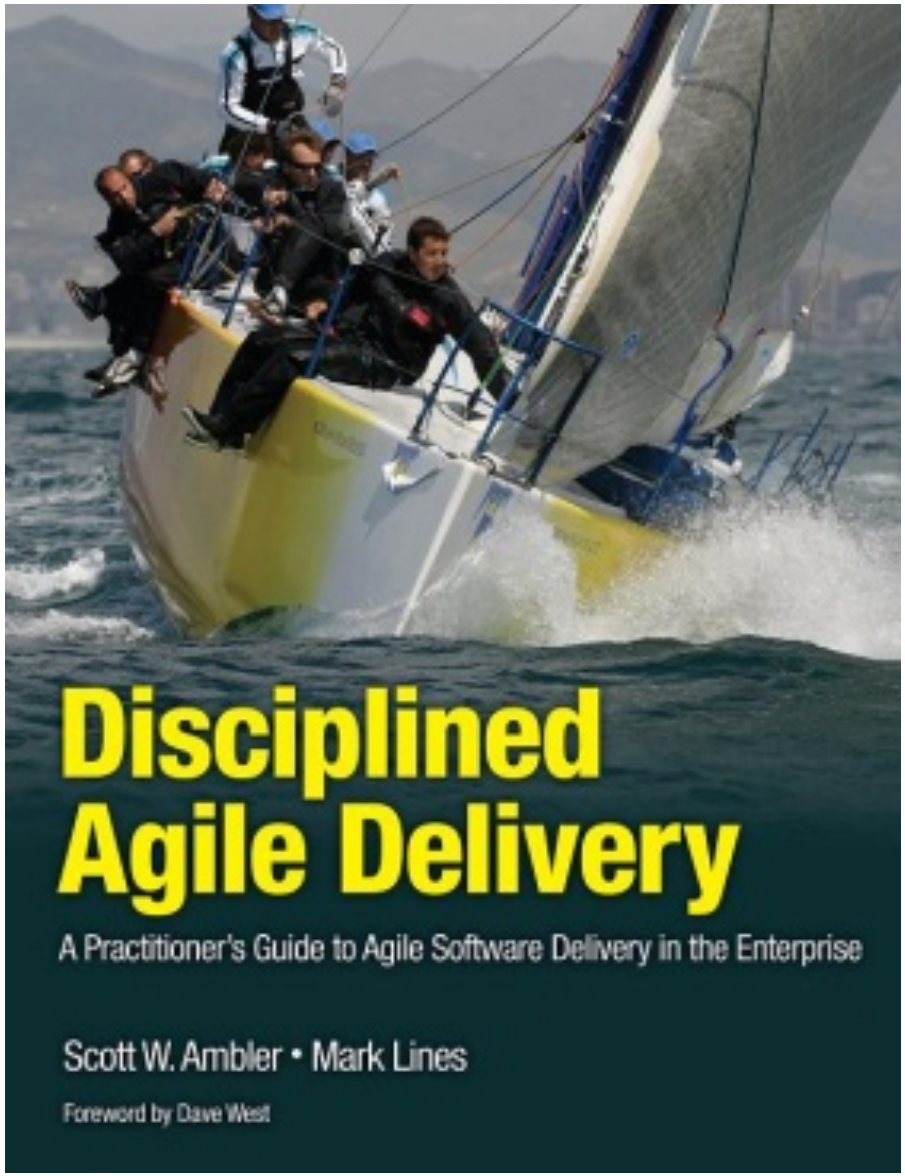
Introduction to Disciplined Agile Delivery (DAD)



Disciplined Agile Delivery (DAD) is a process decision framework

The key characteristics of DAD:

- People-first
- Goal-driven
- Hybrid agile
- Learning-oriented
- Full delivery lifecycle
- Solution focused
- Risk-value lifecycle
- Enterprise aware

