Big things are different from small things


## Software is a long-term commitment



Many releases of the software are needed over its lifetime to fix bugs, add new features, support new platforms etc

## How do we cope?

We try to find a way of working that leads to success

- We create a "process" for building systems
- We devise methods of communicating and record keeping: "models"
- We use the best tools \& methods we can lay our hands on

And we engage in denial:


## Can't technology save us?

We've built a series of ever-larger tools to handle large code projects:
CVS, SVN, Git for controlling and versioning code
Tools for building "releases" of systems
Tools for "configuration management"

But we struggle against three forces:
-We're always building bigger \& more difficult systems
-We're always building bigger $\&$ more difficult collaborations
-And we're the same old people

Net effect: We're always pushing the boundary of what we can do

Stupidity got us into this mess; why can't it get us out? - Will Rogers

## How we got here:

First, you just wrote a big program


First, you just wrote a big program
But soon it was so big you wanted help


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## Revision Control System (RCS)

## Maintains a repository of text files

- Allows users to check-out, edit, check-in changed text
- Old code remains available

Each checked-in change defines a new revision
You can retrieve, ask for differences with any of them

- Revisions can be tagged for easy reference

Anybody can get a specific set of source code file versions


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Anybody can get a specific set of source code file versions


But only one person working on a file at a time!
Problem: This serializes development
Workarounds, but with problems of their own

## Concurrent Versions System (CVS)

As systems \& collaborations grow, efficiency goes down
"Version" idea: Track changes from one version to next


Big advantage: checkout is not exclusive

- More than one developer can have the same file checked out
- Developers can control their own use of the code for read, write
- Changes can come from multiple sources
- Tool handles (most) of the conflict resolution

And systems still grow
You broke the code into pieces/files/modules
And things got more and more complicated
You needed an organization above the level of the file


Directory Tree


## Subversion (svn)

So you broke it into pieces/files/modules
And things got more and more complicated
You needed an organization above the level of the file
Want to be able to collaborate on that:


Subversion (svn) brings tools for doing that

## Why isn't that enough?

CVS, SVN lets me "check out" complete source code. Then just compile!

- Works great for small projects

Runs into several levels of scaling problems:

1) Want to attach to external code

- We don't write everything (though tempted)
- Sometimes don't get source for external code
- Need some way to connect to specific external libraries: Both specific product, and a specific version of that product

2) Want to separate code into multiple parts

- So people/institutions can take responsibility for parts

- But software has cross-connections
- Need structure that works for both

And still need to be able to build the code

## Scaling is still an issue

Everybody is sharing a single repository
Every commit is immediately visible to everybody else

Development stands on shifting sand
Detailed records, but little understanding


Workarounds!

Tags and Branches

External record keeping tools


Package Coordinators

## Scaling: Handling complicated builds

Multiple "packages" require cross connects while compiling

- Typing the compile command gets boring fast
g++ -c -l"/afs/cern.ch/user/s/scherzer/public/1001/InstallArea/include/PixeIDigitization"
-l"/afs/cern.ch/user/s/scherzer/public/1001/InstallArea/include/SiDigitization"
-l"/afs/cern.ch/atlas/software/dist/10.0.1/InstallArea/include/InDetSimEvent"
-l"/afs/cern.ch/atlas/software/dist/10.0.1/InstallArea/include/HitManagement"
-l"/afs/cern.ch/atlas/software/dist/10.0.1/InstallArea/include/TestTools"
-l"/afs/cern.ch/atlas/software/dist/10.0.1/InstallArea/include/TestPolicy"
-l"/afs/cern.ch/atlas/offline/external/Gaudi/0.14.6.14-pool201/GaudiKernel/v15r7p4"
-l"/afs/cern.ch/sw/lcg/external/clhep/1.8.2.1-atlas/slc3_ia32_gcc323/include"
-l"/afs/cern.ch/sw/lcg/external/Boost/1.31.0/slc3_ia32_gcc323/include/boost-1_31"
-l"/afs/cern.ch/sw/lcg/external/cernlib/2003/slc3_ia32_gcc323/include" -O2 -pthread
-D_GNU_SOURCE -pthread -pipe -ansi -pedantic -W -Wall -Wwrite-strings -Woverloaded-virtual
-Wno-long-long -fPIC -march=pentium -mcpu=pentium -pedantic-errors -ftemplate-depth-25 -ftemplate-depth-99 -DHAVE_ITERATOR -DHAVE_NEW_IOSTREAMS -D_GNU_SOURCE -o PixelDigitization.o -DEFL DEBUG=0 -DHAVE_PRETTY_FUNCTION -DHAVE_LONG_LONG -DHAVE_BOOL -DHAVE_EXPLICIT -DHAVE_MUTABLE -DHAVE_SIGNED -DHAVE_TYPENAME -DHAVE_NEW_STYLE_CASTS -DHAVE_DYNAMIC_CAST -DHAVE_TYPEID -DHAVE_ANSI-TEMPLATE_INSTANTIATION -DHAVE_CXX_STDC_HEADERS'
-DPACKĀGE_VERSION="PīxeIDigitization-00-05-16"' -DNDEBUG -DCLHEP_MAX_MIN_DEFINED -DCLHEP_ABS_DEFINED -DCLHEP_SQR_DEFINED ../src/PixelDigitization.cxx


