# LHCC Report presented to the LHC Resources Review Boards October 11, 2017



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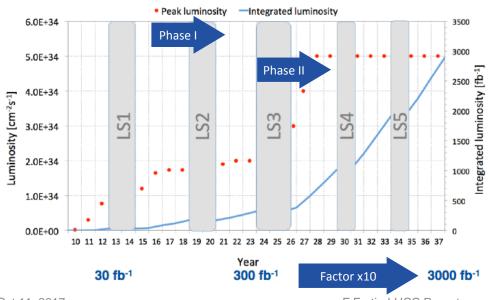
## **Outline**

- Reminder: Phase II upgrades
- Status of the Phase II review process
- Update on the plan for next year



# **HL-LHC Goals and Running Conditions**

- 3000 fb<sup>-1</sup> is the target integrated luminosity
- 5x10<sup>34</sup> —> 140 Pile-up is the nominal peak luminosity
- 7x10<sup>34</sup> —> 200 Pile-up is the ultimate peak luminosity (>LS4)



# Phase I Upgrades

- All approved and funded
- On-going construction overall on budget and on schedule

# Phase II Upgrades

- Scoping document presented and approved
- Technical Design Reports currently being reviewed











- Maintain detector performance in the presence of high radiation doses, increased pile-up, and challenging trigger rates.
  - Possibly introduce moderate performance improvements that will allow to take fully advantage of the HL-LHC physics program, e.g. extended coverage
  - Detectors must work well at nominal luminosity (140PU) and only moderately degrade at ultimate luminosity (200PU)



- For the most part upgraded detectors will be **installed during LS3**, currently scheduled for 2.5 years starting in 2024
  - Some limited and mature elements may be installed in LS2, with some advantage in terms of schedule: CMS FWD GEM, beam pipes, ...



- Many detector elements, readout electronics, data acquisition system and online computing
  will require significant upgrades —> part of this review
  - Also distributed offline computing will require significant redesign and improvements —> part
    of a separate review process



# Phase II Upgrades Approval Process

• **Document** detailing the process prepared in consultation with DRC and the experiments (CERN-LHCC-2015-007)

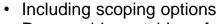
Step1: Approval of preliminary design for the complete set of Phase-II upgrades

# NON DONE









- Reasonable matching of cost to funding availability
- Step2: Approval of baseline design, cost and schedule
  - TDRs submission foreseen between end 2016 and end 2017

Concluded in September 2015 —> presented to Oct 2015 RRB

- Regular monitoring of LHCC and UCG
- **Step3**: Approval for construction
  - After Engineering Design Review or equivalent



# Review process

- 1. Final draft submission (complete and final for the collaboration) available to all LHCC referees and extended panel members
- 2. LHCC Scientific and technical review
- 3. Submission of the UCG cost and schedule package
- 4. LHCC provisional approval (with comments and requests)
- 5. Submission of the final public TDR
- 6. UCG Cost, Schedule and Organizational Review
- 7. UCG approval
- 8. Formal LHCC+UCG approval of the TDR
- 9. Submission to the RB for endorsement



Specific guidelines for reviews CERN-LHCC-2017-016

# LHCC Scientific and Technical Review

- The main goals of the LHCC review are the following:
  - Evaluate the scope of the project versus scientific reach and cost and evaluate its methodology
  - Assess the technical readiness of the upgrade project
  - Identify the key technical risks in the project
- The review will be conducted with a mixture of remote and in-person meetings. A
  typical structure of the interaction with the experiment is the following:
  - A kickoff remote meeting to clarify the scope of the review and the interaction plan
  - The panel formulates questions to the experiment which are communicated in writing
  - An intermediate remote meeting where the experiment presents answers to the questions
  - Further questions and requests for information are formulated by the panel
  - A final in-person meeting at CERN where the TDR LHCC review is finalized

# UCG Cost, Schedule and Management Review

- The main goals of the UCG review are the following:
  - Evaluate the reliability of the cost estimate for the project
  - Assess the feasibility of the schedule and the availability of the manpower necessary to execute the project
  - Evaluate the project management structure and the risk analysis, including proposed levels of cost realism and schedule contingency.
- The review will be conducted with a mixture of remote and in-person meetings. A typical structure of the interaction with the experiment is the following:
  - A kickoff in-person meeting to clarify the scope of the review and the interaction plan
  - · The panel formulates questions to the experiment which are communicated in writing
  - An intermediate remote meeting where the experiment presents answers to the questions
  - Further questions and requests for information are formulated by the panel
  - · A final in-person meeting at CERN where the TDR UCG review is finalized