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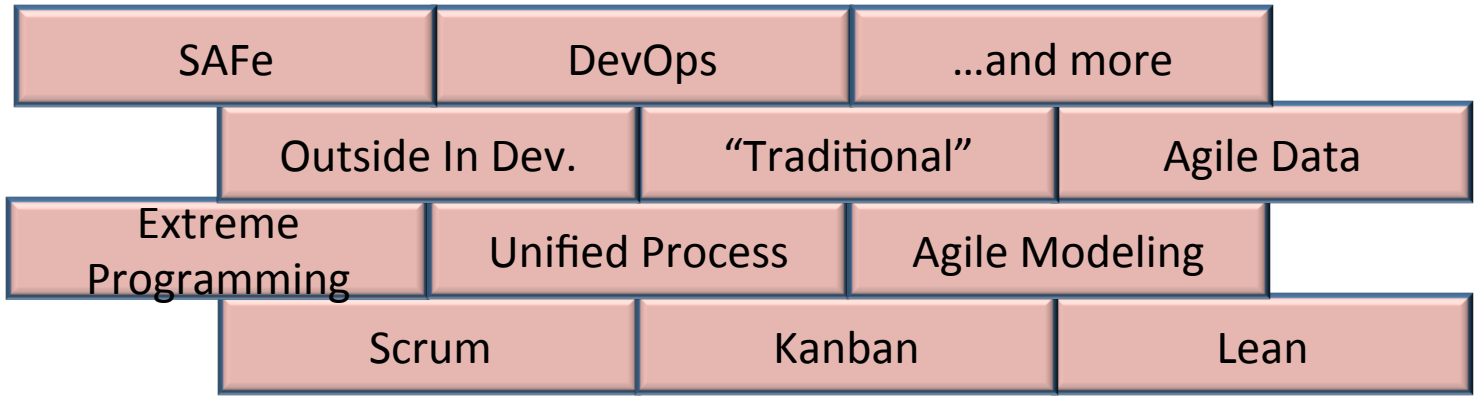
DAD is a Hybrid Framework



DAD leverages proven strategies from several sources, providing a decision framework to guide your adoption and tailoring of them in a context-driven manner.

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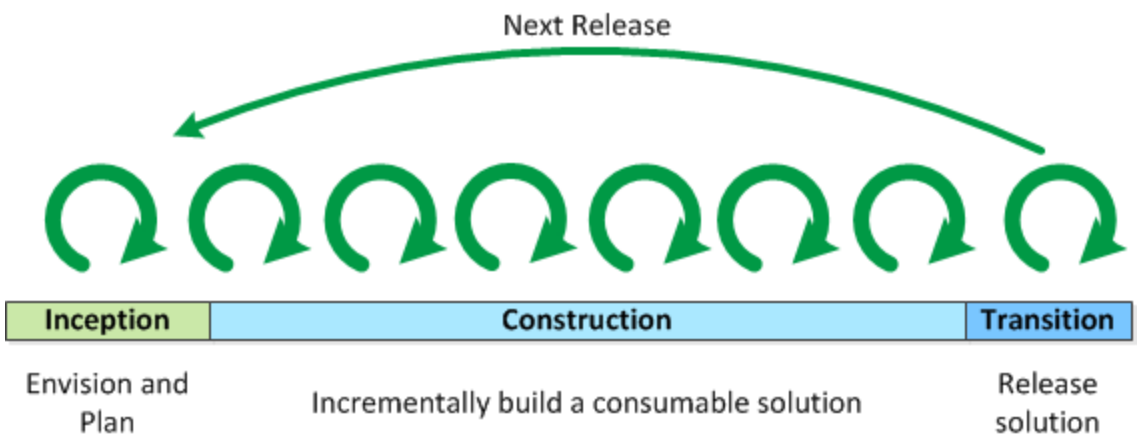
A High Level Lifecycle