## Build tools: "make", "Ant", etc

- Manually create a "makefile" that forwards include options to the compiler
g++ -IpkgA -IpkgB
- Lets you adapt to various internal structures
g++ -IpkgA -IpkgB/include -IpkgC/headers
- Also lets you add other options to control localization, debugging, etc


## Size keeps getting in the way

Small experiment (offline production code only):

- 430 directories (packages)
- 17,000 files
- 7 million lines of source

Some of these are large "for historical reasons"
But that's true of just about any project

Repository checkout: 13 minutes
Build from scratch: 6 hours
Spread across multiple production machines; never did complete on laptop
"gmake" with one change: about 4-12 minutes to think about dependencies

And everybody will need multiple copies...
Old ones, new ones, ...
"But I just want to run the program!"

## Issue arises at large \& small level

## At the level of developers, needed way to manage this

- Both tools and procedures

We'll be discussing \& exercising typical tools; many exist!
Individual collaborations have their own ways of sharing info

At the collaboration leveled, need procedures to ensure it all works
-"Nightly builds"
Now common in HEP - Gives early feedback on consistency problems
-"Continuous Integration", including automated testing
Only works when people actually integrate early and often

- Reduces problems, but integration is still a lot of work


When Boeing wanted to design the 747, they had two choices:

1. Hire "SuperEngineer", who could do it alone
2. Hire 7,200 engineers and organize them to cooperate

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Why?


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Which did they choose?

Why?

What can we learn from this?


## Two Approaches: (1) Organize people to match the work

Organize the code into "packages" that are separately controlled, then combined via an automated "release system"

Use tags in the repository to mark "package versions"
"Package Coordinators" are people with the local knowledge

Build tools that record relations between packages, external requirements:

- pull out proper consistent versions,
- combine make files,
- control the build

Complicated tools that need to know a bunch of stuff
Configuration Management Tool (CMT)

- Based on 'requirements file' with custom syntax and contests

Lots of others (SCRAM, ETICS, cloud-based tools)

- Optional exercise with CMT because easy to see how it works


## CMT: a simple release and consistency tool

Requirements file provides custom language for expressing our needs


```
package MagneticField
author Laurent Chevalier <laurent@hep.saclay.cea.fr>
author Marc Virchaux <virchau@hep.saclay.cea.fr>
use AtlasPolicy v2r1
use CxxFeatures v2r1 Utilities
use CLHEP v2r1 External
include_dirs $(MAGNETICFIELDROOT)/MagneticField
branches MagneticField doc src test
```

Example from C. Arnault (LAL and Atlas)

## "Consistency" scales poorly



## Software strongly depends on other software

- Usually managed at the package level
(This can result in lots of packages, as you subdivide over and over)
- Expresses how changes in one piece can drive changes in another



## Change propagates through dependencies



## Change propagates through dependencies



## Change propagates through dependencies



## Changes don't always stay small



## Another change:

Tools and Techniques Lecture 2



## Change management requires people



## Change management requires people



## 2nd approach: People handle consistency, machines build

The repository is where the code should be consistent

Create tools that are focused on helping you do that!