# Phase II TDRs review status

- Process progressing as planned, in the "Fast Forward" mode agreed in April 2017 RRB
- TDR submission closely follows planned schedule
- Large number of panels set-up, to carry out the reviews
  - LHCC members, returning LHCC members, external experts
  - UCG panels are a superset of the LHCC panels, with the addition of scrutiny group experts
- Target conclusion of review process by the April 2018 RRB.
  - This requirement is at the limit of our reviewing bandwidth

# TDRs planned submission dates and CORE values (as of APRIL 2017)

Experiment	System	Date	CORE MCHF	SOURCE	SD = Scoping
ATLAS	ITkStrip	Dec-16	61	TDR ITkStrip	Documents
ATLAS	Muon	Jun-17	34	SD	
ATLAS	LAr	Sep-17	36	SD - sFCal	ATLAS
ATLAS	Tile	Sep-17	9	SD	Letter of Intent + Scoping Document
ATLAS	TDAQ	Dec-17	43	SD	CERN-LHCC-2012-022
ATLAS	ITkPixel+common	Dec-17	59	SD(2)	CERN-LHCC-2015-020
CMS	Tracker	Jul-17	112	SD	CMS
CMS	Barrel Cal	Sep-17	11	SD	Technical Proposal +
CMS	Muon	Sep-17	25	SD	Scoping Document CERN-LHCC-2015-010
CMS	Endcap Cal	Nov-17	64	SD	CERN-LHCC-2015-019
CMS	Trigger DAQ/HLT(1)	>2019	24	SD	

<sup>(2)</sup> As modified in ITkStrip TDR

	Experiment	ATLAS	ATLAS	ATLAS	ATI	LAS	AT	LAS	С	MS	C	MS	CN	ΛS	CI	MS	
	System	Muon	LAr	Tile	TD	AQ	ITk-	Pixels	Tra	cker	Barı	relŒal	Mι	ion	Endo	apl <b>I</b> Cal	
	CORE	34	36	9	4	3	į	59	1	12		11	2	5	6	64	
	Chair	Rob®Roser	Claud	ia Cecchi	Rainer	Mankel	Robi	Roser	Marcel	Demarteau	Francol	Bedeschi	Mario@Mar	tinez-Perez	Т	BD	
	Week Comments	LHCC UCG	LHCC UCG	LHCC UCG	LHCC	UCG	LHCC	UCG	LHCC	UCG	LHCC	UCG	LHCC	UCG	LHCC	UCG	
	26-Jun-17								TDR21-Jul								
	3-Jul-17	TDRI -jul	Ī														
	10-Jul-17		T:	nelir	_				Koffi21-Jul								
	17-Jul-17	Koff@7-Jul		nelli	$\Box$	1											
	24-Jul-17					,											
	31-Jul-17																
	7-Aug-17			4 _ "I													
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	4-Sep-17	UCGP™-Sep															
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	11-Sep-17 Sep@HCC	Appl 14-Sep Koff 12-Sep							App⊠4-Sep	Kofft212-Sep	TDRM2-Sep		TDRE12-Sep				
	18-Sep-17																
	25-Sep-17	UCGPt29-Sep	TDR:80-Sep	TDRB0-Sep													T00 4
	2-Oct-17																TODA
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	30-Oct-17 OctuRRB	Iteri26-Oct								Iteri27-Oct	Iteri30-Oct		Iter@1-Oct				
	6-Nov-17	I DR415-NOV	had New UCCDN 1 No	v Iterii6-Nov UCGPI11-Nov							iteriso-Oct		itensi-oct				
	13-Nov-17		iterato-Nov Occipia 1-No	VILEIDS-NOV OCCIPIET-NOV													
	20-Nov-17										Iteri21-Nov						
			Revi27-Novi2	Revi27-Novi2							Revi28-Novi	8	Revi28-Novi				
	27-Nov-17 NovaHCC	Revi28-Nov	Appl®0-Nov Koffl®9-Nov	Appl®0-Nov Koffl®9-Nov						Revi27-Nov	Appl30-Nov	Kofft29-Nov	Appt30-Nov	Koffi29-Nov	TDR28-Nov		
	4-Dec-17 Dec⊞B	RBI5-Dec							RB	6-Dec							
	11-Dec-17				TDRM5-Dec		TDRM5-Dec										
	18-Dec-17											Itera18-Dec		Itera19-Dec	Koff@18-Dec		
	25-Dec-17 Christmas																
	1-Jan-18																
	8-Jan-18 15-Jan-18		Iter®-Jan	Iterī8-Jan	Koff@10-Jan		Koff@10-Jan								Iterla11-Jan		
	15-Jan-18 22-Jan-18 Jan P-II Mtg															UCGPI15-Jan	
	29-Jan-18		Revi25-Jan	Revi25-Jan		UCGPI26-Jan		UCGPI26-Jan				Revi23-Jan		Revi24-Jan	Revi22-Jan		
	5-Feb-18				Iterl5-Feb		Iter®-Feb										
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	19-Mar-18																
	26-Mar-18 Easter®week																
	2-Apr-18																
	9-Apr-18 Apr®-II®Mtg					Revil 2-Apr		Rev@13-Apr								Revill1-Apr	
7	16-Apr-18				RB218	8-Apr	RBIZ	8-Apr	j						RB21	8-Apr	10