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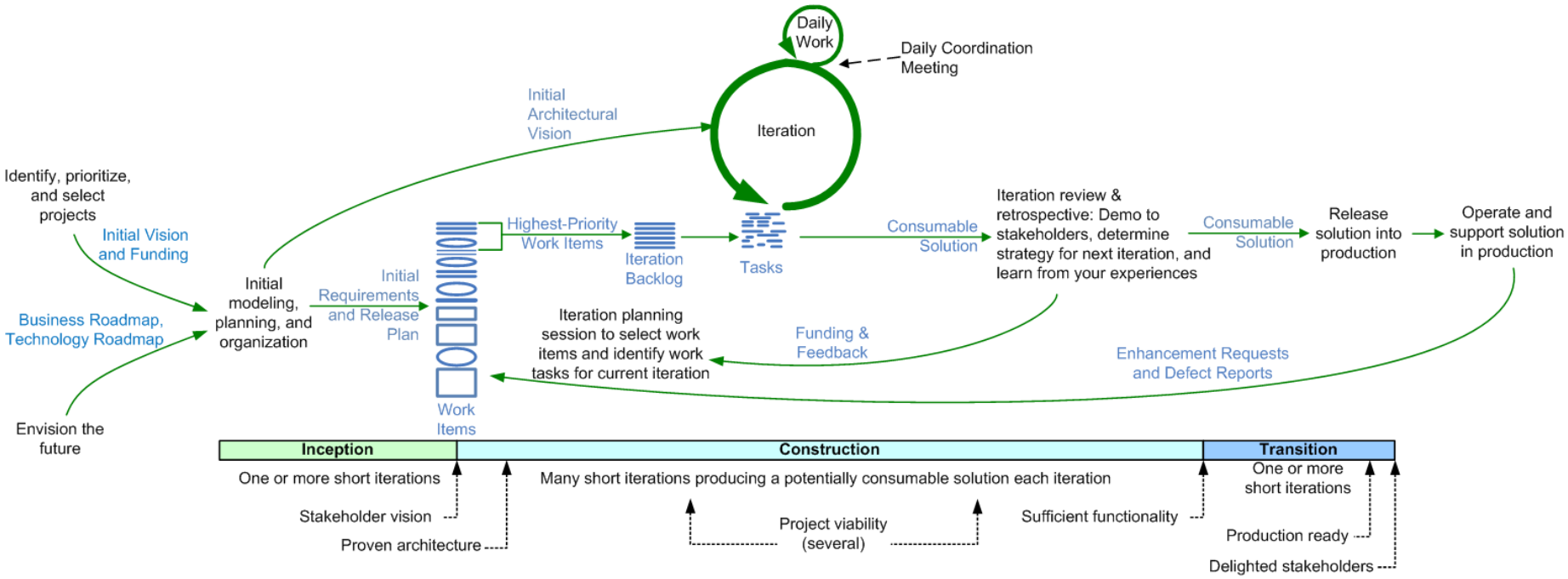
Disciplined Agile Delivery: Basic Lifecycle