Allow developers to work on their own content until it's right

- Not every change should go to everybody

Allow developers to collaborate in small groups

- Put together a sub-system

It's not the file changes that are interesting, it's the updated system!

- Development becomes a story instead of a series of snapshots
- "Here's our complete contribution"

Enter Git (not an acronym)


## At first, Git looks like earlier tools...

You bring out a copy, work on it, and commit
Git repository contains all that history

"Scratchpad" idea lets you control what you commit: Shaping the story

Committing to the Master Branch


## Committing on a Branch



## Committing on a Branch



WorkBranch

## Committing on a Branch



WorkBranch

## Committing on a Branch



WorkBranch

## Committing on a Branch




WorkBranch


WorkBranch


WorkBranch

Bob Jacobsen, UC Berkeley


WorkBranch


WorkBranch
$\qquad$

Tools and Techniques Lecture 2
Committing on a Branch and Merging to Master


WorkBranch


WorkBranch


WorkBranch
Bob Jacobsen, UC Berkeley

Because Git focuses on commits, not on versions, very powerful merging


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## Because Git focuses on commits, not on versions, very powerful merging



Multiple repositories with easy transfer of commits between


## Multiple repositories with easy transfer of commits between



Multiple repositories with easy transfer of commits between


Multiple repositories with easy transfer of commits between



## More than just mirroring



## More than just mirroring



## More than just mirroring



## More than just mirroring



## More than just mirroring




More than just mirroring


## More than just mirroring




## Branches are key

- Develop on a separate branch



## Branches are key

- Develop on a separate branch
- Future Big Feature on branch



## Branches are key

- Develop on a separate branch
- Future Big Feature on branch
- And another one



## Branches are key

feature branches

- Develop on a separate branch
- Future Big Feature on branch
- And another one for II work



## Branches are key

feature
branches develop
hotfixes
release

- Develop on a separate branch
- Future Big Feature on branch
- And another one for II work
- Pays off for bug fix!



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- New branch holds release



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branches

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- New branch holds release
- and it's inevitable fixes



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- and it's inevitable fixes
- until merge and release master



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- and it's inevitable fixes
- until merge and release master.
- Meanwhile, work proceeds



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- Future Big Feature on branch
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- Pays off for bug fix!
- Git merge to get fix across
- Feature done, merges in
- New branch holds release
- and it's inevitable fixes
- until merge and release master.
- Meanwhile, work proceeds
- And the process repeats

Keys: cheap branches, reliable merges

Gives understandable story


Finished difficult development task, after several dead ends, lots of little bits of progress \& dead ends

## Rebase: An Editor for the Story



Finished difficult development task, after several dead ends, lots of little bits of progress \& dead ends

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Deleting only gets you so far

## Rebase: An Editor for the Story

Finished difficult development task, after several dead ends, lots of little bits of progress \& dead ends

Deleting only gets you so far
"Rebase" operation $\searrow$
"Squashing" commits

## Rebase: An Editor for the Story



Finished difficult development task, after several dead ends, lots of little bits of progress \& dead ends


AS A PROTECT DRAGS ON, MY GIT COMMIT MESSAGES GET LESS AND LESS INFORMATIVE.

## You want me to trust how many people?

How do you give 6,000 people access to a central repository?
A) Don't! Have them submit patches to Package Coordinators (PBs)

Index: java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java

```
--- java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java
+++ java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java
@@ -186,18+186,19 @@
    */
    void sendNext() {
        byte[] temp = new byte[SIZE];
        int i;
        int i;
        for (i = 0; i < SIZE; i++) {
            if (!inputContent.locationIn|se(location+i))
        int count;
        for (count = 0; count < SIZE; count++) {
            if (! inputContent.locationInUse(location+count)) {
                break;
            temp[i] = (byte)inputContent.getLocation(location+i);
            }
            temp[count] = (byte)inputContent.getLocation(location+count);
        }
        byte[] data = new byte[i];
        System.arraycopy(temp, 0, data, 0, i);
        byte[] data = new byte[count];
        System.arraycopy(temp, 0, data, 0, count);
    int addr = location; // next call back might be instantaneous
    location = location + i;
    log.info("Sending write to 0x{}", Integer.toHexString(location).toluperCase());
    location = location + count;
    log.info("Sending write to 0x{} length {}", Integer.toHexString(location).tolpperCase(), count);
    mcs.request(new MemoryConfigurationService.McsWriteMemo(destNodeID(), space, addr, data) {
        public void handleWriteReply(int code) {
            // update GUI intermittently
```

