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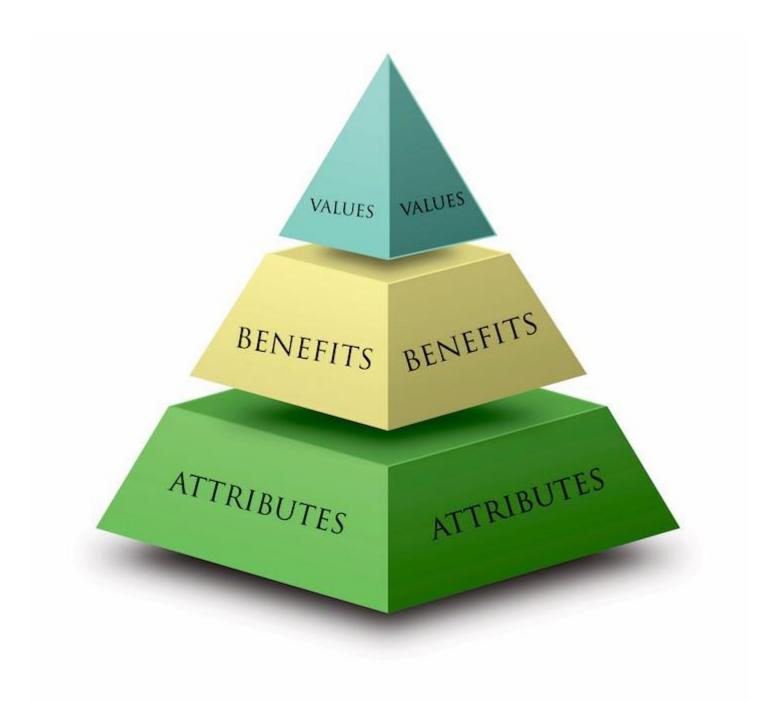
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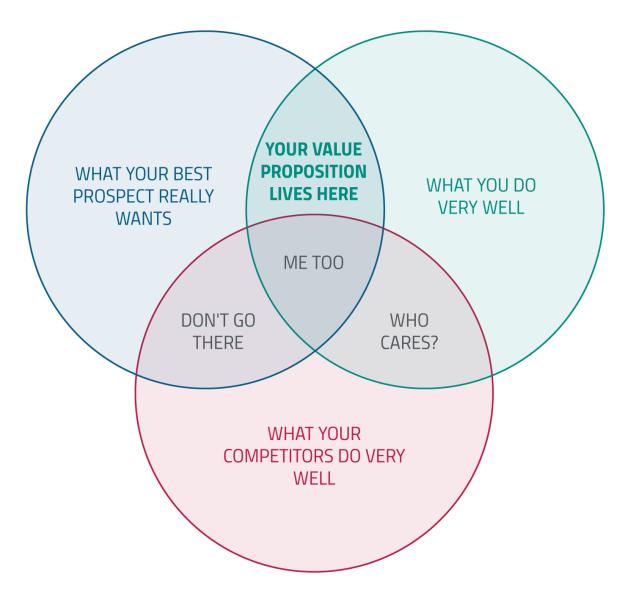
Section Leader Business Development Knowledge Transfer Group IPT Department (IPT/KT/BD) CERN

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The phrase "value proposition" (VP) is credited to Michael Lanning and Edward Michaels, who first used the term in a 1988 staff paper for the consulting firm McKinsey and co. In the paper, which was entitled "a business is a value delivery system", the authors define value proposition as "a clear, simple statement of the benefits, both tangible and intangible, that the company will provide, along with the approximate price it will charge each customer segment for those benefits".

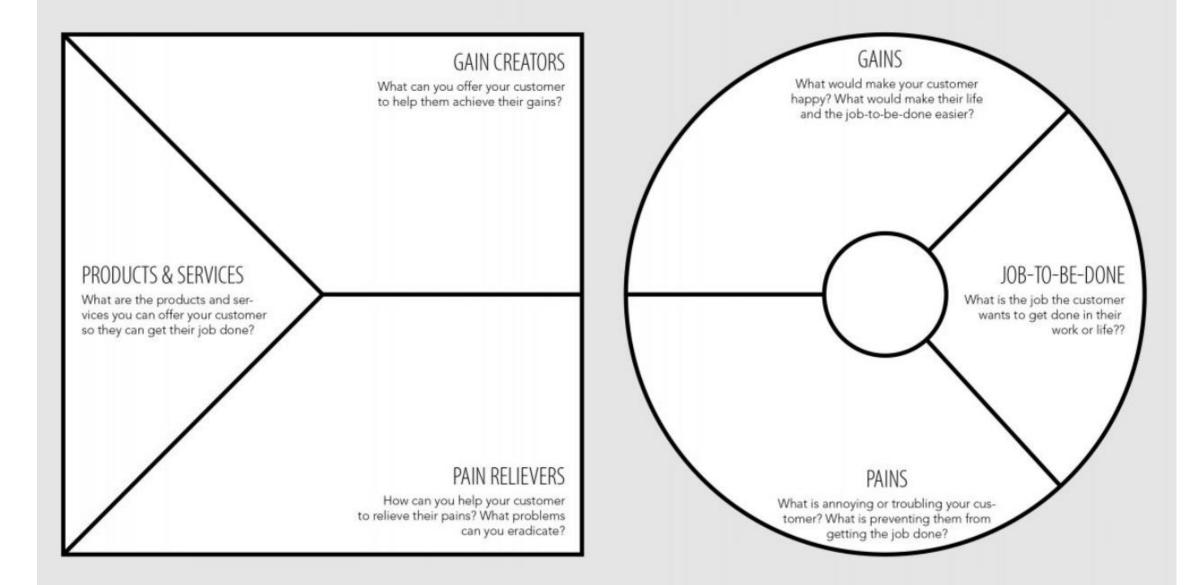
In a modern, clear cut definition, Labeaux defines a value proposition as a statement that clearly identifies what benefits a customer will receive by purchasing a particular product or service from a vendor