DAD promotes a full delivery lifecycle

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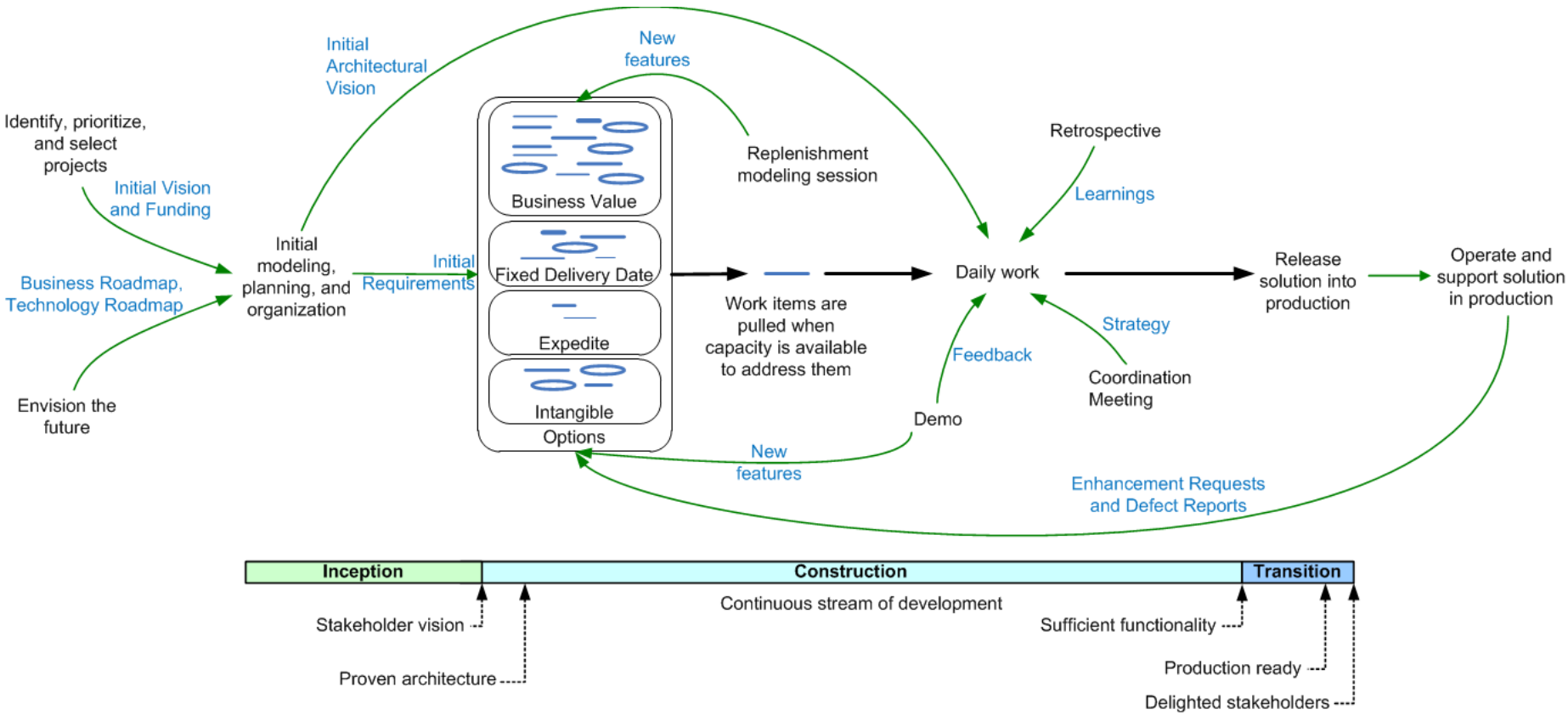
Disciplined Agile Delivery: Lean Lifecycle



DAD doesn't prescribe a single lifecycle

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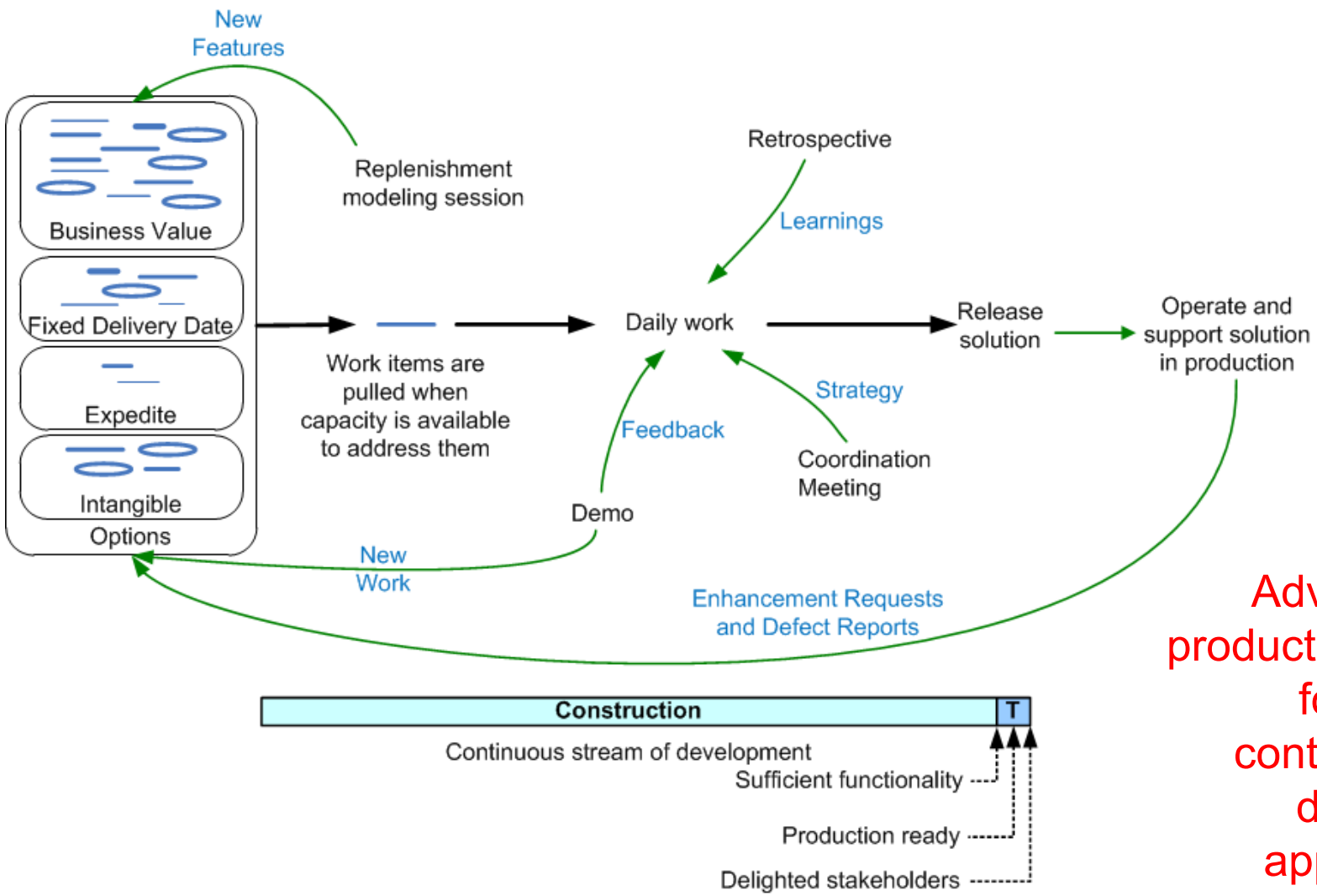
Disciplined Agile Delivery: Lean Continuous Delivery Lifecycle



