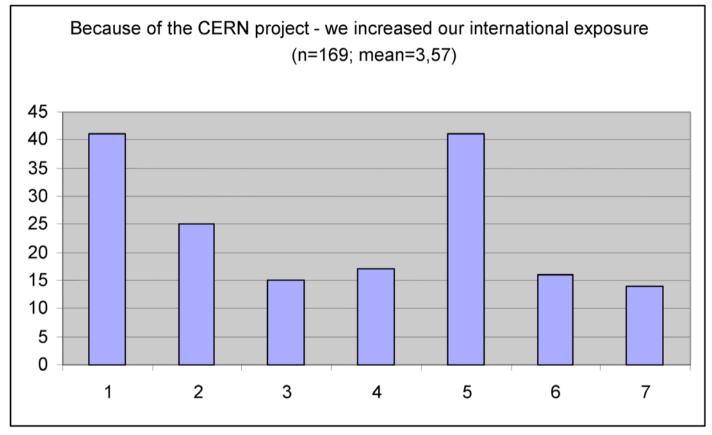
Project Management Improvement

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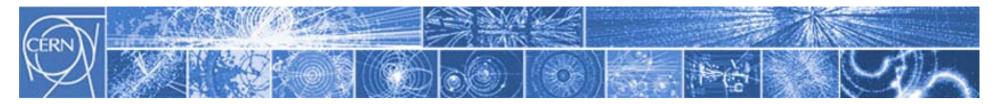
1= disagrees, **7=strongly agrees**



Increase in international exposure



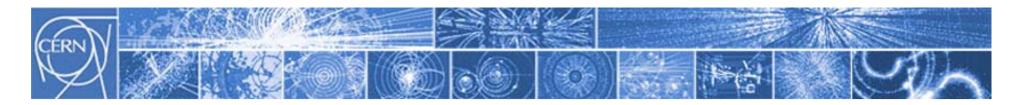
1= disagrees, 7=strongly agrees



Knowledge & Technology Transfer Facilitators

Increase worldwide visibility of CERN Knowledge & Technology portfolio and facilitate access to it, by:

- a) Setting up a CERN « Alumni » program, as a powerful tool to advertise and generate additional opportunities for KTT activities.
- c) Offering Member State institutes and companies a simple, direct and free communication channel with CERN, providing them with timely information on KTT opportunities through a newsletter.
- d) Creating networking activities linking CERN Alumni and Member State institutions, in particular for recruitment purposes.



Conclusions

The KTT Group aims to implement a proactive and combined approach to Knowledge & Technology Transfer.

Specific initiatives will be launched in 2009, aiming to increase the visibility of CERN Knowledge & Technology portfolio and to facilitate access to it for Member State companies.



Technology Example

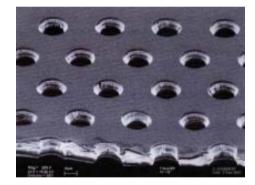




Microvias in multilayer PCBs

Microvias are microscopic holes (usually ~ 70µm), interconnecting adjacent layers of Printed Circuit Boards (PCBs). Microvias enable The production of high density, cost-effective printed PCBs.

Benefit's of CERN's patented method for producing microvias:



- Low initial investment and production cost.
- Much shorter hole production time as compared with other microvia processes.
- Vias of several possible dimensions, from microns to centimeters.
- Process compatible with all standard PC assembly lines.