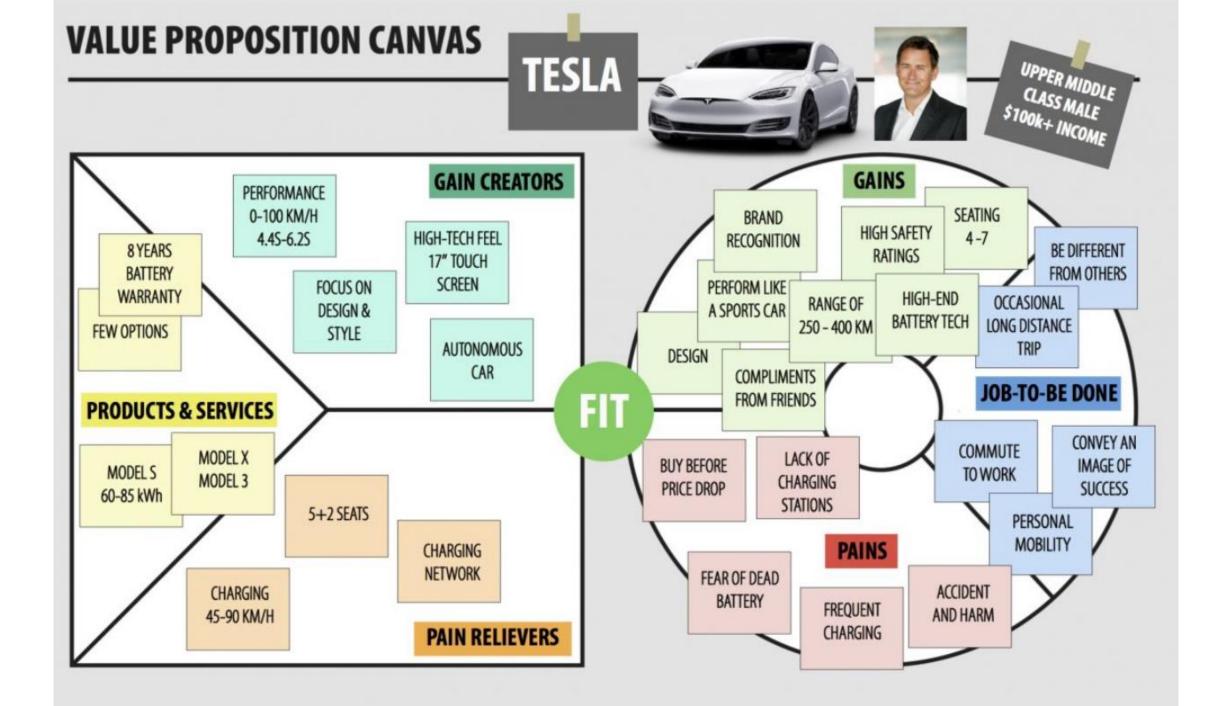






VALUE PROPOSITION CANVAS





VALUE PROPOSITION TEMPLATE

Unlike

[market leader/reference competitor]

our

[product/service category name]

helps

[target customer segment]

who want to

[job(s) to be done]

by

[verb (e.g. reducing, avoiding)]

[customer pain]

and

[verb (e.g. increasing, enabling)]

[customer gain]



CASE 1



VALUE PROPOSITION TEMPLATE

Unlike <u>SuperMeso</u>, Mediskin and SkinLife

[market leader/reference competitor]

OUR <u>Resorbable Natural Collagen Matrix</u>

[product/service category name]

helps Trauma and Esthetic Surgeons

[target customer segment]

who want to Offer a shorter hospital stay for patients [job(s) to be done]





and increasing the speed of the natural healing process

[verb (e.g. increasing, enabling)]