Enough info for reliable commit, but not a lot of context, and no reliable way to merge back if commit is delayed
How can you share this as a work-in-progress?

## You want me to trust how many people?

How do you give 6,000 people access to a central repository?
B) Find reliable people and give them access, log all their commits

Revision: 29733
http://sourceforge.net/p/imri/code/29733 Author: jacobsen
Date: 2015-08-09 23:20:19 +0000 (Sun, 09 Aug 2015) Log Message:

Better index variable name; improve logging message
Modified Paths:
trunk/jmri/java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java
Modified: trunk/jmri/java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java

```
-- trunk/jmri/java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java 2015-08-08 23:10:01 UTC (rev 29732)
+++ trunk/jmri/java/src/jmri/jmrix/openlcb/swing/downloader/LoaderPane.java 2015-08-09 23:20:19 UTC (rev 29733)
@@-186,18+186,19@@
    void sendNext() {
        byte\ temp = new byte[SIZE]
            int i;
            for (i = 0; i < SIZE; i++) {
                if (linputContent.locationInUse(location+i))
            int count;
for (count = 0; count < SIZE; count++) {
            if (linputContent.locationInUse(location+count)) {
                    break;
                    temp[i] = (byte)inputContent.getLocation(location+i);
+ }
+ temp[count] = (byte)inputContent.getLocation(location+count);
        }
            byte[] data = new byte[i]
            System.arraycopy(temp, 0, data, 0, i);
    byte[] data = new byte[count];
    System.arraycopy(temp, 0, data, 0, count);
        int addr = location; // next call back might be instantaneous
        location = location +i;
            log.info("Sending write to 0x{", Integer.toHexString(location).toUpperCase());
    log.info("Sending write to 0x
+ log.info("Sending write to 0x{} length {}", Integer.toHexString(location).toUpperCase(), count);
    mcs.request(new MemoryConfigurationService.McsWriteMemo(destNodeID(), space, addr, data) {
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```

Solves the context \& merge-back problem, but do you really have $\mathbf{6 , 0 0 0}$ reliable friends?

## You want me to trust how many people?

How do you give 6,000 people access to a central repository?
C) Use a distributed repository and "pull requests"

Git-based developers have a full local repository
Commits have full context
"Push" moves all that to target

A "pull request" sends all that to somebody at the target, who can accept or not


When accepted, the merge is completed \& both repositories in sync (Pull requests rarely rejected outright - usually it's "fix these things and resend")

Strong tools exist to make pull requests easy: CI test results, etc automated

## Life Cycle of a Pull Request

```
Bob is working on his laptop, and commits another change locally:
```

```
% git commit -m"Cover rest of classes" help/en/html/tools
```

% git commit -m"Cover rest of classes" help/en/html/tools
[ctc-tools 79c28b4c93] Cover rest of classes
[ctc-tools 79c28b4c93] Cover rest of classes
1 file changed, 14 insertions(+)

```
    1 file changed, 14 insertions(+)
```


## Life Cycle of a Pull Request

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```
% git commit -m"Cover rest of classes" help/en/html/tools
[ctc-tools 79c28b4c93] Cover rest of classes
1 file changed, 14 insertions(+)
```

He's ready for that work to be reviewed, and wants to move it to a repository that's always online:

```
% git push
Counting objects: 8, done.
Delta compression using up to 4 threads.
Compressing objects: 100% (7/7), done.
Writing objects: 100% (8/8), 1.07 KiB | 0 bytes/s, done.
Total 8 (delta 6), reused 0 (delta 0)
remote: Resolving deltas: 100% (6/6), completed with 6 local objects.
To https://github.com/bobjacobsen/JMRI.git
    3d35322e43..79c28b4c93 ctc-tools -> ctc-tools
```