# **Panels**

- Several panels setup
- Very strong teams and chairs
- Large contingent of experts

	<b>ATLAS</b> <sup>®</sup>	ATLAS2	ATLAS2	ATLAS?	CMS2	CMS <b>E</b> nd2	CMS2	CMS2	
Role	ITk-Pixels	LAr+Tile	Muon	TDAQ	<b>BarrelCal</b>	<b>Cap©</b> Cal	Muon	Tracker	<b>Grand②otal</b>
<b>⊕ Chair</b>	1	1	1	1	1	1	1	1	8
<b>⊞ LHCC-ExpTeam</b>		2	2	1	1	2	1	2	11
<b>⊞ LHCC-OtherTeam</b>	1	1	1	1	1	1	1	1	8
<b>⊞ LHCC-Returning</b>			1		1	1	1		4
Technical	3	5	3		4		5	4	24
UCG     Expert			3					2	5
<b>GrandTotal</b>	5	9	11	3	8	5	9	10	60

# Panel chairs

TDR	Last Name	First Name
ATLAS ITk-Pixels	ROSER	Rob
ATLAS LAr+Tile	CECCHI	Claudia
ATLAS Muon	ROSER	Rob
ATLAS TDAQ	MANKEL	Rainer
CMS Barrel Cal	BEDESCHI	Franco
CMS End Cap Cal	TBD	
CMS Muon	MARTINEZ-PEREZ	Mario
CMS Tracker	DEMARTEAU	Marcel

# Some examples of panels

TDR	CMS2Tracker		TDR	ATLAS@Muon	
Count®f®tatus	Last∎Name	First <b>∄</b> Name	Count®f®tatus Role	Last <b>®</b> Name	First <b>®</b> Name
	□ DEMARTEAU	□ Marcel	□ Chair	□ ROSER	□ Rob
□ LHCC-ExpTear	_	□ Dmitri	□ LHCC-ExpTeam	<b>□</b> Burrows	□ Philip
•	□ Kajfasz			■ Wisniewski	□ William
□ LHCC-OtherTe		□ Masahiro	LHCC-OtherTeam	□ Sfienti	□ Concettina
			□ LHCC-Returning	□ RATCLIFF	□ Blair
□ Technical <b>E</b> xp	- Casse	□ Gianluigi	□ Technical <b>E</b> xpert	<b>□ Karchin</b>	□ Paul
	□ Gemme	<ul> <li>Claudia</li> </ul>		□ Paolucci	□ Pierluigi
	□ Riedler	□ Petra		□ Wood	□ Darien
	<b>□ Riegler</b>	gler    Werner   Scrutiny  Group		⊲ Vasseur	□ George
	□ Stanitzki	■ Marcel		<b>□ Brient</b>	□ Jean-Claude
□ Scrutiny ⑤ Grou	<b>Stapnes</b> ■	□ Steinar		□ Danielsson	□ Hans

TDR	CMSIMuon	
Count®f <b>®</b> tatus		
Role	Last <b></b> 3Name	First <b>3</b> Name
□ Chair	■ MARTINEZ-PERE	Z 🗆 Mario
<b>□ LHCC-ExpTear</b>	■ Waters	□ David
□ LHCC-OtherTe	<b>■ Newman</b>	□ Paul
□ LHCC-Returnii	<b>□ Dalla</b> Torre	□ Silvia
□ Technical <b>E</b> xp	<b>∃</b> Bauer	□ Florian
	<b>□ Cardini</b>	<ul><li>Alessandro</li></ul>
	<b>□ Polini</b>	Alessandro
	<b>∃ Sasaki</b>	□ Osamu
	<b>∃ Kroha</b>	□ Hubert
TDR	CMSBarrel©Cal	
Count <b>®</b> f <b>S</b> tati	JS	
Role	Last  Name	First <b>®</b> Name
<b>□ Chair</b>	<b>■ BEDESCHI</b>	□ Franco
□ LHCC-ExpTe	ar Kuzmin	□ Alexander
□ LHCC-Other	Γe∍ Eigen	□ Gerald
□ Technical <b>E</b> x	p <b>□ Delmastro</b>	□ Marco
	☐ Glenzinski	□ Doug
	□ Kluge	□ Alexander
	□ Lanni	□ Francesco

