



ILO networks in European countries and consolidation activities

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Content

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- The ILO function and its organisation in Denmark and other European countries
- The Big Science Business Forum 2018 and beyond
- Final observations





My background (1)

- Scientific education (PhD and Post-Doc in Geology)
- Business development and fundraising for technology-driven Danish SMEs
- Since 2010: Cluster Manager of BigScience.dk
 - CERN: Danish ILO (since 2011) and Vice-Chair of the ILO Forum.
 Chair (March 2015 February 2018)
 - ESO: Danish ILO (since 2013)
 - F4E & ESS: Danish Deputy ILO





My background (2)

- Employed at the Danish Technological Institute
- Mission: ensure that new knowledge and new technology are quickly translated into value for Danish businesses in the form of new or improved products, materials, processes, methodologies, etc...
- More than 1,000 innovative employees, state of the art equipment and facilities
- Revenue: 67% commercial customers, 22% R&D activities, 11% performance-contract activities (public financing)





BigScience.dk (1)

- Industrial Liaison Officer/Purchasing Advisor function for seven Big
 Science organisations centralised under BigScience.dk.
- Since 2010, BigScience.dk is the link between the Danish industry and Big Science organisations with Danish membership.
- Concept: work across technological areas rather than by RI
- Our primary goal is to give Danish companies the best conditions for winning commercial contracts and to develop R&D collaborations with Big Science organisations





BigScience.dk (2)

Partnership





Financial support from



Ministry of Higher Education and Science

Danish Agency for Institutions and Educational Grants



- Cluster Management Excellence
 - Bronze level





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Big Science: a challenging market

Challenges for Big Science Organisations

- Build and maintain hitech facilities within constrained budgets, schedules & statutes
- Ensure sufficient competition for tender procedures
- For some: achieve geographically balanced industrial return

Role of Industrial Liaison Officers

Ensures collaboration between an organisation and the national industries of its member countries

Challenges for industry

- Handle many different & time-consuming procurement procedures
- Deal with price-based competition for complex tenders
- Need for documentation & references
- Navigate national considerations for in-kind & fair-return



The role of the ILO

- No common understanding of the role of the ILO across RIs and large variations in the way countries and individual interpret their role
- To work as a "bridge" or "facilitator" between RIs, industry and academia
- Help RIs find the best firms in their countries
- Translate the needs from the RIs into readily understandable information for industry
- Keep an active connection to relevant procurement and technical departments to identify future suppliers and follow up current needs
- **Support** the firms in the pre- and post-tender processes
- **Identify** new technologies from industry that can be interesting for RIs



My ILO function (1)

- Monitor on-going and upcoming tenders (all procedures and sizes)
- "Translate" the relevant ones in language understandable by industry (ex: Zebra Compression Bars Assembly for the ATLAS New Small Wheel Upgrade)
- Match these tenders to relevant firms in the BigScience.dk supplier network.
- Organise promotion visits at RIs (ex: Denmark@CERN)
- Organise visits in Denmark from Ris' purchasing officers and/or technical experts
- Participate in **industry days, conferences with industry exhibitions** ... (ex: IBF, IPAC, HiLumi Industry Days)
- Inform national industry by maintaining a webpage, sending newsletters and SoMe updates



My ILO function (2)

- Maintain a common supplier database to all the Danish ILOs and ensure updates databases at the RIs
- Advise the delegation to the FC regarding contract approvals and purchasing rules and procedures
- Visit firms at their location and/or at a fair to get to know them better
- Very regular contacts and meetings with the other Danish ILOs
- Following-up on the firms' activities and giving them feedback to improve their success rate
- **Giving feedback** to RIs technical staff based on experiences from industry
- Work on improving procurement procedures and industrial return-related issues



A diversity of ILO organisation models

- Some ILOs work in a structure, which gathers ILOs for all RIs (DK, SE)
- Some work for the national research funding agency (ex: PT, SP, UK).
- Some ILOs are appointed by different organisations (ministries, research institutes, universities...) but have created a partnership with a coordinator (NL, PL).
- Most are based in their home country (strong national industry network but typically far from the Big Science facilities).
- Some are based or have an assistant working at the Big Science facility (CERN: SP/CDTI, UK/STFC, D). Close to CERN key stakeholders (technical and administrative).
- Degree of financing and involvement of ILOs varies a lot from country to country and even within the country (between the different ILOs).





Towards a consolidated European Big Science market place

- Minimising entry barriers for industrial suppliers is in the interest of RIs (often struggling with low competition) and engaging with industry in "low return" countries.
- BigScience.dk's 2017 report gathers a series of best practices and recommendations that can be discussed, tested, and implemented by RIs to improve the interaction with their industrial suppliers.
- It is based on observations of challenges for the (Danish) industry in engaging with Big Science as well as exchanges with Industrial Liaison Officer and Big Science procurement and technical staff.





Best practices for the interactions between Big Science organisations and industrial suppliers



BSBF2018

Big Science Business Forum 2018 (BSBF2018) will be the **first one-stop-shop** for European businesses and other stakeholders to learn about Europe's Big Science organisations' future investments and procurements. Participants will have the opportunity to:

- Learn about business opportunities in the coming years, within a wide range of business areas.
- Meet representatives from Europe's Big Science organisations and their key suppliers.
- Network and establish long lasting partnerships via business-tobusiness meetings (B2B), business-to-customer meetings (B2C) and in the open exhibition area.
- Get insight into procurement rules, IPR, technology transfer and how businesses can interplay with the Big Science market.