Advanced product teams follow a continuous delivery approach

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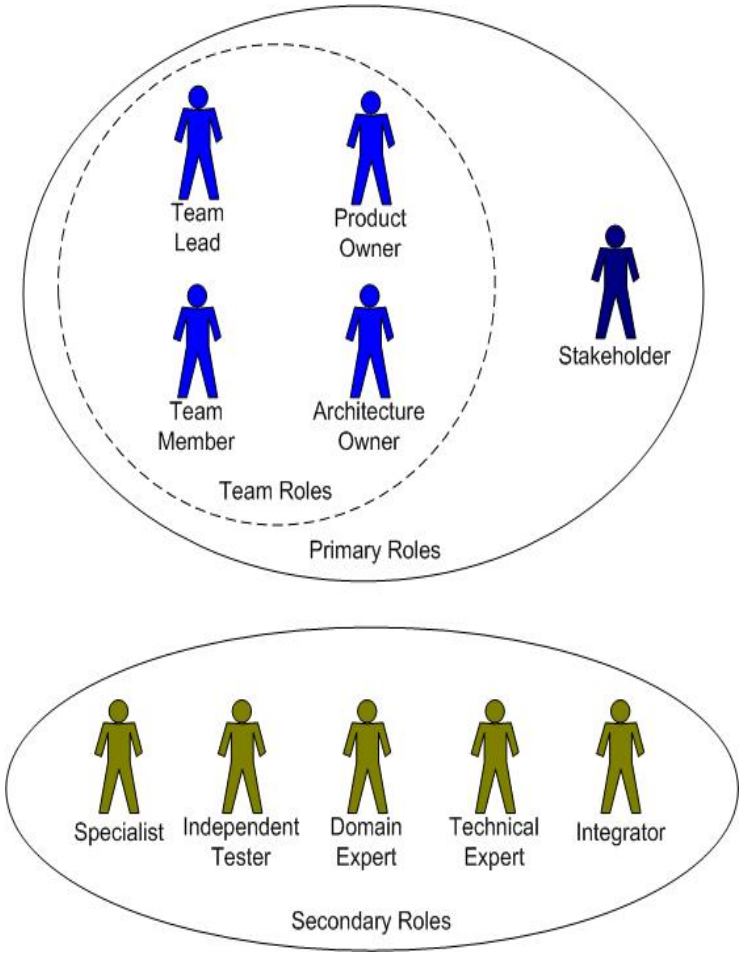
DAD supports a robust set of roles