## Life Cycle of a Pull Request



## Open a pull request

Create a new pull request by comparing changes across two branches．If you need to，you can also compare across forks．

4母 base fork：JMRI／JMRI ₹ base：master＊．．．head fork：bobjacobsen／JMRI v compare：ctc－tools v
$\checkmark$ Able to merge．These branches can be automatically merged．

Update CTC tools based on user feedback

| Write | Preview | AA－B $i$ | 66 く＞ |  | h－＠＊ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| －Better handling of timing <br> －Locks can handle multiple segments <br> －Improved documentation |  |  |  |  |  |
| Attach files by dragging \＆dropping or selecting them． |  |  |  |  |  |

Allow edits from maintainers．Learn more
Create pull request

Reviewers

No reviews－request one

Assignees
No one－assign yourself

Labels
None yet

Projects
None yet

Milestone
No milestone

21 contributor

围 Commits on Jul 08， 2017
－a bobjacobsen


Merge branch＇master＇into ctc－tools
Merge branch＇sensor－scripts＇into ctc－tools
log lock fails

## Life Cycle of a Pull Request

## Once created:

Continuous integration tests are run

|  | All checks have passed <br> 4 successful checks | Hide all checks |
| :---: | :---: | :---: |
| $\checkmark$ | (c) VersionEye - All software dependencies are fine. You are awesome! | Details |
| $\checkmark$ | (9) continuous-integration/appveyor/pr - AppVeyor build succeeded | Details |
| $\checkmark$ | continuous-integration/travis-ci/pr - The Travis Cl build passed | Details |
|  | $\star$ coverage/coveralls - Coverage increased (+0.02\%) to 33.589\% | Details |

Reviews happen
Merge checks are doneThis branch has no conflicts with the base branch
Merging can be performed automatically.
And finally, somebody with authorization can click this:

Merge pull request $\quad$ You can also open this in GitHub Desktop or view command line instructions.
to complete the merge onto the desired branch in the main repository.

## 2nd approach: People handle consistency, machines build

With consistency is managed in the repository, building can be automated

## Enter "CMake"

Two phase process:

- (Zeroth: Pull complete, consistent set of code from managed repository)
- First, automatically build localized control files - no judgement needed
- Second, do a platform-specific build using those files
cmake path
make


## CMake:

- Scales very well (builds entire Linux distributions, LCGsoft LHC software)
- Well integrated with other tools (Eclipse, Visual Studio, the whole world)
- Powerful capabilities

Are you sure I don't need a version system for packages?


We use version control outside SVN because it's too hard to have lots of independent, controlled versions inside SVN.

Git's "Lots of branches" $+$
strong \& easy merging is
qualitatively different

## Compare Approaches:

## SVN \& CMT

- Code in repository
- Unit of organization: Package

Package Coordinator decides:

- Release time \& contents
- Dependency rules
- Tools create releases

Resolve dependencies

- At package level

Specify localization

- Build and distribute

Pre-made Makefiles

## Git \& CMake

- Code in repository
- Unit of organization: Branch Fractal organization within
- Common time, contents
- Dependency implicit Cooperate to define release

- Check out and build

Consistent release from branch
CMake handles localization

## Exercises

## Test Frameworks

Performance Profiling
Memory Issues
Code Management
Release Management


Tuesday, 17 September 2019

Instructions to get started on Indigo (Tools \& Techniques E1)
https://indico.cern.ch/event/769356/contributions/3197065/

You'll work in pairs. Try to find somebody with complementary skills!

Learn about each topic, spend more time on the ones that interest you.
Speed is not the issue: no reward for first done, no complaint about last.

Think about what you're doing: There are larger lessons to be found!

## Lecture summary

Software engineering is the art of building complex computer systems

It's ideas and techniques spring from our need to handle size \& complexity

As you do your own work \& develop your own skills, consider:

- How your effort effects or contributes to things 10X, 100X, 1000X larger
- How you'll do things different/better when it's your problem

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