Partners

BSBF2018 is hosted by the
Danish Ministry for Science and Higher
Education, BigScience.dk and supported
by Capital Region of Denmark.

The conference is co-organised by the European Big Science organisations:



BSBF2018 success criteria



- Total participants 800 (Max. 1000)
- External participants* 650
- Number of businesses and organisations 250
- Countries represented 20
- Exhibitors 38
- Website traffic 15000 sessions
- SoMe outreach 500 twitter followers
- SoMe outreach 400 participants in facebook event
- Media coverage 20 articles in media
- Positive post-event evaluation 80% satisfied or more than satisfied with BSBF2018

- → 1037 participants (130% fulfilment)
- → 770 (118% fulfilment)
- → 530 (212% fulfilment)
- \rightarrow 29 (145% fulfilment)
- → 62 exhibitions spaces (163% fulfilment) incl. 200 exhibiting organisations
- → 38488 (256% fulfilment)
- → 620 twitter (124% fulfilment)
- → 582 participants in facebook event (146% fulfilment)
- **→** 75+ (375 %)
- → 95,2 % are satisfied (43,1%) or more than satisfied (52,1%) with BSBF2018 (228 responses)

*Excluding big science delegates, guestlist, press and media and organising team.

BSBF 2018













Building a Big Science market – Industry Liaison Officers' role and contribution (meeting in connection with BSBF2018)

Common meeting for ILOs from RIs participating in BSBF2018 and aimed at:

- Making connections between ILOs from different countries and working with different RIs
- Sharing experience between ILOs
- Gaining a common spirit/understanding of the work and responsibilities of the ILOs
- Discussing possible plans for future common actions, which can lead to a more integrated and prosperous Big Science market



KEY STATISTICS (1)

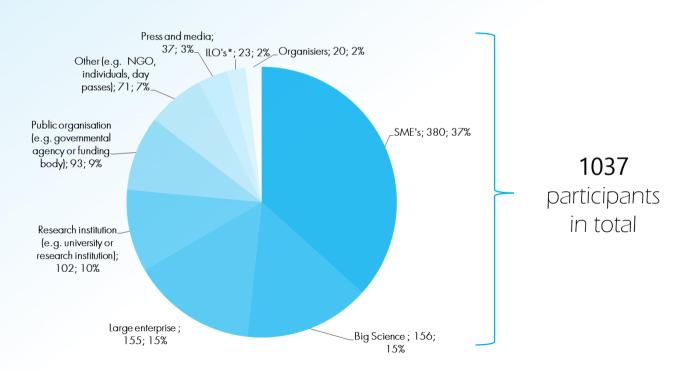


1037	participants in total
530	businesses and organisations were represented
500	participants for conference dinner
250	participants for site visits at ESS and MAX IV
120	speakers and presentations
71	exhibition spaces including 207 exhibiting organisations
38	journalists and media representatives present
29	countries and 39 nationalities
16	parallel session tracks
12	billion EURs in investments presented
9	organising Big Science organisations
9	affiliated Big Science organisations
5	side events
1	cross-border, cross-organisation ILO summit with 49 ILO's present



KEY STATISTICS (2)

Participation (organisation)



^{*}This category under reports, as some ILO's registered under other categories. In total 49 ILO's were confirmed at BSBF2018.



KEY STATISTICS (3)

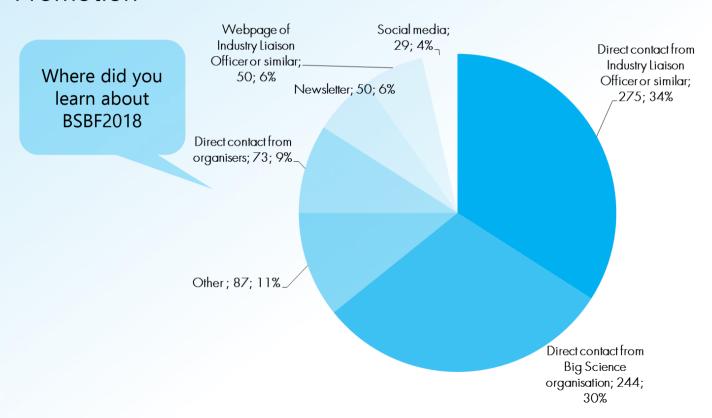
Participation (country)





KEY STATISTICS (4)

Promotion



BSBF2018 material





The following material from BSBF2018 is accessible through this link: https://bsbf2018.org/bsbf2018-material/#

- Speaker Presentations
- Procurement Handbook
- Programme Book
- Press Material
- List of participating businesses and organisations
 - sorted by country
- Pictures from BSBF2018





BSBF2018 – a succes story but not without risks

- No BSBF2018 without the engagement of the Danish Ministry (lots of energy to gather support from RIs and large financial risk)
- Concept largely based on successfull IBF model but still new to many firms (limited interest for sponsor packages)
- HoP have also had to gain internal support (DG, technical staff involved) for participation





What's next?

- Working on creating a Pan-European Research Infrastructure ILO Association (PERIIA)
 - Making use of INFRAINNOV-02-2019 call (support the establishment of a network of Industrial Liaison and Contact Officers engaged with pan-European RI)
- Call for bids for BSBF2020 now open
- New BSBF2020 host chosen in September





Final observations

- Try to work on a "Dutch-like" model of organisation to coordinate a French ILO network.
- Building a common database of firms could be an advantage, but is not an easy task.
- Organise a common ILO stand for BSBF2020
- Prepare a bid for BSBF2022 ?