- Team Lead
  - Agile process expert, keeps team focused on achievement of goals, removes impediments
- Product Owner
  - Owns the product vision, scope and priorities of the solution
- Architecture Owner
  - Owns the architecture decisions and technical priorities, mitigates key technical risks
- Team Member
  - Cross-functional team members that deliver the solution
- Stakeholder
  - Includes the customer but also other stakeholders such as Project Sponsor, DevOps, architecture, database groups, governance bodies



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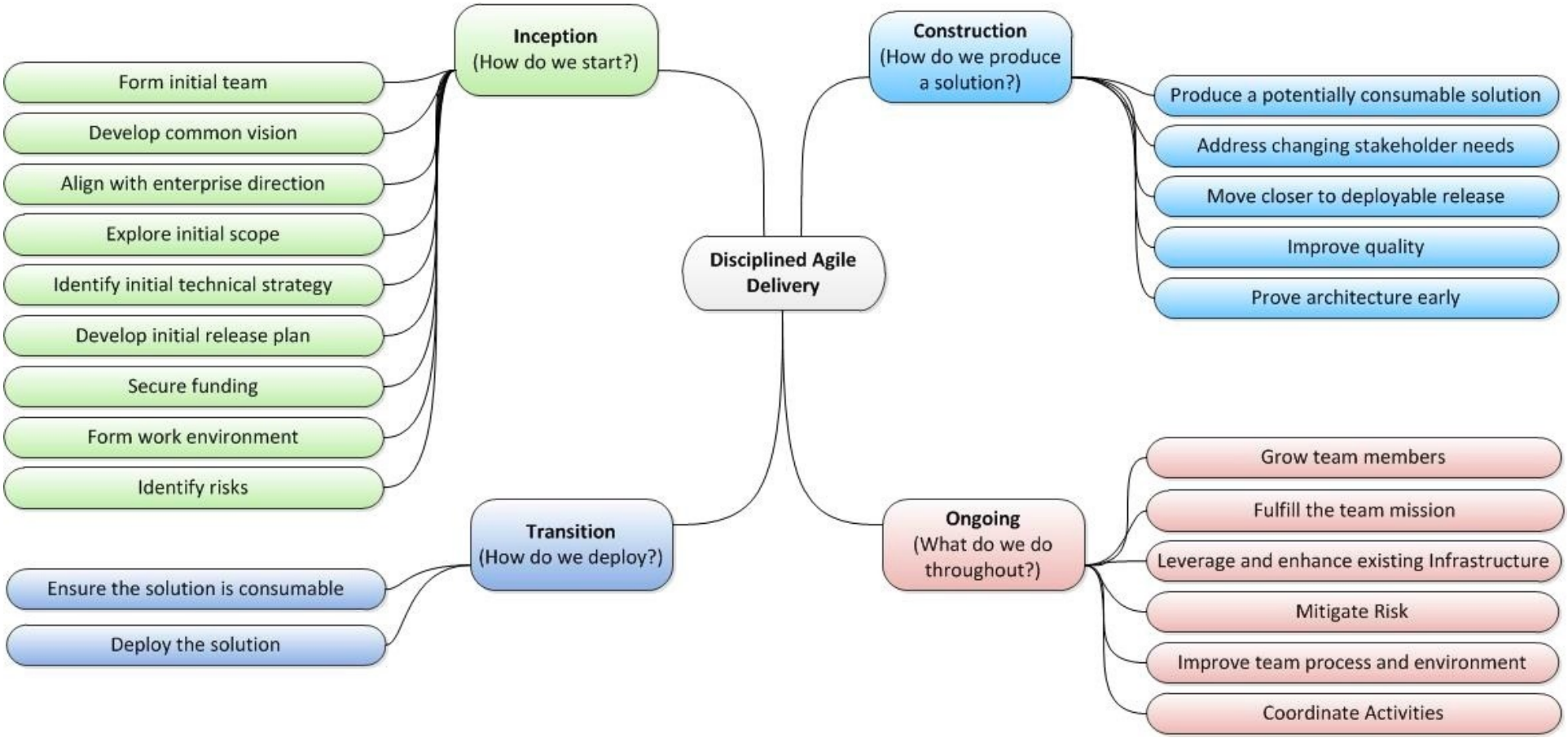
DAD is Goal-Driven, Not Prescriptive