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# Depth of review

- Very careful scrutiny of the scientific motivation for the technical choices
- In-depth examination of the cost, schedule, and management structure of the project
- Analysis of the technical, schedule, and cost risk of the project
  - Risks are unavoidable on such large project.
  - Verify that collaborations have solid plans to cope with the risks
- Some example of risks:
  - Exchange rate
  - Procurement of silicon sensors
  - Availability of the readout IC for the pixels
  - Reduction of greenhouse gases emissions

# **Evolution**

- Projects are evolving as the TDRs are prepared
- Elements are added and removed optimizing
  - Physics case
  - Cost
  - Technical feasibility
- Constant tracking of the global envelope to ensure financial viability.
- Constant scrutiny on the physics requirements for the proposed solutions
- New idea of adding a dedicated timing layer to improve pileup rejection
  - Technical Proposals will be submitted to the LHCC November 2017
  - A special LHCC session will be convened to review the proposal for the Timing Detector. Conclusion expected in February 2018.

- Grey items: physics need still to be reviewed
- Blue items: approved

# ATLAS Phase II Upgrade Cost Update

					<u> </u>				
Experiment	Subsystem	TDR <b>3</b> Date	CostFull	CostInter	CostLow	TDR <b>S</b> ub	8/10/17\cost		
	DELTA			-42.6	-71.2		-4.7		
ATLAS	TOTAL		271.0	228.5	199.9	156.6	266.3		
	TDAQ	Dec-17	43.3	31.9	25.1		44.6		
	ITKStrip	Dec-16	72.1	65.8	53.3	61.0	60.7		
	ITKPixel	Dec-17	32.2	31.3	27.4		44.4		
	ITKCommon	Dec-17	16.1	16.1	16.1		15.6		
	Muon	Jul-17	30.6	25.3	21.3	31.6	28.1		
	High-etalmuon@agger		3.5	0.0	0.0		3.5		
	Lar	Sep-17	41.4	32.4	32.4	28.8	28.1		
	Timing Detector		4.6	0.0	0.0		4.6		
	Tile	Sep-17	8.6	8.6	8.6	10.8	11.0		
	Forward		1.3	1.3	1.3		1.3		
	Integration Installation	MOU®Oct-17	17.4	15.9	14.4	24.4	24.4		

- Funding deficit in the few % range
- Cost mitigation options are under study
- More details in the ATLAS session.

- Grey items: physics need still to be reviewed
- Blue items: approved

# CMS Phase II Upgrade Cost Update

Experiment	Subsystem	<b>TDR</b> Date	CostFull	CostInter	CostLow	TDR <b>S</b> ub	<b>Current</b> sost
	DELTA			-23.4	-56.7		13.85
CMS	TOTAL		265.05	241.65	208.35	151.9	278.9
	Tracker	Jul-17	112.3	108.4	95.7	111.9	111.9
	BarrelTCAL	Sep-17	11.45	11.45	11.45	15.1	15.1
	ECTCAL	Nov-17	63.6	56.6	50.6		66
	Muon	Sep-17	24.4	19.9	5.3	24.9	24.9
	Beam@monitor@BRIL	Jun-20	4	4	4		2.6
	Trigger	Dec-19	7.3	7.3	7.3		5.9
	DAQ	Dec-19	17	9	9		12.6
	MIPBID						14.9
	Infrastructure (CF)	MOU®Oct-17	25	25	25		25

- Expected funding deficit in the few % range
- Preparing a cost mitigation plan at a level of 10% consistent with the current knowledge of the funding discussion at FAs.
- More details in the CMS session

# Money matrix

- The review process is ongoing and is likely to cause an update of the costs
  - Going in both directions
- The financial coverage of the upgrade costs is very good for both experiments.
  - Considering the overall funding considered by the Funding Agencies, the deficit of expected funding is in the range of a few percent.
- A large fraction of Funding Agencies are processing the requests and will be able to provide solid number during the course of 2018
- Alignment between expected funding and systems is good, but requires further optimization
  - Ongoing negotiations with groups and funding agencies

# Outlook

- The Phase II upgrade plan put forward in **2015** is holding, both technically and cost-wise.
- By Apr 2018 nearly all the TDRs should be approved and the full envelope of the Phase II upgrades can be defined
  - Nearly final money matrix will be available for discussion with Funding Agencies
  - Timing Detectors TDRs will be submitted later in 2018 (if physics case is endorsed)
  - CMS TDAQ TDR planned for 2019
- By Oct 2018 we expect to have the final money matrix and consider Step 2 concluded.