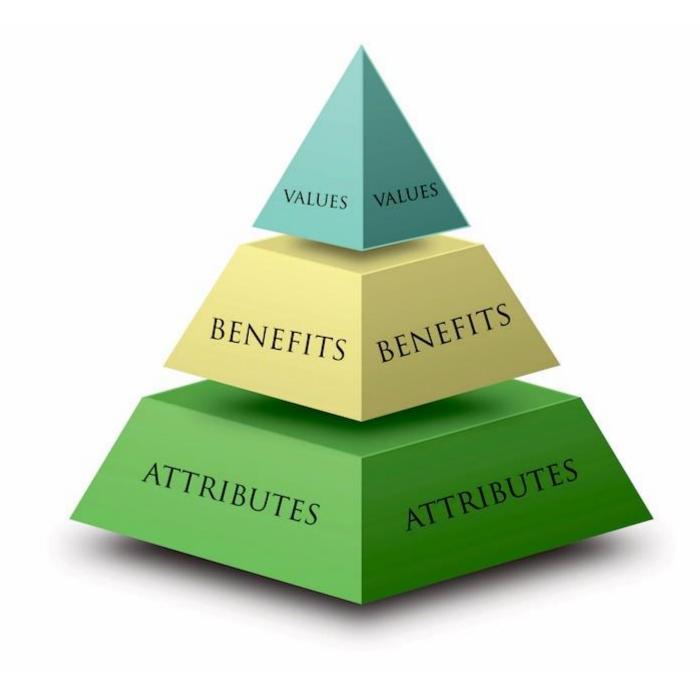
[customer gain]

CASE 2





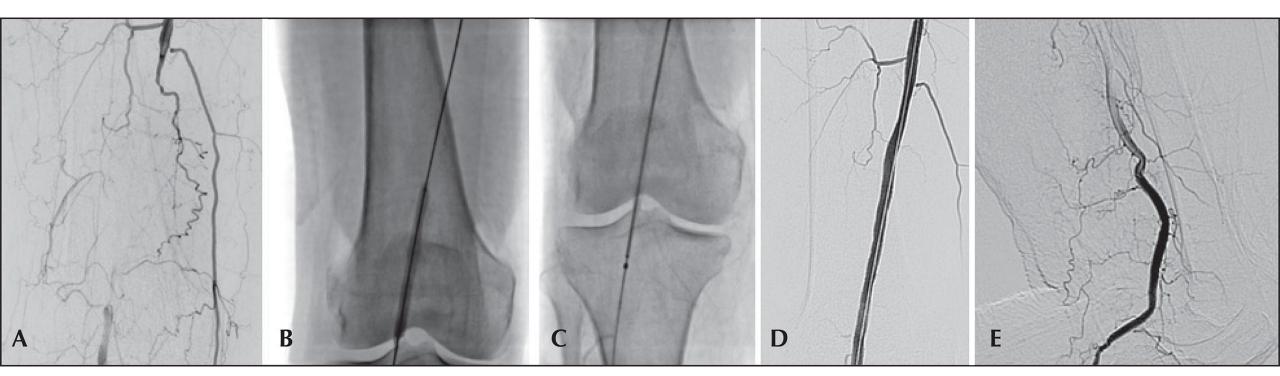


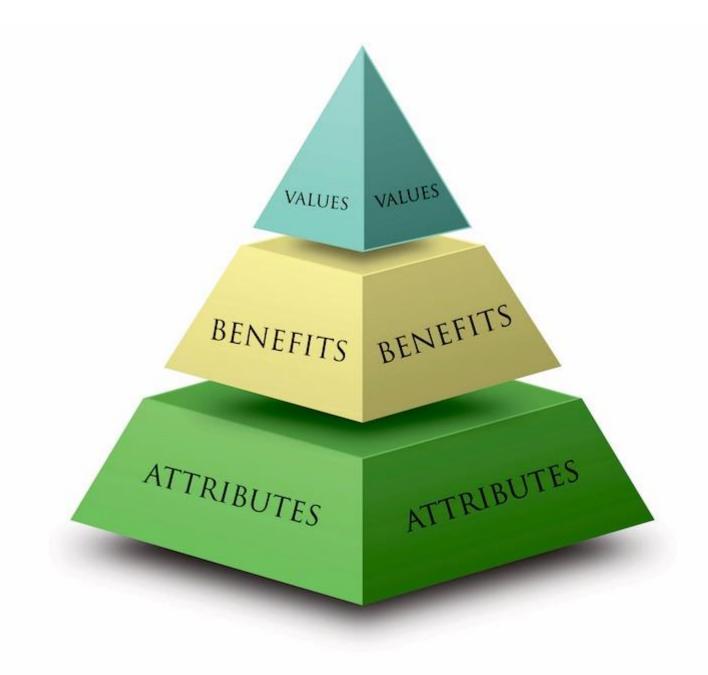


Longer device lifetime

High abrasion resistance

Very high tensile strength





Treat more patients

Make smaller devices

High abrasion resistance

LESSONS LEARNED

- Don't be blinded by your own technology
- Don't mix up attributes and benefits
- Don't forget each segment might have different VP
- Do study any competition that also can do the job
- Do talk to customers as early as you can
- Do talk to customer of customers too!
- If it doesn't work, be agile and change...