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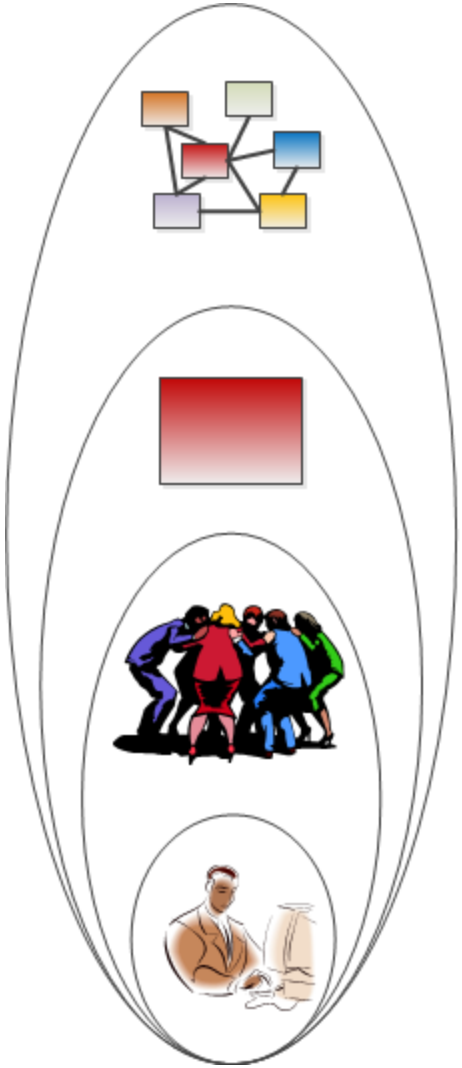
DAD Teams Are Enterprise Aware

Disciplined agilists:

- Work closely with enterprise groups
- Follow existing roadmap(s) where appropriate
- Leverage existing assets
- Enhance existing assets



Enterprise Awareness
"How can I help my organization?"

Departmental Awareness
"How can I help my department?"

Team Awareness
"How can I help the team?"

Individual Awareness
"How can I be the best me?"

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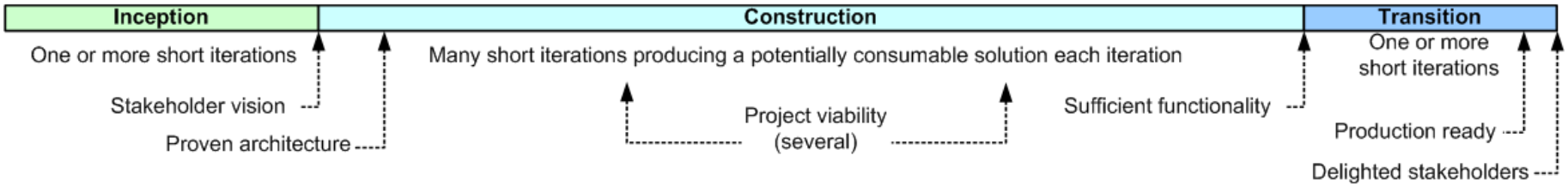
Governance is Built Into DAD



- Governance strategies built into DAD:
  - Risk-value lifecycle
  - Light-weight milestone reviews
  - "Standard" opportunities for increased visibility and to steer the team provided by agile
  - Enterprise awareness
  - Robust stakeholder definition

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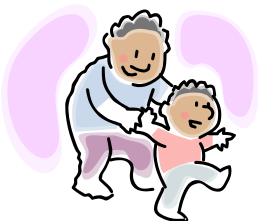
Context Counts – Tailoring and Scaling Agile

Agility at Scale

DAD provides the foundation from which to scale:

- Large teams
- Geographically distributed teams
- Compliance
- Domain complexity
- Technical complexity
- Organizational distribution



Disciplined Agile Delivery

- Delivery focus
- Risk-value driven lifecycle
- Self-organization with appropriate governance
- Goal driven
- Enterprise aware

Agile

- Construction focus
- Value driven lifecycle
- Self-organizing teams
- Prescriptive
- Project team aware

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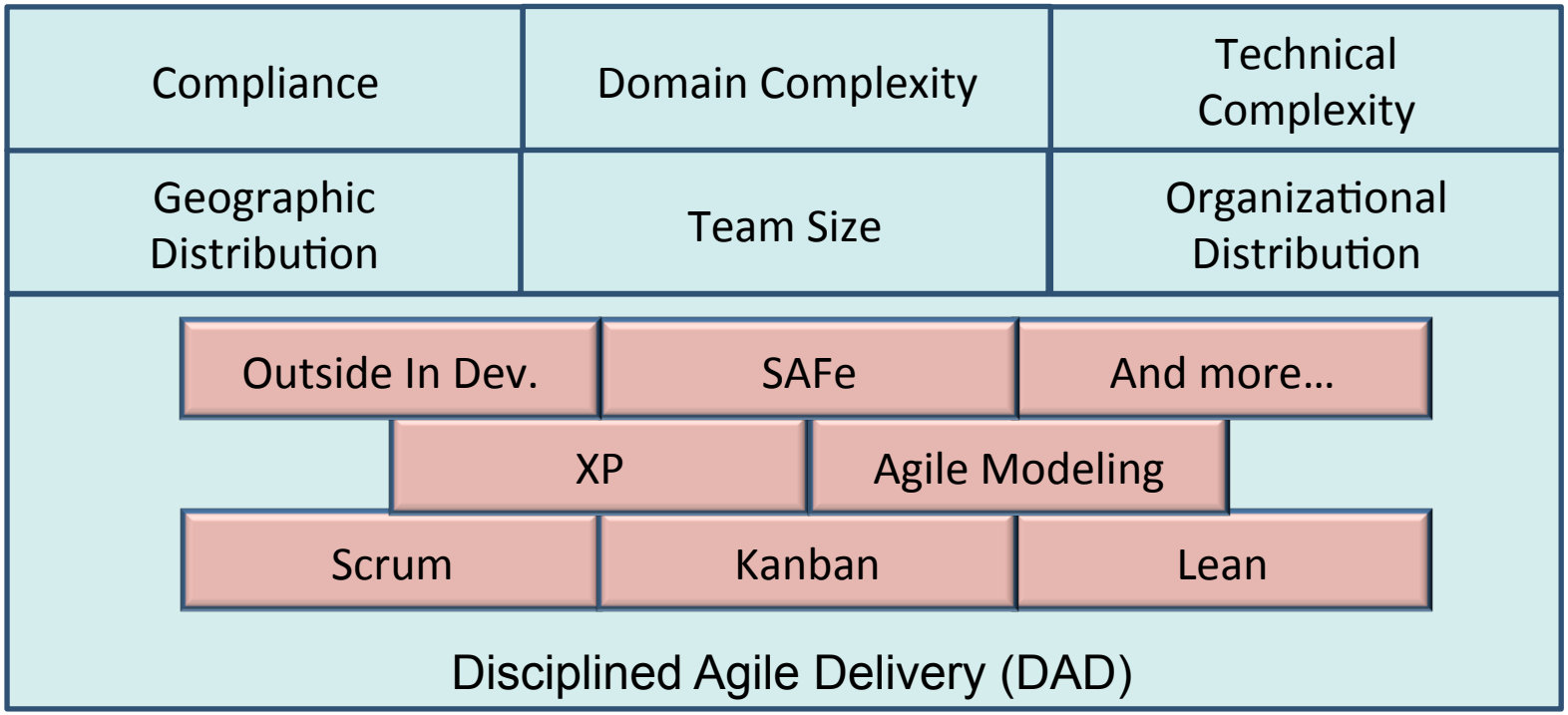
Disciplined Agile Delivery: The Foundation for Scaling Agile



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What Does it Mean to Be Disciplined?

- In general, it requires discipline to follow many agile practices and philosophies
- But, it also requires discipline to:
  - Reduce the feedback cycle
  - Learn continuously
  - Deliver solutions incrementally
  - Be goal driven
  - Enterprise aware
  - Streamline Inception and Transition efforts
  - Adopt agile governance strategies

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